

# PRESS RELEASE RESULTS 2021: SOLID BASE IN PLACE FOR THE IMPLEMENTATION OF THE NEW 2024 BUSINESS PLAN

#### **GOOD OPERATING PERFORMANCES**

- In the 7 months without restrictions (June December), tenants' sales largely in line with 2019, average ticket +24.4% and ca. 84% of footfalls recovered
- Net rent collection 2021: in Italy around 94%; in Romania around 96%
- Financial occupancy higher vs FY2020: Italy 95.2%, +124bps<sup>1</sup>; Romania 94.6%, +105bps

#### FINANCIAL INDICATORS SHOW SIGNIFICANT GROWTH

Net rental income: €118.5 million (+8.2%); FFO: €64.7 million (+9.2%). Both include the net direct impact of Covid-19 for €7.2 million <sup>2</sup>

#### FINANCIAL STRUCTURE STRENGTHENED

- Loan to Value down to 44.8% (from 49.9% in 2020)
- Valuations stabilized: market value of the freehold portfolio: €2,140.5 million (Like-for-Like: +0.64% vs 2020)
- EPRA NAV and NRV come to €10.85 p.s. (+4.5%)

### ESG FACTORS INTEGRAL PART OF THE CORE BUSINESS

- 12<sup>TH</sup> edition of the Corporate Sustainability Report approved
- Impact reporting on scope 1, 2, and 3 in preparation for Science Based Targets

#### STRONG INCREASE IN PROFITABILITY

- Dividend of €0.35 euro cents per share proposed for a dividend yield of 8,6%<sup>3</sup>
- Outlook FFO 2022: +9/10%

Bologna, 24 February 2022. Today, in a meeting chaired by Rossella Saoncella, the Board of Directors of IGD -Immobiliare Grande Distribuzione SIIQ S.p.A. ("IGD" or the "Company") examined and approved the draft separate and consolidated financial statements at 31 December 2021.

<sup>&</sup>lt;sup>1</sup>The figure at 31/12/2020 (equal to 94.3%) was restated to take into account the disposal of the group of hypermarkets and supermarkets completed in November 2021.

<sup>&</sup>lt;sup>2</sup> Includes rebates of €0,3 mn, credit losses of €7.4 mn, net of lower rents payable

<sup>&</sup>lt;sup>3</sup>Calculated based on the closing price at 23/02/2022



#### Message from the Chief Executive Officer, Claudio Albertini

FY 2021 closes with particularly satisfying growth and provides us with several certainties which make it possible for us to undertake the path of the new Business Plan 2022 – 2024 with confidence. First and foremost, the soundness of the operating performances of our assets which reported retailers' sales at the Italian malls in line with 2019 during the period when the restrictions were eased, occupancy above 95% and net rent collection of around 94%.

Thanks to the asset management activities completed and the stabilization of property valuations, the Group's financial structure is back in line with the targets we set, particularly Loan-to-Value; this, along with the significant increase in FFO, even higher than our guidance, allow us to, once again, offer our shareholders an attractive and sustainable dividend.

# OPERATING PERFORMANCES: GOOD RESPONSES FROM VISITORS IN THE 7 MONTHS WITHOUT RESTRICTIONS

### Italy

IGD'S 2021 performances were, once again, impacted by the restrictive measures adopted in the face of the Covid-19 health crisis.

In the first 5 months of the year shopping center operation was, in fact, severely limited in Italy by the ban on table service at restaurants, as well as the weekend and holiday closure of non-essential retailers inside the malls. All of this affected the footfalls and sales registered by retailers in the first part of the year. As of 17 May, when the shopping centers became fully operational, the operating results showed strong signs of recovery, with footfalls rising in the period June-December by 8.8% compared to the same period of the prior year, and an even higher increase in sales of +23.5%. The performance in the second part of the year is particularly interesting, compared to the same period of 2019 (the last year not affected by the pandemic): while footfalls were still lower by around 16%, **retailers' sales were largely in line which confirms the trend already seen in 2020**, a more cautious shopper turnout, but characterized by a greater propensity to buy: in 2021 **the average ticket was, in fact, 24.4% higher than in 2019**, coming in at €28.8.

Looking at the performance of the different categories of merchandise, standouts include the excellent performance of electronics and home care with respect to 2019, both in the June-December period and for the entire year. The categories which experienced more difficulties include restaurants, as the performance was obviously impacted by the restrictive measures imposed in the first part of the year.

In 2021 the tenant negotiations relative to the restrictions imposed in the first few months of the year were completed; 932 leases were renegotiated which, overall, did not result in any changes being made to existing leases, but payments were reformulated during the year and temporary rebates granted. This allowed IGD to achieve excellent results in terms of rent collection which reached approximately 94% at 16 February 2022 (net of the rebates granted). At the same time, intense marketing and pre-letting activities continued aimed at reducing the increase in vacancies created as a result of the pandemic; the work done was effective, with significant results: roughly 25 thousand square meters was remarketed in the year against the roughly 23 thousand square meters which was vacated due to the impact of the pandemic. 34 new brands were introduced for the first time inside the Group's shopping malls including, for example, Portobello (home care products), Cliniche Dyadea (services), Mi Store (electronics).

In the year 243 leases (135 renewals and 124 turnover – 108 like-for-like) were signed at rents which were largely stable (- 0.2%) like-for-like.



Thanks to these activities, **occupancy of the Italian portfolio** remained high **at 95.2%** and above the 93.9%<sup>4</sup> reported at 31 December 2020.

#### Romania

Even in Romania, the economy took off again in 2021 with the GDP up 7.1% at the end of the year, higher than the prepandemic level. The growth, driven mainly by private consumption and investments, is also expected to continue in 2022.<sup>5</sup> All of this, despite the persistence of a few government restrictions which required the subsidiary Winmarkt to grant additional temporary rebates, allowed the portfolio of shopping centers to achieve positive operating performances: **occupancy reached 94.6% at 31 December 2021,** higher than the 93.6% posted at 31 December 2020. Excellent results were also obtained in terms of **rent collection which reached approximately 98%, net of the rebates granted**. Normal pre-letting and marketing activities continued during the year which resulted in the signing of **480 leases (353 renewals and 127 turnover) with a slight upside in rents of around +0.4%.** 

#### ECONOMIC-FINANCIAL RESULTS: SIGNIFICANT GROWTH IN THE FINANCIAL INDICATORS

In 2021 gross rental income came to €145.1 million, showing a slight decrease of -0.4%. The change is explained by:

- for around -€1.6 million, lower revenue not like-for-like;
- for around -€2.3 million, lower like-for-like in Italy. The decrease is attributable entirely to Italian malls which were impacted by the increase in vacancies created as a result of Covid (approximately 23 thousand square meters), more than offset, however, by the remarketing completed (approximately 25 thousand square meters) for which, however, the economic effect is diluted over time; hypermarkets rose slightly;
- for around -€0.1 million, lower revenue like-for-like in Romania.

**Net rental income amounted to €118.5 million, up +8.2%** against the prior year due mainly to the direct impact of Covid which was roughly €11.3 million lower than in 2020.

**Core business Ebitda rose 7.9% to €107.3 million**, with the margin at 70.8%. The freehold core business Ebitda margin (relative to freehold properties) reached 72.4%.

**Financial charges** amounted to €33.3 million which, net of the accounting impact of IFRS 16 and non-recurring expenses, were **7.2% lower than at 31 December 2020**.

Funds from Operations (FFO) amounted to  $\notin$ 64.7 million, 9.2% higher than at 31 December 2020. The increase in FFO is also higher than the guidance disclosed to the market which called for growth of around +7/8%.

<sup>4</sup> The figure at 31/12/2020 (equal to 94.3%) was restated to take into account the disposal of the group of hypermarkets and supermarkets completed in November 2021

<sup>&</sup>lt;sup>5</sup> Source: European Commission – *Autumn Economic Forecast*, November 2021



As a result, in particular, of fewer changes in fair value the Group closes the year with a **net profit of \in52.8 million** (versus a loss of  $-\notin$ 74.3 million in 2020).

### ASSET MANAGEMENT, CAPITAL RECYCLING AND DEVELOPMENT PROJECTS

In November the Company completed the most important transaction of the year: the **sale** to Intermediate Capital Group ("ICG", an asset management company listed on the London Stock Exchange) of a portfolio of "**stand alone" assets** comprising 5 hypermarkets and 1 supermarket for €140 million, consistent with the book value as at 30 June.

The transaction was completed by transferring the entire real estate portfolio to "Fondo Juice" – an alternative real estate investment fund (an Italian AIF) of which ICG acquired 60% and IGD maintained 40%. As a result of this transaction, **IGD received roughly €115 million**, net the amount maintained in Juice, which allowed the Group to reduce financial debt significantly.

This transaction was already envisaged in the prior Business Plan and testifies once again to the consistency of the strategies announced with the results achieved, despite the unforeseen issues stemming from the pandemic.

In 2021 IGD also continued with the work on the Porta a Mare Project, where the development of the Officine Storiche section is underway and should be completed in the second half of 2022. The project comprises more than 15,000 square meters of retail space and 42 apartments to be sold for which 22 binding proposals have already been received (18 preliminary sales agreements already signed and expected to close in 2022), which confirms the market appeal and quality of the project's residential section. The opening of the retail area is expected to take place in 3Q 2022.

Other capex also continued for a total consolidated of around €13.7 million which include, in addition to extraordinary maintenance, retail fit-outs and remodeling at the Casilino (Rome) and Porto Grande (Ascoli Piceno) centers where the size of the hypermarkets were reduced and new retail spaces were created.

### **PORTFOLIO VALUATIONS STABILIZED**

The market value of **Gruppo IGD's real estate portfolio** reached **€2,140.5 million, an increase like-for-like of 0.64% compared to December 2020.** More in detail:

- **malls** were +0.35% higher (+4.9 million), with a **gross initial yield of 6.57%.** The higher inflation estimates used in the valuation models had the most significant impact on the result;
- hypermarkets were +1.74% (+€7.2 million) higher with a gross initial yield of 6.06%;
- in **Romania** the value of the real estate portfolio reached **€135.8 million at 31 December 2021**, lower than the €138.6 million reported at 31 December 2020, with a gross initial yield of 7.61%.

Including the leasehold properties and the equity investment in Fondo Juice, the market value of Gruppo IGD's real estate investments reaches €2,198.6 million.

The Net Initial Yield, calculated using EPRA criteria, reached 5.3% for the Italian portfolio (5.3% topped up) and 6.2% for the Romanian portfolio (6.6% topped up).

The EPRA NAV and NRV reached €1,197,354 million or €10.85 per share. The figure is 4.5% higher with respect to 31 December 2020 due mainly to the positive contribution of FFO partially offset by a drop in the portfolio's fair value.



The EPRA NTA came to €10.78 per share, 4.6% higher compared to 31 December 2020. The EPRA NDV came to €10.43 per share, up 0.1% compared to 31 December 2020.

### FINANCIAL STRUCTURE ENHANCED AND IN LINE WITH THE TARGETS SET

Using the cash available at the beginning of the year, in March IGD repaid the residual €70 million outstanding of the notes maturing in May 2021 in advance.

Subsequently, thanks to the disposal described above and the cash generated in the reporting period of roughly  $\in$ 54 million, the Company achieved important results: the Net Financial Position reached -  $\in$ 987 million, showing improvement with respect to the - $\in$ 1,155.5 million reported at year-end 2020. The **Loan to Value came to 44.8%**, decidedly lower than the 49.9% recorded year-end 2020, thus delivering on the target set in the Business Plan 2019-2021.

The financial resources received, along with cash already available, allowed the Group to close the year with cash on hand of approximately €158 million and to have, therefore, already covered almost all the financial maturities for 2022.

The Company is, therefore, working on refinancing the 2023 maturities well in advance.

The **improvement in the outlook of the ratings** assigned to IGD (from negative to stable) by Fitch Ratings and S&P Global Ratings in September and December, respectively, represents another positive development The improved outlook confirms the Group's solidity and the tangible improvement in the operating results seen in 2021.

The **average cost of debt was 2.20%** at 31 December 2021, compared to 2.30% reported at year-end 2020, while the interest cover ratio or **ICR came to 3.3X** (versus 3.2x at year-end 2020). Net Debt/Ebitda came to 9.2X, lower than the 11.7x recorded at 31 December 2020.

### ESG FACTORS AN INTEGRAL PART OF THE CORE BUSINESS

The Board of Directors approved the Corporate Sustainability Report 2021 which was subject to Limited Assurance by PricewaterhouseCoopers which certified compliance with the most important international standards (the GRI Standards). During the year the company worked to achieve the targets set in the 2019-2021 plan, as well as on defining the content of the new sustainability plan included, as has been the case since 2014, in the Business Plan. The extent to which the targets of the three-year plan, which was impacted by the healthcare situation that made certain investments obligatory while also reducing the aggregational capacity of the shopping centers, is reported on in the CSR. The main results in 2021 can be summarized as follows:

• Green: invested €1.2 million in improving the energy efficiency of the buildings in Italy and €620,000 in Romania; for the first year completed Scope 3 reporting which relates to the company's indirect environmental impact, in order to proceed with the definition of the science based targets in 2022; renewed the Breeam In Use certifications of 2 assets for which the valuations improved; maintained energy consumption significantly lower than in 2019, including during the months not subject to restrictions on hours of operation; completed the roll out for the installation of 22 kw charging stations. 20 shopping centers now have this type of charging station and a total of 35 charging stations have been installed; worked on mobility related initiatives: the bike path to reach the Clodì Retail Park was completed and bus stops were placed near the Katanè Shopping Center.



• **Responsible**: number of employees stable; investment in training increased (focus on soft and digital skills); agreement signed for smart working and, to accelerate vaccinations, provided employees with the opportunity to get vaccinations at a hub affiliated with the national healthcare system; 100% of the employees took advantage of the corporate wellness program; obtained Bio Safety Certification for 7 shopping centers, as well as for the headquarters, in order to prevent and minimize the spread of infections in people caused by biological agents, particularly those related to Covid-19.

• Ethical: introduced an ESG target for company managers; carried out an audit of and modified the procedures for ISO37001 certification; received recognition from ISS Governance Qualityscore (highest score possible) and Integrated Governance Index.

• **Attractive**: two vaccine hubs set up in two shopping centers where more than 400,000 people have been vaccinated since the opening; continued to scout for new brands, with the introduction of 34 new tenants in the Italian shopping malls. Also introduced the first medical center in an IGD shopping center; while reduced, marketing resumed with a focus on experience, omnichannelism and loyalty. There was in increase in the social-environmental and local initiatives; the Digital Plan was developed, which integrated existing digital tools with the new ones created during the year in order to provide the shopper with the ability to be in touch with the shopping center both digitally and in person throughout the customer journey.

• **Together**: structured involvement of all the stakeholders in order to understand their expectations; carried out activities involving around 17,000 visitors both in and not in the shopping malls, as well as 5,000 students between the age of 12 and 19 in partnership with Nomisma; maintained some form of partnership with 201 local associations and non-profit organizations; the more than 16,600 jobs offered, the partnerships with 820 local providers and the fact that 40% of the brands present in the malls are local, confirmed IGD's social role within the community.

#### **DIVIDEND: IGD RESUMES DISTRIBUTING A DIVIDEND TO ITS SHAREHOLDERS**

Consistent with what was announced when the new Business Plan was approved, in 2022 IGD will return to being the dividend company it has always been, only one year after the decision to not pay a dividend in order to maintain a solid financial structure.

The Board of Directors proposed that the shareholders approve, subject to the approval of the financial statements for the year ended on 31 December 2021 and the Directors' Report, a dividend of 35euro cents per share (for a total distributed of €38.6 million or 59.7% of the FFO).

The dividend yield on the stock price recorded at 23 February 2022 would be equal to approx. 8,6%.

The dividend of 35 euros cents is made up as follows:

- for 0.287588 euro cents (c. 31.7 euro million), by the mandatory portion generated by the SIIQ perimeter
- for 0.062412 euro cents (c. 6.9 euro milioni), by the reserves released as a result of the disposal described above.
   €10.2 million of these reserves remain as part of the mandatory portion to be distributed in 2023.

#### **OUTLOOK 2022**

In light of the positive signals provided by the retail and operating performances, and assuming that the financial indicators will not be impacted directly by Covid-19 in the current year, **the Company estimates that FFO will increase by around** 

## +9/10% in FY 2022.

This outlook is, however, based on the current market consensus which calls for growth in the main global economic indicators like GDP and consumption, as well as the assumption that there will be no further resurgence of the pandemic next fall which could lead to the introduction of new restrictive measures and limitations on the shopping centers' activities.



# Operating income statement at 31 December 2021

| GROUP CONSOLIDATED                                    | (a)<br>FY_CONS_2020 | (c)<br>FY_CONS_2021 | Δ<br>(c)/(a) |
|---|---------------------|---------------------|--------------|
| Revenues from freehold rental activities              | 133.8               | 132.7               | -0.8%        |
| Revenues from leasehold rental activities             | 11.9                | 12.3                | 4.0%         |
| Total income from rental activities                   | 145.6               | 145.1               | -0.4%        |
| Rents and payable leases                              | 0.0                 | 0.0                 | n.a.         |
| Direct costs from rental activities                   | -36.1               | -26.6               | -26.3%       |
| Net rental income                                     | 109.5               | 118.5               | 8.2%         |
| Revenues from services                                | 6.3                 | 6.4                 | 1.7%         |
| Direct costs from services                            | -5.2                | -5.5                | 5.8%         |
| Net services income                                   | 1.1                 | 0.9                 | -17.3%       |
| HQ Personnel expenses                                 | -6.3                | -7.2                | 13.8%        |
| G&A expenses  | -4.9                | -5.0                | 1.4%         |
| CORE BUSINESS EBITDA (Operating income)               | 99.4                | 107.3               | <b>7.9</b> % |
| Core business Ebitda Margin                           | 65.4%               | 70.8%               |              |
| Revenues from trading                                 | 0.7                 | 0.4                 | -37.8%       |
| Cost fo sale and other costs from trading             | -1.4                | -0.9                | -38.1%       |
| Operating result from trading                         | -0.7                | -0.5                | -38.3%       |
| EBITDA  | 98.7                | 106.8               | 8.2%         |
| Ebitda Margin   | 64.7%               | 70.3%               |              |
| Impairment and Fair Value adjustments                 | -146.0              | -16.3               | -88.8%       |
| Depreciation and provisions                           | -5.0                | -0.6                | -87.3%       |
| EBIT  | -52.3               | 89.9                | n.a.         |
| FINANCIAL MANAGEMENT                                  | -36.2               | -33.3               | -8.0%        |
| EXTRAORDINARY MANAGEMENT                              | -0.1                | -0.8                | n.a.         |
| PRE-TAX RESULTS                                       | -88.6               | 55.8                | n.a.         |
| Taxes   | 14.2                | -3.0                | n.a.         |
| NET RESULT OF THE PERIOD                              | -74.3               | 52.8                | n.a.         |
| (Profit/Loss) for the period related to third parties | 0.0                 | 0.0                 | n.a.         |
| GROUP NET RESULT                                      | -74.3               | 52.8                | n.a.         |

N.B.: Certain cost and revenue items have been reclassified or offset which explains the difference with respect to the financial statements.

IGD will present these results during a **conference call** which will be held on **24 February 2022 at 14.30 (Italian time)**. The presentation will be published on the company's website (<u>https://www.gruppoigd.it/investor-relations/presentations/</u>) In order to participate, please dial the following number: **+39 028020927** 



### **OTHER RESOLUTIONS**

### **Calling of the Annual General Meeting**

IGD's Board of Directors also resolved to convene the Company's Annual General Meeting in ordinary session on 14 April 2022, in first call and, if necessary, in second call on 15 April 2022, to resolve on the following agenda:

### Ordinary session

- Separate financial statements at 31.12.2021; Directors' report on operations; External auditors' report; Report of the Board of Statutory Auditors; Presentation of the consolidated financial statements at 31.12.2021; related and consequent resolutions.
- 2. Allocation of the net earnings for the year; related and consequent resolutions.
- 3. Report on compensation in accordance with Art. 123-ter, paragraphs 3-ter and 6, of Legislative Decree n. 58/98:
  - 3.1 First section: report on the compensation policy. Binding resolution;
  - 3.2 Second section: report on compensation paid. Non-binding resolution.
- 4. Granting of the financial audit assignment for 2022-2030 and determination of the relative compensation; related and consequent resolutions.

### Extraordinary session

- Granting to the Board of Directors of the faculty, in accordance with Art. 2443 of the Italian Civil Code, to increase share capital against payment, divisible, on one or more occasions, by up to 10% of the Company's pre-existing share capital, without pre-emption rights pursuant to Art. 2441.4, second section, of the Italian Civil Code. Subsequent amendment of Art. 6 of the Company's bylaws; related and consequent resolutions.
- Granting to the Board of Directors of the faculty, in accordance with Art. 2443 of the Italian Civil Code, to increase share capital against payment, divisible, on one or more occasions, without pre-emption rights pursuant to Art. 2441.4, second section, of the Italian Civil Code. Subsequent amendment of Art. 6 of the Company's bylaws; Related and consequent resolutions.
- 3. Proposals to amend Articles 10 and 20 of the Company's bylaws; related and consequent resolutions.

With regard to the first two items of the Agenda of the Shareholders' Meeting in extraordinary session, please note that:

• the purpose of faculty to be granted in item 1) above, similar to the one expiring on 12 April 2022, granted by the Company's Extraordinary Shareholders' Meeting on 12 April 2017 - is the power – to be exercised within five years of the Shareholders' Meeting and, therefore, by 14 April 2027 – to increase share capital, on one or more occasions, against payment and in divisible form, by up to a maximum of 10% of the company's pre-existing share capital, by issuing new ordinary shares without a stated par value, reserved for parties to be identified by the Board of Directors (including Italian or foreign qualified and/or industrial and/or financial investors or shareholders of the Company), excluding pre-emption rights pursuant to Art. 2441, fourth paragraph, second sentence, of the Italian Civil Code, provided that the issue price corresponds to the shares' market value and this is confirmed in a report prepared specifically by the external auditors. The reason for granting this type of power is to provide the Board of Directors with the flexibility needed to carry out capital transactions in a timely manner, in order to take advantage of any opportunities that might materialize quickly and optimize the outcome of the transactions due to a decrease in the time and outlays that would otherwise be needed to convene the Shareholders' Meeting for each single transaction.

• the purpose of faculty to be granted in item 2) above is the power – to be exercised within five years of the Shareholders' Meeting and, therefore, by 14 April 2027 – to increase share capital, on one or more occasions, by up to a



maximum of EUR 65,000,000.00 (sixty five million and no hundredths) including any share premium, against cash, divisible, by issuing new ordinary shares without a stated par value, excluding pre-emption rights pursuant to Art. 2441, fourth paragraph, second sentence, of the Italian Civil Code, to be carried out through contributions in kind pursuant to Art. 2440, fourth paragraph, first period, of the Italian Civil Code, provided that these are related to the Company's corporate purpose (including, for example, related to real estate assets, equity investments, companies and/or business divisions), with the ability to make use of the provisions provided under Art. 2343-ter of the Italian Civil Code. The reason for granting this type of power is to provide the Board of Directors with the ability to carry out "stock-for-stock" acquisitions in a timely manner. Toward this end, in additon to the benefit stemming from these transactions in pure business terms given the contribution to IGD's development and growth, the ways in which these transactions would be carried out would also help to strengthen the Company's financial structure, as well as preseve liquidity. Based on the power granted, different contributions in kind may be made as long as they are related to the Company's corporate purpose including, for example, real estate assets, equity investments, companies and/or business divisions, consistent with Business Plan 2022-2024 which calls for IGD to act as an aggregator in order to increase its value by leveraging on its consolidated know-how and greater economies of scale.

For further details please refer to the Notice of Call which will be made available starting 15 March 2022 on the company website at <u>https://www.gruppoigd.it/governance/assemblea-degli-azionisti/</u>.

### Assessment of independent status

IGD's Board of Directors verified, based on the information provided by the interested parties and available to the Company that the 7 (seven) independent directors (Rossella Saoncella, Antonio Rizzi, Silvia Benzi, Rossella Schiavini, Timothy Guy Michele Santini, Rosa Cipriotti e Géry Robert-Ambroix) still qualify as independent in accordance with and pursuant to Art. 148, paragraph 3, of Legislative Decree n. 58/1998, guideline 7 of the Corporate Governance Code and Art. 16 of Consob Regulation n. 20249/2017.

### Approval of the Report on Corporate Governance and Ownership Structure and the Compensation Report

The Board of Directors approved the Report on Corporate Governance and Ownership Structure, which forms an integral part of the annual report, as well as, in accordance with the recommendation of the Appointments and Compensation Committee, the Compensation Report, the first section of which, pursuant to Art. 123-ter, par. 3-ter of Legislative Decree. 58/98, will be subject to a binding vote by the shareholders during the next shareholders' meeting, while, pursuant to Art. 123-ter, par. 6 of TUF, the second section – which refers to the compensation paid –will be subject to an advisory vote during the same shareholders' meeting.

The documents will be made available to the public on IGD's website <u>http://www.gruppoigd.it/Governance</u> and at the Company's registered office, as well as on the authorized storage system <u>www.emarketstorage.com</u> in accordance with the law and applicable regulations.

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"Carlo Barban, IGD S.p.A.'s Financial Reporting Officer, declares pursuant to para. 2, article 154-bis of Legislative Decree n. 58/1998 ("Testo Unico della Finanza" or TUF) that the information reported in this press release corresponds to the underlying records, ledgers and accounting entries".

Please note that in addition to the standard financial indicators provided for as per the IFRS, alternative performance indicators are also provided (for example, EBITDA) in order to allow for a better evaluation of the operating performance. These indicators are calculated in accordance with standard market procedures.

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### IGD - Immobiliare Grande Distribuzione SIIQ S.p.A.

Immobiliare Grande Distribuzione SIIQ S.p.A. is one of the main players in Italy's retail real estate market: it develops and manages shopping centers throughout the country and has a significant presence in Romanian retail distribution. Listed on the Star Segment of the Italian Stock Exchange, IGD was the first SIIQ (Società di Investimento Immobiliare Quotata or real estate investment trust) in Italy. IGD has a real estate portfolio valued at circa  $\in$ 2,140.5 million at 31 December 2021, comprised of, in Italy, 19 hypermarkets and supermarkets, 27 shopping malls and retail parks, 1 plot of land for development, 1 property held for trading and 6 other real estate properties. Following the acquisition of the company Winmark Magazine SA in 2008 14 shopping centers and an office building, found in 13 different Romanian cities, were added to the portfolio. An extensive domestic presence, a solid financial structure, the ability to plan, monitor and manage all phases of a center's life cycle, leadership in the retail real estate sector: these qualities summarize IGD's strong points.

#### www.gruppoigd.it

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The press release is available on the website www.gruppoigd.it, in the Investor Relations section, and on the website www.imagebuilding.it, in the Press Room section.

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Please find attached Gruppo IGD's income statement, statement of financial position, statement of cash flows, consolidated net financial position, and the operating income statement at 31 December 2021, along with the draft income statement, statement of financial position and the statement of cash flows of the parent company IGD SIIQ S.p.A. at 31 December 2021.



# Consolidated income statement at 31 December 2021

|  | 31/12/2021  | 31/12/2020   | Change  |
|--|---|--|---|
| (in thousands of Euros)  | (A)   | (B)  | (A)-(B)   |
| Revenue  | 145.095   | 145.578  | (483)   |
| Revenues from third parties  | 106.974   | 105.674  | 1.300   |
| Revenues from related parties  | 38.121  | 39.904   | (1.783)   |
| Other revenue  | 6.443   | 6.388  | 55  |
| Other revenues from third parties  | 3.842   | 3.763  | 79  |
| Other revenues from related parties  | 2.601   | 2.625  | (24)  |
| Revenues from property sales   | 440   | 708  | (268)   |
| Operating revenues   | 151.978   | 152.674  | (696)   |
| Change in inventory  | 2.771   | 2.594  | 177   |
| Revenues and change in inventory   | 154.749   | 155.268  | (519)   |
| Construction costs for the period  | (3.182)   | (3.509)  | 327   |
| Service costs  | (14.688)  | (13.409)   | (1.279)   |
| Service costs from third parties   | (10.294)  | (9.087)  | (1.207)   |
| Service costs from related parties   | (4.394)   | (4.322)  | (1.207)   |
| Cost of abour  | (10.603)  | (9.618)  | (985)   |
| Other operating costs  | (17.129)  | (19.423)   | 2.294   |
| Total operating costs  | (45.602)  | (45.959)   | 357   |
|  | (101002)  | (10.000)   |   |
| Depreciations, amortization and provisions   | (682)   | (4.563)  | 3.881   |
| (Impairment losses)/Reversals on work in progress and inventories  | 516   | (3.152)  | 3.668   |
| Provisions for doubtful accounts   | (3.430)   | (11.003)   | 7.573   |
| Change in fair value   | (16.850)  | (142.866)  | 126.016   |
| Depreciation, amortization, provisions, impairment and change in fair value  | (20.446)  | (161.584)  | 141.138   |
| EBIT   | 88.701  | (52.275)   | 140.976   |
| Income/ (loss) from equity investments and asset disposal  | 908   | (72)   | 980   |
| Financial Income   | 87  | 126  | (39)  |
| Financial income from third parties  | 87  | 126  | (39)  |
| Financial charges  | (33.925)  | (36.329)   | 2.404   |
|  |   | · /  | 2.398   |
| Financial charges from third parties   | (33.924)  | (30.322)   | 2.390   |
| Financial charges from third parties<br>Financial charges from related parties   | (33.924)<br>(1)                                     | (36.322)<br>(7)  | 6   |
| <b>-</b> i   | ( )   | , ,  |   |
| Financial charges from related parties   | (1)<br>(33.838)                                     | (7)<br>(36.203)  | 6<br><b>2.365</b>                                 |
| Financial charges from related parties Net financial income (expense)  | (1)<br>(33.838)<br>55.771                           | (7)<br>(36.203)<br>(88.550)                            | 6<br>2.365<br>144.321                             |
| Financial charges from related parties Net financial income (expense) Pre-tax profit   | (1)<br>(33.838)                                     | (7)<br>(36.203)  | 6<br><b>2.365</b>                                 |
| Financial charges from related parties         Net financial income (expense)         Pre-tax profit         Income taxes  | (1)<br>(33.838)<br>55.771<br>(3.002)                | (7)<br>(36.203)<br>(88.550)<br>14.229                  | 6<br>2.365<br>144.321<br>(17.231)                 |
| Financial charges from related parties         Net financial income (expense)         Pre-tax profit         Income taxes         NET PROFIT FOR THE PERIOD  | (1)<br>(33.838)<br>55.771<br>(3.002)<br>52.769      | (7)<br>(36.203)<br>(88.550)<br>14.229<br>(74.321)      | 6<br>2.365<br>144.321<br>(17.231)<br>127.090      |
| Financial charges from related parties          Net financial income (expense)         Pre-tax profit         Income taxes         NET PROFIT FOR THE PERIOD         Non-controlling interests in (profit)/loss for the period | (1)<br>(33.838)<br>55.771<br>(3.002)<br>52.769<br>0 | (7)<br>(36.203)<br>(88.550)<br>14.229<br>(74.321)<br>0 | 6<br>2.365<br>144.321<br>(17.231)<br>127.090<br>0 |



# **Consolidated statement of financial position at 31 December 2021**

|   | 31/12/2021 | 31/12/2020 | Change    |
|---|------------|------------|-----------|
| (in thousands of Euros)   | (A)        | (B)        | (A)-(B)   |
| NON CURRENT ASSETS:   |            |            |           |
| Intangible assets   |            |            |           |
| Intangible assets with finite useful lives                        | 303        | 35         | 268       |
| Goodwill  | 7.585      | 8.533      | (948)     |
|   | 7.888      | 8.568      | (680)     |
| Property, plant, and equipment                                    |            |            |           |
| Investment property   | 2.093.176  | 2.234.484  | (141.308) |
| Buildings   | 7.174      | 7.414      | (240)     |
| Plant and machinery   | 115        | 143        | (28)      |
| Equipment and other goods   | 1.741      | 969        | 772       |
| Assets under construction and advance payments                    | 44.095     | 42.674     | 1.421     |
| <u></u>   | 2.146.301  | 2.285.684  | (139.383) |
| Other non-current assets  |            |            |           |
| Deferred tax assets   | 6.173      | 7.995      | (1.822)   |
| Sundry receivables and other non-current assets                   | 127        | 129        | (2)       |
| Equity investments  | 25.765     | 151        | 25.614    |
| Non-current financial assets                                      | 174        | 174        | 0         |
|   | 32.239     | 8.449      | 23.790    |
| TOTAL NON-CURRENT ASSETS (A)                                      | 2.186.428  | 2.302.701  | (116.273) |
| CURRENT ASSETS:   |            |            |           |
| Work in progress inventory and advances                           | 37.375     | 33.843     | 3.532     |
| Trade and other receivables                                       | 15.490     | 18.260     | (2.770)   |
| Related party trade and other receivables                         | 716        | 775        | (59)      |
| Other current assets  | 5.717      | 3.736      | 1.981     |
| Cash and cash equivalents   | 158.080    | 117.341    | 40.739    |
| TOTAL CURRENT ASSETS (B)  | 217.378    | 173.955    | 43.423    |
| ASSETS HELD FOR SALE (C)  | 1.801      | 0          | 1.801     |
| TOTAL ASSETS (A + B+C)  | 2.405.607  | 2.476.656  | (71.049)  |
| NET EQUITY:   |            |            |           |
| Share capital   | 650.000    | 650.000    | 0         |
| Share premium reserve   | 0          | 30.058     | (30.058)  |
| Other reserves  | 467.300    | 499.131    | (31.831)  |
| Group profit (loss) carried forward                               | 1.689      | 9.574      | (7.885)   |
| Group profit  | 52.769     | (74.321)   | 127.090   |
| Total Group net equity  | 1.171.758  | 1.114.442  | 57.316    |
| Capital and reserves of non-controlling interests                 | 0          | 0          | 0         |
| TOTAL NET EQUITY (D)  | 1.171.758  | 1.114.442  | 57.316    |
| NON-CURRENT LIABILITIES:  |            |            |           |
| Derivatives - liabilities   | 8.435      | 14.396     | (5.961)   |
| Non-current financial liabilities                                 | 951.408    | 1.135.707  | (184.299) |
| Provisions for employee severance indemnities                     | 3.391      | 3.267      | 124       |
| Deferred tax liabilities  | 17.875     | 18.281     | (406)     |
| Provisions for risks and future charges                           | 4.130      | 3.793      | 337       |
| Sundry payables and other non-current liabilities                 | 9.504      | 9.849      | (345)     |
| Related parties sundry payables and other non-current liabilities | 10.441     | 13.462     | (3.021)   |
| TOTAL NON-CURRENT LIABILITIES (E)                                 | 1.005.184  | 1.198.755  | (193.571) |
| CURRENT LIABILITIES:  |            |            |           |
| Current financial liabilities                                     | 192.643    | 137.266    | 55.377    |
| Trade and other payables  | 16.137     | 12.091     | 4.046     |
| Related parties trade and other payables                          | 950        | 499        | 451       |
| Current tax liabilities   | 2.967      | 1.814      | 1.153     |
| Other current liabilities   | 14.740     | 11.789     | 2.951     |
| TOTAL CURRENT LIABILITIES (F)                                     | 227.437    | 163.459    | 63.978    |
| LIABILITIES LINKED TO ASSETS HELD FOR SALE (G)                    | 1.228      | 0          | 1.228     |
| TOTAL LAIBILITIES (H=E+F+G)                                       | 1.233.849  | 1.362.214  | (128.365) |
| TOTAL NET EQUITY AND LIABILITIES (D+H)                            | 2.405.607  | 2.476.656  | (71.049)  |
| יאיאר אנון בעטור אוש בנאטנבווננט (שדח)                            | 2.403.00/  | 2.7/0.030  | (71.049)  |



# Consolidated statement of cash flows at 31 December 2021

| (In thousands of Euros)   | 31/12/2021 | 31/12/2020 |
|---|------------|------------|
| CASH FLOW FROM OPERATING ACTIVITIES:  |            |            |
| Profit (loss) of the year   | 52.769     | (74.321)   |
| Adjustments to reconcile net profit with cash flow generated (absorbed) by operating activities |            |            |
| Taxes of the year   | 3.002      | (14.229)   |
| Financial charges / (income)  | 33.838     | 36.203     |
| Depreciation and amortization   | 682        | 611        |
| Writedown of goodwill   | 0          | 3.952      |
| Writedown of receivables  | 3.430      | 11.003     |
| (Impairment losses) / reversal on work in progress  | (516)      | 3.152      |
| Changes in fair value - increases / (decreases)   | 16.850     | 142.866    |
| Gains/losses from disposal - equity investments   | (908)      | 72         |
| Changes in provisions for employees and end of mandate treatment                                | 1.454      | 1.389      |
| CASH FLOW FROM OPERATING ACTIVITIES:  | 110.601    | 110.698    |
| Financial charge paid   | (27.400)   | (29.344)   |
| Provisions for employees, end of mandate treatment  | (787)      | (1.233)    |
| Income tax  | (991)      | (788)      |
| CASH FLOW FROM OPERATING ACTIVITIES NET OF TAX:   | 81.423     | 79.333     |
| Change in inventory   | (3.051)    | (2.594)    |
| Change in trade receivables   | (526)      | (18.003)   |
| Net change in other assets  | (1.979)    | (8.658)    |
| Change in trade payables  | 4.422      | (4.401)    |
| Net change in other liabilities   | (1.608)    | 8.357      |
| CASH FLOW FROM OPERATING ACTIVITIES (A)   | 78.681     | 54.034     |
| (Investments) in intangible assets  | (302)      | (8)        |
| Disposals of intangible assets  | 0          | 0          |
| Disposals of investment properties  | 113.819    | 0          |
| (Investments) in tangible assets  | (18.414)   | (14.837)   |
| Disposals of tangible assets  | 0          | 36         |
| (Investments) in equity interests   | 52         | 0          |
| CASH FLOW FROM INVESTING ACTIVITIES (B)   | 95.155     | (14.809)   |
| Change in non-current financial assets  | 0          | 0          |
| Disposal/(purchase) of treasury shares  | 0          | 198        |
| Capital gain/ (loss) on disposal of treasury shares   | 0          | (200)      |
| Capital increase net of costs   | 0          | 0          |
| Distribution of dividends   | 0          | (25.150)   |
| Rents paid for financial leases   | (8.925)    | (7.991)    |
| Collections for new loans and other financing activities  | 0          | 34.682     |
| Loans repayments and other financing activities   | (124.083)  | (52.003)   |
| CASH FLOW FROM FINANCING ACTIVITIES (C)   | (133.008)  | (50.464)   |
| Exchange rate differences on cash and cash equivalents (D)                                      | (89)       | (97)       |
| NET INCREASE (DECREASE) IN CASH BALANCE (A+B+C+D)   | 40.739     | (11.336)   |
| CASH BALANCE AT BEGINNING OF THE PERIOD   | 117.341    | 128.677    |
| CASH BALANCE AT END OF THE PERIOD   | 158.080    | 117.341    |



# Consolidated net financial position at 31 December 2021

| (In thousands of Euros)                       | 31/12/2021 | 31/12/2020 | Change    |
|---|------------|------------|-----------|
| Cash and cash equivalents                     | (158.080)  | (117.341)  | (40.739)  |
| LIQUIDITY                                     | (158.080)  | (117.341)  | (40.739)  |
| Mortgage loans - current portion              | 27.328     | 51.418     | (24.090)  |
| Leasing - current portion                     | 7.355      | 9.448      | (2.093)   |
| Bond loans - current portion                  | 157.960    | 76.400     | 81.560    |
| CURRENT DEBT                                  | 192.643    | 137.266    | 55.377    |
| CURRENT DEBT RELATED TO ASSETS HELD FOR SALES | 1.228      | 0          | 1.228     |
| CURRENT NET DEBT                              | 35.791     | 19.925     | 15.866    |
| Non-current financial assets                  | (174)      | (174)      | 0         |
| Leasing - non-current portion                 | 31.043     | 39.626     | (8.583)   |
| Non-current financial liabilities             | 427.579    | 453.199    | (25.620)  |
| Bond loans                                    | 492.786    | 642.882    | (150.096) |
| NON-CURRENT NET DEBT                          | 951.234    | 1.135.533  | (184.299) |
| NET DEBT                                      | 987.025    | 1.155.458  | (168.433) |



# Draft income statement of the parent company IGD SIIQ S.p.A. at 31 December 2021

| Revenues from third parties         77.497.362         76.855.048         642.314           Revenues from related parties         41.820.775         43.882.132         (2.061.357)           Other revenue         1.148.121         913.777         234.344           Other revenues from third parties         691.395         433.850         257.545           Other revenues from related parties         456.726         479.927         (23.201)           Revenues and change in inventory         120.466.258         121.650.957         (1.184.699)           Service costs         (11.594.663)         (10.750.671)         (843.992)           Service costs from third parties         (7.941.002)         (7.360.992)         (580.010)           Service costs from related parties         (3.653.661)         (3.389.679)         (263.982)   |   | <u> </u>     |                                       |                                       |
|---|---|--------------|---------------------------------------|---------------------------------------|
| Revenue         119.318.137         120.737.180         (1.419.043)           Revenues from third parties         77.497.362         76.855.048         642.314           Revenues from related parties         41.820.775         43.882.132         (2.061.357)           Other revenues         1.148.121         913.777         234.344           Other revenues from third parties         691.395         433.850         257.545           Other revenues from third parties         691.395         433.850         257.545           Other revenues from related parties         456.726         479.927         (2.3.201)           Revenues and change in inventory         120.466.258         121.650.957         (1.184.699)           Service costs from related parties         (3.633.661)         (3.389.679)         (263.982)           Service costs from related parties         (3.653.661)         (3.389.679)         (263.982)           Cost of labour         (6.057.004)         (5.331.729)         (725.275)           Other revenues         (3.4806.700)         (32.589.882)         783.182           Depreciations, amortization and provisions         (639.897)         (532.724)         (107.173)           (Impairment losses)/Reversals on work in progress and inventories         35.119         (256.958)   |   | 31/12/2021   | 31/12/2020                            | Change                                |
| Revenues from third parties         77.497.362         76.855.048         642.314           Revenues from third parties         41.820.775         43.882.132         (2.061.357)           Other revenues         11.148.121         913.777         234.344           Other revenues from related parties         691.395         433.850         257.545           Other revenues from related parties         695.726         479.927         (23.201)           Revenues and change in inventory         120.466.258         121.650.957         (1.184.699)           Service costs         (1.1594.663)         (10.750.671)         (843.992)           Service costs from related parties         (3.697.004)         (5.331.729)         (725.275)           Other operating costs         (14.155.003)         (16.507.482)         2.352.449           Total operating costs         (31.806.700)         (32.589.882)         783.182           Depreciations, amortization and provisions         (398.997)         (532.724)         (107.173)           (Impairment bases)/Reversals on work in progress and inventories         35.119         (256.958)         292.077           Provisions for doubful accounts         (2.645.653)         (9.017.400)         6.317.47           Change in fair value         (378.704)         (111.212.086)<  | (in Euros)  | (A)          | (B)                                   | (A)-(B)                               |
| Revenues from related parties         41.820.775         43.882.132         (2.061.357)           Other revenue         1.148.121         913.777         234.344           Other revenues from third parties         691.395         433.850         257.545           Other revenues from related parties         456.726         479.927         (23.201)           Revenues and change in inventory         120.466.258         121.650.957         (1.184.699)           Service costs         (1.1594.663)         (10.750.671)         (843.992)           Service costs from third parties         (7.941.002)         (7.360.992)         (2580.987)           Cost of abour         (6.057.004)         (5.331.729)         (725.275)           Other operating costs         (13.1806.700)         (32.589.882)         783.182           Depreciations, amortization and provisions         (639.897)         (532.724)         (107.173)           (Impairment bases)/Reversals on work in progress and inventories         35.119         (256.958)         292.077           Provisions for doubful accounts         (2.645.653)         (10.17.400)         6.371.747           Change in fair value         (3.629.135)         (121.019.168)         117.390.033           EBIT         85.030.423         (31.958.093)         116.988.5   | Revenue   | 119.318.137  | 120.737.180                           | (1.419.043)                           |
| Other revenue         1.148.121         913.777         234.344           Other revenues from thid parties         691.395         433.850         257.545           Other revenues from related parties         456.726         479.927         (23.201)           Revenues and change in inventory         120.466.258         121.650.957         (1.184.699)           Service costs         (11.594.663)         (10.750.671)         (843.992)           Service costs from thid parties         (7.941.002)         (7.360.992)         (580.010)           Service costs from related parties         (3.389.679)         (263.982)         (25.395)           Cost of babour         (6.057.004)         (5.331.729)         (725.275)           Other revenues bases//Reversals on work in progress and inventories         35.119         (256.958)         292.077           Provisions for doubtful accounts         (2.645.653)         (9.017.400)         6.371.747           Charge in fair value         (3.629.135)         (121.019.168)         117.390.033           Depreciation, amortization, provisions, impairment and change in fair value         (3.629.135)         (121.019.168)         117.390.033           EBIT         85.030.423         (31.958.093)         116.988.516           Income/ (loss) from equity investments and asset disposal <td>Revenues from third parties</td> <td>77.497.362</td> <td>76.855.048</td> <td>642.314</td> | Revenues from third parties   | 77.497.362   | 76.855.048                            | 642.314                               |
| Other revenues from related parties         691.395         433.850         257.545           Other revenues from related parties         456.726         479.927         (23.201)           Revenues and change in inventory         120.466.258         121.650.957         (1.184.699)           Service costs         (11.594.663)         (10.750.671)         (843.992)           Service costs         (7.941.002)         (7.360.992)         (580.010)           Service costs from related parties         (3.653.661)         (3.389.679)         (263.982)           Cost of Ibour         (6.057.004)         (5.331.729)         (725.275)           Other operating costs         (14.155.033)         (16.507.482)         2.352.449           Total operating costs         (31.806.700)         (32.589.882)         783.182           Depreciations, amortization and provisions         (639.897)         (532.724)         (107.173)           (Impainment bases)/Reversals on work in progress and inventories         35.119         (256.958)         292.077           Provisions for doubtful accounts         (2.645.653)         (9.17.400)         6.371.747           Provisions for doubtful accounts         (3.629.135)         (121.019.168)         117.390.033           EBIT         85.030.423         (31.958.093)   | Revenues from related parties   | 41.820.775   | 43.882.132                            | (2.061.357)                           |
| Other revenues from related parties         456.726         479.927         (23.201)           Revenues and change in inventory         120.466.258         121.650.957         (11.84.699)           Service costs         (11.94.663)         (10.750.671)         (843.992)           Service costs from third parties         (7.941.002)         (7.360.992)         (580.010)           Service costs from related parties         (3.653.661)         (3.389.679)         (263.982)           Cost of bbour         (6.057.004)         (5.331.729)         (725.275)           Other operating costs         (31.806.700)         (32.589.882)         783.182           Total operating costs         (31.806.700)         (32.589.882)         783.182           Depreciations, amortization and provisions         (639.897)         (532.724)         (107.173)           (Impairment bases)/Reversals on work in progress and inventories         355.119         (256.958)         292.077           Provisions for doubtful accounts         (2.645.653)         (9.017.400)         6.371.747           Change in fair value         (3.629.135)         (121.019.168)         117.390.033           EBIT         85.030.423         (31.958.093)         116.988.516           Income/ (loss) from equity investments and asset disposal         912.648 <td>Other revenue</td> <td>1.148.121</td> <td>913.777</td> <td>234.344</td>                             | Other revenue   | 1.148.121    | 913.777                               | 234.344                               |
| Revenues and change in inventory         120.466.258         121.650.957         (1.184.699)           Service costs         (11.594.663)         (10.750.671)         (843.992)           Service costs from related parties         (3.653.661)         (3.389.679)         (250.382)           Cost of blour         (6.057.004)         (5.331.729)         (725.275)           Otter operating costs         (1.154.663)         (1.507.482)         2.352.449           Total operating costs         (31.806.700)         (32.589.882)         783.182           Depreciations, amortization and provisions         (639.897)         (532.724)         (107.173)           (Impairment bsses)/Reversals on work in progress and inventories         35.119         (256.958)         292.077           Change in fair value         (378.704)         (111.212.086)         110.833.382           Depreciation, amortization, provisions, impairment and change in fair value         (3.629.135)         (121.019.168)         117.390.033           EBIT         85.030.423         (31.958.093)         116.988.516           Income / (loss) from equity investments and asset disposal         912.648         4.000         908.648           Financial Income         80.087         171.909         (91.822)           Financial income from third parties  | Other revenues from third parties   | 691.395      | 433.850                               | 257.545                               |
| Service costs         (11.594.663)         (10.750.671)         (843.992)           Service costs from third parties         (7.941.002)         (7.360.992)         (580.010)           Service costs from related parties         (3.653.661)         (3.389.679)         (263.982)           Cost of bibour         (6.057.004)         (5.331.729)         (7.75.275)           Other operating costs         (14.155.033)         (16.507.482)         2.352.449           Total operating costs         (31.806.700)         (32.589.882)         783.182           Depreciations, amortization and provisions         (639.897)         (532.724)         (107.173)           (Impairment bosses)/Reversals on work in progress and inventories         35.119         (256.958)         292.077           Provisions for doubtful accounts         (2.645.653)         (9.017.400)         6.371.747           Change in fair value         (378.704)         (111.212.086)         110.833.382           Depreciation, amortization, provisions, impairment and change in fair value         (3.629.135)         (121.019.168)         117.390.033           EBIT         85.030.423         (31.958.093)         116.988.516           Income / (loss) from equity investments and asset disposal         912.648         4.000         908.648           Financial income f  | Other revenues from related parties   | 456.726      | 479.927                               | (23.201)                              |
| Service costs from third parties         (7.941.002)         (7.360.992)         (580.010)           Service costs from related parties         (3.653.661)         (3.389.679)         (263.982)           Cost of labour         (6.057.004)         (5.331.729)         (725.275)           Other operating costs         (14.155.033)         (16.057.482)         2.352.449           Total operating costs         (31.806.700)         (32.589.882)         783.182           Depreciations, amortization and provisions         (639.897)         (532.724)         (107.173)           (Impairment bsses)/Reversals on work in progress and inventories         35.119         (256.958)         292.077           Provisions for doubtful accounts         (2.645.653)         (9.017.400)         6.371.747           Change in fair value         (378.704)         (111.212.086)         110.833.382           Depreciation, amortization, provisions, impairment and change in fair value         (3.629.135)         (121.019.168)         117.390.033           EBIT         85.030.423         (31.958.093)         116.988.516           Income / (loss) from equity investments and asset disposal         912.648         4.000         908.648           Financial Income         80.087         171.909         (91.822)           Financial income from third p  | Revenues and change in inventory  | 120.466.258  | 121.650.957                           | (1.184.699)                           |
| Service costs from related parties         (3.653.661)         (3.389.679)         (263.982)           Cost of labour         (6.057.004)         (5.331.729)         (725.275)           Other operating costs         (14.155.033)         (16.507.482)         2.352.449           Total operating costs         (31.806.700)         (32.589.882)         783.182           Depreciations, amortization and provisions         (639.897)         (532.724)         (107.173)           (Impairment bosses)/Reversals on work in progress and inventories         35.119         (256.958)         292.077           Provisions for doubtful accounts         (2.645.653)         (9.017.400)         6.371.747           Change in fair value         (378.704)         (111.212.086)         110.833.382           Depreciation, amortization, provisions, impairment and change in fair value         (3.629.135)         (121.019.168)         117.390.033           EBIT         85.030.423         (31.958.093)         116.988.516           Income / (loss) from equity investments and asset disposal         912.648         4.000         908.648           Financial Income         80.087         171.909         (91.822)           Financial Income from third parties         51.220         81.614         (30.394)           Financial Income from third parties<  | Service costs   | (11.594.663) | (10.750.671)                          | (843.992)                             |
| Cost of kbour         (6.057.004)         (5.331.729)         (725.275)           Other operating costs         (14.155.033)         (16.507.482)         2.352.449           Total operating costs         (31.806.700)         (32.589.882)         783.182           Depreciations, amortization and provisions         (639.897)         (532.724)         (107.173)           (Impairment losses)/Reversals on work in progress and inventories         35.119         (256.958)         292.077           Provisions for doubtful accounts         (2.645.653)         (9.017.400)         6.371.747           Change in fair value         (378.704)         (111.212.086)         110.833.382           Depreciation, amortization, provisions, impairment and change in fair value         (3629.135)         (121.019.168)         117.390.033           EBIT         85.030.423         (31.958.093)         116.988.516           Income/ (loss) from equity investments and asset disposal         912.648         4.000         908.648           Financial income from third parties         51.220         81.614         (30.394)           Financial income from reket parties         (32.379.47)         (34.539.232)         2.154.906           Financial income from reket parties         (32.379.47)         (34.526.756)         2.147.509           Financi  | Service costs from third parties  | (7.941.002)  | (7.360.992)                           | (580.010)                             |
| Other operating costs         (14.155.033)         (16.507.482)         2.352.449           Total operating costs         (31.806.700)         (32.589.882)         783.182           Depreciations, amortization and provisions         (639.897)         (532.724)         (107.173)           (Impairment losses)/Reversals on work in progress and inventories         35.119         (256.958)         292.077           Provisions for doubtful accounts         (2.645.653)         (9.017.400)         6.371.747           Change in fair value         (378.704)         (111.212.086)         110.833.382           Depreciation, amortization, provisions, impairment and change in fair value         (3.629.135)         (121.019.168)         117.390.033           EBIT         85.030.423         (31.958.093)         116.988.516           Income/ (loss) from equity investments and asset disposal         912.648         4.000         908.648           Financial income from third parties         51.220         81.614         (30.394)           Financial income from third parties         28.867         90.295         (61.428)           Financial income from related parties         (32.379.247)         (34.526.756)         2.147.509           Financial income from related parties         (32.379.247)         (34.526.756)         2.147.509  | Service costs from related parties  | (3.653.661)  | (3.389.679)                           | (263.982)                             |
| Total operating costs         (31.806.700)         (32.589.882)         783.182           Depreciations, amortization and provisions<br>(Impairment losses)/Reversals on work in progress and inventories         35.119         (256.958)         292.077           Provisions for doubtful accounts         (2.645.653)         (9.017.400)         6.371.747           Change in fair value         (378.704)         (111.212.086)         110.833.382           Depreciation, amortization, provisions, impairment and change in fair value         (3.629.135)         (121.019.168)         117.390.033           EBIT         85.030.423         (31.958.093)         116.988.516           Income/ (loss) from equity investments and asset disposal         912.648         4.000         908.648           Financial Income         80.087         171.909         (91.822)           Financial income from third parties         51.220         81.614         (30.394)           Financial income from third parties         (32.379.247)         (34.526.756)         2.147.509           Financial charges         (32.379.247)         (34.526.756)         2.147.509           Financial charges from third parties         (32.379.247)         (34.367.323)         2.063.084           Pre-tax profit         53.638.832         (66.321.416)         119.960.248   | Cost of labour  | (6.057.004)  | (5.331.729)                           | (725.275)                             |
| Depreciations, amortization and provisions         (639.897)         (532.724)         (107.173)           (Impairment losses)/Reversals on work in progress and inventories         35.119         (256.958)         292.077           Provisions for doubtful accounts         (2.645.653)         (9.017.400)         6.371.747           Change in fair value         (378.704)         (111.212.086)         110.833.382           Depreciation, amortization, provisions, impairment and change in fair value         (3.629.135)         (121.019.168)         117.390.033           EBIT         85.030.423         (31.958.093)         116.988.516           Income/ (loss) from equity investments and asset disposal         912.648         4.000         908.648           Financial income         80.087         171.909         (91.822)           Financial income from third parties         51.220         81.614         (30.394)           Financial income from third parties         (32.379.247)         (34.526.756)         2.145.406           Financial charges         (32.379.247)         (34.526.756)         2.147.509           Financial charges from third parties         (32.379.247)         (34.526.756)         2.147.509           Financial charges from related parties         (5.079)         (12.476)         7.397           Net fina  | Other operating costs   | (14.155.033) | (16.507.482)                          | 2.352.449                             |
| (Impairment losses)/Reversals on work in progress and inventories       35.119       (256.958)       292.077         Provisions for doubtful accounts       (2.645.653)       (9.017.400)       6.371.747         Change in fair value       (378.704)       (111.212.086)       110.833.382         Depreciation, amortization, provisions, impairment and change in fair value       (3.629.135)       (121.019.168)       117.390.033         EBIT       85.030.423       (31.958.093)       116.988.516         Income/ (loss) from equity investments and asset disposal       912.648       4.000       908.648         Financial Income       80.087       171.909       (91.822)         Financial income from third parties       51.220       81.614       (30.394)         Financial income from related parties       (32.384.326)       (34.539.232)       2.154.906         Financial charges       (32.379.247)       (34.526.756)       2.147.509         Financial charges from third parties       (5.079)       (12.476)       7.397         Net financial income (expense)       (32.304.239)       (34.367.323)       2.063.084         Pre-tax profit       53.638.832       (66.321.416)       119.960.248         Income taxes       454.569       (115.624)       570.193  | Total operating costs   | (31.806.700) | (32.589.882)                          | 783.182                               |
| (Impairment losses)/Reversals on work in progress and inventories       35.119       (256.958)       292.077         Provisions for doubtful accounts       (2.645.653)       (9.017.400)       6.371.747         Change in fair value       (378.704)       (111.212.086)       110.833.382         Depreciation, amortization, provisions, impairment and change in fair value       (3.629.135)       (121.019.168)       117.390.033         EBIT       85.030.423       (31.958.093)       116.988.516         Income/ (loss) from equity investments and asset disposal       912.648       4.000       908.648         Financial Income       80.087       171.909       (91.822)         Financial income from third parties       51.220       81.614       (30.394)         Financial income from related parties       (32.384.326)       (34.539.232)       2.154.906         Financial charges       (32.379.247)       (34.526.756)       2.147.509         Financial charges from third parties       (5.079)       (12.476)       7.397         Net financial income (expense)       (32.304.239)       (34.367.323)       2.063.084         Pre-tax profit       53.638.832       (66.321.416)       119.960.248         Income taxes       454.569       (115.624)       570.193  |   |              |                                       |                                       |
| Provisions for doubtful accounts       (2.645.653)       (9.017.400)       6.371.747         Change in fair value       (378.704)       (111.212.086)       110.833.382         Depreciation, amortization, provisions, impairment and change in fair value       (3.629.135)       (121.019.168)       117.390.033         EBIT       85.030.423       (31.958.093)       116.988.516         Income/ (loss) from equity investments and asset disposal       912.648       4.000       908.648         Financial Income       80.087       171.909       (91.822)         Financial income from third parties       51.220       81.614       (30.394)         Financial income from related parties       28.867       90.295       (61.428)         Financial charges       (32.379.247)       (34.539.232)       2.154.906         Financial charges from third parties       (5.079)       (12.476)       7.397         Net financial income (expense)       (32.304.239)       (34.367.323)       2.063.084         Pre-tax profit       53.638.832       (66.321.416)       119.960.248         Income taxes       454.569       (115.624)       570.193  |   | ( )          | ( )                                   | , ,                                   |
| Change in fair value       (378.704)       (111.212.086)       110.833.382         Depreciation, amortization, provisions, impairment and change in fair value       (3.629.135)       (121.019.168)       117.390.033         EBIT       85.030.423       (31.958.093)       116.988.516         Income/ (loss) from equity investments and asset disposal       912.648       4.000       908.648         Financial Income       80.087       171.909       (91.822)         Financial income from third parties       51.220       81.614       (30.394)         Financial income from third parties       (32.384.326)       (34.539.232)       2.154.906         Financial charges       (32.379.247)       (34.526.756)       2.147.509         Financial charges from third parties       (5.079)       (12.476)       7.397         Net financial income (expense)       (32.304.239)       (34.367.323)       2.063.084         Pre-tax profit       53.638.832       (66.321.416)       119.960.248         Income taxes       454.569       (115.624)       570.193  |   |              | ( )                                   |                                       |
| Depreciation, amortization, provisions, impairment and change in fair value         (3.629.135)         (121.019.168)         117.390.033           EBIT         85.030.423         (31.958.093)         116.988.516           Income/ (loss) from equity investments and asset disposal         912.648         4.000         908.648           Financial Income         80.087         171.909         (91.822)           Financial income from third parties         51.220         81.614         (30.394)           Financial income from related parties         28.867         90.295         (61.428)           Financial charges         (32.384.326)         (34.539.232)         2.154.906           Financial charges from third parties         (32.379.247)         (34.526.756)         2.147.509           Financial charges from related parties         (5.079)         (12.476)         7.397           Net financial income (expense)         (32.304.239)         (34.367.323)         2.063.084           Pre-tax profit         53.638.832         (66.321.416)         119.960.248           Income taxes         454.569         (115.624)         570.193   |   | · /          |                                       |                                       |
| EBIT       85.030.423       (31.958.093)       116.988.516         Income/ (loss) from equity investments and asset disposal       912.648       4.000       908.648         Financial Income       80.087       171.909       (91.822)         Financial Income from third parties       51.220       81.614       (30.394)         Financial income from related parties       28.867       90.295       (61.428)         Financial charges       (32.384.326)       (34.539.232)       2.154.906         Financial charges from third parties       (32.379.247)       (34.526.756)       2.147.509         Financial charges from related parties       (5.079)       (12.476)       7.397         Net financial income (expense)       (32.304.239)       (34.367.323)       2.063.084         Pre-tax profit       53.638.832       (66.321.416)       119.960.248         Income taxes       454.569       (115.624)       570.193   |   | · · · ·      | · · · · · · · · · · · · · · · · · · · |                                       |
| Income/ (loss) from equity investments and asset disposal         912.648         4.000         908.648           Financial Income         80.087         171.909         (91.822)           Financial income from third parties         51.220         81.614         (30.394)           Financial income from related parties         28.867         90.295         (61.428)           Financial charges         (32.384.326)         (34.539.232)         2.154.906           Financial charges from third parties         (32.379.247)         (34.526.756)         2.147.509           Financial charges from related parties         (5.079)         (12.476)         7.397           Net financial income (expense)         (32.304.239)         (34.367.323)         2.063.084           Pre-tax profit         53.638.832         (66.321.416)         119.960.248           Income taxes         454.569         (115.624)         570.193  | Depreciation, amortization, provisions, impairment and change in fair value | (3.629.135)  | (121.019.168)                         | 117.390.033                           |
| Financial Income         80.087         171.909         (91.822)           Financial income from third parties         51.220         81.614         (30.394)           Financial income from related parties         28.867         90.295         (61.428)           Financial charges         (32.384.326)         (34.539.232)         2.154.906           Financial charges from third parties         (32.379.247)         (34.526.756)         2.147.509           Financial charges from related parties         (5.079)         (12.476)         7.397           Net financial income (expense)         (32.304.239)         (34.367.323)         2.063.084           Pre-tax profit         53.638.832         (66.321.416)         119.960.248           Income taxes         454.569         (115.624)         570.193  | EBIT  | 85.030.423   | (31.958.093)                          | 116.988.516                           |
| Financial income from third parties         51.220         81.614         (30.394)           Financial income from related parties         28.867         90.295         (61.428)           Financial charges         (32.384.326)         (34.539.232)         2.154.906           Financial charges from third parties         (32.379.247)         (34.526.756)         2.147.509           Financial charges from related parties         (5.079)         (12.476)         7.397           Net financial income (expense)         (32.304.239)         (34.367.323)         2.063.084           Pre-tax profit         53.638.832         (66.321.416)         119.960.248           Income taxes         454.569         (115.624)         570.193   | Income/ (loss) from equity investments and asset disposal                   | 912.648      | 4.000                                 | 908.648                               |
| Financial income from third parties         51.220         81.614         (30.394)           Financial income from related parties         28.867         90.295         (61.428)           Financial charges         (32.384.326)         (34.539.232)         2.154.906           Financial charges from third parties         (32.379.247)         (34.526.756)         2.147.509           Financial charges from related parties         (5.079)         (12.476)         7.397           Net financial income (expense)         (32.304.239)         (34.367.323)         2.063.084           Pre-tax profit         53.638.832         (66.321.416)         119.960.248           Income taxes         454.569         (115.624)         570.193   | Financial Income  | 80.087       | 171.909                               | (91.822)                              |
| Financial income from related parties         28.867         90.295         (61.428)           Financial charges         (32.384.326)         (34.539.232)         2.154.906           Financial charges from third parties         (32.379.247)         (34.526.756)         2.147.509           Financial charges from related parties         (5.079)         (12.476)         7.397           Net financial income (expense)         (32.304.239)         (34.367.323)         2.063.084           Pre-tax profit         53.638.832         (66.321.416)         119.960.248           Income taxes         454.569         (115.624)         570.193  | Financial income from third parties   | 51,220       |                                       |                                       |
| Financial charges         (32.384.326)         (34.539.232)         2.154.906           Financial charges from third parties         (32.379.247)         (34.526.756)         2.147.509           Financial charges from related parties         (5.079)         (12.476)         7.397           Net financial income (expense)         (32.304.239)         (34.367.323)         2.063.084           Pre-tax profit         53.638.832         (66.321.416)         119.960.248           Income taxes         454.569         (115.624)         570.193   |   |              |                                       | · · · · · · · · · · · · · · · · · · · |
| Financial charges from related parties         (5.079)         (12.476)         7.397           Net financial income (expense)         (32.304.239)         (34.367.323)         2.063.084           Pre-tax profit         53.638.832         (66.321.416)         119.960.248           Income taxes         454.569         (115.624)         570.193  | Financial charges   | (32.384.326) | (34.539.232)                          |                                       |
| Net financial income (expense)         (32.304.239)         (34.367.323)         2.063.084           Pre-tax profit         53.638.832         (66.321.416)         119.960.248           Income taxes         454.569         (115.624)         570.193  | Financial charges from third parties  | (32.379.247) | (34.526.756)                          | 2.147.509                             |
| Pre-tax profit         53.638.832         (66.321.416)         119.960.248           Income taxes         454.569         (115.624)         570.193   | Financial charges from related parties                                      | (5.079)      | (12.476)                              | 7.397                                 |
| Income taxes 454.569 (115.624) 570.193  | Net financial income (expense)  | (32.304.239) | (34.367.323)                          | 2.063.084                             |
|   | Pre-tax profit  | 53.638.832   | (66.321.416)                          | 119.960.248                           |
| NET PROFIT FOR THE PERIOD 54.093.401 (66.437.040) 120.530.441   | Income taxes  | 454.569      | (115.624)                             | 570.193                               |
|   | NET PROFIT FOR THE PERIOD   | 54.093.401   | (66.437.040)                          | 120.530.441                           |



# Draft statement of financial position of the parent company IGD SIIQ S.p.A. at 31 December 2021

|  | 31/12/2021    | 31/12/2020    | Change                   |
|--|---------------|---------------|--------------------------|
| (in Euros)   | (A)           | (B)           | (A)-(B)                  |
| NON CURRENT ASSETS:  |               |               |                          |
| Intangible assets  |               |               |                          |
| Intangible assets with finite useful lives                               | 289.625       | 25.079        | 264.546                  |
| Goodwill   | 1.000.000     | 1.000.000     | 0                        |
|  | 1.289.625     | 1.025.079     | 264.546                  |
| Property, plant, and equipment   |               |               |                          |
| Investment property  | 1.781.635.133 | 1.912.265.817 | (130.630.684)            |
| Buildings  | 7.173.012     | 7.413.703     | (240.691)                |
| Plant and machinery  | 112.046       | 138.018       | (25.972)                 |
| Equipment and other goods  | 1.124.574     | 329.415       | 795.159                  |
| Assets under construction and advance payments                           | 27.882.640    | 26.044.757    | 1.837.883                |
|  | 1.817.927.405 | 1.946.191.710 | (128.264.305)            |
| Other non-current assets   |               |               |                          |
| Deferred tax assets  | 2.769.448     | 4.320.495     | (1.551.047)              |
| Sundry receivables and other non-current assets                          | 83.542        | 82.562        | 980                      |
| Equity investments   | 212.097.920   | 186.473.918   | 25.624.002               |
|  | 214.950.910   | 190.876.975   | 24.073.935               |
| TOTAL NON-CURRENT ASSETS (A)   | 2.034.167.940 | 2.138.093.764 | (103.925.824)            |
| CURRENT ASSETS:  |               |               |                          |
| Trade and other receivables  | 10.956.842    | 13.463.549    | (2.506.707)              |
| Related party trade and other receivables                                | 397.100       | 325.324       | 71.776                   |
| Other current assets   | 1.740.323     | 1.333.339     | 406.984                  |
| Related parties other current assets                                     | 1.349.743     | 63.518        | 1.286.225                |
| Related parties financial receivables and other current financial assets | 94.072.500    | 93.208.810    | 863.690                  |
| Cash and cash equivalents  | 146.380.092   | 110.733.403   | 35.646.689               |
| TOTAL CURRENT ASSETS (B)   | 254.896.600   | 219.127.943   | 35.768.657               |
| TOTAL ASSETS (A + B)   | 2.289.064.540 | 2.357.221.707 | (68.157.167)             |
| NET EQUITY:  |               |               |                          |
| Share capital  | 650.000.000   | 650.000.000   | 0                        |
| Share premium reserve  | 0             | 30.058.205    | (30.058.205)             |
| Other reserves   | 470.563.790   | 502.945.601   | (32.381.811)             |
| Profit (loss) carried forward  | 3.892.862     | 3.892.525     | 337                      |
| Net profit (loss) of the year  | 54.093.401    | (66.437.040)  | 120.530.441              |
| TOTAL NET EQUITY (D)   | 1.178.550.053 | 1.120.459.291 | 58.090.762               |
| NON-CURRENT LIA BILITIES:  |               |               |                          |
| Derivatives - liabilities  | 6.736.621     | 11.202.543    | (4.465.922)              |
| Financial liabilities  | 880.022.871   | 1.056.269.785 | (176.246.914)            |
| Provisions for employee severance indemnities                            | 1.975.548     | 1.929.299     | 46.249                   |
| Provisions for risks and future charges                                  | 3.692.680     | 3.537.916     | 154.764                  |
| Sundry payables and other liabilities                                    | 1.597.367     | 2.393.411     | (796.044)                |
| Related parties sundry payables and other liabilities                    | 10.441.685    | 13.462.013    | (3.020.328)              |
| TOTAL NON-CURRENT LIA BILITIES (E)                                       | 904.466.772   | 1.088.794.967 | (184.328.195)            |
| CURRENT LIA BILITIES:  |               |               |                          |
| Financial liabilities  | 185.792.213   | 128.176.484   | 57.615.729               |
| Related parties financial liabilities                                    | 30.843        | 3.828.409     | (3.797.566)              |
| Trade and other payables   | 8.048.114     | 5.568.887     | 2.479.227                |
| Related parties trade and other payables                                 | 901.671       | 515.237       | 386.434                  |
| Tax liabilities  | 671.923       | 709.260       | (37.337)                 |
| Other liabilities  | 10.383.459    | 9.052.177     | 1.331.282                |
| Related parties other liabilities  | 219.492       | 116.995       | 102.497                  |
|  |               |               |                          |
| TOTAL CURRENT LIA BILITIES (F)   | 206.047.715   | 147.967.449   | 58.080.266               |
| TOTAL CURRENT LIABILITIES (F)<br>TOTAL LIABILITIES (H=E+F)               | 206.047.715   | 147.967.449   | 58.080.266 (126.247.929) |



# Draft statement of cash flows of the parent company IGD SIIQ S.p.A. at 31 December 2021

| Adjustments to reconcile net profit with cash flow generated         (absorbed) by operating activities         Taxes of the year       ((         Financial charges / (income)       32         Depreciation and amortization       Witedown of receivables       2         (Impairment bosses) / reversal on work in progress       2         Changes in fair value - increases / (decreases)       2         Changes in provisions for employees and end of mandate treatment       2         CASH FLOW FROM OPERATING ACTIVITIES:       89         Financial charge paid       (26.         Provision for employees and end of mandate treatment       (         Income tax       (         CASH FLOW FROM OPERATING ACTIVITIES NET OF TAX:       62.         Change in trade receivables       (1.         Change in other assets       (1.         Change in other assets       (1.         Change in other assets       (1.         Change in other labilities       (1.         Change in other labilities       (1.         Change in other labilities       (1.         Change in trade payables       2         Net change in other labilities       (1.         Change in trade payables       2         Net change in other labilities   | 093<br>455)<br>.304<br>640<br>.646<br>(35)<br>378<br>931<br>594<br>790)<br>471)<br>152) | (66.437)<br>116<br>34.368<br>533<br>9.017<br>257<br>111.212<br>999<br>90.065<br>(27.563)<br>(807)<br>0<br>61.695 |
|---|---|--|
| Adjustments to reconcile net profit with cash flow generated         (absorbed) by operating activities         Taxes of the year       ((         Financial charges / (income)       32         Depreciation and amortization       Wrtedown of receivables       2         (Impairment losses) / reversal on work in progress       Changes in fair value - increases / (decreases)       Changes in fair value - increases / (decreases)         Changes in provisions for employees and end of mandate treatment       CASH FLOW FROM OPERATING ACTIVITIES:       89.         Financial charge paid       (26.         Provision for employees and end of mandate treatment       (         Income tax       (         CASH FLOW FROM OPERATING ACTIVITIES NET OF TAX:       62.         Change in trade receivables       (         Net change in other assets       (1.         Change in other assets       (1.         Change in other liabilities       (1.         CASH FLOW FROM OPERATING ACTIVITIES (A)       61.         (Investments) in intangible assets       (         Disposals of investment properties       113         (Investments) in tangible assets       (11.         Disposals of tangible assets       (11.         Disposals of tangible assets       (11.         Disposal of trangibl | 455)<br>.304<br>640<br>.646<br>(35)<br>378<br>931<br><b>594</b><br>790)<br>471)         | 116<br>34.368<br>533<br>9.017<br>257<br>111.212<br>999<br><b>90.065</b><br>(27.563)<br>(807)<br>0                |
| (absorbed) by operating activities         Taxes of the year       ((         Financial charges / (income)       32         Depreciation and amortization       32         Witedown of receivables       2         (Impairment losses) / reversal on work in progress       2         Changes in fair value - increases / (decreases)       2         Changes in provisions for employees and end of mandate treatment       39         CASH FLOW FROM OPERATING ACTIVITIES:       89         Financial charge paid       (26         Provision for employees and end of mandate treatment       (         Income tax       (         CASH FLOW FROM OPERATING ACTIVITIES NET OF TAX:       62         Change in trade receivables       (         Net change in other assets       (1         Change in trade payables       2         Net change in other liabilities       (1         CASH FLOW FROM OPERATING ACTIVITIES (A)       61         (Investments) in intangible assets       (         Disposals of investment properties       113         (Investments) in tangible assets       (11         Disposals of tangible assets       (11         CASH FLOW FROM INVESTING ACTIVITIES (B)       101         Change in non-current financial assets  | 304<br>640<br>(35)<br>378<br>931<br><b>594</b><br>790)<br>471)                          | 34.368<br>533<br>9.017<br>257<br>111.212<br>999<br><b>90.065</b><br>(27.563)<br>(807)<br>0                       |
| Financial charges / (income)       32         Depreciation and amortization       2         Writedown of receivables       2         (Impairment losses) / reversal on work in progress       2         Changes in fair value - increases / (decreases)       2         Changes in provisions for employees and end of mandate treatment       2         CASH FLOW FROM OPERATING ACTIVITIES:       89.         Financial charge paid       (26.         Provision for employees and end of mandate treatment       (         Income tax       (         CASH FLOW FROM OPERATING ACTIVITIES NET OF TAX:       62.         Change in trade receivables       (1.         Change in trade receivables       (1.         Change in other assets       (1.         Change in other assets       (1.         Change in other assets       (1.         Change in other liabilities       (1.         Disposals of intrangible assets       (1.   | 304<br>640<br>(35)<br>378<br>931<br><b>594</b><br>790)<br>471)                          | 34.368<br>533<br>9.017<br>257<br>111.212<br>999<br><b>90.065</b><br>(27.563)<br>(807)<br>0                       |
| Depreciation and amortization         Writedown of receivables       2         (Impairment losses) / reversal on work in progress       2         Changes in fair value - increases / (decreases)       2         Changes in provisions for employees and end of mandate treatment       2         CASH FLOW FROM OPERATING ACTIVITIES:       89.         Financial charge paid       (26.         Provision for employees and end of mandate treatment       (         Income tax       (         CASH FLOW FROM OPERATING ACTIVITIES NET OF TAX:       62.         Change in trade receivables       (         Net change in other assets       (         Change in trade receivables       (         Net change in other liabilities       (1.         CASH FLOW FROM OPERATING ACTIVITIES (A)       61.         (Investments) in intangible assets       (         Disposals of intangible assets       (         Disposals of investment properties       113         (Investments) in tangible assets       (         CASH FLOW FROM INVESTING ACTIVITIES (B)       101.         Change in non-current financial assets       (         Disposals of tangible assets       (         Disposal/(purchase) of treasury shares       (         Capital gain/ (lo   | 640<br>646<br>(35)<br>378<br>931<br><b>594</b><br>790)<br>471)                          | 533<br>9.017<br>257<br>111.212<br>999<br><b>90.065</b><br>(27.563)<br>(807)<br>0                                 |
| Writedown of receivables       2         (Impairment losses) / reversal on work in progress       2         (Impairment losses) / reversal on work in progress       2         Changes in fair value - increases / (decreases)       2         Changes in provisions for employees and end of mandate treatment       2         CASH FLOW FROM OPERATING ACTIVITIES:       89         Financial charge paid       (26         Provision for employees and end of mandate treatment       (         Income tax       (         CASH FLOW FROM OPERATING ACTIVITIES NET OF TAX:       62         Change in trade receivables       (1         Change in other assets       (1         Change in other liabilities       (1         Investments) in intangible assets       (1         Disposals of investment properties       113   | .646<br>(35)<br>378<br>931<br><b>594</b><br>790)<br>471)                                | 9.017<br>257<br>111.212<br>999<br><b>90.065</b><br>(27.563)<br>(807)<br>0  |
| (Impairment losses) / reversal on work in progress         Changes in fair value - increases / (decreases)         Changes in provisions for employees and end of mandate treatment         CASH FLOW FROM OPERATING ACTIVITIES:         89.         Financial charge paid       (26.         Provision for employees and end of mandate treatment       (         Income tax       (         CASH FLOW FROM OPERATING ACTIVITIES NET OF TAX:       62.         Change in trade receivables       (         Net change in other assets       (1.         Change in trade payables       2         Net change in other liabilities       (1.         CASH FLOW FROM OPERATING ACTIVITIES (A)       61.         (Investments) in intangible assets       (         Disposals of intangible assets       (         Disposals of intangible assets       (         Disposals of tangible assets       (         CASH FLOW FROM INVESTING ACTIVITIES (B)       101.         Change in non-current financial assets       (         Cash FLOW FROM INVESTING ACTIVITIES (B)       101.         Change in non-current financial assets       (         Cash FLOW FROM INVESTING ACTIVITIES (B)       101.         Change in non-current financial assets       (         Di  | (35)<br>378<br>931<br><b>594</b><br>790)<br>471)  | 257<br>111.212<br>999<br><b>90.065</b><br>(27.563)<br>(807)<br>0   |
| Changes in fair value - increases / (decreases)         Changes in provisions for employees and end of mandate treatment <b>CASH FLOW FROM OPERATING ACTIVITIES: B9.</b> Financial charge paid       (26.         Provision for employees and end of mandate treatment       (         Income tax       ( <b>CASH FLOW FROM OPERATING ACTIVITIES NET OF TAX: 62.</b> Change in trade receivables       (         Change in trade receivables       (         Net change in other assets       (1.         Change in trade payables       2         Net change in other liabilities       (1. <b>CASH FLOW FROM OPERATING ACTIVITIES (A) 61.</b> (Investments) in intangible assets       (         Disposals of intragible assets       (         Disposals of investment properties       113         (Investments) in tangible assets       (         Disposals of tangible assets       ( <b>CASH FLOW FROM INVESTING ACTIVITIES (B) 101.</b> Change in non-current financial assets       (         Disposal/(purchase) of treasury shares       (         Capital gain/ (loss) on disposal of treasury shares       C  | 378<br>931<br><b>594</b><br>790)<br>471)  | 111.212<br>999<br><b>90.065</b><br>(27.563)<br>(807)<br>0  |
| Changes in provisions for employees and end of mandate treatment         CASH FLOW FROM OPERATING ACTIVITIES:       89.         Financial charge paid       (26.         Provision for employees and end of mandate treatment       (         Income tax       (         CASH FLOW FROM OPERATING ACTIVITIES NET OF TAX:       62.         Change in trade receivables       (         Net change in other assets       (1.         Change in trade payables       2         Net change in other liabilities       (1.         CASH FLOW FROM OPERATING ACTIVITIES (A)       61.         (Investments) in intangible assets       (         Disposals of intangible assets       (         Disposals of intangible assets       (11.         Disposals of tangible assets       (11.         Disposal (purchase) of treasury shares       (2.         CASH FLOW FROM INVESTING ACTIVITIES (B)       101.         Change in non-current financial assets   | 931<br><b>594</b><br>790)<br>471)   | 999<br><b>90.065</b><br>(27.563)<br>(807)<br>0   |
| CASH FLOW FROM OPERATING ACTIVITIES:89.Financial charge paid(26.Provision for employees and end of mandate treatment(Income tax(CASH FLOW FROM OPERATING ACTIVITIES NET OF TAX:62.Change in trade receivables(Net change in other assets(1.Change in trade payables2Net change in other liabilities(1.CASH FLOW FROM OPERATING ACTIVITIES (A)61.(Investments) in intangible assets(Disposals of investment properties113(Investments) in tangible assets(11.Disposal of trangible assets(11.Disposal of trangible assets(11.Disposal of trangible assets(11.Change in non-current financial assets(11.Disposal/(purchase) of treasury shares(2Capital gain/ (loss) on disposal of treasury shares(2   | <b>594</b><br>790)<br>471)  | <b>90.065</b><br>(27.563)<br>(807)<br>0  |
| Financial charge paid(26.Provision for employees and end of mandate treatment(Income tax(CASH FLOW FROM OPERATING ACTIVITIES NET OF TAX:62.Change in trade receivables(Net change in other assets(1.Change in trade payables2Net change in other labilities(1.CASH FLOW FROM OPERATING ACTIVITIES (A)61.(Investments) in intangible assets(Disposals of investment properties113(Investments) in tangible assets(11.Disposal of trangible assets(11.Disposal of trangible assets(11.Disposal of treasury shares(21.Capital gain/ (loss) on disposal of treasury shares(21.Capital gain/ (loss) on disposal of treasury shares(21.   | 790)<br>471)  | (27.563)<br>(807)<br>0   |
| Provision for employees and end of mandate treatment       (()         Income tax       () <b>CASH FLOW FROM OPERATING ACTIVITIES NET OF TAX: 62.</b> Change in trade receivables       ()         Net change in other assets       ()         Change in trade payables       2         Net change in other liabilities       () <b>CASH FLOW FROM OPERATING ACTIVITIES (A) 61. CASH FLOW FROM OPERATING ACTIVITIES (A) 61.</b> (Investments) in intangible assets       ()         Disposals of investment properties       113         (Investments) in tangible assets       ()         Disposals of investment properties       113         (Investments) in tangible assets       ()         Disposals of tangible assets       () <b>CASH FLOW FROM INVESTING ACTIVITIES (B) 101.</b> Change in non-current financial assets       ()         Disposal/(purchase) of treasury shares       ()         Capital gain/ (bss) on disposal of treasury shares       ()   | 471)  | (807)  |
| Income tax       (         CASH FLOW FROM OPERATING ACTIVITIES NET OF TAX:       62.         Change in trade receivables       (         Net change in other assets       (1.         Change in trade payables       2         Net change in other liabilities       (1.         CASH FLOW FROM OPERATING ACTIVITIES (A)       61.         (Investments) in intangible assets       (1.         Disposals of investment properties       113         (Investments) in tangible assets       (11.         Disposals of investment properties       113         (Investments) in tangible assets       (11.         Disposals of tangible assets       (11.         Disposals of investment properties       113         (Investments) in tangible assets       (11.         Disposals of tangible assets       (11.         Disposals of tangible assets       (11.         Disposals of tangible assets       (11.         Disposal of treasury shares       (11.         Cash FLOW FROM INVESTING ACTIVITIES (B)       101.         Change in non-current financial assets       (11.         Disposal/(purchase) of treasury shares       (21.         Capital gain/ (loss) on disposal of treasury shares       (21.   | ,   | 0  |
| CASH FLOW FROM OPERATING ACTIVITIES NET OF TAX:62.Change in trade receivables(1Net change in other assets(1Change in trade payables2Net change in other liabilities(1CASH FLOW FROM OPERATING ACTIVITIES (A)61.(Investments) in intangible assets(1Disposals of investment properties113(Investments) in tangible assets(11.Disposals of tangible assets(11.CASH FLOW FROM INVESTING ACTIVITIES (B)101.Change in non-current financial assets(12.Disposal/(purchase) of treasury shares(2.Capital gain/ (loss) on disposal of treasury shares(2.  | 1   |  |
| Change in trade receivables(Net change in other assets(1.Change in trade payables2Net change in other labilities(1. <b>CASH FLOW FROM OPERATING ACTIVITIES (A)61.</b> (Investments) in intangible assets(Disposals of intangible assets(1.Disposals of investment properties113(Investments) in tangible assets(11.Disposals of tangible assets(11.CASH FLOW FROM INVESTING ACTIVITIES (B)101.Change in non-current financial assets(Disposal/(purchase) of treasury shares(Capital gain/ (loss) on disposal of treasury shares(  | 153)  | 61.695   |
| Net change in other assets(1.Change in trade payables2Net change in other liabilities(1. <b>CASH FLOW FROM OPERATING ACTIVITIES (A)61.</b> (Investments) in intangible assets(1.Disposals of intangible assets(1.Disposals of investment properties113(Investments) in tangible assets(11.Disposals of tangible assets(11.Cash FLOW FROM INVESTING ACTIVITIES (B)101.Change in non-current financial assets(2.Disposal/(purchase) of treasury shares(2.Capital gain/ (loss) on disposal of treasury shares(2.   | 180   |  |
| Change in trade payables2Net change in other liabilities(1. <b>CASH FLOW FROM OPERATING ACTIVITIES (A)61.</b> (Investments) in intangible assets(Disposals of intangible assets(Disposals of investment properties113(Investments) in tangible assets(11.Disposals of tangible assets(11.Disposals of tangible assets(11.CASH FLOW FROM INVESTING ACTIVITIES (B)101.Change in non-current financial assets(Disposal/(purchase) of treasury shares(Capital gain/ (loss) on disposal of treasury shares(  | 212)  | (14.477)   |
| Net change in other liabilities       (1.         CASH FLOW FROM OPERATING ACTIVITIES (A)       61.         (Investments) in intangible assets       (1.         Disposals of intangible assets       (1.         Disposals of investment properties       113         (Investments) in tangible assets       (11.         Disposals of investment properties       (11.         Disposals of tangible assets       (11.         CASH FLOW FROM INVESTING ACTIVITIES (B)       101.         Change in non-current financial assets       (         Disposal/(purchase) of treasury shares       (         Capital gain/ (loss) on disposal of treasury shares       (   | 694)  | 1.508  |
| CASH FLOW FROM OPERATING ACTIVITIES (A)61.(Investments) in intangible assets(Disposals of intangible assets(Disposals of investment properties113(Investments) in tangible assets(11.Disposals of tangible assets(11.Disposals of tangible assets(CASH FLOW FROM INVESTING ACTIVITIES (B)101.Change in non-current financial assets(Disposal/(purchase) of treasury shares(Capital gain/ (loss) on disposal of treasury shares(   | .866  | (6.200)  |
| (Investments) in intangible assets       (         Disposals of intangible assets       113         Disposals of investment properties       113         (Investments) in tangible assets       (11.         Disposals of tangible assets       (11.         CASH FLOW FROM INVESTING ACTIVITIES (B)       101.         Change in non-current financial assets       (         Disposal/(purchase) of treasury shares       (         Capital gain/ (loss) on disposal of treasury shares       (   | 704)  | (734)  |
| Disposals of intangible assets         Disposals of investment properties         113         (Investments) in tangible assets         (11.         Disposals of tangible assets         CASH FLOW FROM INVESTING ACTIVITIES (B)         101.         Change in non-current financial assets         (bisposal/(purchase) of treasury shares         Capital gain/ (loss) on disposal of treasury shares  | 436   | 41.792   |
| Disposals of investment properties       113         (Investments) in tangible assets       (11.         Disposals of tangible assets       (11.         CASH FLOW FROM INVESTING ACTIVITIES (B)       101.         Change in non-current financial assets       (         Disposal/(purchase) of treasury shares       (         Capital gain/ (loss) on disposal of treasury shares       (   | 293)  | (7)  |
| (Investments) in tangible assets       (11.         Disposals of tangible assets       (11.         CASH FLOW FROM INVESTING ACTIVITIES (B)       101.         Change in non-current financial assets       (         Disposal/(purchase) of treasury shares       (         Capital gain/ (loss) on disposal of treasury shares       (  | 0   | 0  |
| Disposals of tangible assets         CASH FLOW FROM INVESTING ACTIVITIES (B)         101.         Change in non-current financial assets         (bisposal/(purchase) of treasury shares         Capital gain/ (loss) on disposal of treasury shares  | .819  | 0  |
| CASH FLOW FROM INVESTING ACTIVITIES (B)101.Change in non-current financial assets(Disposal/(purchase) of treasury shares(Capital gain/ (loss) on disposal of treasury shares(   | 679)  | (7.079)  |
| Change in non-current financial assets       (         Disposal/(purchase) of treasury shares       (         Capital gain/ (loss) on disposal of treasury shares       (   | 0   | 0  |
| Disposal/(purchase) of treasury shares<br>Capital gain/ (loss) on disposal of treasury shares   | 889   | (7.086)  |
| Disposal/(purchase) of treasury shares<br>Capital gain/ (loss) on disposal of treasury shares   | 864)  | (1.285)  |
|   | 0   | 198  |
| Capital increases not of costs  | 0   | (200)  |
| Capital increase her of costs   | 0   | 0  |
| Distribution of dividends   | 0   | (25.150)   |
| Rents paid for financial leases (2.   | 923)  | (2.615)  |
| Collections for new loans and other financing activities  | 2237  | 34.682   |
| Loans repayments and other financing activities (123.   | 0   | (54.142)   |
| CASH FLOW FROM FINANCING ACTIVITIES (C) (127.6  | 0   | (48.512)   |
|   | 0<br>891)   | (10.012)   |
| CASH BALANCE AT BEGINNING OF THE PERIOD 110.  | 0<br>891)   | (13.806)   |
| CASH BALANCE AT END OF THE PERIOD 146.  | 0<br>891)<br><b>78)</b><br>647  |  |