

## **Road Show Presentation**

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### IGD at a glance

IGD is one of the main players in the Italian retail real estate sector: we develop and manage shopping centres across the country. We are also present in the retail sector in Romania

27 shopping malls in Italy

65% of value

25 hyper/ supermarkets in Italy 25% of value



c. €2.3bn
portfolio value

14 shopping malls in Romania 6% of value

Development & other<sup>(1)</sup>

4% of value

Of which full ownership of 16 shopping centres (mall + hypermarket)



**5.3% EPRA NIY** (2)

5.4% net initial yield topped-up



**62.0%** EBITDA margin<sup>(3)</sup>

As at 31/03/2021



93.6% financial occupancy Italy

As at 31/03/2021



Italian SIIQ (REIT)

Sustainability Report (6th year)



Financial Report (3rd year)



EPRA NAV/NRV: €10.38/share



FFO: €13.8mn

As at 31/03/2021



49.9% LTV

(excl IFRS16 c.47.8%)



Data as at 31/12/2020 unless differently indicated Includes mainly the Porta a Mare project in Livorno IGD's portfolio average.

### **IGD Business Model**

#### A distinctive competitive positioning in the fragmented Italian retail real estate market

Well-diversified presence across Italy PIL pro capite €28 500 Media italiana

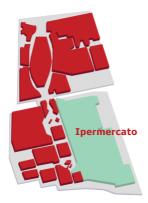
Strategic positioning

Strong food anchor

Strong track record of direct management









**Services** 



**Personal and** healthcare care



Local and international brands



**Sharing economy** 

Presence across all Italy, mainly in hte Northern regions. With Strategic Focus on High GDP per capita Mid-Size Cities

We strive to be the Dominant Retail Destination in Mid-Sized Wealthy Italian Cities, at Easy Reach from City Centre

The Food Hypermarket Plays a Critical Attraction Role in Our Retail Assets Fresh food, Daily Shopping, Sticky Consumer Habits

Proactive Approach, Carefully Selected Merchandising Mix, Marketing Activity Adapted to Each Context and Wide Offer of Customer Related Services



#### Modern portfolio

Average age 10 years (from opening/restyling

Average Gla: about 25,000 sgm



Catchment area: about 370,000 inhabitants within 20 minutes



Average footfalls per center/year: 3.3 million\*

**S** Easily reachable: about 4km from city center



A N. Of average parking places: 2,013



Centers reached by public transport: 24 (89%)

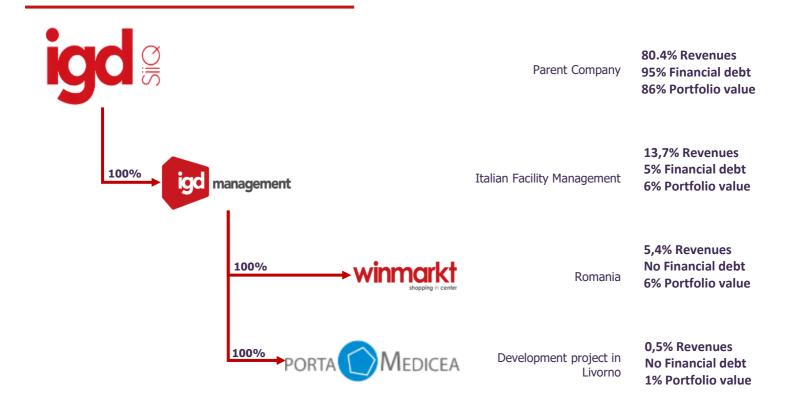


Centers reached by cycle path: 16 (59%)



Data at 31 December 2019

### **Group Structure (simplified)**



### IGD's shareholding structure



No. of shares 110,341,903



**Share capital** € 650 Mn



**Net equity** € 1.1 Bn



**Listed on STAR Segment of Italian Stock Exchange** 

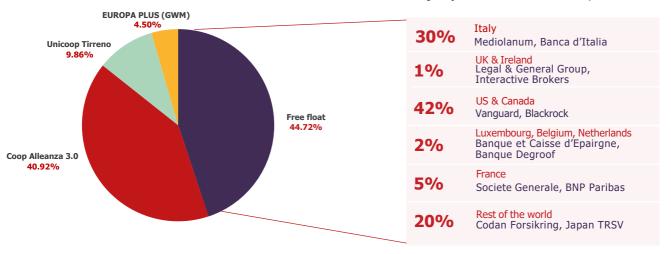


Average 2020 market capitalization: c. €424 Mn Last mkt capitalization (28 May '21) c. €444 mn



Average 2020 daily trading: approx.261,262 shares

#### Majority of institutional investors, of which (1)



### **IGD Governance – Directors and Committees**

IGD's governance has been in line with the criteria of the Self Regulatory Code of Italian Stock Exchange since it was listed. An internal Corporate Governance Code has been in use since 2008.



#### **COMMITTEES:**

- Nominations and compensation Committee
- Control and Risks Committee
- Committee for Related Parties Transactions

INTERNAL CONTROL AND RISK MANAGEMENT SYSTEM
Held by the Ceo, including the Internal Audit and Risk Management



54.5% Male (6)

45.5% Female (5)



63.6% Independent (7)

36.4% Non Independent (4)



### **Our Top Management**

#### Rossella Saoncella (1953) Chairman



- Appointed as IGD's Chairman on 20 April 2021
- She was and executive of Conad Group until 1993
- She was General Manager of the Graranolo Group until 2011 Over the past few years she has held administrative offices for municipalities in Emilia Romagna and she has been a Directors at HERA S.p.A.

#### Daniele Cabuli (1958) Chief Operating Officer



- More than 20 years of experience in retail distribution
- Joined IGD in 2008 as Network Management Director and has been COO since 2009
- Worked for Coop Adriatica from 1986 with several roles: Head of Projects in the Marketing Division (1989), Head of different geographical areas and Hypermarket Manager (until 2003), Director of Marketing and Commercial Development (from 2003)

#### Andrea Bonvicini (1963) Director of Finance Division



- Head of IGD Group's Finance Division since September 2009
- In July 2012 he was appointed Director of Finance and Treasury Department
- More than 20 years of professional experience in the world of credit, first in Cooperbanca and, after 1997, in the Bank of Bologna

### Raffaele Nardi (1976) Director of Planning, Control and Investor Relations



- Head of the division to which 3 different departments report: planning, control and investor relations
- Joined IGD in October 2010
- Head of the Advisory Service of Unipol Merchant, bank of the Unipol Group, where he matured more than ten years of experience
- Graduated in Business Economics

#### Claudio Albertini (1958) Chief Executive Officer



- Appointed in May 2009
- IGD Board member since 2006
- Member of EPRA<sup>(1)</sup> Advisory Board since 2017
- Member of ECSP's(2) Nominations Committee since 2021
- More than 20 years of experience with Unipol Group, his last role being General Manager of Unipol Merchant

### Roberto Zoia (1961) Director of Asset Management, development & network management



- Director of Asset Management and Development since 2006
- Chairman of CNCC(3) since 2020
- Joined GS Carrefour Italia Group in 1999 as Head of Hypermarket and Shopping centres Development
- Head of Asset Management and Development for Carrefour Italia from 2005
- Previously, Business Manager at Coopsette (from 1986)

#### Carlo Barban (1978) Director of Administration, Legal & Corporate Affairs



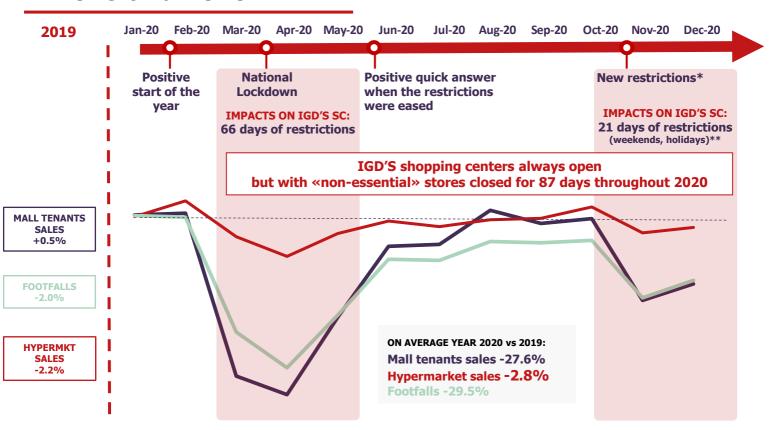
- Director of Administration, Legal & Corporate Affairs since January 2019
- CEO of Winmarkt group in the period Apr 2014 Dec 2018.
   Worked in Winmarkt as Operating & Reporting Manager from January 2009 with responsibilities also in administration, planning and control and finance
- Previously worked as a qualified accountant and for international consultancy companies
- Graduated in Economics and Commerce



- . EPRA: European Public Real Estate Association
- 2. ECSP: European Counsel of Shopping Places
- 3. CNCC: Consiglio Nazionale dei Centri Commerciali (National Council of Shopping Centers)



## Operating performances in Italy in 2019 and 2020





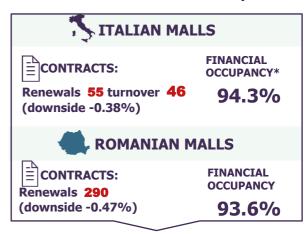
<sup>\*</sup>Closure of cinemas, gyms, bars and restaurants + Regions variable coloring system based on changes in infection rates

## Quick response to Covid and limited effects on leasing activities in 2020

Precautions and measures implemented to ensure the safety of the shopping centre visitors



#### Maintained a controlled risk profile



Covid-19 net direct impacts on 2020: approx. €18.5mn\*\* (approx. 1.7 months granted)

- No changes on existing contracts
- Deferred payments and temporary reductions granted



## Good results when the restrictions were eased in 2020

Evidence emerged after restrictions were eased\*...



Fewer but more targeted visits...



Approx. **87%** of footfalls recovered



...with an increase in average ticket ...



€ 26.0, +17% (+€3.8)



...resulting in a slight increase in overall purchases



Tenant sales +0.3%

Quick answer from visitors; shopping centers still attractive despite limitations on organized events and leisure activities

# What's happened in 1Q 2021: Covid restrictions still impact

**January** 

**February** 

March

2020

Normal activity

Normal activitiy

lockdown

«non-essential» activities in IGD's shopping malls were closed about 25% of the possible days of operation

Ø economic impact on 1Q 2020

**VS** 

2021

Restrictions and variable Restrictions and variable closures closures closures

non-essential» activities in IGD's shopping malls were closed about 48% of the possible days of operation (with differences based on the location)\*

€5.4 mln one off Covid impact on 1Q 2021

## The main trends in the first 3 months of 2021



1Q 2020	1Q 2019		
-14.4%	-38.1%		
-19 5%	-36 5%		

10 2021 vs

10 2021 vs

The 2020 trend with fewer but more targeted visits continues:

average ticket 1Q '21 equal to €27.4 (+21.6% vs 1Q

'20; +28.9% vs 1Q '19)

### **NEWS 2Q2021**

In the first full week\* of operation:

- recovered 90% of the footfalls recorded in 2019
- **+32%** vs 2020

# Leasing management performance in 1Q2021



**MALLS** 





**ITALY** 



FINANCIAL OCCUPANCY\*

Renewals 50 Turnover 22

93.6%



**ROMANIA** 



FINANCIAL OCCUPANCY

**Renewals 75 Turnover 58** 

94.4%

## HYPERMARKETS Of rental income



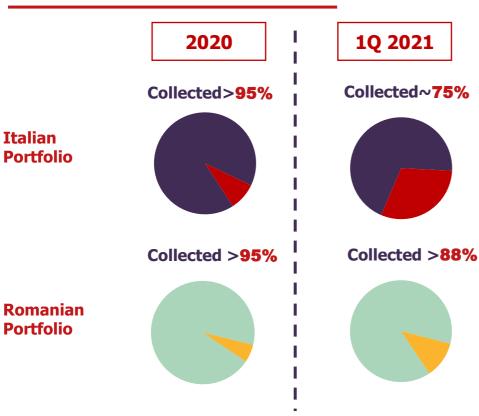
NO changes on existing contracts and on rents

#### **KEY MESSAGES**

- No changes on the structure of existing contracts
- Occupancy is decreasing in Italy (-90 bps) because of the «knock-on effect» of the restrictions in force since November
- Occupancy in Romania is already recovering (+80 bps)



## Collection rate\* FY2020 and 1Q2021



- Monthly invoicing
- Negotiations with tenants are in progress to manage the second lockdown in the same way as in 2020 (especially temporary reductions)

# IGD's shopping centers adapting to this context (1/2)

**# 1** 

Ready to introduce new players and satisfy new trends

Introduction of new brands, which despite the restrictions, recorded good results:



Furniture solutions, opened at Centro ESP:

it became a true attractive anchor of the center





International brand, 4 stores opened\* with excellent results; new openings in IGD portfolio are expected



# 2

Partial recovery of lost tenants' sales

Footfalls and sales, which were lost due to weekend closures, were in part transferred and recovered during the week



- 38% of overall revenues excluding food anchors



# IGD's shopping centers adapting to this context (2/2)

Openings of new brands and formats continued, despite being one of the sectors hit hardest by the restrictions







Poke Kal - Centrosarca (MI)

Food and beverage services did not halt

Open air food and beverage services allowed from 26th April

Immediate response with specific areas and structures organized outside with excellent results



Le Porte di Napoli (NA)



Centro ESP (RA)



Le Maioliche (RA)



## Effective leasing activities to combat the negative impacts of Covid

## 24\* among new openings and fully restyled shops

Continuous intense leasing activities to re-let the higher number of vacant spaces caused by the impacts of Covid

Encouraging and positive signals from the market:

- Romania: occupancy is increasing
- Italy: expected recovery in the 2Q/2H

#### **Innovative brand: MI Store**

Next opening @Tiburtino (Roma)



#### Some of the new openings in Italy and Romania



Folletto BimbY – Fonti del Corallo



Intimissimi - Maremà (GR)



Medair (uffici) - Slatina



Venus (arredamento) -Ploiesti



# IGD assets to serve the community

The shopping center, which offers large, organized, supervised, regularly sanitized and easy to reach spaces, is the ideal location to quickly and safely create areas to endure proximity healthcare

in Palermo is the first IGD shopping center to host a vaccination center (inaugureted on 26<sup>th</sup> of May) a strong signal of IGD proximity to the territory.







1,800 m2 of surface, operational from mid May, it will be able to guarantee approx. 900 vaccinations per day



## Our idea of shopping center in the coming years

### «Next Steps» projects: ideas for innovation

- The pandemic favored the acceleration of some transformations on-going in the retail world and, therefore, in the Shopping Centers sector
- Two surveys\* to better understand new visitors needs



#1 Finding solutions to answer to new needs

#2 Integration of CRM and digital plan

#3 Personalization/
specificity
of the actions and
offering



## First initiatives that are already being implemented



- External areas intended for restaurants and leisure
- Areas intended for pick-up and delivery
- Click and collect





Apps to book/order at the restaurants





- Clinics in line with the plan to endure proximity healthcare
- pet store and vet clinics



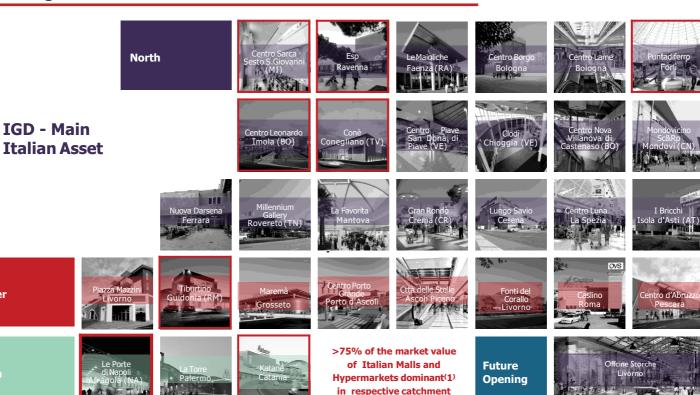
IGD aims at strengthening attractiveness and the urban and service character of its shopping centers





## IGD: a portfolio of high quality assets

**IGD** - Main



areas

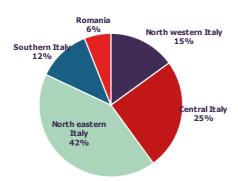


Center

### The main characteristics of our portfolio

#### 2,265.7 € mn





FY2020

**42%** of this **portfolio consists of 8 "Key" assets** of which 6 are Shopping centres (mall + hypermarket)

On average every **shopping centre** is **10 years old** (last restyling/opening)

**Full ownership of 16 Shopping centres** (mall+hyper) in Italy (60.8% of Italy core market value)

**18 out of 25 Hyper/Super in Italy are small** (sales area <6000 m<sup>2</sup>)\*

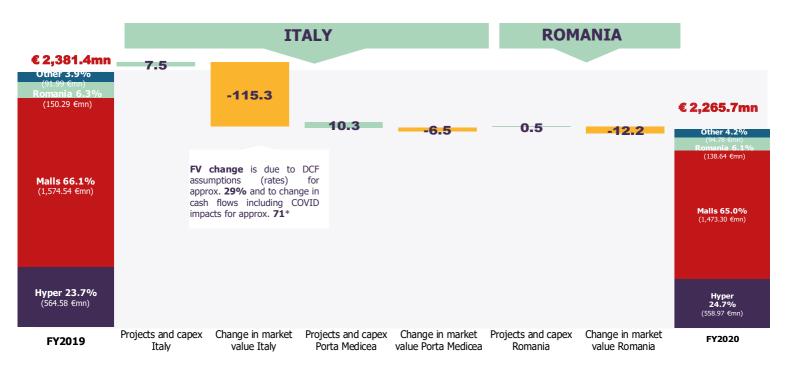
Mall Tenants' Sales (Italy) per GLA m<sup>2</sup>: 2,813 (jan 2019 – dec 2019) In first two months' 2020 before the pandemic outbreak sales were +2%



# IGD's portfolio market value (1/2)

	FY 2019 *	FY 2020	Δ%	Gross Initial Yield	EPRA Net Initial Yield	EPRA Net Initial Yield topped up
Malls Italy	1,574.54	1,473.30	(-6.43%)	6.53%	5.3%	5.4%
Hypermarkets Italy	564.58	558.97	(-0.99%)	6.02%		
Romania	150.29	138.64	(-7.75%)	7.35%	6.0%	6.2%
Porta a Mare + development + other	91.99	94.78				
Total IGD's portfolio	2,381.41	2,265.69	(-4.86%)			
Leasehold properties (IFRS16)	54.80	43.32				
Total IGD's portfolio including leashold	2,436.21	2,309.01	(-5.22%)			

## IGD's portfolio market value (2/2)





### **EPRA Metrics**



€	per share	FY 2020	FY 2019	Δ%
NRV and NAV		10.38	11.40	-8.9%
NTA		10.31	11.29	-8.7%
NDV		10.42	10.81	-3.6%





### Strong repositioning of the Romanian Portfolio





#### Key Strategical points

- Further capex for safety, maintenance and commercial improvements
- Growth trend of rents
- Attention on operational costs
- Focus on sustainability

2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019-2021

Acquisition

Surfaces recovery/Tenant Repositioning and complete external/internal refurbishement

Consolidation

New Plan

Self-financing of the investments carried out

No financial leverage

c.€22mn of investments (2008-2020) for the upgrade and repositioning of the portfolio

c.€70.+5mn of dividends generated since the acquisition(1)

Romanian portfolio considerably repositioned, currently generating important free-cash flow



## Flexible and sustainable asset management

2020

- ✓ In order to strenghten the Group's financial solidity some projects and capex were postponed as early March 2020.
- ✓ Lower cash-out for approx. €40mn compared to what expected for the year

**2020 Total Investments** 

€18.3mn

## 2021/2022

- ✓ Priorities: non defferable activities, extraordinary maintenance, update of systems as well as fit out adaptations in order to continuously attract tenants and visitors.
- ✓ Our asset type enables us to be flexible in offering spaces for different uses like flagships for physical and/or online sales, logistics hubs...

No major transformations/reconversions are necessary, just few adjustmens in the merchandising mix



## **Pipeline**

**Project** 

#### **CENTRO CASILINO**



Mall Restyling and Hypermarket Remodelling

Restyling of the external

**Description**façade and internal areas

together with seismic

improvement measures

on the Ground Floor and

First Floor

#### **PORTO GRANDE**



Mall Restyling and Hypermarket Remodelling

Reduction in the hypermarket area and creation of new retail units in the mall; center restyling (project by Lombardini 22)

#### LA FAVORITA



**Mall Restyling** 

Restyling of the façade, the internal areas and the car park

**End of work** 

1H 2022

**End of 2022** 

**End of 2022** 



# Porta a Mare: an ambitious multifunctional project

Livorno, touristic Port

#### Lips

**Molo Mediceo** 

**Arsenale** 







(Hotel, residential, entertainment and services for the port)

#### **Officine Storiche**



(retail, food court, residential)
Focus next slide

#### Piazza Mazzini



(retail, residential)
Retail owned by IGD and already operational since 2016; residential fully sold

Palazzo Orlando



(Offices) Sold on 30/09/2019



## Porta a Mare: Officine Storiche





## The heart of the project

End of work:1H2022

**Total expected investment retail area** : €53 mn

(of which remaining € 11mn\*)

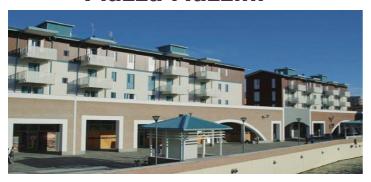
**Total surfaces**: 20k sqm, of which 15k sqm

dedicated to retail

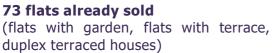
**Stores:** 30 + 10 restaurants + 1 fitness center

### **Residential areas**

## Piazza Mazzini







### Officine storiche





#### 42 seafront flats

(11 preliminary purchase agreements signed + 3 being finalized at 25/05/2021 )





# Sustainability: committment continues despite the pandemic

Most short-term goals achieved, work in progress on the medium/long-term targets.



#### **GREEN**

- €1.2mn invested in energy efficiency measures
- 19 EV charging stations installed
- ISO14001 certification for 4 more shopping centers and Breeam in Use certification for 3 more shopping centers

#### **RESPONSIBLE**

- Stable level of employment and Corporate Welfare Plan confirmed
- Training activity for all the employees and a new activity of «Virtual Team» tested
- Implemented measures for the safety of employees and visitors both in the headquarters and in the shopping centers

#### **ETHICAL**

- UNIISO37001 «Anti bribery management system» certification obtained in Italy
- Second renewal of three stars Legality Rating obtained (maximum score awarded)
- Code of Conduct and Organizational Management and Control Model updated
- Adhesion to United Nations Global Compact

#### **ATTRACTIVE**

- Digital Plan defined and existing shopping centers web instruments (websites and social networks) updated to increase contacts with visitors
- Communication Campaign realized to reassure visitors about the safety and the offering of the shopping centers post lockdown

#### **TOGETHER**

 Dialogue with the stakeholders strengthened for a more unitary emergency management: for ex.
 Post lockdown surveys had been carried out to better understand the visitors' needs



#### Some of the results achieved



Co2 Emissions intensity 2020-2012 (KgCo2/Mq)

-36.1%

2020 Turnover rate

2.3%



Level of satisfaction of IGD shopping centers' visitors

3.9

(scale 1min. - 5max.)



ISS QuickScore evaluation on

governance risk (1 lowest risk-10 highest risk)

1 (2021)





The structured engagement of all stakeholders allows IGD to understand their expectations and evaluate if integrate them in its strategy





## IGD sustainability in the national and international context

#### PARTICIPATION IN NATIONAL AND INTERNATIONAL ORGANISATIONS AND EVENTS ON SUSTAINBILITY









Universities lectures and testimonies

Member of the EPRA Sustanability committee since 2018.

Member of the Sustainability Group Chairman of the ESG Commission Member of Impronta Etica since 2010. Impronta Etica (nonprofit organisation that aims to promote and develop the CSR) IGD is called to spoke about its CSR path at university classes and Masters

#### INTERNATIONAL AWARDS AND BENCHMARK

**Stock Indices** 

Sustainability rating (ESG)

Awards (2021)





5 stock indices with focus on sustainability

6 independent and unsolicited ratings in 2020



REFINITIV -







(4 in 2019)



Growing (or in line) scores



- Sustainability Leader 2021 (Sole 24 Ore)\*
- 3° at the Confindustria contest «Best Performer for circular economy» with the Waste2Value project



## FY 2020 and 1Q2021 main results

REVENUES
Rental Income
Net Rental Income

EBITDA
EBITDA (*Core Business*)
EBITDA *Margin* (Core Business)
EBITDA Margin From Freehold

**GROUP NET PROFIT** 

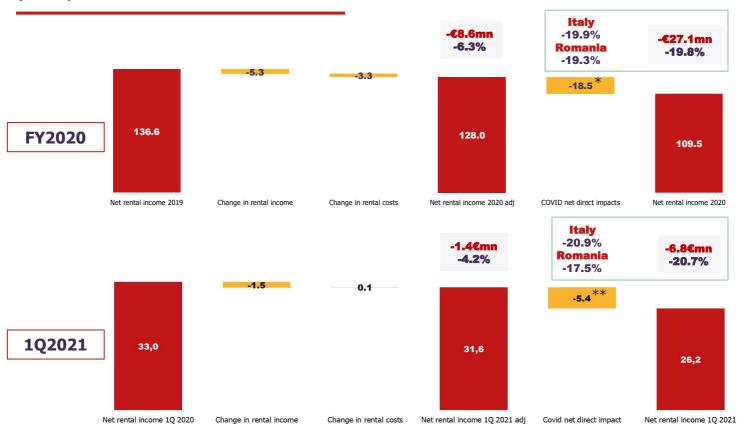
Core Business Funds From Operations (FFO)
Core Business FFO per share \*

2020 vs 2019	1Q 2021 vs 1Q 2020
€145.6 mn €109.5mn -6.2% -19.8%	€36.7 mn -4,4% €26.2 -20.7%
€99.4 mn 65.4% -121pts	€23,8mn -21.6% 61.8% -140pts 62.0%
€-74.3 mn n.a.	€10.3 mn -31.1%
€59.3 mn 0.54	€13.8 mn 0.13

Results impacted by the exceptional containment measures adopted in Italy to limit the spread of Covid-19



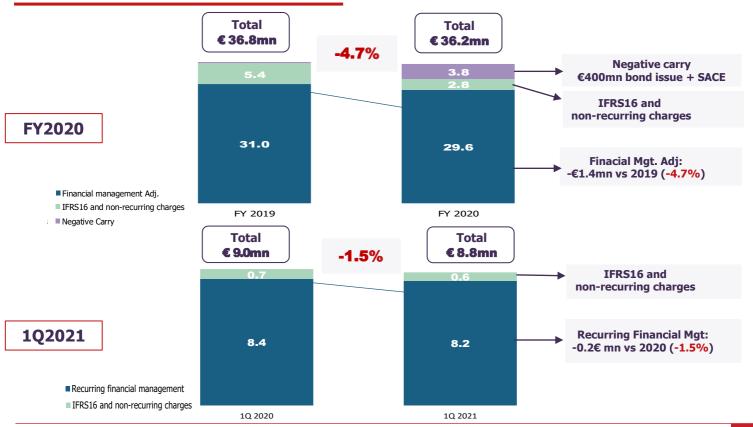
## Net Rental Income (€mn)





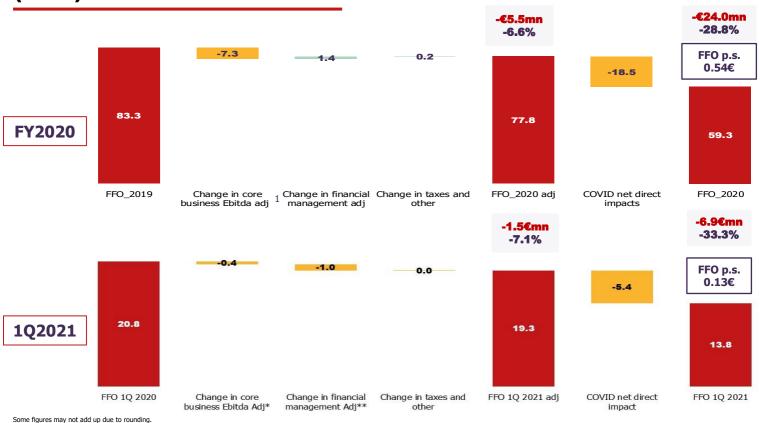
<sup>\*</sup>Covid-19 net direct impacts include Covid temporary reductions already granted for €4.4mn and Covid effects included in direct costs for €14.1mn.

## Financial management (€mn)





# Funds From Operations (FFO)





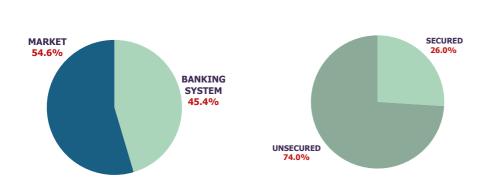
<sup>1</sup> Change in core business Ebitda Ad (fy20)j: equal to change in core business Ebitda adjusted by approx. €0.7mn of non recurring expenses.
\*Change in core business Ebitda Adj (1Q21): equal to change core business Ebitda adjusted by approx. 0.9mn estimated lower leasing rents and +0.2 €mn of 2020 non-recurring marketing expensess

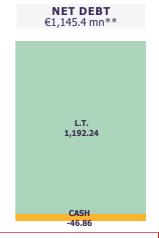
<sup>\*\*</sup>Financial management adj (1Q21): net of IFRS16, IFRS9, non-recurring charges net of negative carry

### Financial structure as at 1Q2021

	31/12/2020	31/03/2021
LTV	<b>49.9%</b> (adj. IFRS16 c. 47.8%)	<b>49.5%</b> (adj. IFRS16 c. 47.6%)
ICR	3.2X	2.9X
Average cost of debt	2.30%	2.32%

- Net debt improved in the first quarter (-10€mn vs YE2020)
- LTV is slightly decreasing



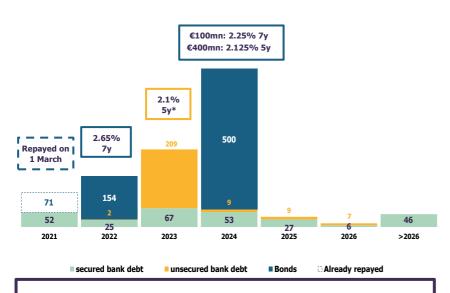


Debt breakdown\*

igd g

<sup>\*</sup>Debt calculated excluding the IFRS16 effect \*\*Net debt including IFRS16 effect (if excluded €1,101.8mn)

### **Debt maturity as at 1Q2021**



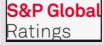
Taking into account the cash-on-hands at 31/03/2021 equal to €46mn and the committed and uncomitted credit lines, the Group has already enough resources to cover the financial maturities of 2021 and first months of 2022



### **Ratings**



BBB- negative outlook



BB+ negative outlook



## On-going process on disposals to rebalance the financial structure

- ✓ Consistent with 2019-2021 Strategic Plan, the procedure for the disposal of a portfolio of stand-alone hypermarkets/supermarkets was started
- ✓ Mandate granted to CBRE, a premiere international advisor

Asset class with a good appeal on the market

Attractive Net Initial yield

Stable cash-flow with long-term leases

The proceeds from the transaction will be used to reduce the Loan-To-Value and strenghten the financial structure





#### **Dividend**

### 2020

- √ Loss of the Parent company IGD SIIQ SPA
- √ Safeguard of the financial stability and the investment grade profile

## NO DIVIDEND DISTRIBUTION

**Decision triggered by exceptional circumstances** 

### **Next few years**

✓ As soos as external conditions allow, IGD intends to resume paying dividends and providing its shareholders with attractive remuneration

IGD share remains a «dividend play»



#### **Outlook**

The first few months of 2021 were undoubtely difficult for shopping center operations due to the restrictions put in place, and it is therefore plausible that the Company will again be impacted directly and indirectly by the pandemic

### **Basic assumptions**

- Effective implementation of the vaccination plan
- Strengthening of the economic recovery starting from 2° half 2021 (without further significant restrictions)



+3/4%
vs FY2020

Not taking into account the disposal impact





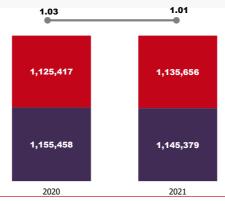
# **Consolidated Income Statement 1Q2021**

GROUP CONSOLIDATED	(a) 1Q_CONS_2020	(c) 1Q_CONS_2021	Δ (c)/(a)
Revenues from freehold rental activities	35.3	33.6	-5.0%
Revenues from leasehold rental activities	3.1	3.1	1.9%
Total income from rental activities	38.4	36.7	-4.4%
Rents and payable leases	0.0	0.0	-9.8%
Direct costs from rental activities	-5.4	-10.5	95.6%
Net rental income	33.0	26.2	-20.7%
Revenues from services	1.6	1.7	7.3%
Direct costs from services	-1.4	-1.4	-2.4%
Net services income	0.2	0.4	67.4%
HQ Personnel expenses	-1.7	-1.7	3.7%
G&A Expenses	-1.2	-1.1	-14.7%
CORE BUSINESS EBITDA (Operating income)	30.3	23.8	-21.6%
Core business Ebitda Margin		61.8%	
Revenues from trading	0.0	0.0	n.a.
Cost of sale and other costs from trading	-0.1	-0.2	22.9%
Operating result from trading	-0.1	-0.1	-0.4%
EBITDA	30.2	23.6	-21.7%
Ebitda Margin		61.4%	
Impairment and Fair Value adjustments	-5.9	-4.1	-29.4%
Depreciation and provisions	-0.3	-0.3	3.4%
EBIT	24.1	19.2	-20.1%
		0.0	
FINANCIAL MANAGEMENT	-9.0	-8.8	-2.4%
ENTRAORDINARY MANAGEMENT	0.0	0.0	n.a.
PRE-TAX RESULT	15.1	10.4	-30.8%
Taxes	-0.1	-0.1	18.4%
NET RESULT OF THE PERIOD	14.9	10.3	-31.1%
(Profit/Loss) for the period related to third parties	0.0	0.0	n.a.
GROUP NET RESULT	14.9	10.3	-31.1%

### Reclassified Balance Sheet 1Q2021

Sources - Uses of funds (€/000)	31/03/2021	31/12/2020	Δ	Δ%
Fixed assets	2,231,246	2,234,484	3,238	0.1%
Assets under construction	44,182	42,674	-1,508	-3.4%
Other non-current assets	17,956	17,374	-582	-3.2%
Other non-current liabilities	-30,646	-30,371	275	-0.9%
NWC	32,434	30,421	-2,013	-6.2%
Net deferred tax (assets)/liabilities	-10,645	-10,286	359	-3.4%
TOTAL USE OF FUNDS	2,284,526	2,284,296	-230	0.0%
Net equity	1,126,320	1,114,442	-11,878	-1.1%
Net (assets)/liabilities for derivative instruments	12,827	14,396	1,569	12.2%
Net debt	1,145,379	1,155,458	10,079	0.9%
TOTAL SOURCES	2,284,526	2,284,296	-230	0.0%

#### **GEARING RATIO** (€000)





# Funds From Operations (FFO) 1Q2021

Funds from Operations	CONS_2020	CONS_2021	Δ 2020	Δ%
Core business Ebitda	30.3	23.8	-6.6	-21.6%
IFRS16 Adjustments (Payables leases)	-2.6	-1.7	0.8	0.3%
Financial management adj	-6.8	-7.9	-1.0	15.2%
Extraordinary management adj	0.0	0.0	0.0	n.a.
Gross margin from trading	0.0	0.0	0.0	n.a.
Current taxes for the period	-0.3	-0.3	0.0	-1.6%
FFO	20.6	13.8	-6.8	-32.8%
Una tantum Marketing	0.2	0.0	-0.2	n.a.
FFO	20.8	13.8	-6.9	-33.3%



### More financial highlights 1Q2021

	31/12/2020	31/03/2021
Gearing ratio	1.03X	1.01X
Average lenght of long-term debt	3.2 years	3.2 years
Hedging on long-term debt + bond	93.0%	92.7%
Share of M/L term	98.3%	98.6%
Uncommitted credit lines granted	151€ mn*	151€ mn*
Uncommitted credit lines available	151€ mn	151€ mn
Committed credit lines granted and available	60 € mn	60 € mn
Unencumbered assets	1,434.9€ mn	1,434.9€ mn



 $<sup>\</sup>ensuremath{^{*}}$  Some banks allowed us to transform them in medium/long-term not granted credit lines.

### **Other Epra metrics FY2020**



EPRA Performance Measure	31/12/2020	31/12/2019
EPRA NRV/NAV (€'000)	1,145,827	1,258,008
EPRA NRV/NAV per share	€ 10.38	€ 11.40
EPRA NTA	1,137,258	1,245,473
EPRA NTA per share	€ 10.31	€ 11.29
EPRA NDV	1,149,534	1,192,894
EPRA NDV per share	€ 10.42	€ 10.81
EPRA Net Initial Yield (NIY)	5.8%	5.9%
EPRA 'topped-up' NIY	5.9%	6.0%
EPRA Vacancy Rate Malls Italy	7.6%	4.5%
EPRA Vacancy Rate Hypermarkets Italy	0.0%	0.0%
EPRA Vacancy Rate Total Italy	5.7%	3.2%
EPRA Vacancy Rate Romania	6.5%	2.4%

EPRA Performance Measure	31/12/2020	31/12/2019
EPRA Cost Ratios (including direct vacancy costs)	17.9%	18.5%
EPRA Cost Ratios (excluding direct vacancy costs)	15.3%	16.1%
EPRA Earnings (€'000)	€ 62,941	€ 87,335
EPRA Earnings per share	€ 0.57	€ 0.79



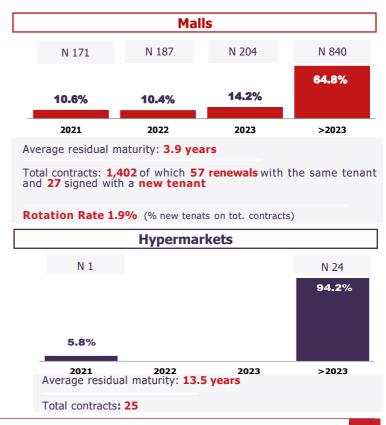
# Italian Portfolio: hypermarkets and shopping malls

	27 shopping malls	25 hypermarkets	Tenants of hypermarkets
Full ownership 16 shopping centres (mall + hypermarket)	Centro D'Abruzzo - Pescara Clodì - Chioggia Porto Grande - Porto d'Ascoli (AP) ESP - Ravenna Centro Borgo - Bologna Conè Retail Park - Conegliano (TV) Le Maoliche - Faenza Lungo Savio - Cesena Città delle Stelle - Ascoli Piceno Katanè - Catania Centro Lame - Bologna Centro Leonardo - Imola (BO) La Torre - Palermo Casilino - Roma Le Porte d Napoli - Afragola (NA) Tiburtino - Guidonia (RM)	Centro D'Abruzzo - Pescara Clodi - Chioggia Porto Grande - Porto d'Ascoli (AP) ESP - Ravenna Centro Borgo - Bologna Conè Retail Park - Conegliano (TV) Le Maoliche - Faenza Lungo Savio - Cesena Città delle Stelle - Ascoli Piceno Katanè - Catania Centro Lame - Bologna Centro Leonardo - Imola (BO) La Torre - Palermo Casilino - Roma Le Porte d Napoli - Afragola (NA) Tiburtino - Guidonia (RM)	Coop Alleanza 3.0 Distribuzione Centro Sud Srl (ipercoop) Distribuzione Centro Sud Srl (ipercoop)
11 shopping malls	Millennium Gallery - Rovereto (TN) Puntadiferro - Forlì (FC) Centroluna - Sarzana (SP) La Favorita - Mantova Maremà - Grosseto Centro Sarca - Sesto S. Giovanni (MI) Mondovicino Retail Park - Mondovì (CN) Gran Rondò (Crema) Piazza Mazzini (Livorno) I Bricch - Isola d'Asti (AT) Darsena City - Ferrara	Hypermkts not owned by IGD	
9 hypermarkes	Malls not owned by IGD	Supermkt Civita Castellana (Viterbo) Supermkt Cecina (Livorno) Hypermkt Le Fonti del Corallo - Livorno Hypermkt Schio-Schio (Vicenza) Hypermkt LUGO - Lugo (RA) Hypermkt IL MAESTRALE - Senigallia (AN) Hypermkt MIRALFIORE - Pesaro Supermkt AQUILEJA - Ravenna Hypermkt I MALATESTA - Rimini	Unicoop Tirreno Unicoop Tirreno Unicoop Tirreno Coop Alleanza 3.0 Coop Alleanza 3.0 Coop Alleanza 3.0 Coop Alleanza 3.0 Arca SpA (Famila) Coop Alleanza 3.0



# Contracts and key tenants Italy 1Q2021

TOP 10 Tenant	Product category	Rents impacts	Contracts
PIAZA ITALIA	clothing	3.1%	14
OVS	clothing	2.6%	9
<b>9</b> unieuro	electronics	2.1%	8
DOUGLAS	personal care	1.8%	17
FIORELLA <b>RUBINO</b>	clothing	1.7%	23
CALZEDONIA	clothing	1.7%	28
H.M	clothing	1.6%	10
<b>→</b>	jewellery	1.5%	26
SCHIEF CALTER	shoes	1.4%	5
Stroili Oro	jewellery	1.3%	19
Total		18.8%	159





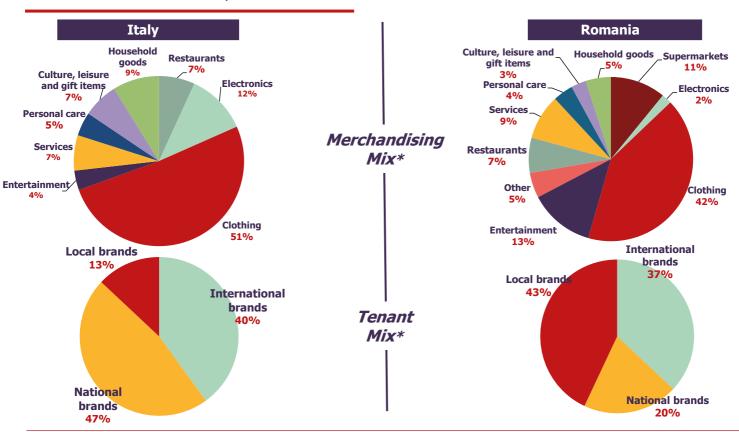
# **Contracts and key tenants Romania 1Q2021**

TOP 10 Tenant	Product category	Rents impacts	Contracts
Carrefour (	supermarkets	11.3%	11
H <sub>*</sub> M	clothing	5.7%	10
kík	clothing	4.6%	11
PEPCO	clothing	3.6%	6
dm	drugstore	2.8%	5
collection	jewellery	2.3%	4
SENSI	personal care	2.1%	5
ОСРІ	office	1.9%	1
€ KFC	restaurants	1.3%	1
<b>InterGame</b>	entertainment	1.2%	1
Total		36.8%	55





# Merchandising & Tenants Mix 1Q2021





# The main shareholders: «Coop world»

7 Legal entities throughout Italy 17 Regions covered by Coop



#### «Coop world» key data(1):

Turnover  $\sim$  EUR 14.7 bil € (12.9 % of italian large scale retail)<sup>2</sup>

No. of stores: ~1,200 Employees ~52,000

Members ~6.7 Mn people





Coop Alleanza 3.0(3)

Unicoop Tirreno (4)

Revenues	~4.4bn €	~890mn€
N° of stores	~378	~100
Employees	~21,900	3,410
Members	~2.3 mn	~607,000
Deposits from members	~3.2bn €	~602mn€

Strategic investments in listed companies:



UNIPOL GRUPPO FINANZIARIO (Insurance and banking)



IGD SIIQ SPA



- 1. Data at 31/12/2018
- . Source: Nielsen, survey GNLC 2020
- 3. Data at 31/12/2020; sources:: Coop Alleanza 3.0
- . Data at 31/12/2019; sources; Unicoop Tirreno financial reports

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