

2019 Full Year Results



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2019: solid foundations for the implementation of the '19-21 Strategic Plan...



Restyling/remodeling completed

Restyling in Casilino and Gran Rondò

Restyling and hypermarket reduction in Fonti del Corallo

Hypermarket reduction in Conè, Le Maioliche and Porto Grande

Refurbishment of the cinema in Centro Sarca



Work re-started in Officine Storiche

Creation of new retail units: Conè, Le Maioliche, **Porto Grande**

Creation of a new medium surface in Gran Rondò



Sale of Palazzo Orlando (offices) and purchase of 50% of the Darsena City shopping mall: focus on core business



...and a big step in the realisation of the financial strategy



Refinancing

Bond repayment €125 mn

Partial repayment of two more bonds for an amount of €237.6€ mn

New bond issuance €400mn at a record condition for IGD (2.125% coupon)



2 new ratings

BBB -

From S&P Global Ratings and Fitch Ratings



Highlights

Rental Income €155.3 mn

+2.3%

Core business Ebitda

€125.2 mn

+10.1% (+1.0% adj ex IFRS16)*

Margin: 77.5%

Margin from Freehold: 79.7%

Net Rental Income

€136.6 mn

+10.1% (+1.8% adj ex IFRS16)*

Funds From Operations (FFO)

€83.3 mn (0.75€ p.s.)

+4.5%

Proposed dividend

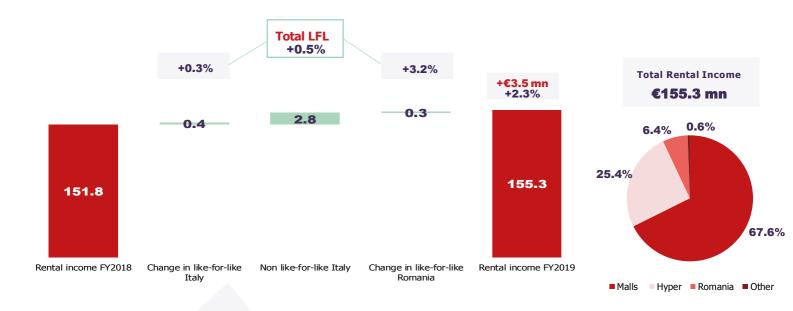
0.50 per share





Rental Income

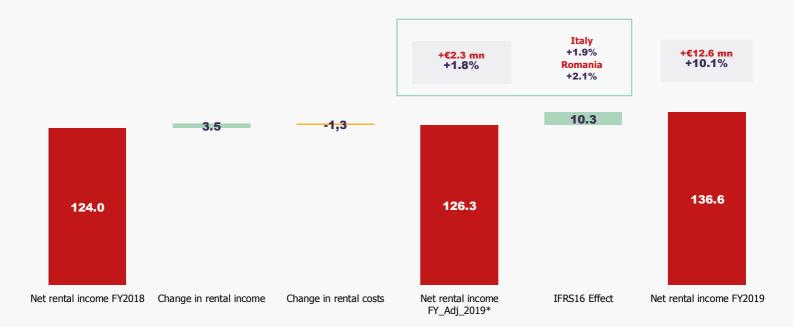
(€mn)



- ✓ Increase in malls (+0.4%)
- ✓ Increase in hypermarkets (+0.1%)
- ✓ Inflation impact~ +50 bps



Net rental income (€mn)





Operating performance: trends remain solid...

ITALY

93.6% of tot. rental income



6.4% of tot. rental income



+0.5% Tenant sales



+1.1% Average upside*



96.9% Occupancy



5.2% Rotation rate***



+4.0% Average upside**



97.6% Occupancy

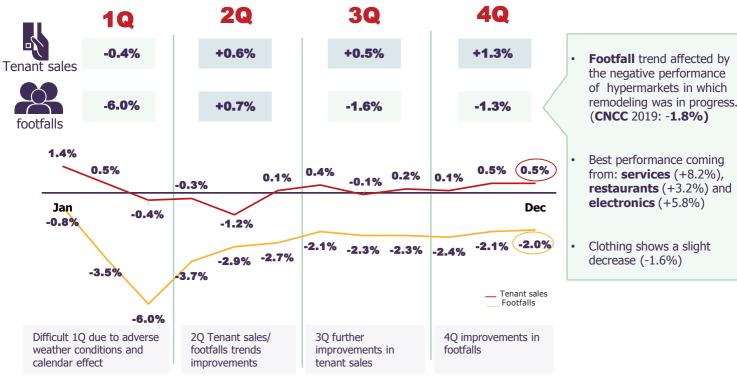


27.1% Rotation rate***



...with improving performance during 2019 (focus on Italy)

Tenant sales and footfalls progressive trends 2019 vs 2018





Recent evolution in Business

Following a good January...





...at the end of February the Coronavirus (COVID19) problem arose in the northern regions of Italy We are monitoring the situation as it evolves, in full compliance with the regulations issued by the relevant authorities, both at national and local level. Furthermore we are assessing the impacts on the Group's activities

Currently several temporary restrictions concern **3 IGD Shopping Centers* in Lombardy**

Invest in order to have high quality occupancy

The remodeling of the spaces inside the malls needs to be carried out by renewing the merchandising mix with targeted investments in **entertainment**, **food court** and **services**

Services



Beauty salon and hairdresser for children



21 dental clinics in IGD's shopping centers

New attractive brands in the food court





Entertainment and innovation



Cinema's footfalls are more than doubled compared to the previous management



First nCube Nestlè Nespresso



A new communication campaign to increase presence in the malls

Campaign for 7 of IGD's main shopping centers

Shopping center as a place where people can enjoy shopping and entertainment

Campaign effects (Jan-Sept '19 vs Oct-Dec '19) in the shopping centers involved:

Δ Footfalls +3.4%

Δ Tenant sales +1.9%



Internal signs/flag



Distinctive features of the territory for each shopping center







Romania: a growing dynamic context

A more and more attractive and international merchandising mix Effective marketing campaigns

New attractive brands



clothing brand

2Háda

4 stores in 2018 3 new stores in 2019

7 new stores in 2019



New opening of a medium surface

Polish clothing brand

Local laundry

brand n



New store

Hungarian clothing brand

Öriginals Funky New store Local clothing brand



New store



Marketing campaigns

115 marketing campaigns in 2019

(events, campaigns, exhibitions...)

21 VOUCHER CAMPAIGNS:

Effects during the month of validity of the campaign: Footfalls +10% Tenant sales +25%



International Music and Dance Festival «GoldenFish» Tulcea



10° year of Sustainability Report

Priority



Actions carried out/ Results achieved



-7.1% ENERGY CONSUMPTION LIKE FOR LIKE 2019 VS 2018



1 MORE PHOTOVOLTAIC SYSTEM (8 in total)



BREEAM IN USE CERTIFICATION FOR 2 MORE KEY ASSETS (5 in total)



UNI EN ISO 14001 CERTIFICATION FOR 3 MORE ASSETS (20 in total)



RELAMPING LED IN 5 ASSETS (19 in total)



10 EV CHARGING STATIONS **INSTALLED**

Main targets

- Zero CO2 Emissions of Italian portfolio by 2030
- BREEAM Certification for 80% of the Italian portfolio by 2030
- LED lighting system in the whole Italian portfolio by 2022
 - New photovoltaic systems
 - UNI EN ISO 14001 certification for 95% of the portfolio by 2020
- Awareness campaigns on ESG issues
- Headquarters to be plastic free by 2020
 - Circular economy: Waste to value project





10° year of Sustainability Report

Priority

Actions carried out/ Results achieved

Main targets





CORPORATE WELFARE FULLY OPERATIONAL



CONTINUATION OF 3 CORPORATE PROJECTS IN ORDER TO MAKE THE SHOPPING CENTERS SAFER THAN EVER («lifelines», «anti-ram bollards» and «antiseismic measures»)



Training: focus on the soft skills and the importance of the interfunctional work group

- New work environmental survey between 2020 and 2021
- Corporate Welfare: increase in services
- Definition of individual targets related to CSR issues
- Wellbeing: definition of a comprehensive project
- Continuation of the projects on safety in the structures





THE PROCESS TO OBTAIN ISO37001:2016 CERTIFICATION IN ITALY UNDERWAY (ROMANIA ALREADY CERTIFED)



«WHISTLEBLOWING» PROCEDURE COMPLETED



REMUNERATION POLICY REVIEWED







Global Compact subscription





10° year of Sustainability Report

Priority

Actions carried out/ Results achieved

Main targets





716 EVENTS HELD IN THE CENTERS (13.1% OF WHICH WERE SOCIAL-ENVIRONMENTAL EVENTS)



NEW COMMUNICATION CAMPAIGN «I'M POSSIBLE» REALIZED











social borgo

STRUCTURED ENGAGEMENT OF ALL THE IGD'S STAKEHOLDERS

SOCIAL BORGO PROJECT STARTED

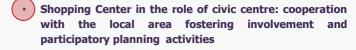


272 LOCAL ASSOCIATIONS WHICH IGD CENTERS ENTERED INTO CONTACT WITH



31% OF LOCAL EVENTS OUT OF THE TOTAL

- Listening project aimed at Millennials with regard to the Shopping Center of the future
- Tenants' engagement on sustainability topics

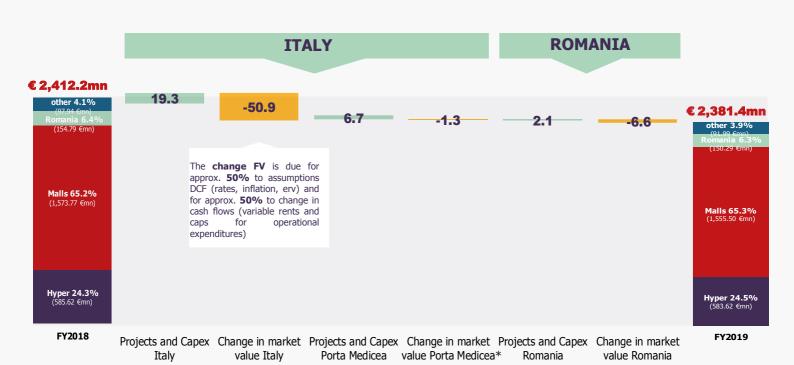








A consolidated portfolio





IGD Market value

	FY 2018	FY 2019	Δ%	Gross Initial Yield		EPRA Net Initial Yield topped up
Malls Italy	1,573.79	1,555.50	(-1.16%)	6.52%	5.4%	5.5%
Hypermarkets Italy	585.63	583.62	(-0.34%)	6.06%		
Romania	154.79	150.29	(-2.91%)	7.09%	6.1%	6.3%
Porta a Mare + development + other	07 04	01 00				

Total IGD portfolio	2,412.15	2,381.41	(-1.27%)
Leasehold properties (IFRS16)	0.00	54.80	
Total IGD portfolio with leashold	2,412.15	2,436.21	+ 1.00%

Comparison BTP yields – IGD Italy Net Initial Yield



4.32p.pts. : ∆ IGD NIY Italy vs. BTP 5y

2.10p.pts.: Δ IGD NIY Italy vs. Offices prime yield **2.40p.pts.**: Δ IGD NIY Italy vs. High street prime yield **0.20p.pts.**: Δ IGD NIY Italy vs Logistics prime yield



^{*}Yield yearly average

^{**} The current data at the beginning of 2020 is 0.30%

Profound transformation in several shopping centers

2 EXAMPLES OF COMPLETED PROJECTS

October 2019 **Casilino** Restyling



Footfalls in the first two months +7.9%









la Vogurteria



November 2019

Fonti del Corallo hyper remodelling and restyling



















Other on-going projects

Hypermarkets remodeling in line with 2019-2021Strategic Plan







Gran Rondò (Crema) -**Shopping center restyling** and extension





La Favorita (Mantova) -**Shopping center internal** and external restyling



Hypermarkets
Conè, Le Maioliche, Porto Grande: work ended

Conè (1H2020), Le Maioliche (1H2020), Porto Grande (2H2020): work (including restyling for Porto

Grande) and leasing activities in progress

Shopping center internal restyling completed (end of 2019)

Creation of a new medium surface: work in progress (2H2020)

The **internal restyling** of the mall, renovation work on the external facades and the parking area with strong focus on sustainability

> Start of work: 2Q2020 End of work: 1H2021



Porta a Mare: an ambitious multifunctional project

Molo Mediceo, Lips, Arsenale (Hotel, residential, entertainment and service for the port)

Focus next slide

Officine Storiche (retail, food court, residential)

Work in progress Retail: >15,000 sqm Residential: 43 units

Focus next slide

Piazza Mazzini (retail, residential)

Completed

Retail: already operational since 2016, owned by IGD Residential: 73 units of which 72 sold/pre-sold



Palazzo Orlando (Offices) Sold on 30/09/2019



Porta a Mare: Officine Storiche





The retail heart of the project

Work restarted*: March 2019

End of work: 2H 2020

Total expected investment retail area: €53 mn (remaining approx. €20 mn)

Total surface: 20k sqm, of which 15k sqm devoted to retail

Stores: 30 + 10 restaurants + 1 fitness center



Porta a Mare: other areas







Lips: an agreement is being defined for a 4star business hotel; residence with apartments designed for ship crews and student housing

Arsenale: possibility of one or more residences

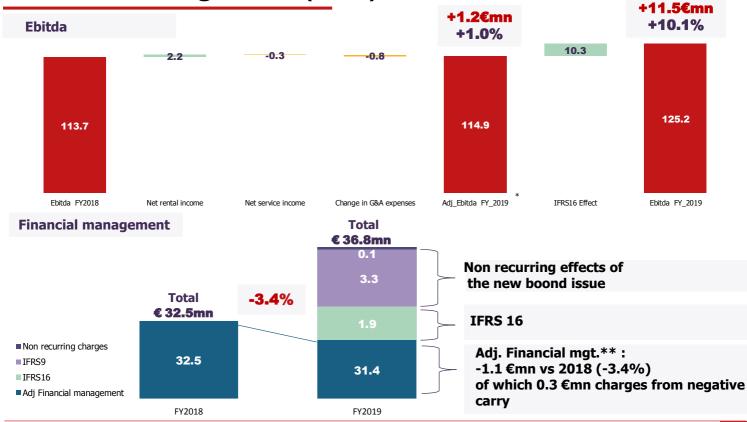
Molo Mediceo: services for the touristic port

The enhancement and pre-marketing of the 3 areas are being studied for future disposals





Core business Ebitda and financial management (€mn)

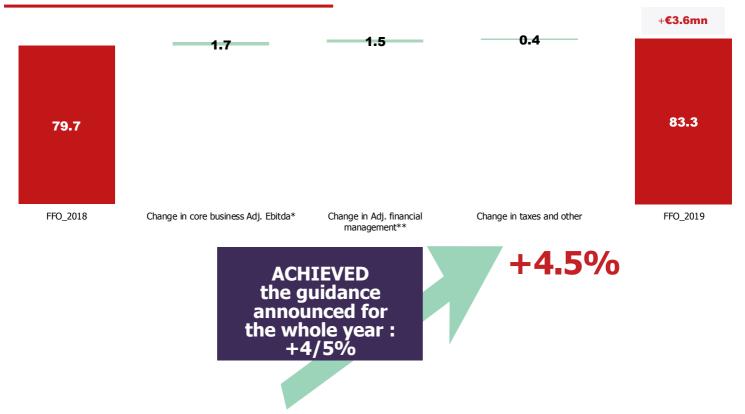




 $^{^{}st}$ 2019 adj ex IFRS16 does not consider the application of the IFRS16 accounting standard.

^{**} Adj. Financial management is net of IFRS16, IFRS9 and non recurring charges Figures may not add up due to rounding

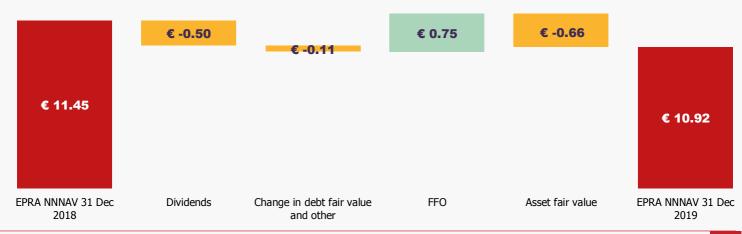
Funds From Operations (FFO)





NNNAV

€ pei	FY 2018	FY 2019	Δ%
EPRA NUMBERA PARONE MAL PERFER PARONEMEN MAL PERFER PARONEMEN MAL NAV	11.77	11.40	-3.1%
EPRA NNNAV	11.45	10.92	-4.6%





Financial Structure

31/12/2019 31/12/2018* LTV 47.6% 45.8% (adj. IFRS16 c. 46.4%) **ICR** 3.5X 3.8X**** Average cost of 2.65% 2.35% debt

The Strategic Plan target is confirmed: Loan to Value ~ 45% through disposals





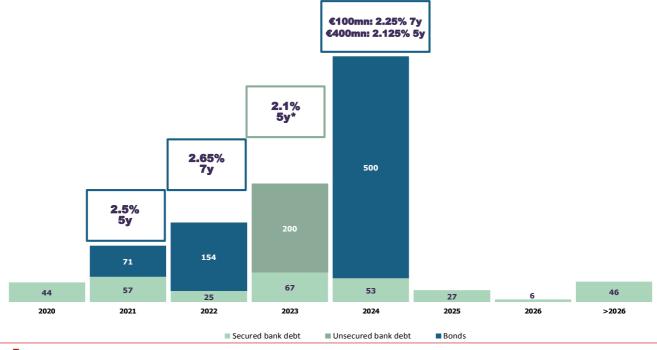


- *These numbers does not consider the application of the IFRS16 accounting standard **Net Debt including IFRS16 effect (if excluded €1,108.1mn) ***Debt calculated excluding the IFRS16 effect

- **** Excluding the effect of the last bond issue; including those effects it is 3.4X (adj. IFRS16 c.3.3X)

Debt maturity

Thanks to the Liability Management activity IGD has already **collected funds** for the **repayment of the 2021 bond** and for the **general operational management**







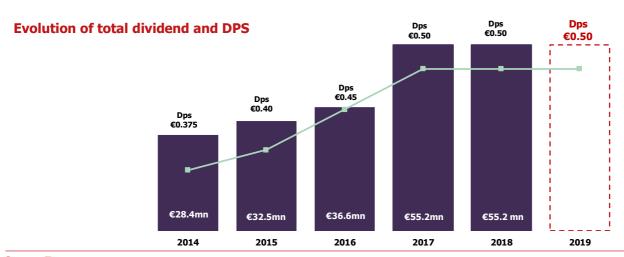
Proposed dividend

The Board of Directors resolved to propose to Shareholders' Meeting*

0.50€ per share

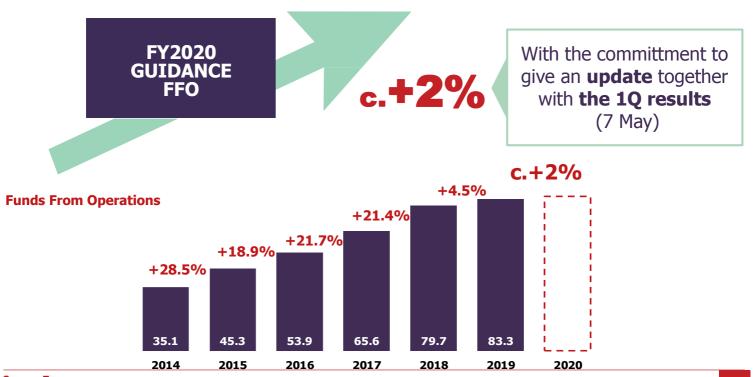
Dividend yield (approx. 8.6% based on the closing price at 26 February)

Dividend payment date: 6 May 2020





Outlook 2020





Agenda

April 9, 2020	Annual General Meeting (first call)
April 22, 2020	10-years anniversary IGD Sustainability Report
May 7, 2020	First-Quarter results 2020
August 6, 2020	First-Half results 2020

November 5, 2020 Third-Quarter results 2020





Consolidated Income Statement

GROUP CONSOLIDATED	(a)	(b)	(c)	Δ	Δ
GROUP CONSOLIDATED	FY_CONS_2018	FY_CONS_2019	FY_CONS_Adj_2019*	(b)/(a)	(c)/(a)
Revenues from freehold rental activities	139.3	142.7	142.7	2.4%	2.4%
Revenues from leasehold rental activities	12.5	12.6	12.6	0.8%	0.8%
Total income from rental activities	151.8	155.3	155.3	2.3%	2.3%
Rents and payable leases	-10.3	0.0	-10.3	-100.0%	0.4%
Direct costs from rental activities	-17.5	-18.7	-18.7	7.0%	7.0%
Net rental income	124.0	136.6	126.3	10.1%	1.8%
Revenues from services	6.3	6.4	6.4	1.2%	1.2%
Direct costs from services	-5.2	-5.5	-5.5	6.4%	6.4%
Net services income	1.1	0.9	0.9	-22.2%	-22.2%
HQ Personnel expenses	-6.7	-6.8	-6.8	1.6%	1.6%
G&A expenses	-4.7	-5.5	-5.5	14.9%	14.9%
CORE BUSINESS EBITDA (Operating income)	113.7	125.2	114.9	10.1%	1.0%
Core business Ebitda Margin		77.5%	71.1%		
Revenues from trading	4.4	0.4	0.4	-90.9%	-90.9%
Cost of sale and other costs from trading	-5.5	-1.0	-1.0	-81.1%	-81.1%
Operating result from trading	-1.1	-0.6	-0.6	-41.5%	-41.4%
EBITDA	112.6	124.6	114.3	10.6%	1.4%
Ebitda Margin		76.9%	70.5%		
Impairment and Fair Value adjustments	-30.3	-72.8	-60.9	n.a.	n.a.
Depreciations and Provisions	-1.1	-1.4	-1.7	28.9%	57.0%
EBIT	81.2	50.3	51.6	-38.0%	-36.5%
FINANCIAL MANAGEMENT	-32.5	-36.8	-34.8	13.1%	7.1%
EXTRAORDINARY MANAGEMENT	-0.1	0.0	0.0	n.a.	n.a.
PRE-TAX PROFIT	48.7	13.6	16.8	-72.0%	-65.5%
Taxes	-2.3	-1.0	-1.8	-55.6%	-19.0%
PROFIT FOR THE PERIOD	46.4	12.6	14.9	-72.9%	-67.8%
(Profit/Loss) for the period related to third parties	0.0	0.0	0.0	n.a.	n.a.
GROUP NET PROFIT	46.4	12.6	14.9	-72.9%	-67.8%



 $[\]boldsymbol{*}$ 2019 adj ex IFRS16 does not consider the application of the IFRS16 accounting standard. Figures may not add up due to rounding

Funds From Operations (FFO) €83.3mn +4.5%

Funds from Operations	FY2019	FY2018	Δ vs FY2018	Δ%
Core business EBITDA	125,769	113,723	12,047	10.6%
IFRS16 Adjustments (Payable Leases)	(10,302)	-	(10,302)	n.a.
Financial Management Adj	(31,384)	(32,504)	1,120	-3.4%
Extraordinary Management Adj	-	-	-	n.a.
Current taxes for the period Adj	(1,148)	(1,525)	377	-24.7%
FFO	82,935	79,694	3,241	4.1%
Negative Carry	349	0	349	
FFO ADJ	83,284	79,694	3,590	4.5%



EPRA NNNAV per share

E P R A EUROPEAN PUBLIC REAL ESTIME ASSOCIATION NNNAY Calculation	31/12/2018 (a)		31/12/2	Δ% (b vs a)	
	€'000	p.s.	€'000	€ p.s.	
Total number of shares*		110,341,903		110,341,903	
1) Group Shareholders' Equity	1,252,338	11.35	1,211,015	10.98	-3.3%
Excludes Fair Value of financial instruments Deferred taxes Goodwill as a result of deferred taxes	17,364 28,480		17,365 29,628		n.a n.a
2) EPRA NAV	1,298,182	11.77	1,258,008	11.40	-3.1%
Includes Fair Value of financial instruments Fair Value of debt Deferred taxes	(17,364) 11,116 (28,480)		(17,365) (5,636) (29,628)		n.a -150.7% n.a
3) EPRA NNNAV	1,263,454	11.45	1,205,379	10.92	-4.6%



Contracts in Italy and Romania as at 31/12/2019

		N 223	N 226	N 226	N 793
	Average residual maturity: 4.34years				
Malls Italy	Total contracts: 1,468 of which 138 renewed with the same tenant and 105 signed with a new tenant	12.1%	13.3%	11.5%	63.1%
	Rotation Rate 5.2% (% new contracts on tot. contracts)	2020	2021	2022	>2022
			N 1		N 24
					94.2%
Hypermarkets	Average residual maturity: 14.6years				
Italy	Total number of contracts: 25				
			5.8%		
		2020	2021	2022	>2022
	Average residual maturity: 4.6years	N 284	N 133	N 91	N 82
		27.0%			
Malls Romania	Total contracts: 590 of which 230 renewed with the same tenant and 160 signed with a new tenant		22.0%	16.0%	35.0%
	Rotation Rate 27.1% (% new contracts on tot. contracts)				
		2020	2021	2022	>2022



Key tenants

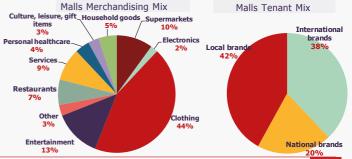
Top 10 Tenants Italian Malls

TOP 10 Tenant	Product category	Turnover impact	Contracts
OVS	clothing	2.8%	11
PIAZAITALIA	clothing	2.7%	13
ENTINE STATE OF	shoes	2.2%	9
Oltre	clothing	2.1%	28
H-M	clothing	1.9%	10
y unieuro	electronics	1.7%	7
CALZEDONIA	clothing	1.6%	28
Stroili Oro	jewellery	1.3%	19
GameStop	leisure	1.3%	25
aluespret	jewellery	1.3%	23
Total		18.9%	173

Malls Tenant Mix Malls Merchandising Mix Household Culture, Leisure, goods Restaurants Local brands 7.0% Gift Items 12% Electronics 7.2% 11.6% Personal healthcare International 4.6% brands Services 40% 6.3% Entertainment 4.2% National brands Clothing 48%

Top 10 Tenants Romania Malls







Further financial highlights

	31/12/2018*	31/12/2019
Gearing ratio	0.88X	0.95X (adj. IFRS16 c. 0.91X)
Average lenght of long term debt	4.3 years	4.1 years
Hedging on long term debt + bond	87.6%	94.8%
Share of M/L debt	79.8%	94.3%
Uncommitted credit lines granted	191 € mn**	161 € mn**
Uncommitted credit lines available	148.2 € mn	161.0 € mn
Committed credit lines granted and available	60 € mn	60 € mn
Unencumbered assets	1,462.6 € mn	1,480.0 € mn



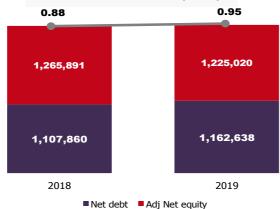
^{*} These numbers does not consider the application of the IFRS16 accounting standard.

^{**}Some banks allowed us to transform them in medium/long-term not granted credit lines

Re-classified Balance Sheet

Sources - Uses of funds (€/000)	31/12/2019	31/12/2018	Δ	Δ%
Fixed assets	2,365,214	2,346,527	-18,687	-0.8%
Assets under construction	40,827	36,563	-4,264	-10.4%
Other non current assets	21,845	22,699	854	3.9%
Other non current liabilities	-28,998	-27,906	1,092	-3.8%
NWC	18,441	26,019	7,578	41.1%
Net deferred tax (assets)/liabilities	-26,313	-26,340	-27	0.1%
TOTAL USE OF FUNDS	2,391,017	2,377,562	-13,454	-0.6%
Total shareholders' equity	1,211,015	1,252,339	41,324	3.4%
Net (assets) and liabilities for derivative instruments	17,365	17,364	-1	0.0%
Net debt	1,162,638	1,107,860	-54,778	-4.7%
TOTAL SOURCES	2,391,017	2,377,562	-13,455	-0.6%

GEARING RATIO (€000)





Investments

	CONS 2019
PORTA A MARE PROJECT	6.7
CAPEX ITALY* CAPEX ROMANIA	19.8 2.1
TOTAL CAPEX	21.9
TOTAL	28.6
ACQUISITION	14.1
TOTAL INVESTMENTS AND CAPEX	42.7



2019 real estate sector in Italy and Romania

2019 RECORD Year: Investments €12.3 bn



73% of invested capital came from foreign investors

Hotel is the asset class that show the highest increase (+141% vs 2018)

Retail investment volume show a decrease coompared to 2018 (-13%) but are in line with the last 5 year average





For the second year in a row, retail real estate **investors focused** on **regional cities**

In 2019 **14 new brand** entered for the first time on the Romanian retail market





Claudia Contarini, IR T. +39. 051 509213 claudia.contarini@gruppoigd.it

Elisa Zanicheli, IR Team T. +39. 051 509242 elisa.zanicheli@gruppoigd.it

Federica Pivetti, IR Team T. +39. 051 509260 federica.pivetti@gruppoigd.it

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