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Disclaimer



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These statements include financial projections and estimates and their underlying assumptions, statements regarding plans, objectives and expectations with respect to future operations, products and services, and statements regarding plans, performance.

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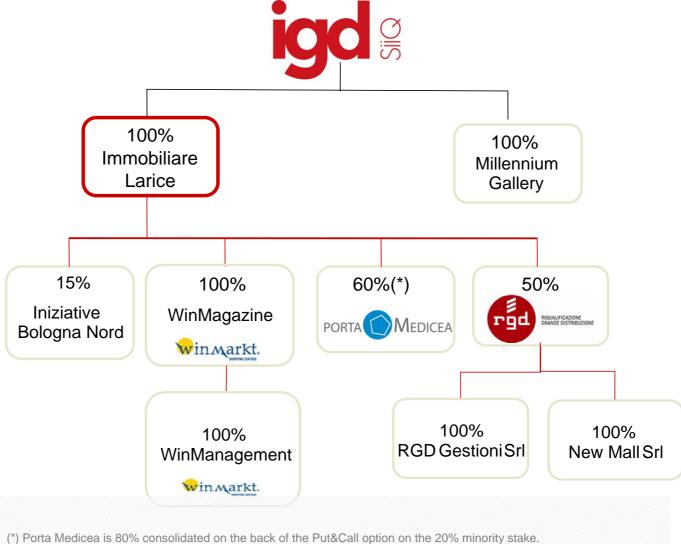
COMPANY PROFILE

2010 3Q Results

REVIEW OF THE 2009-2013 BUSINESS PLAN

Group Structure





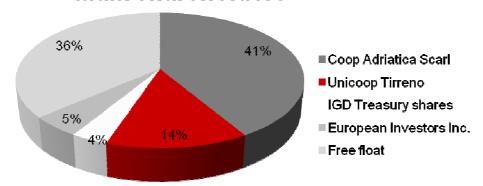
Governance and Shareholders



IGD BOARD OF DIRECTORS:

	Non-executive	Executive	Indipendent	Audit Committe	Nomination Committee	Compensantion Committee	Lead Independent Director	Related-parties Transaction Committeee
Gilberto Coffari	х							
Sergio Costalli	x							
Albertini Claudio		Х						
Roberto Zamboni	x							
Leonardo Caporioni	x			x				
Fernando Pellegrini	x							
Corrado Pirazzini	x							
Aristide Canosani			x	x				
Fabio Carpanelli			x		x			
Massino Franzoni			x	x				
Francesco Gentili			x			X		
Andra Parenti			x		x			x
RiccardoSabadini			x			x	x	x
Giorgio Boldreghini			x		x			x
Sergio Santi			х			х		

Main shareholders



Board of Directors was renewed by the AGM on 23 April, 2009

- ✓ **Board Composition**: 15 members, the majority 8 out of 15 independent
- ✓ Most Committee members are independent
- ✓ Presence of a Lead Independent Director
- ✓ Accurate annual **Board Review** with a primary Advisor

On 26 August, 2010 a new Related Parties
Transactions Committee was appointed

- ✓ Committe Composition: 3 members, all of them being independent director s
- ✓ A detailed procedure for transactions with related parties approved by the 11 Nov. 2010 BoD, becoming effective on 1 January 2011

A unique portfolio in Italy



REGIONS WITH IGD PRESENCE: 11

MARKET VALUE as of 30 June 2010 (including RGD): 1,593.06 mn €

FREEHOLD PROPERTIES: 48 LEASEHOLD PROPERTIES: 14

N. FOOTFALLS (1H2010): 27.9 mn

N. CONTRACTS: 825

SHOPPING MALLS' YIELD: **6.46%** HYPERMARKETS' YIELD: **6.39%**

AVG. OCCUPANCY: 97.66% o/w: -hypermkts: 100.00% -shopping malls: 95.33%

FREEHOLD PROPERTIES



Winmarkt's Portfolio



PRESENCE IN ROMANIA IN 13
MEDIUM-SIZED CITIES

MARKET VALUE as of 30 June 2010: 183.8 mn €

FREEHOLD PROPERTIES:

15 SHOPPING MALLS

1 OFFICE BUILDING

SHOPPING MALLS' YIELD: 8.34%

AVG. OCCUPANCY: 77%



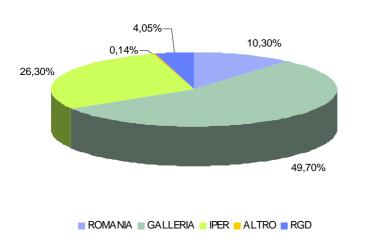




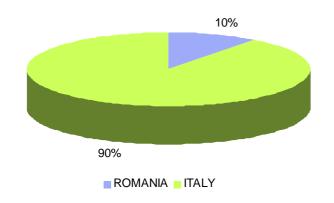


Breakdown of the portofolio's market value and revenues

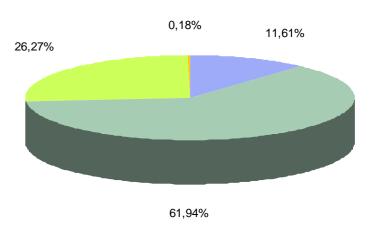
Breakdown by type of the portfolio's market value at 30 June 2010



Geographical breakdown of the portfolio's market value at 30 June 2010

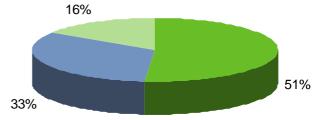


Breakdown by type of the revenues at 30 September 2010





ROMANIA GALLERIA IPER ALTRO



Main lease terms for:



ITALIAN SHOPPING MALLS

Average maturity:

Lease agreement of the going concern:

6 years + 6

rental agreement: 5 years

Rental income: a minimum guaranteed rent plus a percentage based on the

occupier's sales

Rents' indexation

lease agreement of the going concern: 100% of FOI (ISTAT index for workers and employees families)

rental agreement: 75% of FOI (ISTAT index for workers and employees families)

ITALIAN HYPERMARKETS

Average maturity:

18 years + 6 years

Rents' indexation:

75% of FOI (ISTAT index for workers and employees families)

Maintenance: ordinary and extraordinary maintenance charged to the tenant. External maintenance of the properties (facade, etc.) payable by the landlord

Hypermarkets and supermarket of IGD Portfolio are leased as follows:

- → 10 hypermarkets and 1 supermarket to Coop Adriatica
- → 3 hypermarkets and 1 supermarket to Unicoop Tirreno
- → 1 hypermarket to Ipercoop Sicilia

Coop Adriatica and Unicoop Tirreno are among the major cooperatives of the Coop Network, the first retailer in Italy.

ROMANIAN SHOPPING MALLS

Average maturity:

2 years for local tenants 5 years for national tenants 10 years for international tenants

Rents' indexation: all the contracts are euro-linked

Next openings



Shopping mall LA TORRE Palermo, Sicily



Opening date: 23 November 2010

Investment: 55 mn €

GLA of the shopping mall: 12,758 sqm

Location: Sicily, West-side of Palermo, residential

area

Catchment area: 908,000 people at a 30-minute

distance by car

Food Anchor: IperCoop, hypermarket of 6,000

sqm

Gallery: 58 shops o/w 5 medium-sized areas **Main brands:** Expert, Combipel, Footlocker,

McDonald's, Jack&Jones
Occupancy: Fully rented

Shopping mall CONE' Conegliano (Treviso), Veneto



Opening date: 25 November 2010

Investment: 72.2 mn €

GLA of the shopping mall: 11,900 sqm

GLA of the retail park: 6,000 sqm

Location: Veneto, Conegliano (Treviso), inside a

wide and articulated shopping area

Catchment area: 486,000 people at a 30-minute

distance by car

Food Anchor: IperCoop, hypermarket of 6,400 sqm **Gallery:** 59 shops o/w 5 medium-sized areas inside

and 3 medium-sized areas outside

Main brands: H&M, Footlocker, Librerie coop, Inditex

Group, Conbipel, Euronics, Maison du Monde

Occupancy: 97%



COMPANY PROFILE

2010 3QResults

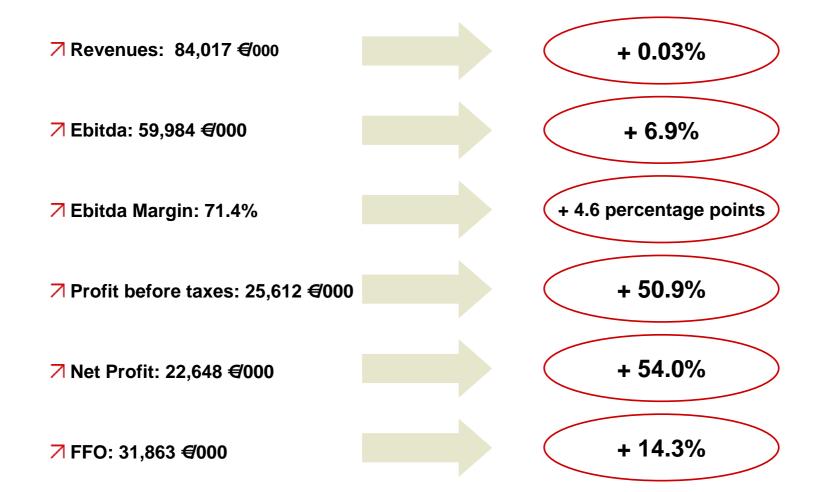
REVIEW OF THE 2009-2013 BUSINESS PLAN

Highlights



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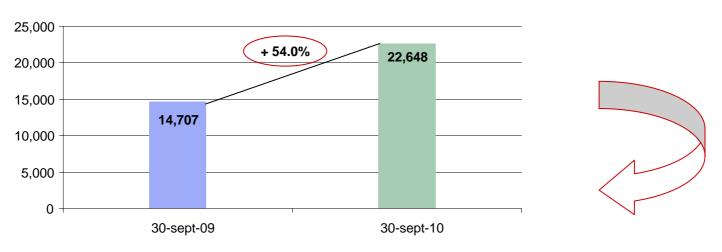
Q3 2010 vs Q3 2009



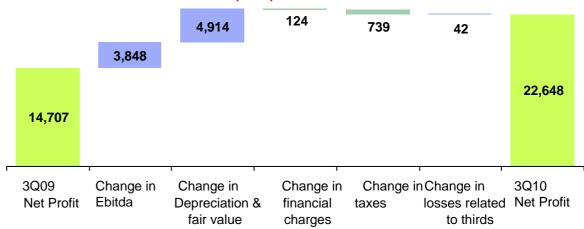


Net profit: + 54.0%

NET PROFIT (€mn)



NET PROFIT EVOLUTION (€mn)





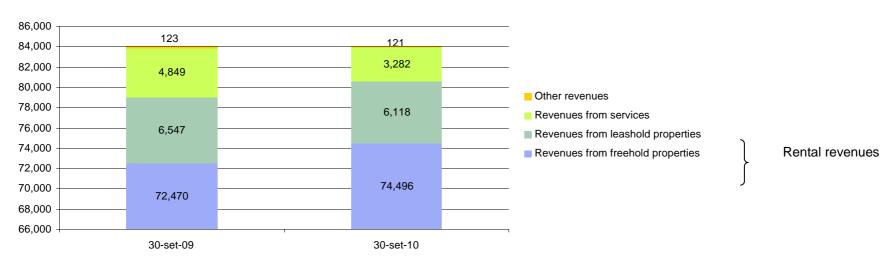
Reclassified Income Statement

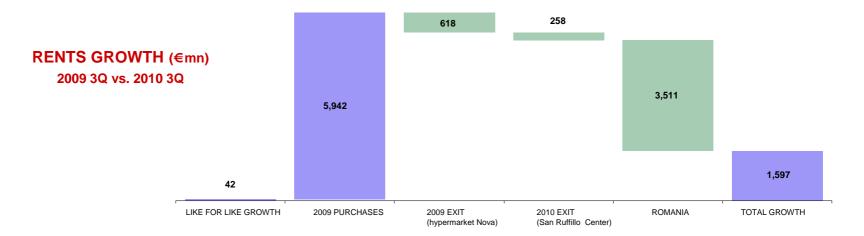
€/000	2009 3Q	2010 3Q	Δ	%
Revenues from freehold properties	72.470	74.496	2.026	2,79%
Revenues from leasehold properties	6.547	6.118	(429)	(6,56%)
Revenues from services	4.849	3.282	(1.567)	(32,31%)
Different revenues	123	121	(2)	(1,71%)
Operating Revenues	83.989	84.017	28	0,03%
Other revenues	4.889	4.865	(24)	(0,50%)
TOTAL REVENUES	88.878	88.882	4	0,00%
Income pertaining to assets under construction	(770)	191	961	(124,76%)
Other costs	(4.889)	(4.865)	24	(0,50%)
Direct costs	(17.376)	(14.657)	2.719	(15,65%)
Headquarter personnel costs	(2.250)	(2.427)	(177)	7,88%
Divisional gross margins	63.593	67.124	3.531	5,55%
General expenses	(3.252)	(3.269)	(17)	0,53%
Headquarter personnel costs	(4.205)	(3.871)	334	(7,95%)
EBITDA	56.136	59.984	3.848	6,85%
Ebitda Margin	66,8%	71,4%		
Depreciation	(633)	(657)	(24)	3,83%
Devaluation	(3.883)	(2.907)	976	(25,14%)
Change in Fair Value	(8.376)	(4.414)	3.962	(47,30%)
EBIT	43.244	52.006	8.762	20,26%
Financial Income	2.270	2.512	242	10,67%
Fincancial charges	(28.540)	(28.906)	(366)	1,28%
Net financial Income	(26.270)	(26.394)	(124)	0,47%
PRE-TAX INCOME	16.974	25.612	8.638	50,89%
Income tax for the period	(2.267)	(3.006)	(739)	32,59%
Tax rate	13,37%	11,74%		
NET PROFIT	14.707	22.606	7.899	53,71%
Losses related to third		42	42	n.a.
NET GROUP PROFIT	14.707	22.648	7.941	54,00%

Revenues: +0.03%



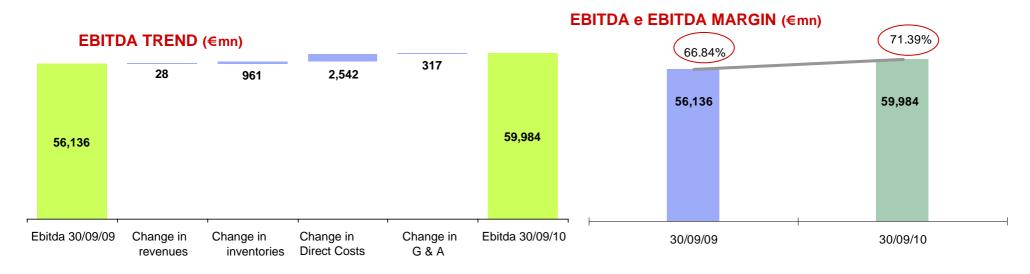
TOTAL REVENUES (€mn)





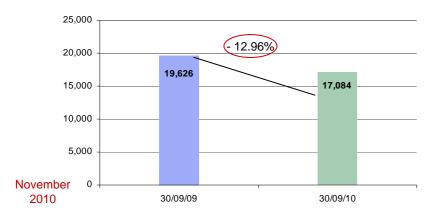
Ebitda: + 6.9% and Ebitda Margin: 71.4%

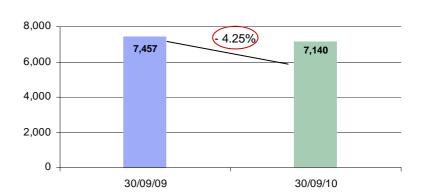




DIRECT COST (€mn)

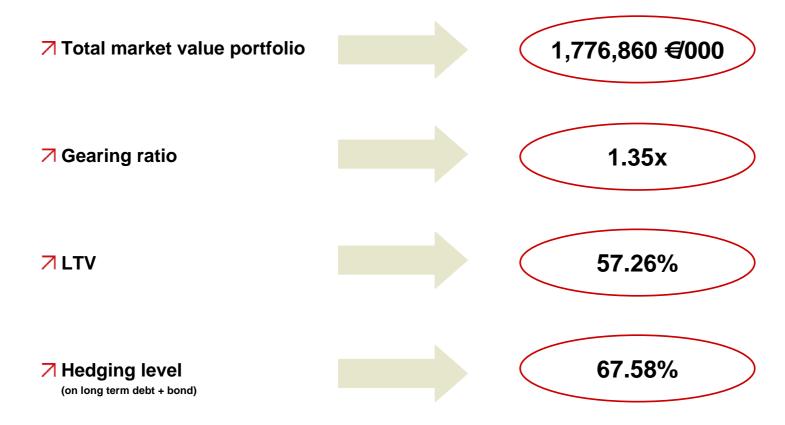
G & A (€mn)





Financial Highlights





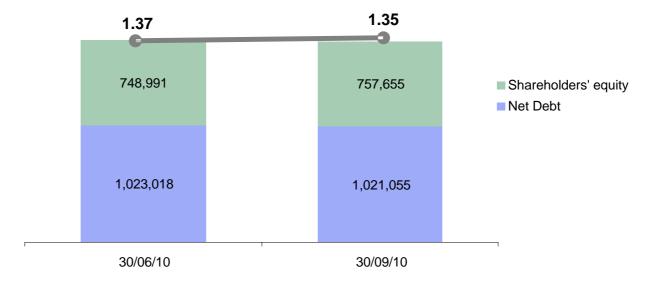
Reclassified Balance Sheet and Gearing ratio



€/000

Sources/use of funds	30/06/2010	30/09/2010
Fixed Assets	1,772,567	1,782,336
NWC	78,519	76,599
Other long term liabilities	-79,077	-80,225
TOTAL USE OF FUNDS	1,772,009	1,778,710
Net Debt	1,023,018	1,021,055
Shareholders' Equity	748,991	757,655
TOTAL SOURCES	1,772,009	1,778,710

Δ%
0.55%
-2.45%
1.45%
0.38%
-0.19%
1.16%
0.38%





equity

Net Debt

NET DEBT COMPOSITION (€000)



Assets & liab



Finance

GEARI	NG (D/E) = 1.35x	l
			,	٠.

Below the peak gearing of 1.5X

Well below the breach level of any covenants

LTV = 57.26%

Below the 60% limit

BALANCE CAPITAL STRUCTURE

LT debt weight = 83.01%

LT debt duration = 12 years

LOW COST OF DEBT

Average cost of debt: 3.6%

STABLE LEVEL OF HEDGING

At 30/09/2010 67.58% of LT debt + bond is hedge

SHORT TERM DEBT FLEXIBILITY

Short-term lines available: 165,500 €000

2010 ACCESS TO FUNDING

Total funds raised in the first 9 months: 162,000 €000

short-term rates slight increase

Spread on long-term debt guessed increasing, but we had no new long-term funding in first 9 months of 2010

November 2010

Financial remarks

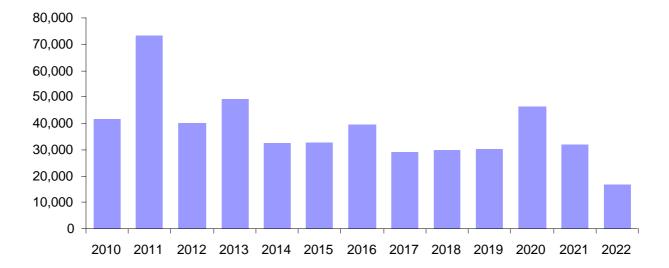


	30.06.2010	30.09.2010
LTV	57.18%	57.26%
% HEDGING ON MORTGAGES+BOND	67.89%	67.58%*
% HEDGING ON MORTGAGES	55.42%	54.78%**
AVERAGE COST OF DEBT	3.54%	3.60%
FIXED COST OF MORTGAGES	4.17%	4.18%
BANKING CONFIDENCE	327,500 €/000	327,500 €/000
BANKING CONFIDENCE AVAILABLE	156,000 €/000	165,500 €/000
ASSET AVAILABLE TO GUARANTEE NEW MORTGAGES	368,300 €/000	368,300 €/000

[•] Considering the swap closed on April 28 and August 27 2010 but starting on December 31, 2010 the level of hedging is equal to 73.86% calculated respect to Dec. 31 2010 Net Debt

Debt Maturity

€/000



^{**} Considering the swap closed on April 28 and August 27, 2010 but starting on December 31, 2010 the level of hedging is equal to 64.74% calculated respect to Dec. 31, 2010 Net Debt

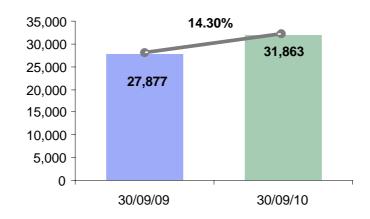
Funds From Operations



€/000

Funds from Operations	30/09/09	30/09/10
Pre-tax profit	16,974	25,612
December 1	200	057
Depreciation	633	657
Devaluation	3,883	2,907
Change in FV	8,376	4,414
Income tax for the period	-1,989	-1,727
FFO	27,877	31,863

Δ	Δ%
8,638	50.89%
24	3.83%
-976	
-3,962	-47.30%
262	-13.17%
3,986	14.30%





COMPANY PROFILE

2010 3Q Results

REVIEW OF THE 2009-2013 BUSINESS PLAN

Why a strategic review instead of a 2010-2014 plan?



REASONS FOR KEEPINGA 2013 TIME HORIZON

Consumption scenario uncertainty

Company focus on achieving closest targets

even though...

...some investments generate visible returns just beyond 2013

WHAT WE NEED TO UPDATE

In 2010 we faced an operating environment much harder than expected

In Romania a deep fall in consumptions while restructuring tenants' portfolio generated lower-than-expected vacancy and rents

In Italy the Asti mall, opened at the end of 2009, experienced higher-than-expected vacancy

We deleted the Gorizia shopping mall investment. It will be replaced with a similar asset in pipeline, finishing 1 year later

Some projects included in the Livorno multi-functional development investment have been delayed. They will be released beyond 2013.

Targets



Despite a 2010 harder-than-expected operating environment and a still uncertain macroeconomic outlook, we confirm the previous strategic guidelines and leave the targets substantially unchanged

ITEM	2009-2013 BP TARGETS	REVIEWED TARGETS
INVESTMENTS (cash out)	750 mn €	750 mn €+ 100 mn €in asset turnover
YIELD	6.3-6.5%	6.4-6.5%
LFL RENTAL REVENUES CAGR ('09-'13)	+1.6%	+1.6%
OVERALL RENTS' CAGR ('09-'13)	+9.8%	+8.2%
OVERALL EBITDA CAGR ('09-'13)	+12.5%	+10.8%
EBITDA MARGIN	From 68% up to 77%	From 68% up to 76%
CHANGE IN FAIR VALUE	+ca. 30 mn € Mkt Value from 1.7 up to 2.2 bn €	+ca. 20 mn € Mkt Value from 1.7 up to 2.2 bn €
2009-2013 PEAK GEARING	1.5x	1.5x

Assumptions - Italy



	2010	2011	2012	2013	CPI forecasts are on average 0.3 bp
CPI	+1.5%	+1.6%	+1.6%	+1.8%	higher vs. one year ago

^{*} Source: IGD elaborations on Prometeia and IFM forecasts

2010 2011 2012 +0,3% +0,6% +0,8%

Consumption recovery expected to remain sluggish

Consumptions expected to recover, but at a rate much lower than the GDP one

COST OF DEBT

CONSUMPTIONS*

VARIABLE INTEREST DEBT: 3 and 6-m Euribor (forward rate curve)

FIXED INTEREST DEBT: 10-Y IRS

(forward rate curve)

Downward shift of the forward rate curve vs. 1 year ago:

Eur6m = 2.18% (was 3.68%)

IRS 10Y = 3.28% (was 4.00%)

^{*} Source: ANCC-Coop elaborations on REF forecasts

Assumptions - Romania

+5.9%



СРІ

Source: IMF

2010 2011 2012 2013

+5.2% +3.0%

+3.0%

Winmarkt contracts are euro-linked; the business plan model therefore does not consider Romanian CPI forecasts.

∉Ron

Source: Winmarkt-IGD elaborations

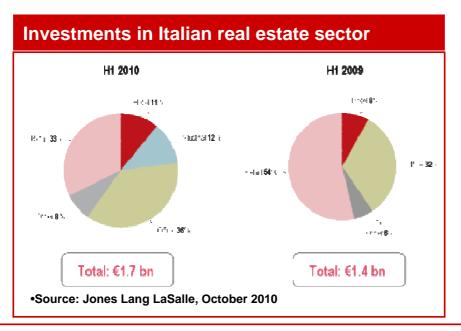
4.20 4.20 4.20 4.20

Consumptions Romania

The macroeconomic outlook remains unstable, with a GDP still falling by 1.9% (source: IMF) in 2010 and gradually recovering in 2011 and 2012. Consumptions' recovery pattern is weaker than the one expected for GDP.

Retail property market in Italy – 1/2





Key findings by J.L.LaSalle research:

- ✓ Investments in Italian real estate sector increased in 2010, giving a substantial stability in tenants' sales.
- → Performances of shopping centres, factory outlets and retail parks in Italy were stable in H1 2010, with occupancy rates remaining very high
- ☐ Given the limited amount of development projects over the coming years, the offer will hardly match the demand for new GLAs from retailers. That should continue to drive the growth of the rents, as experienced over the last months (the growth of the rents vs. June 2009: + 0.6%)

Our view is more cautious than the one in J.L. LaSalle research

✓ We continue to perceive tenants' difficulties in a weak consumption scenario. So we favour a
flat rent_outlook.

Retail Property Market in Italy – 2/2



FAIR VALUE EVOLUTION EXPECTED

2009 20

2010

2011

2012

2013

Caution

- √ Focus on committed pipeline
- ✓ Re-qualify existing portfolio

Moderate optimism

✓ New investment opportunities



Stable LFL rental revenues



Moderate growth in rental revenues



Flat rent growth expected flat, given weak consumptions outlook.

Fair Value of IGD Italian portfolio expected to slightly decrease both in 2010 and in 2011, discounting in particular the effects of restyling investments.

Tenants' sales expected to increase the givinge a slight growth in rents.

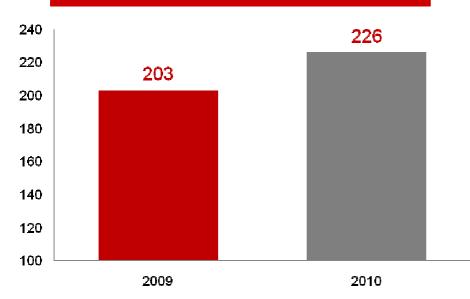
Fair Value of IGD Italian portfolio is expected to grow, at a slow pace, both in 2012 and in 2013, mainly as a result of restyling projects completed in previous years.

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Retail Property Market in Romania



Real Estate Investments (mn €)



Encouraging signals from the real estate market in Romania:

- 87% of total volumes of 2010 transactions represented by retail assets (mainly shopping centres and retail warehouses)
- In H1 2010, with a record level of retail investments of 187 mn € prime vields for shopping malls declined by 25 bps.

Source: Jones Lang LaSalle

Efforts to contain vacancy and actions to enhance the tenants' quality should lead Winmarkt to increasing LFL rental growth rates starting from 2011.

Despite rental growth forecast and encouraging signals from real estate market, Fair Value of IGD Rumanian portfolio is cautiously expected to remain unchanged over the business plan time-frame.

Investment strategy – main drivers and changes



EXECUTION OF PREVIOUS PIPELINE CONFIRMED

Pipeline confirmed both in terms of new investments and of extensions/re-stylings

The cancelled investment in Gorizia to be replaced by a similar investment

ASSET TURNOVER: A NEW OPTION INTRODUCED

For the first time in IGD history, the investement plan includes 100 mn €of new investments in new assets coming from the disposal of existing assets, through a portfolio asset turnover

CHANGES VS. THE 2009-2013 BP PRESENTED IN NOV. 2009

+100 mn€	Portfolio asset turnover
-45 mn€	Cancellation of Gorizia investment
+ 50 mn€	New investment in a shopping centre, replacing Gorizia
+16 mn€	Higher investment for Vibo Valentia, Palermo and Chioggia (o/w 13.3 mn for higher GLA)
-11 mn€	Lower investments for extensions
-7 mn€	Amount of Porta Medicea investments delayed beyond 2013

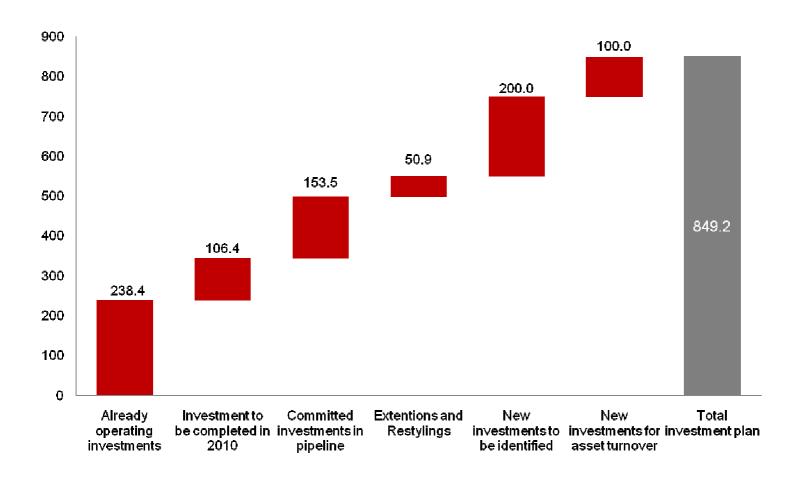
Investments – Timetable and amounts



	Investment cash-out							
	Previous	2009	2010	2011	2012	2013	Amount	Total amount
(mn euro)	years						in the Plan	invested
1 GUIDONIA							90	118.5
² CATANIA GALLERY							14.4	59.0
³ CATANIA HYPERMARKET							39.5	39.5
4 FAENZA							85.3	85.3
5 ASTI							5.1	45.0
6 VIBO VALENTIA							30.0	30.0
7 PALERMO							40.9	54.8
8 ROVERETO							2.5	2.5
9 CONEGLIANO SHOPPING MALL							58.4	58.4
10 CONEGLIANO RETAIL PARK							7.1	13.8
11 CHIOGGIA							30.2	39.0
12 PORTA MEDICEA							68.3	76.0
13 PORTO GRANDE EXTENTION							6.0	9.8
14 ESP EXTENTION							30.3	46.3
15 ABRUZZO EXTENTION							14.6	15.4
16 BEINASCO (50% RGD)							1.6	3.1
17 VIGEVANO (50% RGD)							25.0	25.0
TOTAL COMMITTED PIPELINE							549.2	721.3
18 "X" INVESTMENT							50	50
19 "Y" INVESTMENT							100	100
20 "Z" INVESTMENT							 50	
TOTAL INVESTMENTS TO BE IDENTIFIED+	COMMITTE	D PIPELIN	E				749.2	921.3
21 "A" INVESTMENT FOR ASSET TURNOVER							- 5 0	50
22 "B" INVESTMENTFOR ASSET TURNOVER							50	50
OVERALL TOTAL INVESTMENT PLAN							849.2	1,021.3
REFURBISHMENT AND EXTRAORDINARY N	ΙΔΙΝΤΕΝΔΝΟ	SE CAPEY					29.4	29.4

Investments by asset class





Disposals



We expect some **160 mn** €of proceeds from disposals over the 2009-2013 period (they were 60-70 mn € in the previous 2009-2013 BP)

DISPOSAL OF A 20% STAKE IN PORTA MEDICEA

Completed in 2010 for 13.2 mn € (book value was 12 mn €)

SALE OF TREASURY SHARES*

Postponed from 2011 to the two-year period: 2012-2013

IN ROMANIA, DISPOSAL OF 4 'VALUE' SHOPPING MALLS AND OF 1 OFFICE BUILDING

1-year delay in sales; now expected to take place partly in 2011 (3 assets) and partly in 2012 (remaining 2 assets)

SALES OF 100 MN €OF ITALIAN ASSETS TO PURSUE SOME PORTFOLIO TURNOVER

New class of disposal, representing an innovative approach

(*) Sale of 10,976,592 own shares at a price in line with NAV

Commercial strategy – Guidelines



Proactive merchandising and tenants' mix

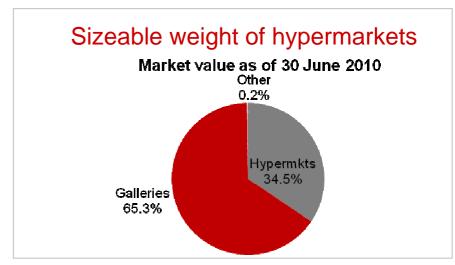
Strong food anchors	Presence of strong food anchors provides shopping centres with higher resiliency in footfalls and sales in a critical consumption scenario
New attractive brands	Continuous research of new brands, favouring local and high-profile retailers
International brands	Decathlon, H&M, Maison du Mondegaining weight in our portfolio
Innovative services	Beyond shopping, include or enhance presence of personal services (surgery, clinic and dental centres)
Temporary spaces	Increase presence of local and traditional open-air markets to exploit passage areas
	Wider use of temporary shops to decrease vancancy
Higher flexibility of contracts	Expand the weight of flexible contracts (at present around 2% of rents)
Services to clients	Include or expand kids play areas, entertainment and wi-fi connections

A good starting point



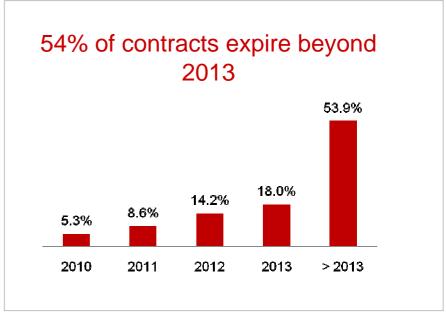
Tenant quality and mix is key to ensure high occupancy rates and visibility of rents.

We already enjoy a favourable structure



Well-diversified and high-profile tenant mix in our galleries

Top 10 tenants in galleries	Weight
MIROGLIO (Motivi, Fiorella Rubino, Oltre)	3.48%
PIAZZA ITALIA	3.29%
COMPAR (Bata)	2.46%
DECATHLON	1.83%
SGM (Expert)	1.57%
CAMST	1.57%
BBC - OBI	1.54%
CI.SE MULTIPLEX	1.35%
CALZEDONIA	1.31%
GAMESTOP	1.21%
Total	19.62%



New commercial initiatives



OPTIMIZING MARKETING PLANS

Launch of a project for a central co-ordination of marketing plans of shopping malls:

- ✓ Focus on cultural, social and sport initiatives
- √ Attention to local issues and flavour



Economies in repeating successful events in different centres

Optimisation of media buying and planning

IN-HOUSE SERVICES

Feasibility study underway to provide in-house SERVICES and MARKETING to our shopping centres:

- √ Enhance quality of services
- ✓Improve cost efficiency

Romania still enhancing consolidated EBITDA margin



STRENGTHS CONFIRMED IN A HARD ENVIRONMENT

- ✓ EBITDA margin remains well above Group average
- ✓ Downtown locations provide strong resilience to asset market value

Prompt reaction to a deep fall in consumptions

In 2009 and in H1 2010, in the midst of the execution of the planned portfolio restructuring, we had to face hard crisis impacts:

- →Tenants exit from contracts before expiration date
- → Decrease in both occupancy and rental revenues
- **✓ FIGHTING AGAINST VACANCY THROUGH AGGRESSIVE COMMERCIAL ACTIONS**
- **✓ RECOVERY OF PRIME AREAS IN TERMS OF VALUABLE GLA (ground and first floors) FOR SOME 15% OF OVERALL GLA**
- **✓ GAINS OF EFFICIENCIES, CONTINUING POLICIES STARTED IN 2009.**

TARGETS

Consolidate 2010 rents level in 2011. Gradual rent growth starting from 2012, halving vacancy from present 23% to 11%

EBITDA margin increase from 77% to 80% over the plan time-frame

Tenants' requests for anticipated exit significantly decreasing in H2 2010

Romania – Focus on commercial strategy



- ✓ Expand merchandising offer: introduce neighbourhood supermarkets
- **✓** Enhance presence of domestic and international retail chain stores
- ✓ Starting from 2011, introduce international apparel brands and personal care offer

INDICATORS OF PORTFOLIO CONSOLIDATION UNDERWAY					
	Weight of food anchors	Weight of medium- sized areas	Length of contracts > 3 years		
2008	3%	20%	8%		
2010	15%	38%	47%		

RECENT ACHIEVEMENTS – NEW TENANTS					
	Location	Brand	Merchandising offer type	# years of contract	Opening
New anchor tenant	Plojesti Big	Carrefour	Food	20	Feb.2011
New anchor tenant	Bistrita	Drogerie Markt	House and personal care products	10	Nov.2010
New brand	Plojesti GC	Adidas	Sportware	5	Dec.2010
Offer widening	Plojesti GC	Fitcurves	Fitness	5	Dec.2010
Offer Widening	Cluj	Secpral	Fitness	5	Open

Romania – Focus on occupancy optimisation actions



At Winmarkt occupancy is more flexible than in the Italian portfolio

Differently from the Italian assets, in the Winmarkt portfolio the GLA is not a fixed figure: it can change since we can shape areas on the back of tenants' specific needs (no wall bordering the room for each retailer).

Moreover GLA is vertically distributed.

	THREE WAYS OF REDUCING VACANCY					
	CURRENT TIPOLOGY	LOCATION	FOCUS			
1	Presently vacant GLA	Roof – High floors	Complementary offer of services, personal care and leisure			
2	Presently vacant GLA	Ground and first floors	Maximisation of rental revenues			
3	Other available surfaces (Conversion into new GLA)	Ground and first floors	Recovering and converting surfaces into new GLA			

5 mn €INVESTMENTS

Refurbishment capex:

√To recover and better exploit high-quality GLA

√To restyle existing spaces and facades

New sqm to be included in total Winmarkt GLA

4,000 in 2011

2,500 in 2012

2,000 in 2013

Planned capex reduction: -17% vs. 2009-2013 BP

Romania - Cost efficiency



STRUCTURE COSTS

Costs reduced through more effective organisation:

- √ Enhancing the quality of marketing team
- √Cutting consultancy fees
- ✓ Reducing fringe benefits to top management

ENERGY COSTS

All Winmarkt electric energy contracts now with 1 domestic operators, chosen through a tender (14 contracts with different operator previously)

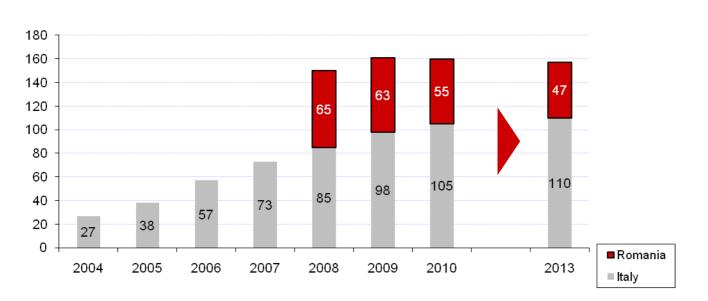
Decline of energy costs through tele-control of temperature inside all shopping centres

In 2011 different gas contracts as well will be replaced with one contract with a unique provider

Human Resources



Headcount number stabilising over time



Avg. age of headcounts: 39 years

Graduated: 65%

2010-2013 PERIOD

- + 12 staff units in Italy (of which 6 at head office)
- 16 staff units in Romania, mainly linked to disposals
- 8 units vs. the 2009-2013 BP presented one year ago



Limited
perspective headcount growth
paving the way to
EBITDA margin improvements

Finance strategy



PEAK GEARING (D/E) = 1.5 x

Peak gearing of 1.5 unchanged, even though 2011 gearing should be lower

KEEP LTV < 60%

Previous target was 65%

KEEP CAPITAL STRUCTURE BALANCED

Presently LT debt weight is 83.3%

LT debt duration = 12 y

NEW CONVERTIBLE BOND CONDITIONS
APPROVED

Lengthening of the expiry date to 28 Dec. 2013

Lower strike price: from 4.93 €to 2.75€

Higher coupon: from 2.5% to 3.5% payable on a six month basis

70% LEVEL OF HEDGING

Previously the targeted level of hedging was 60% of LT debt

DIVIDEND DISTRIBUTION

SIIQ status: at least 85% of net income available for distribution generated by rental activities

Present simulations indicate that dividend per share can continuously and substantially increase over time, doubling over the BP time-period (2009-2013)

Further growth options



The review of the 2009-2013 business plan does not include any M&A activity but:

AGGREGATING RETAIL PROPERTY PORTFOLIOS remains a growth option

AGGREGATION CRITERIA CONFIRMED

- A 6.3-6.5% yield, in line with IGD's one
- D/E < to the IGD's gearing ratio</p>
- Contribution value: at IGD's NAV

The project of aggregating Coop assets is still at the top of the agenda, even though delays come from:

- √The merger underway among some Coops
- ✓A huge stock price discount to NAV

Final remarks



STRATEGIC GUIDELINES CONFIRMED PROMPT
REACTION TO
CRISIS

Adaptive approach to investments and commercial strategy in order to face the negative impact of consumption weakness

FOCUS ON PROFITABILITY

In spite of a more cautious outlook for revenues, we keep a double-digit EBITDA CAGR target

DIVIDEND DISTRIBUTION

→ High visibility of shareholder remuneration through an attractive dividend distribution

FOCUS ON SUSTAINABILITY

✓ IGD aims at sustainability, meeting the needs of all its stakeholder. First IGD Sustainability Report will be available with the 2010 Annual Report release.



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