



**igd** SIIQ  
SPACESTO BELIEVED IM

IGD SIIQ SPA

IGD'S PRESENTATION

# DISCLAIMER

This presentation contains forwards-looking information and statements about IGD SIIQ SPA and its Group. Forward-looking statements are statements that are not historical facts.

These statements include financial projections and estimates and their underlying assumptions, statements regarding plans, objectives and expectations with respect to future operations, products and services, and statements regarding plans, performance.

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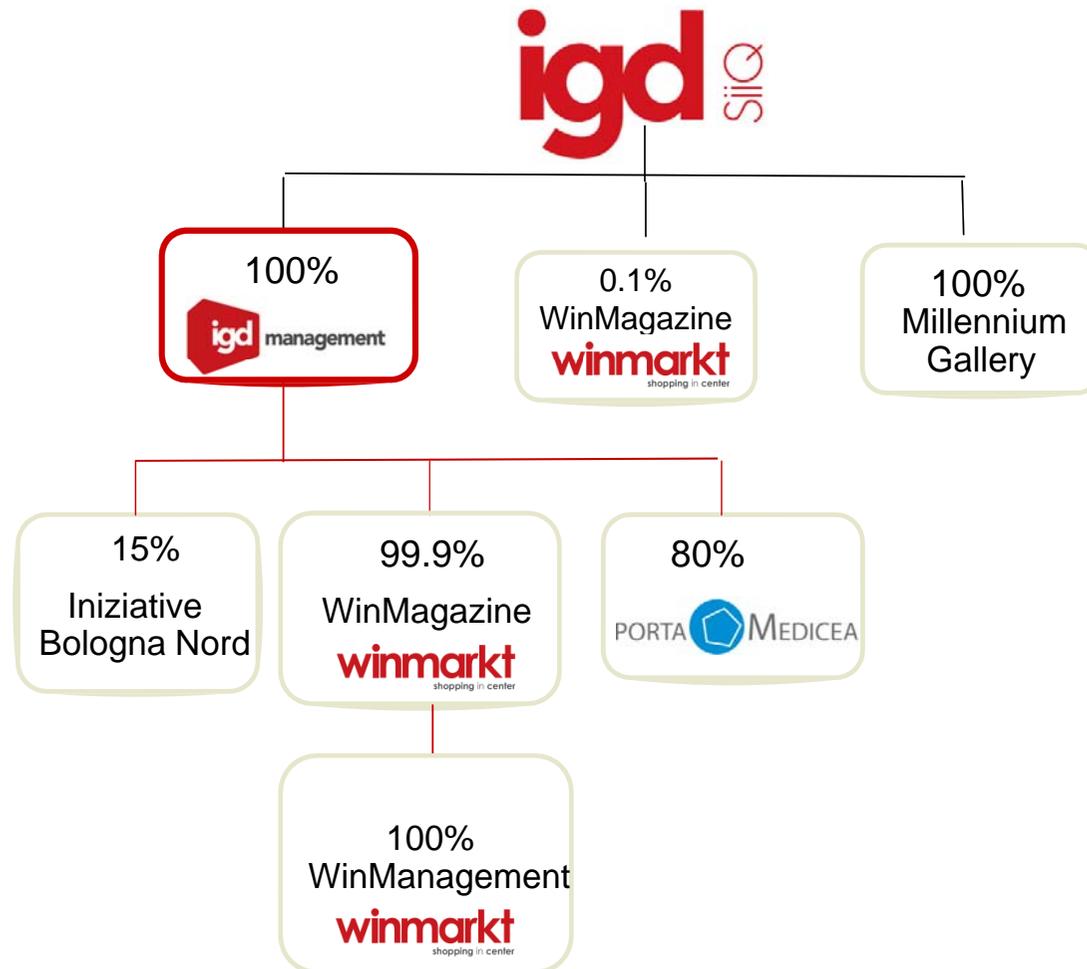
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# IGD

Is one of *the main player in the Italian real estate sector of the large organized distribution: develops and manages shopping centers* across the country and has a significant presence in retail distribution in Romania.

*Presence throughout the territory, capital strength, processing power, control and management of all phases of the centers life cycle:* these, in summary, the strengths IGD.



# 5

## Siiq status from 1° January 2008

First of all: **BEING LISTED ON THE STOCK MARKET**  
(IGD has been listed since 2005)

### KEY FIGURES



At least 80% of total assets must be rental asset  
At least 80% of total positive components of P&L  
(excl change in FV) must be rental income

### SHAREHOLDING LIMITS



N. 1 shareholder: no more than 51%  
Just at the time of admission at least 35% of  
share capital to be held by shareholders < 2%

### DIVIDEND DISTRIBUTION



Dividend payout at least 85% of net rental income  
available for distribution

### INCOME TAXATION



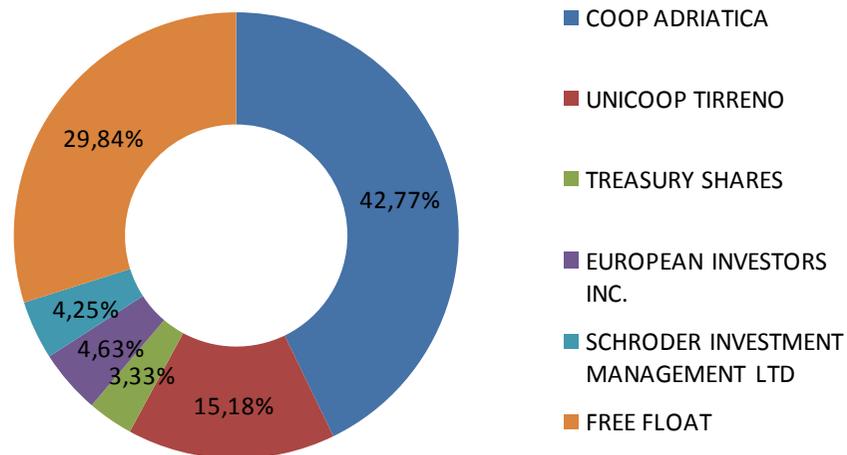
Exemption from Italian Corporate taxation (IRES  
and IRAP)  
31.4% tax rate on capital gain

### CONTRIBUTION TAXATION



20% tax rate on capital gains from asset  
contributions

## 6 IGD's shareholders



IGD is listed on the STAR segment of Borsa Italiana  
Share Capital 322,545,915.08

# 7

## Italian Portfolio

**51 REAL ESTATE UNITS IN  
11 ITALIAN REGIONS:**  
**19 shopping malls and retail park**  
**19 supermarkets and supermarkets**  
**1 city center**  
**4 plots of land for development**  
**1 property held for trading**  
**7 other**

### Emilia Romagna

5 shopping malls, 8 supermarkets-Super, 1 city center, 5 other, 1 land

### Piemonte

1 shopping mall, 1 shopping mall + retail park

### Lombardia

2 shopping malls

### Trentino

1 shopping mall

### Veneto

1 shopping mall + Retail park, 1 hypermarket, 1 land

### Marche

1 shopping mall, 3 hypermarkets, 2 other , 1 land

### Abruzzo

1 shopping mall, 1 hypermarket, 1 land

### Campania

1 shopping mall, 1 hypermarket

### Lazio

2 shopping malls, 2 hypermarket

### Toscana

1 shopping mall, 1 hypermarket, 1 asset held for trading

### Sicilia

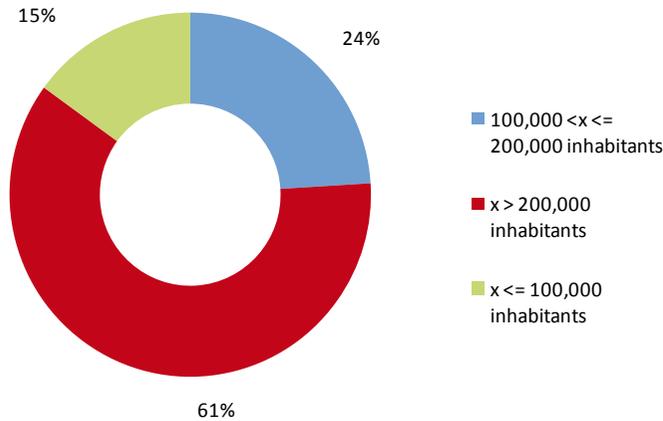
2 shopping malls, 2 hypermarkets



# 8 Romanian Portfolio

**15 SHOPPING CENTERS + 1 OFFICE BUILDING IN 13 DIFFERENT ROMANIAN MEDIUM SIZED CITIES**

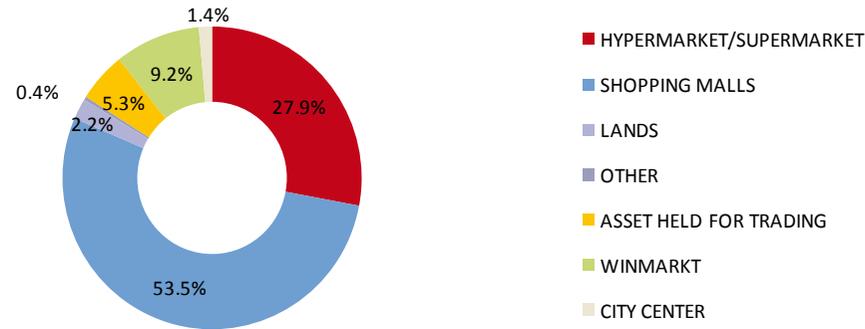
**GEOGRAPHICAL DISTRIBUTION OF ROMANIAN PORTFOLIO**



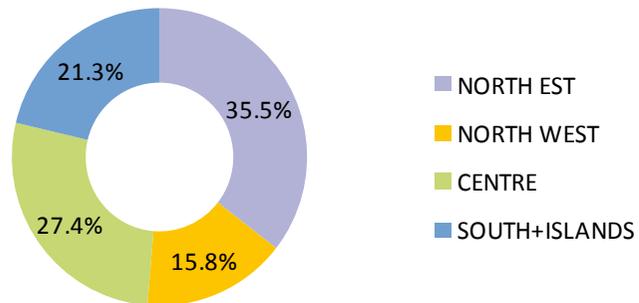
# 9

## Italian and Romanian Portfolio

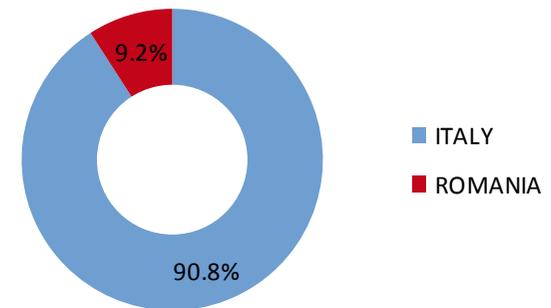
**BREAKDOWN BY TYPE OF IGD'S PORTFOLIO MARKET VALUE**



**BREAKDOWN BY GEOGRAPHIC AREA IN ITALY (mkt value)**



**PORTFOLIO BREAKDOWN ITALY AND ROMANIA (mkt value)**



# 10 Portfolio characteristic

€mn	Mkt Value 31/12/2011	Mkt Value 30/06/2012
LFL Italian Portfolio	1,719.3	<b>1,708.86</b>
City Center Project V. Rizzoli	27.3	<b>27.5</b>
Winmarkt Portfolio Romania (malls + office building)	178.0	<b>177.3</b>
<b>TOTAL IGD'S PORTFOLIO</b>	<b>1,924.6</b>	<b>1,913.7</b>

Change in L4L FV decreased of - 0.57% (10.99 € mn in absolute value) compared to 31.12.2011.

€mn	HYPERMARKETS	ITALIAN MALLS	ROMANIAN MALLS
Financial occupancy	100%	95.60%	88.37%
Market value at 30 June 2012 € mn	539.8	1,017.6	173.0
Compound average yield total perimeter	6.51%	6.55%	7.23%



The return on **HYPERMARKETS** grew due to an increase of step rent of hypermarkets newly opened.

The return on **ITALIAN MALLS** grew due to the reduction in fair value (IMU effect and investment estimates for extraordinary maintenance and reduced revenue forecast).

The return on **ROMANIAN MALLS** fell due to the increase in "wanted" vacancy in most valuable centers for future remarketing with international tenants .

# 11 2009 and 2010 openings

**Tiburtino Shopping Center  
Guidonia (Lazio)**



**April 2009**

**Katanè Shopping Center  
Catania (Sicilia)**



**May 2009**

**Le Maioliche Shopping Center  
Faenza (Emilia-Romagna)**



**June 2009**

**I Bricchi Shopping Center  
Asti (Piemonte)**



**December 2009**

**La Torre Shopping Center  
Palemo (Sicilia)**



**November 2010**

**Coné Shopping Center  
Conegliano (Veneto)**



**November 2010**

# 12 2011: City Center Project and Asset Turn Over



April 2011  
Via Rizzoli Bologna



June 2011  
Hypermarket in Conè Shopping Center in Conegliano Veneto



July 2011  
Hypermarket in La Torre Shopping Center in Palermo



2012-2015 business plan presentation

Target: Sustainability



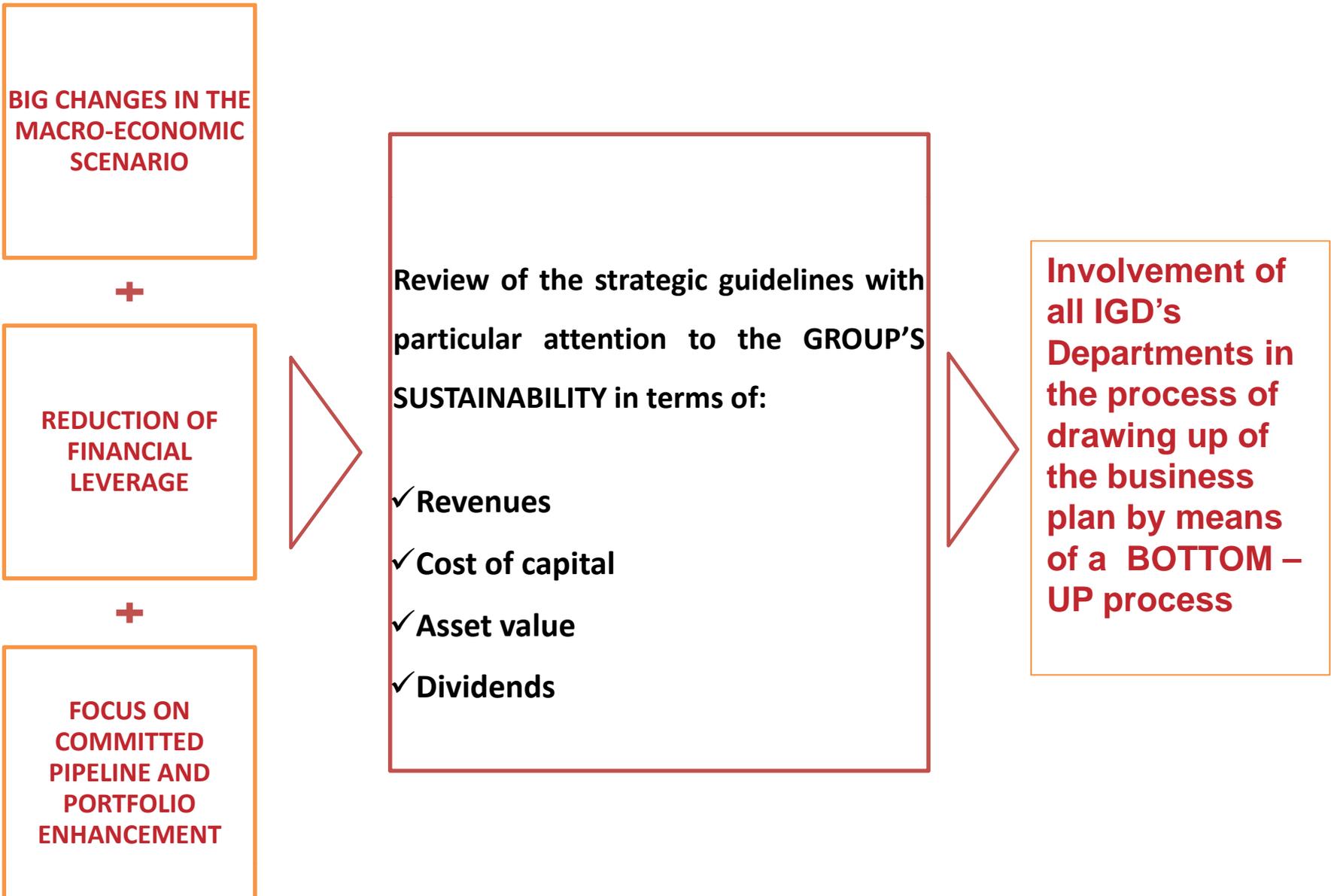
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## Why a new Business Plan? (1/2)



15

## Why a new Business Plan? (2/2)



# 16 Trends in the Italian retail real estate sector

## GENERAL TRENDS

### Investor and retailer interest

- ✓ Decline in investment in 2012, but Italy still has a good potential
- ✓ Solidity of asset value, but wider supply/demand gap
- ✓ Development plans of retailers in Italy

### Focus on “Prime” centers and High Street

- ✓ Attention to prime shopping centers and High Street
- ✓ Lower risk factor

### New trends in consumption

- ✓ Critical context
- ✓ Selectivity
- ✓ Change in habits
- ✓ New level of mobility

## MOREOVER

### HAS TO DEAL WITH

- ✓ Country Risk
- ✓ Slowdown in consumption
- ✓ Regulatory and fiscal uncertainties

**BUT**

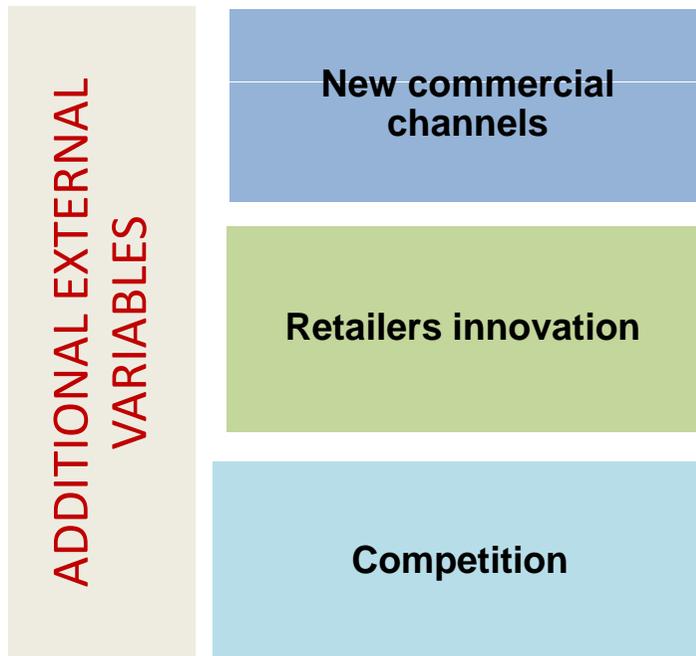
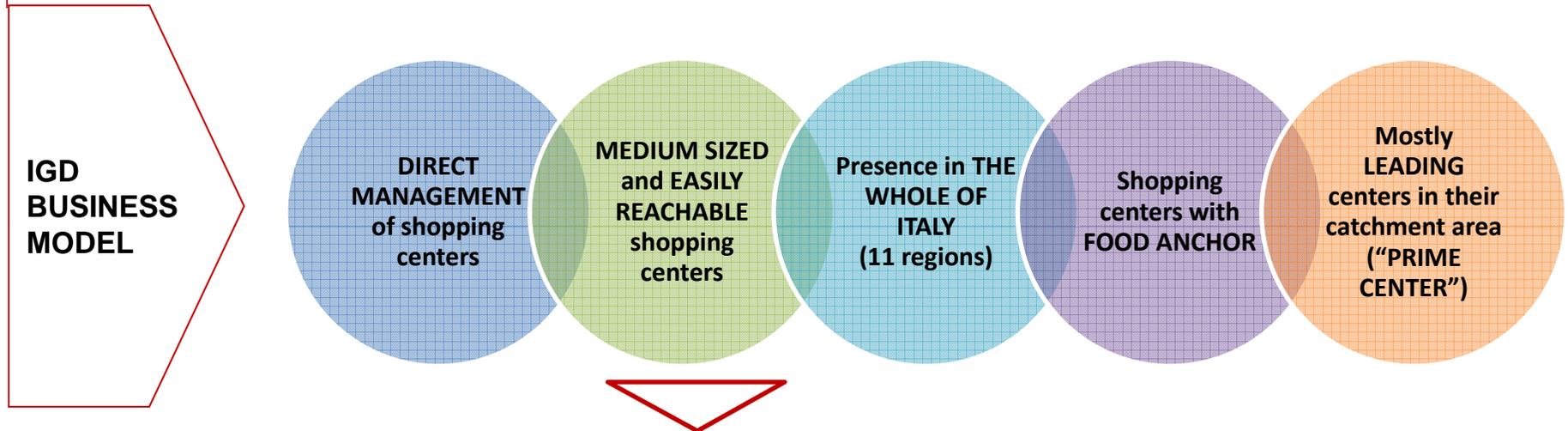
### IS STILL

- ✓ attractive to investors, retailers and consumers;

## IGD

- ✓ Aims to improve the quality of its portfolio, that should be increasingly characterized by “prime” assets with flexibility, adaptability to the needs of consumers and environmentally compatible
- ✓ Is ready to grasp new business trends, to follow food anchor evolution, to attract brands that are traffic generators and to respond to the difficulties of the context.

# 17 How IGD is placed and the effects on the Business Plan

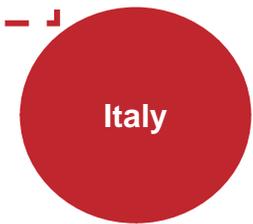


1. Preservation of the leadership of those Centers that are already a reference point for the area and development of the Centers that have the potential to become "prime".
2. The strong point is the **segmentation of the risk of our portfolio.**
3. **Attention to sector innovations** (merchandising mix/tenant mix, restyling and extensions to improve asset quality).
4. **Valid business model**, some external factor, wouldn't have effects over business plan timespan.

# 18

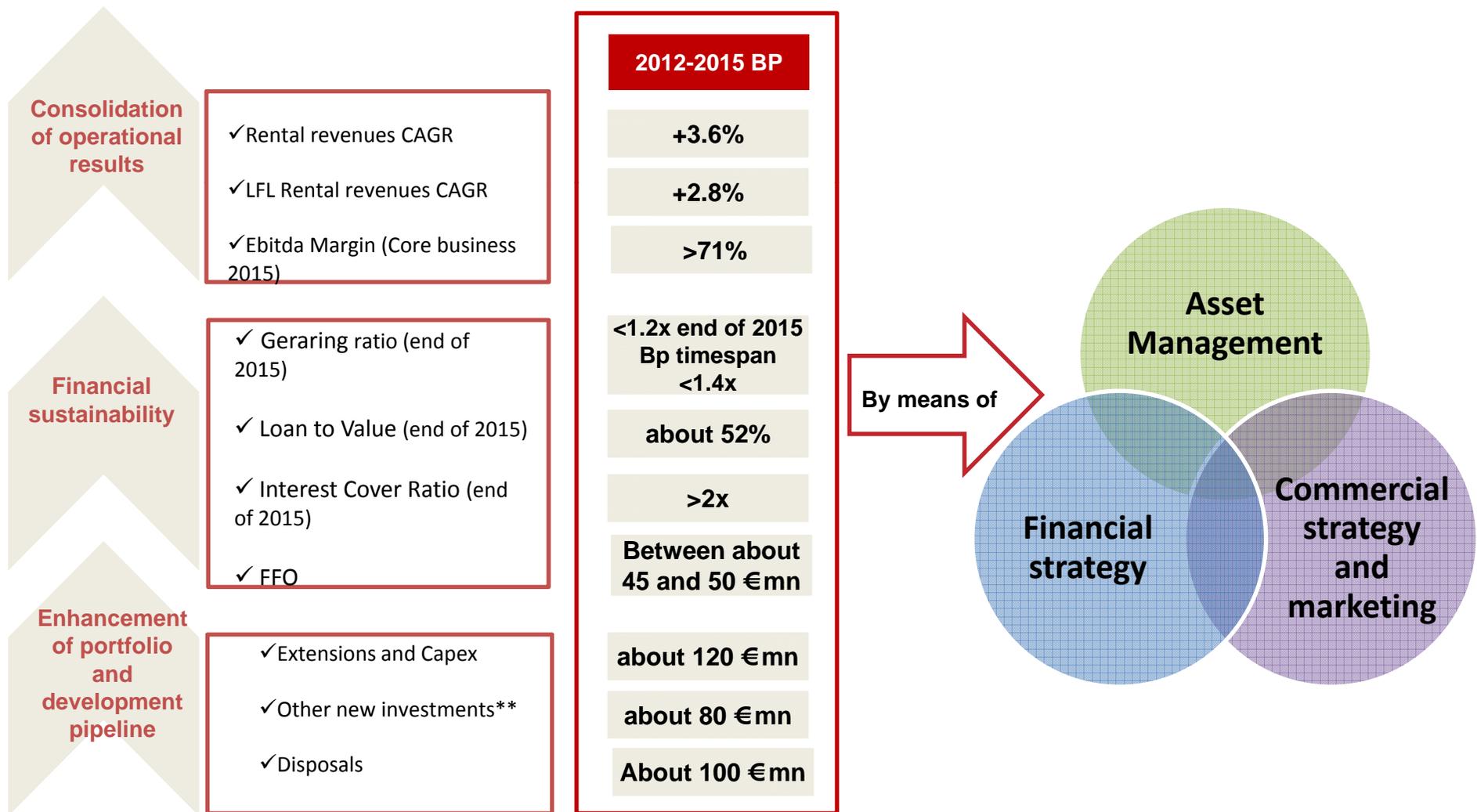
## Basic macro assumptions

Basic assumptions	2012	2013	2014	2015
Inflation	3.2%	2.2%	2.0%	2.0%
GDP	-2.3%	-0.3%	1.1%	1.2%
Consumptions	-3.1%	-1.1%	0.7%	1.0%
Euro area inflation	2.2%	1.7%	1.7%	1.7%
GDP	0.5%	2.2%	3.7%	4.0%
Consumption	0.8%	2.9%	nd	nd



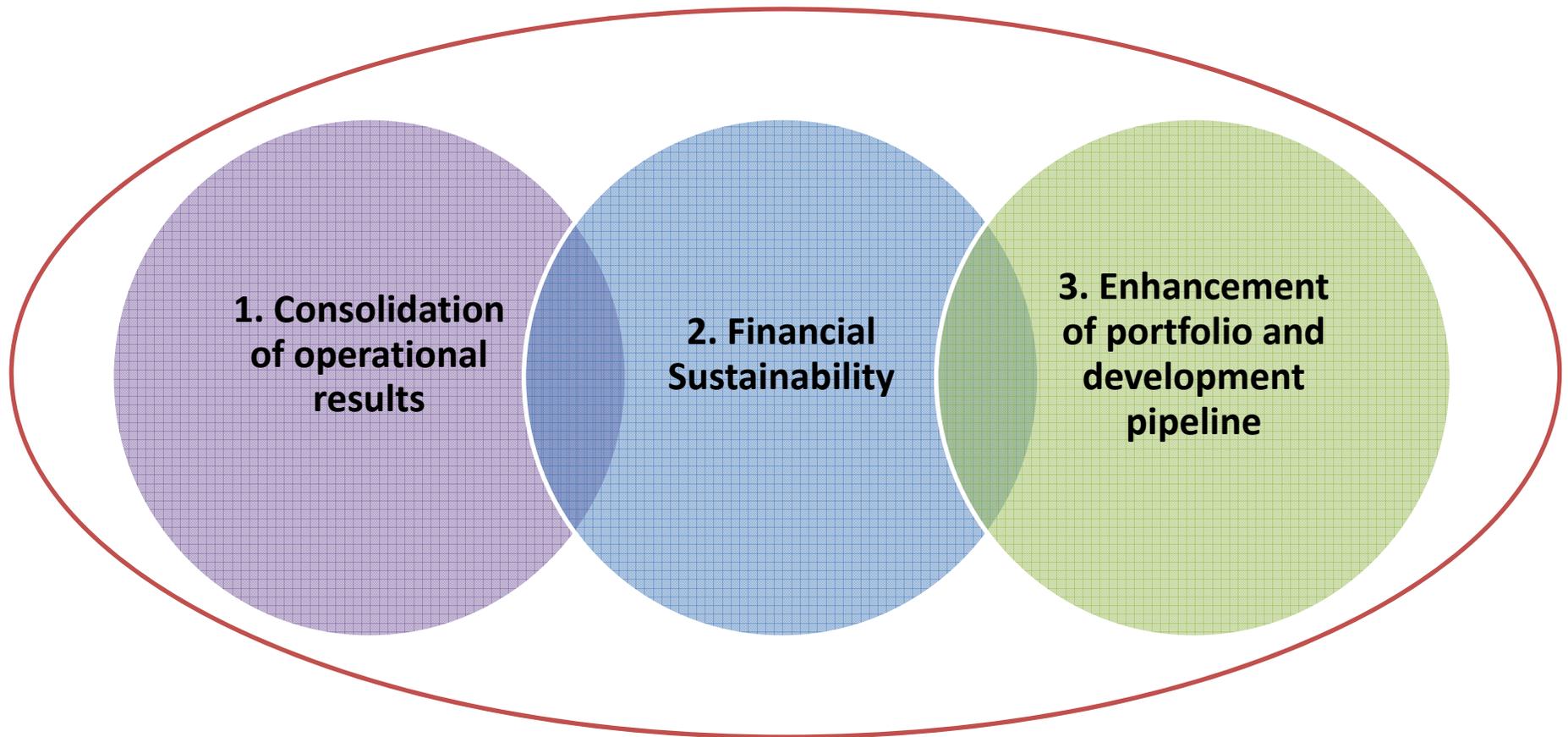
*IGD processing on research and institute samples*

# 19 Key figures - 2012-2015 business Plan



\*\* The new investments include Porta Medicea

## *Sustainable Growth*



# 21 1. Consolidation of operating results: Italy

## 1. Consolidation of operational results

### Commercial strategies to support the headline of revenues:

- ✓ Ability to innovate... (increase in international brands, enhancement of local qualities, personal services)
- ✓ ... and to understand the changes in the sector (attention to the evolution of food anchor and temporary shop)
- ✓ Attention to the sustainability of tenants (gradual recovery of vacancy until 2015, upside level at renewal equal to an average of 1% annually, support plans for tenants confirmed, but on decrease),
- ✓ Coordinated marketing plans to favor a common identity,
- ✓ Monitoring credit risk

### Direct Costs

- ✓ Steady in absolute value
- ✓ The impact of IMU (property tax) has been considerable in 2012 with the law change.
- ✓ Impact on revenues from core business decreasing to about 21.5% at the end of plan.

### General Expenses

- ✓ Slightly increasing in absolute value
- ✓ Impact on revenues from core business decreasing under about 8%.

# 1. Consolidation of operating results: Romania

1.  
Consolidation  
of operational  
results

The **estimated growth in Winmarkt net revenues** in the period 2012-2015 will be influenced by:

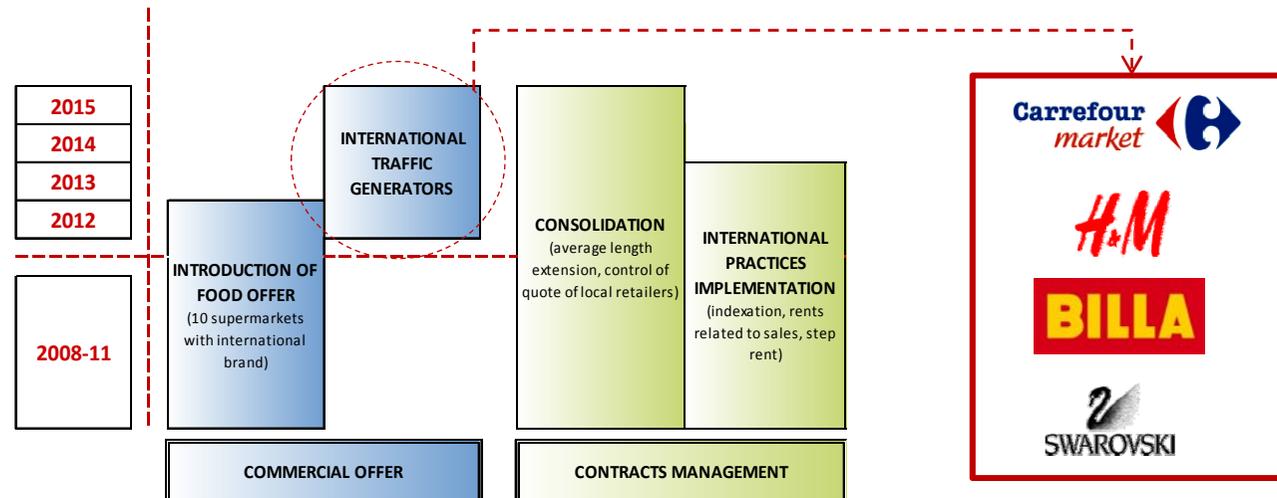
- ✓ Indexation of contracts;
- ✓ stepped rents;
- ✓ renewals carried out at market rent;
- ✓ GLA qualification actions.

### Commercial policies:

1. Broaden product type (food offer also)
2. Consolidation of the presence of national brands
3. Introduction of international traffic generator brands



Buzau

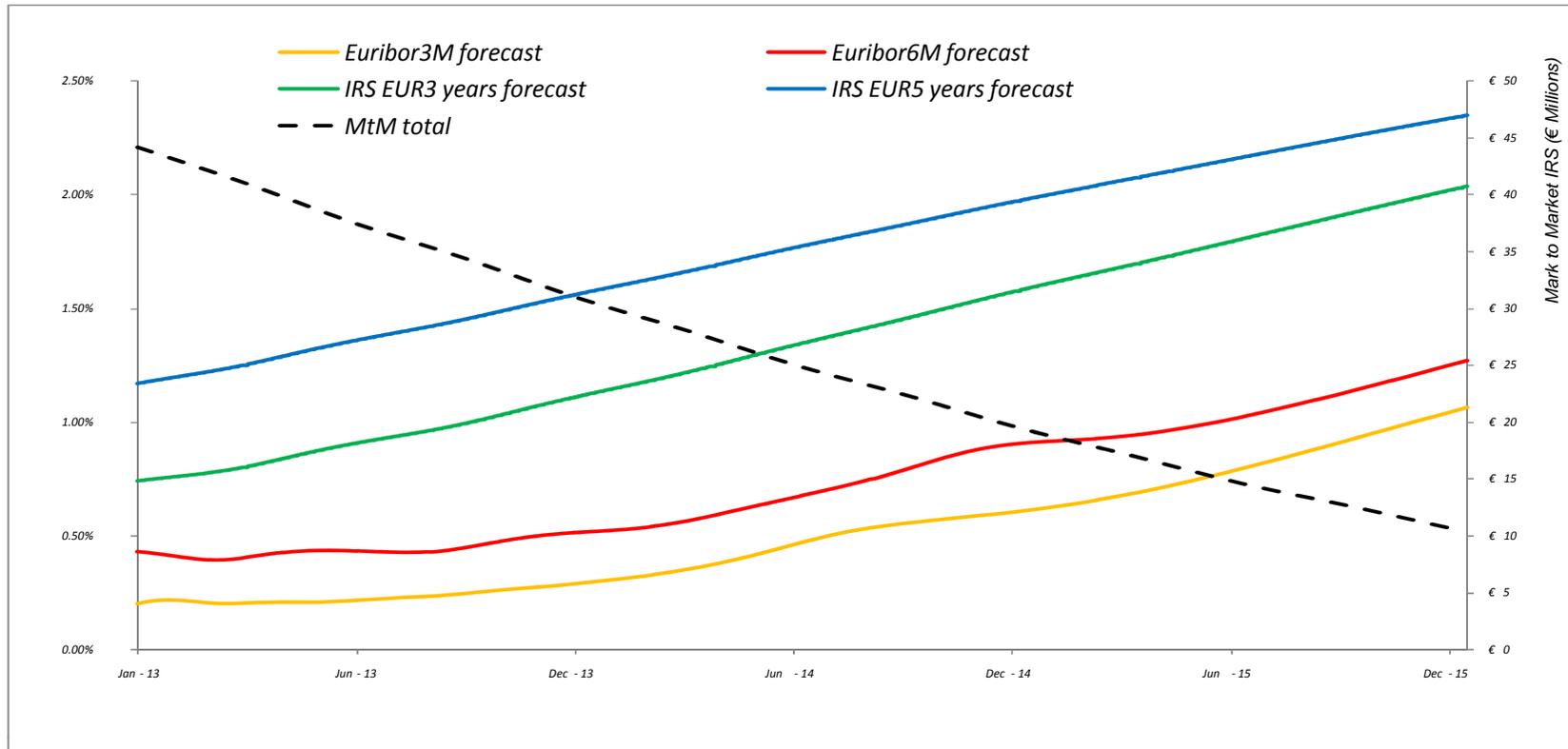


## 2. Financial Sustainability



	2012	2013	2014	2015
Spread on short term	3.1%	2.8%	2.5%	2.5%
Spread on new loans		3.5%	3.5%	3.3%

Financial assumptions



**Italy****Gearing ratio**

✓ Reduction in debt ratio at 2015 D/E: <1.2 X (in the event of asset disposal for about € 100 mn over bp timespan, not exceeding 1.4x)

**Hedging policies**

✓ **Target:** degree of total debt coverage up to **about 65%**  
(depending on the performance of benchmarks and spreads)

**Loan to Value**

✓ **Target** LTV about 52% (end of business plan)

**Romania****Contribution to the Group's performance**

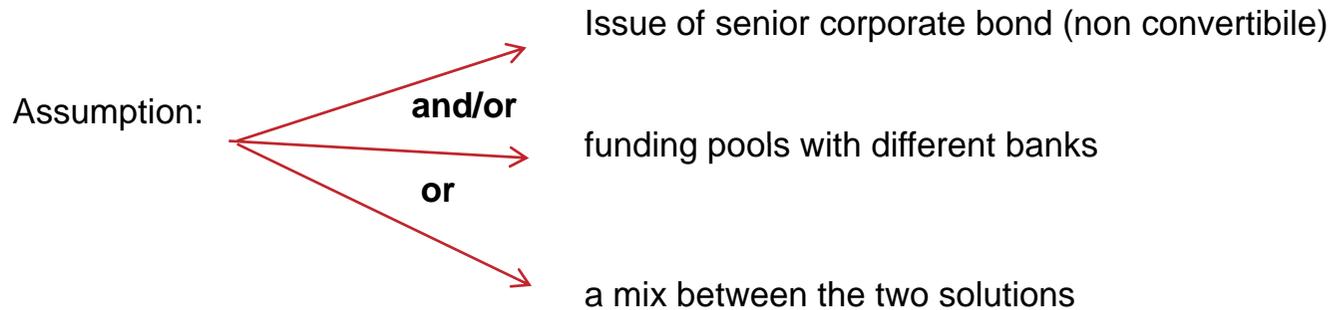
✓ **Cash producer** guaranteed constant cash flows equal to about €0.8 mn/month  
Further **dividend distributions** for about 20 € mn (excluding capex) expected over the BP timespan.

# 25 2. Convertible Bond



## Convertible Bond *(Expiry date 28/12/2013)*

*Work in progress* with some of the leading financial institutions (Italian and foreign) on how to refinance.



Both assumptions could include a breakdown into one or more phases, possibly of different time lengths, capable of permitting more flexible management when refinancing at the expiry date.

# 26 | 3. Pipeline

3. Enhancement of portfolio and development pipeline



Investment	Opening		2012	2013	2014	2015	Total	€/000	
	Month	Year						of which in bp timespan	
Chioggia	3	2014					39		23
Porto Grande MS	5	2014					10		6
Abruzzo extension	3	2014					16		10
ESP extension	4	2015					51		35
Gran Rondò extension	11	2015					11		11
PM - Piazza Mazzini	11	2013					22		8
PM - Officine Storiche	11	2015					36		21
<b>Total investments</b>			<b>8</b>	<b>37</b>	<b>43</b>	<b>26</b>	<b>185</b>		<b>114</b>
<b>Average Yield 6.5%</b>									
Capex Italy							46		46
Capex Romania							12		12
<b>Grand total (investments + capex)</b>			<b>16</b>	<b>58</b>	<b>58</b>	<b>41</b>	<b>243</b>		<b>172</b>
Other work in progress Porta Medicea			10	8	7	6	95		30
<b>TOTAL</b>			<b>25</b>	<b>66</b>	<b>65</b>	<b>47</b>	<b>339</b>		<b>203</b>

### Investments and capex

*Focus on the committed pipeline:*

- ✓ Restyling and extensions in prime shopping centers according to the commercial targets and to maintain high level of attractiveness
- ✓ New openings in shopping centers with potential in the area or innovative projects such as Porta a Mare (retail city center)
- ✓ Support given to recently opened shopping centers in order to reach full profitability

### Existing Portfolio

- ✓ Portfolio segmentation
- ✓ Rotation/disposal of non-strategic assets

### Environmental Sustainability

- ✓ Strong focus on energy efficiency in both maintenance work and new systems

✓ **Disposal of assets** for an amount of **€ 100 mn** during the Business Plan timespan.

✓ **Asset rotation and Partnership with institutional financial investors** also in light of the appeal of the Italian retail market and to grasp further development opportunities.

✓ **Aggregation strategy** of third party retail real estate portfolios (interest in real estate portfolios in the co-operative world)

## 3. Disposals and further development opportunities: Romania

3. Enhancement  
of portfolio and  
development  
pipeline

### Investment plan for upgrading

Investment target for extraordinary maintenance (about **12mn€**):

- ✓ Adjustment of centers to international standards (facades and interior fit-out)
- ✓ Property efficiency (redevelopment of GLA)
- ✓ Enhancement of the appealing of the centers for both retailers and potential international investors

### Environmental sustainability

- ✓ Strong focus on energy efficiency in both maintenance work and new systems (heat insulation and energy transformers)

Final  
target

Disposal of the entire portfolio after 2015

Meanwhile

The non-strategic properties to be sold have already been identified. In particular, **Ploiesti Junior at the end of 2013 and Slatina in 2014** (about **8 €mn**).

# 30 3. Romania

3. Enhancement of portfolio and development pipeline



Cluj Fitness center

GLA RECOVERY AND FLOW OPTIMIZATION

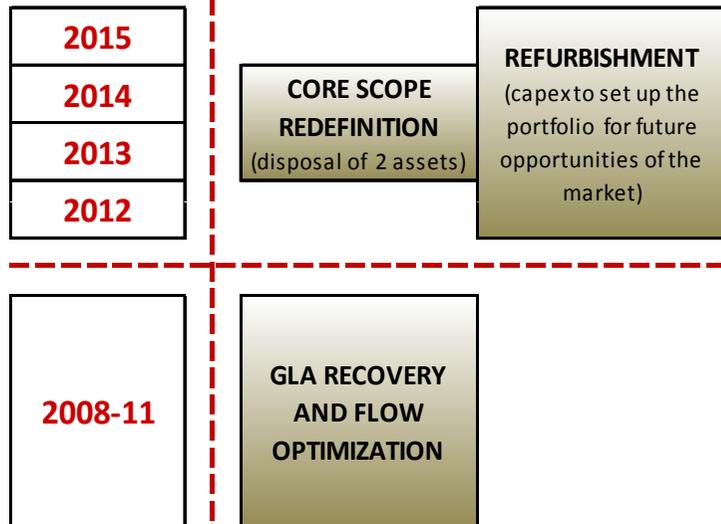


La cucina Ploiesti



GameLand - Rm Valcea

DESIGNING STARTUP OF 2 NEW FACADES + IN PROGRESS EARLY INTERVENTIONS OF INTERNAL REFURBISHMENT



Carrefour Buzau - escalators



# 31 | 3. Chioggia Retail Park

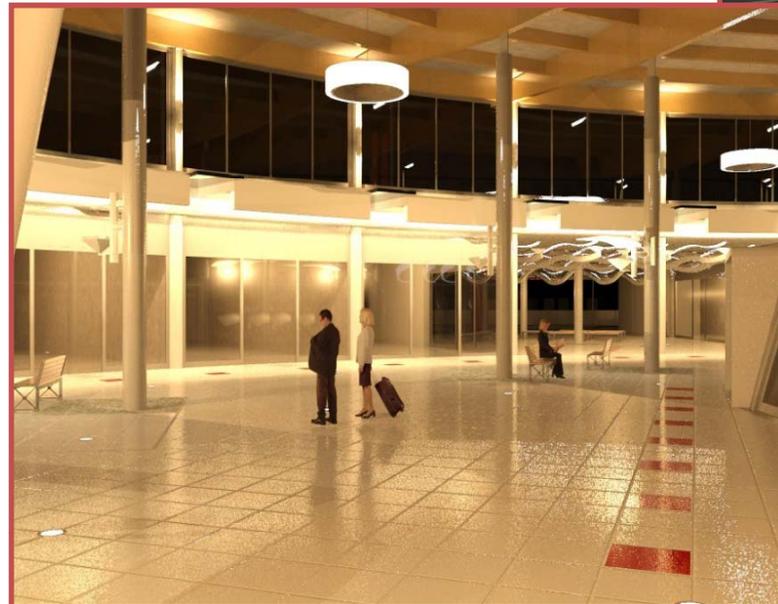
3. Enhancement of portfolio and development pipeline

## CHIOGGIA RETAIL PARK – CHIOGGIA (VE)

**Start of work** end 2012 **End of work** March 2014

The project consists of a total GLA of 18,343 m<sup>2</sup>, which will incorporate a Hypercoop of 7,490 m<sup>2</sup> (of which 4,500 m<sup>2</sup> of sales area), 5 medium surface areas for a total of 9,575 m<sup>2</sup> and 8 stores of which one will be a restaurant. The expected parking places will be 1,465.

**Total expected investment** about 39 € mn



Chioggia Retail Park rendering, inside and outside.

# 32 3. ESP

3. Enhancement of portfolio and development pipeline

## ESP – Restyling and Extension

### Restyling - Work completed at the end of 2011

Total investment about 2.8 mn €

The restyling (inside and outside) concerned lighting, flooring, furnishing and layout of some stores in the shopping mall.

### Extension

At the authorization and planning stage.

**End of work:** April 2015

The extension includes an increase of 23,400 m<sup>2</sup> of GLA and the creation of 1,100 parking places. The project regards the mall.

**Total expected investment about 51 € mn**



On the left view of the internal restyling.

# 33 3. Porto Grande

3. Enhancement of portfolio and development pipeline

## PORTO GRANDE – Porto d’Ascoli (AP)

*Start of work* half 2013  
*End of work* May 2014

The final urban planning with the municipality is in progress.  
The **extension** consists of an additional 5,000 m<sup>2</sup> for 2 external medium surface areas, in addition to 1,700 m<sup>2</sup> of green areas and 10,531 m<sup>2</sup> of new parking places.

**Total expected investment about 9.9 mn €**



Rendering of Porto Grande extension

# 34 3. Centro d'Abruzzo

3. Enhancement of portfolio and development pipeline

## CENTRO D'ABRUZZO – S. Giovanni Teatino (CH)

**Start of work** second half 2012  
**End of work** March 2014

The final urban planning with the municipality is in progress.  
*The extension* consists of the construction of a building of 4,700 m<sup>2</sup> with 3,000 m<sup>2</sup> of GLA in addition to 8,743 m<sup>2</sup> for parking places.

**Total expected investment** about 16 €mn



Rendering of Centro d'Abruzzo extension, inside and outside



# 35 3. Centro Sarca, Gran Rondò, Le Porte di Napoli (capex)

3. Enhancement of portfolio and development pipeline

## CENTRO SARCA – Sesto San Giovanni (MI)

**Start of work** 2013  
**End of work** 2015  
Restyling of the mall and of the facade.  
**Total expected investment** about 6 €mn



Rendering Centro Sarca extension, inside and outside

## GRAN RONDO' – Crema (CR)

**Start of work** 2013  
**End of work** 2015  
Extension with creation of a medium surface and restyling of the mall.  
**Total expected investment** about 11 €mn

## LE PORTE DI NAPOLI - HYPERMARKET – Afragola (NA)

**Start of work** 2013  
**End of work** 2013  
Reduction of the hypermarket area increasing GLA in mall.  
**Total expected investment** about 2.7 €mn

## PORTA A MARE PROJECT- LIVORNO



It is a project aimed at transforming an area of the port of Livorno, near the city center, with the construction of a multifunctional complex of about 70,000 m<sup>2</sup> for retail, residential, tertiary and accommodation and leisure uses, alongside a newly built touristic port. IGD will retain ownership of all the retail section.

The Porta a Mare project is under revision with the aim of optimizing uses and function types.

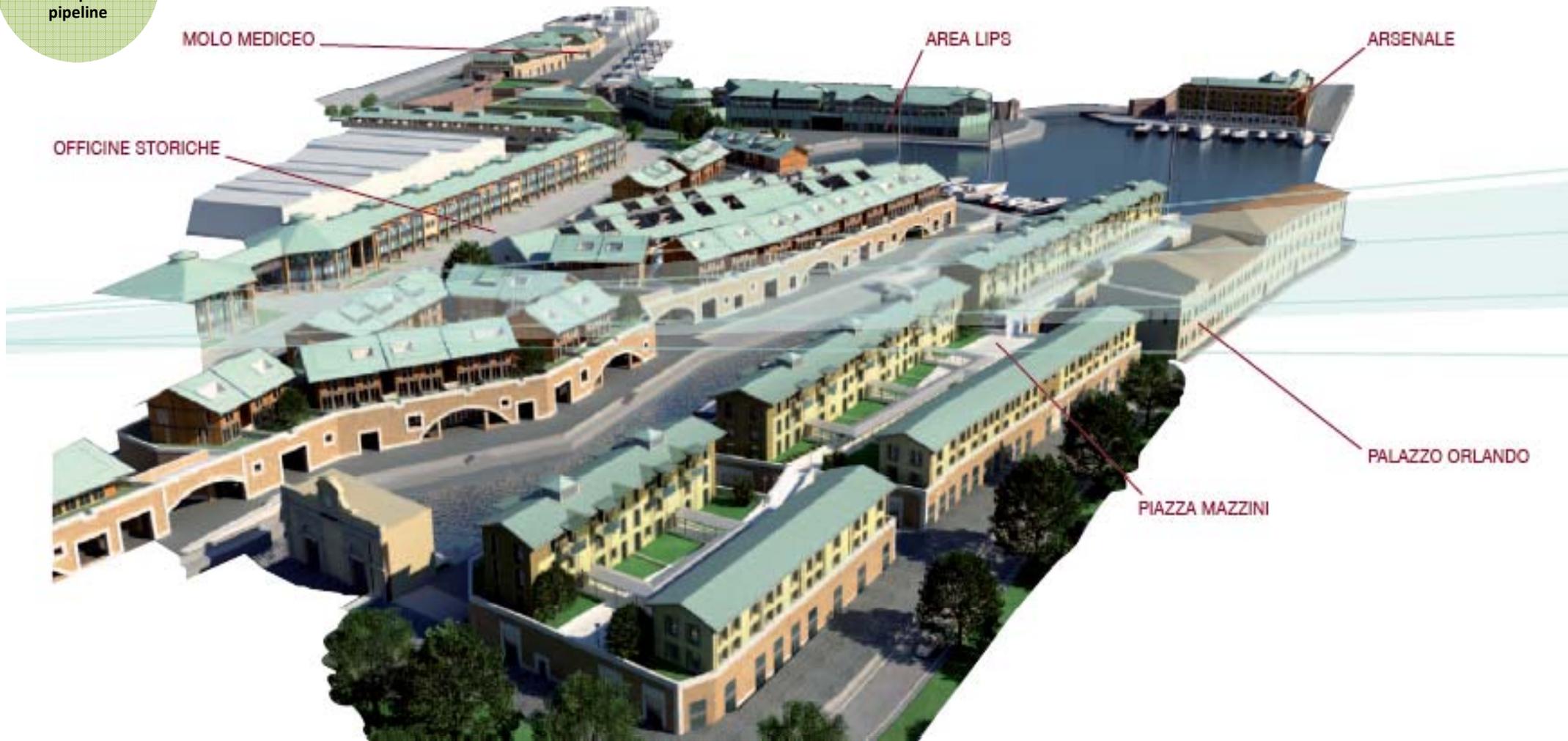
It is expected that the necessary authorizations will be forthcoming at the end of 2013 and therefore until that date the plan is to complete only the Mazzini sub-area.

Work in progress in Porta a Mare, Livorno



# 37 | 3. Porta a Mare – City Center (2/3)

3. Enhancement of portfolio and development pipeline



# 3. Porta a Mare – City Center (3/3)

3. Enhancement of portfolio and development pipeline

2012-2013  
Piazza  
Mazzini  
retail and  
residential

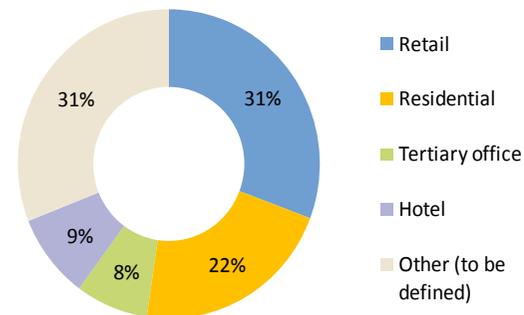
2014-2015  
Mazzini: end of sales for residential  
Officine: retail and start of sales for residential

PORTA MEDICEA - Sales development	Pre 1H 2012	2H 2012	2013	2014	2015
<b>Total</b>	1.7	0.0	45.9	22.2	52.1
<i>of which to IGD for retail</i>	0.0	0.0	27.9	0.0	47.5
<b>Cumulative total</b>	121.9				

PORTA MEDICEA - Building development	Pre 1H 2012	2H 2012	2013	2014	2015
<b>Total</b>	100.7	6.7	13.2	14.8	17.9
<i>of which retail portion</i>	28.5	4.3	5.2	7.5	12.2
<b>Cumulative total</b>	153.3				

Sub-area	Use	Start of work
Piazza Mazzini	retail, residential and offices	2010
Officine Storiche	retail and residential	2H2013
Molo Mediceo	retail	POST 2015
Lips	retail, touristic and hotel	POST 2015
Arsenale	retail and offices	POST 2015

## SURFACES BREAKDOWN



## 39 Final remarks (1/2)

*We believe that:*

- ✓ the 2012-2015 Business Plan, as an evolution of the previous plan, can be considered a **consolidation plan of the great development achieved over the previous years**  
*(Value of the property portfolio from 500€mn at IPO in 2005 to 1,9€bn end 2011)*
- ✓ the Business Plan is realistically feasible, not including extraordinary transactions

*In this sense  
we are  
committed to*

Creating, over the business plan timespan,

**Sustainability** in terms of:

- ✓ **operating management**
  - ✓ **asset value**
  - ✓ **cost of capital.**



But most of  
all to:

✓ Remain at or above 0.07 € of dividend  
and

✓ If the share price levels will permit it, to repeat  
the ***Dividend Reinvestment Option*** every year

*(It is assumed that 50% of the amount to be distributed will be reinvested in a capital increase organized ad hoc)*



Results presentation as at 30/09/2012

## 42 Economic and Financial Highlights

### REVENUES

•Revenues from core business

**92.1 € mn**  
(+2.6% vs 30/09/2011)

### EBITDA

•EBITDA (core business)

**64.6 € mn**  
( -2.7% vs 30/09/2011)

•EBITDA margin (core business)

**70.1 %**  
( -3.8 percentage points)

Group Net Profit

**16.1 € mn**  
(-59.4% vs 30/09/2011)

Funds From Operations (FFO)

**27.1 € mn**  
( -18.0% vs 30/09/2011)

Gearing ratio

**1.37**  
(vs 1.39 as at 30/06/2012)

A photograph of a modern shopping mall interior. In the foreground, two glass-enclosed escalators lead to an upper level. A man in a red shirt is standing on the right escalator, carrying a large, wrapped package. The escalator handrails feature a repeating pattern of small portraits. In the background, various retail stores are visible, including a Swarovski store. The mall has a high ceiling with large windows and colorful, circular pendant lights. People are walking on the ground floor, and a woman in a white top and dark pants is in motion in the lower right. A black banner with white text is overlaid on the right side of the image.

## ECONOMIC AND FINANCIAL RESULTS

# 44 Consolidated Income Statement

	CONSOLIDATED			CORE BUSINESS			"PORTA A MARE" PROJECT			
	€/000	30/09/2011	30/09/2012	%	30/09/2011	30/09/2012	%	30/09/2011	30/09/2012	%
Revenues from freehold properties		79,453	81,862	3.0%	79,453	81,862	3.0%	0	0	n.a.
Revenues from leasehold properties		6,380	6,363	-0.3%	6,380	6,363	-0.3%	0	0	n.a.
Revenues from services		3,984	3,925	-1.5%	3,984	3,925	-1.5%	0	0	n.a.
Revenues from trading		1,726	0	-100.0%	0	0	n.a.	1,726	0	-100.0%
<b>Operating revenues</b>		<b>91,543</b>	<b>92,150</b>	<b>0.7%</b>	<b>89,817</b>	<b>92,150</b>	<b>2.6%</b>	<b>1,726</b>	<b>0</b>	<b>-100.0%</b>
Direct costs		(14,407)	(18,347)	27.4%	(14,308)	(18,082)	26.4%	(99)	(265)	168.1%
Personnel expenses		(2,631)	(2,621)	-0.4%	(2,631)	(2,621)	-0.4%	0	0	n.a.
Increases, cost of sales and other costs		(878)	251	n.a.	0	0	n.a.	(878)	251	n.a.
<b>Gross Margin</b>		<b>73,627</b>	<b>71,433</b>	<b>-3.0%</b>	<b>72,878</b>	<b>71,447</b>	<b>-2.0%</b>	<b>749</b>	<b>(14)</b>	<b>n.a.</b>
G&A expenses		(2,943)	(2,982)	1.4%	(2,630)	(2,729)	3.8%	(313)	(253)	n.a.
Headquarters personnel costs		(3,865)	(4,146)	7.3%	(3,837)	(4,128)	7.6%	(28)	(18)	-37.6%
<b>EBITDA</b>		<b>66,819</b>	<b>64,305</b>	<b>-3.8%</b>	<b>66,411</b>	<b>64,590</b>	<b>-2.7%</b>	<b>408</b>	<b>(285)</b>	<b>n.a.</b>
<i>Ebitda Margin</i>					<b>73.9%</b>	<b>70.1%</b>		<i>n.a.</i>	<i>n.a.</i>	
Depreciation		(768)	(988)	28.6%						
Devaluation		(391)	(423)	8.3%						
Change in FV		12,076	(11,640)	-196.4%						
Other provisions		0	0	n.a.						
<b>EBIT</b>		<b>77,736</b>	<b>51,254</b>	<b>-34.1%</b>						
Financial income		515	469	-9.0%						
Financial charges		(32,304)	(36,290)	12.3%						
<b>Net Financial Income</b>		<b>(31,789)</b>	<b>(35,821)</b>	<b>12.7%</b>						
<b>Income from equity investments</b>		<b>(635)</b>	<b>(566)</b>	<b>n.a.</b>						
<b>PRE-TAX INCOME</b>		<b>45,312</b>	<b>14,867</b>	<b>-67.2%</b>						
Income tax for the period		(5,699)	1,057	-118.5%						
<i>Tax rate</i>		<b>12.6%</b>	<b>-7.1%</b>							
<b>NET PROFIT</b>		<b>39,613</b>	<b>15,924</b>	<b>-59.8%</b>						
(profit)/losses related to third parties		9	151	1500.7%						
<b>NET GROUP PROFIT</b>		<b>39,622</b>	<b>16,075</b>	<b>-59.4%</b>						

## Total revenues from rental activities:

**88,225 €000**

From **Shopping Malls**: 61,086 €000 o.w.:

Italian malls 52,743 €000

Winmarkt malls 8,343 €000

From **Hypermarkets**: 25,872 €000

From **City Center Project – v. Rizzoli**: 985 €000

From **other**: 282 €000

# 45 Margin for activities

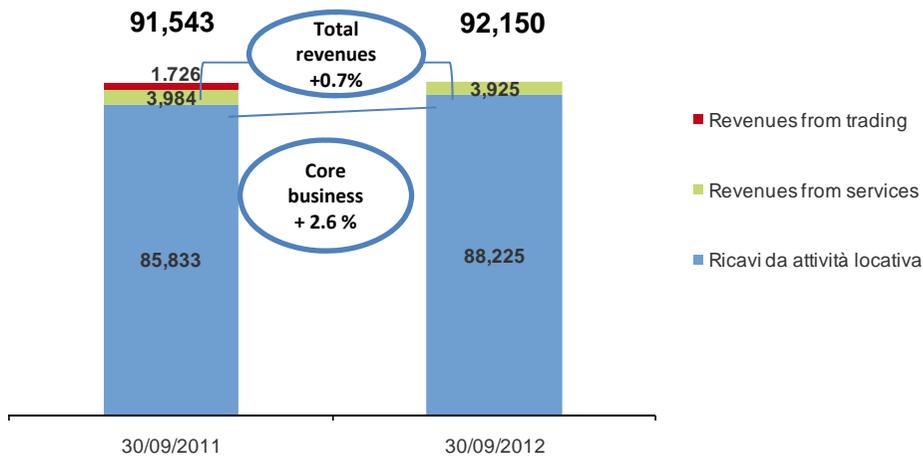
	CONSOLIDATED			CORE BUSINESS			"PORTA A MARE" PROJECT			
	€/000	30/09/2011	30/09/2012	%	30/09/2011	30/09/2012	%	30/09/2011	30/09/2012	%
Margin from freehold properties		70,548	69,642	(1.3)%	70,548	69,642	(1.3)%			n.a.
Margin from leasehold properties		1,449	1,152	(20.5)%	1,449	1,152	(20.5)%			n.a.
Margin from services		881	653	(25.9)%	881	653	(25.9)%			n.a.
Margin from trading		749	(14)	n.a.				749	(14)	n.a.
<b>Gross Margin</b>		<b>73,627</b>	<b>71,433</b>	<b>(3.0)%</b>	<b>72,878</b>	<b>71,447</b>	<b>(2.0)%</b>	<b>749</b>	<b>(14)</b>	<b>n.a.</b>

**Margin from freehold properties: 85.1%** compared to 88.8 % as at 30/09/11 due to the increase in direct costs

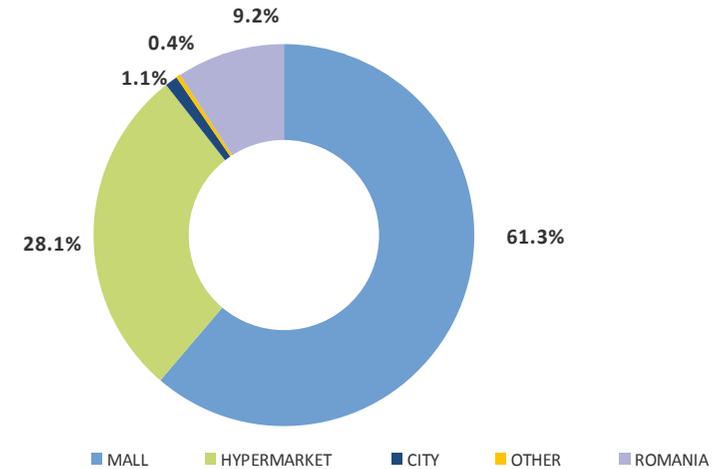
**Margin from leasehold properties: 18.1%** compared to 22.7% as at 30/09/11 mainly due to higher provisions on Centro Nova and Centro Piave

# 46 Revenues from core business: +2.6%

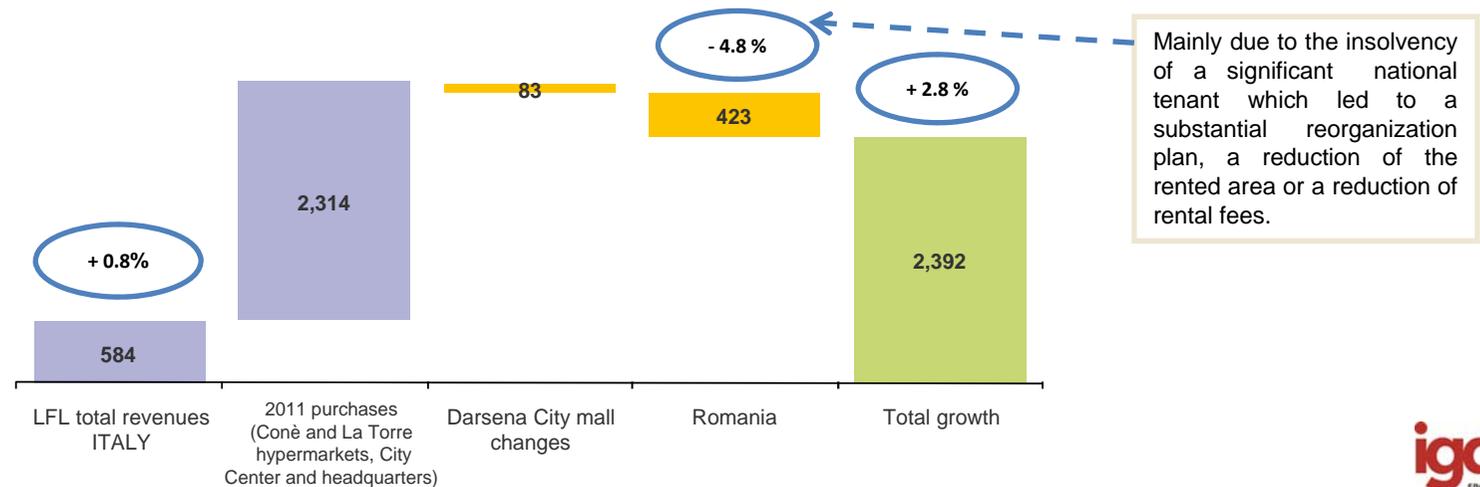
## TOTAL REVENUES (€'000)



## BREAKDOWN OF TOTAL REVENUES BY TYPE OF ASSET

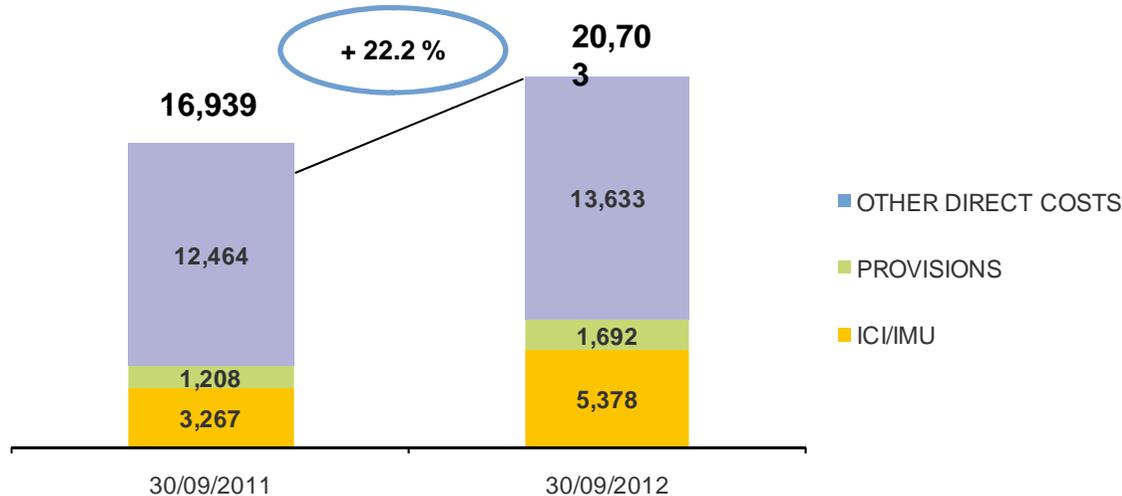


## RENTAL INCOME GROWTH (€'000)



# 47 Direct Costs and G&A Expenses Core Business

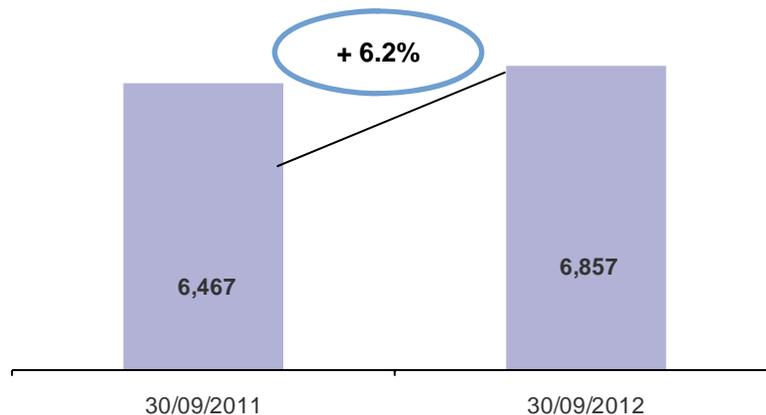
## DIRECT COSTS CORE BUSINESS (€ 000)



Direct costs increase mainly due to:

- **IMU** (26% of core business direct costs), +2.1 € mn, (+64.7%)  
The costs in IMU will not be affected by strong changes having taken the rates already approved by different municipalities.
- Careful policy of **PROVISIONS**, increasing because of challenging conditions in macroeconomic context. + 0.5 € mn (+40%) (8.2% of core business direct costs).
- **OTHER DIRECT COSTS** 13.6 € mn (+9.4%) increased costs for direct personnel, service charges and maintenance.

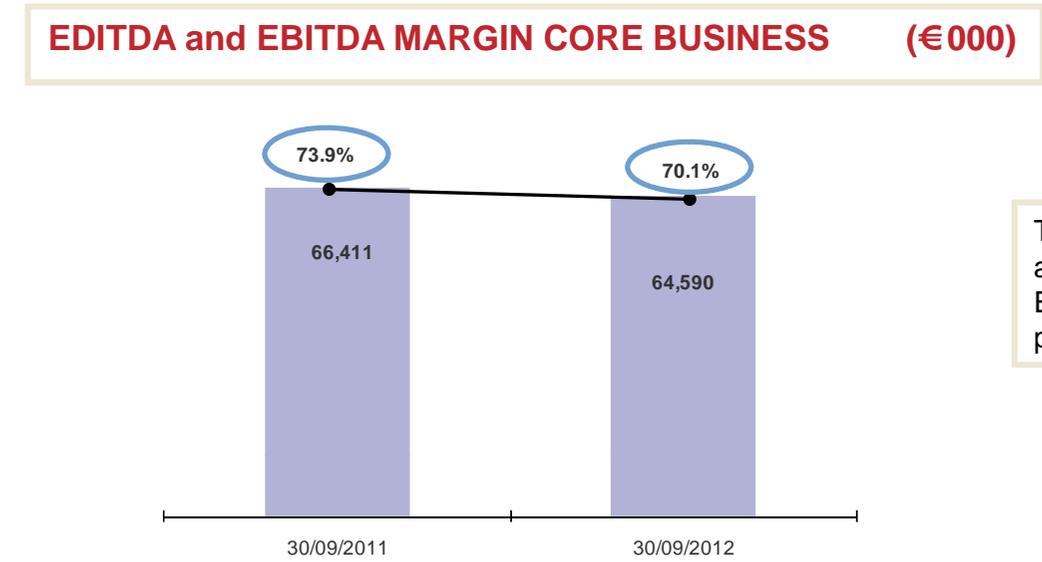
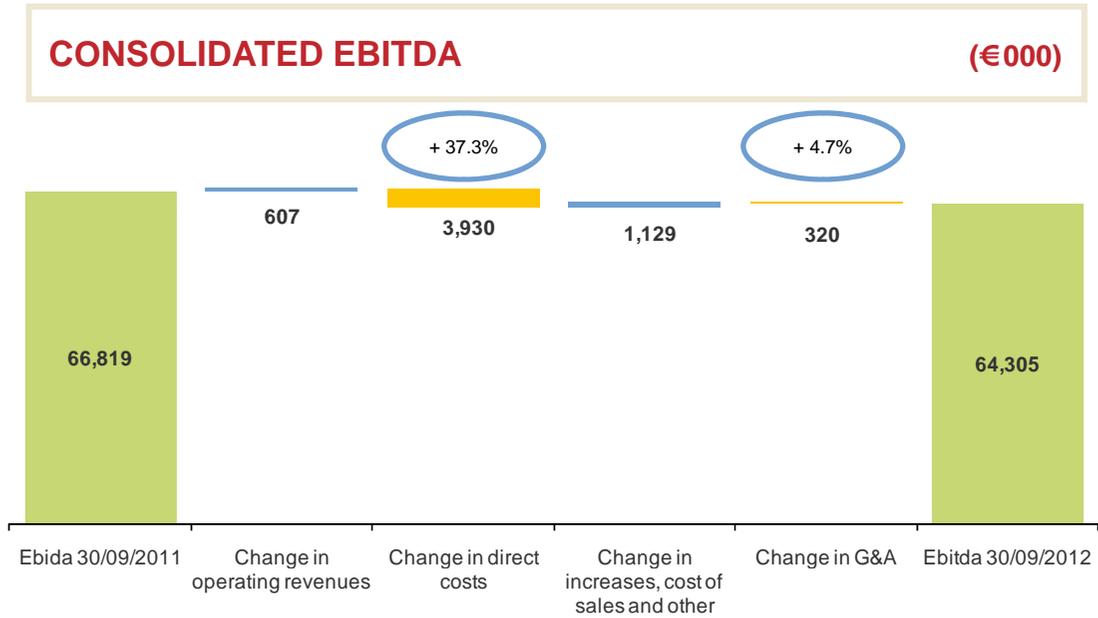
## G&A EXPENSES CORE BUSINESS (€000)



The impact of G&A expenses on core business revenues is equal to about 7.4% vs 30/9/2012 and it confirms steady.

48

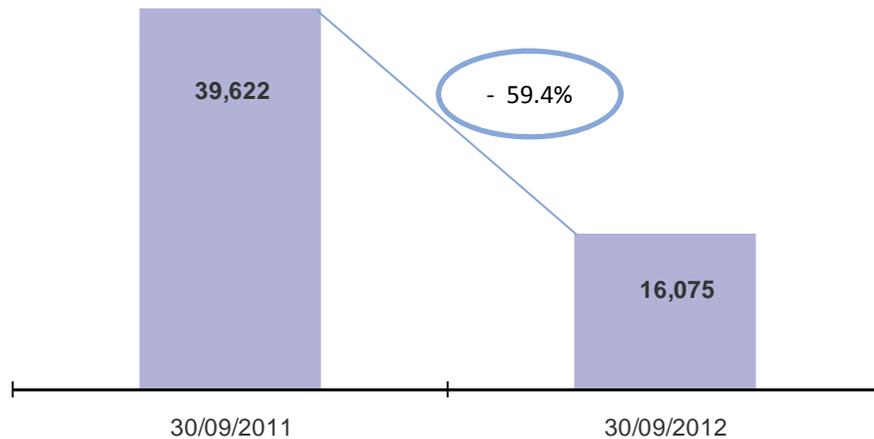
Total consolidated Ebitda: 64.3 € mn  
 Ebitda (core business): 64.6 € mn (-2.7%)



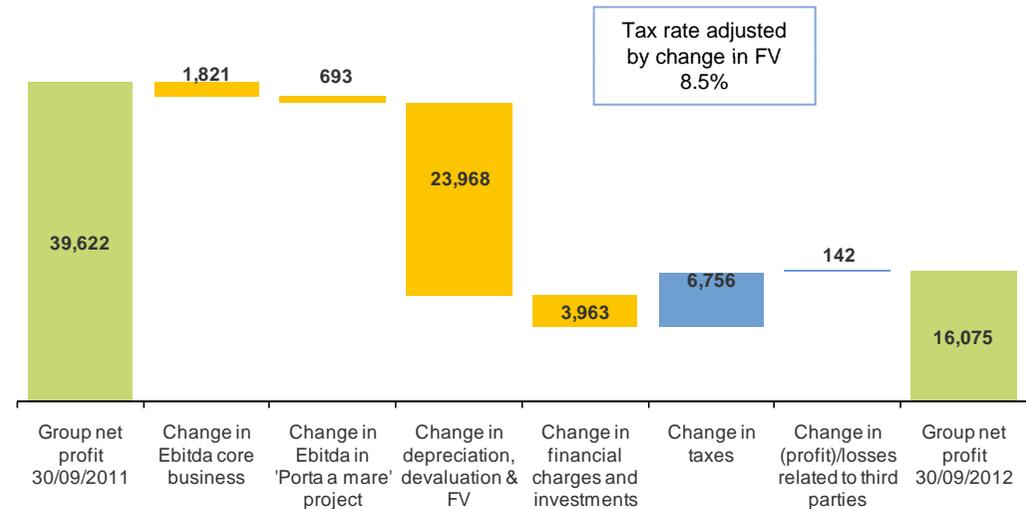
The IMU introduction had a negative impact on EBITDA Margin for 2.2 percentage points.

# 49 Group Net Profit: 16.1 € mn

NET GROUP PROFIT (€000)



NET PROFIT EVOLUTION (€000)



## PERFORMANCE OF GROUP NET PROFIT EQUAL TO 16.1 € MN WITH RESPECT TO 30/09/2011, REFLECTS:



- positive impact on deferred taxes and on deferred tax liabilities reversal (+6.8 € mn)

- negative changes in FV and other depreciation and devaluation increase (24 € mn)

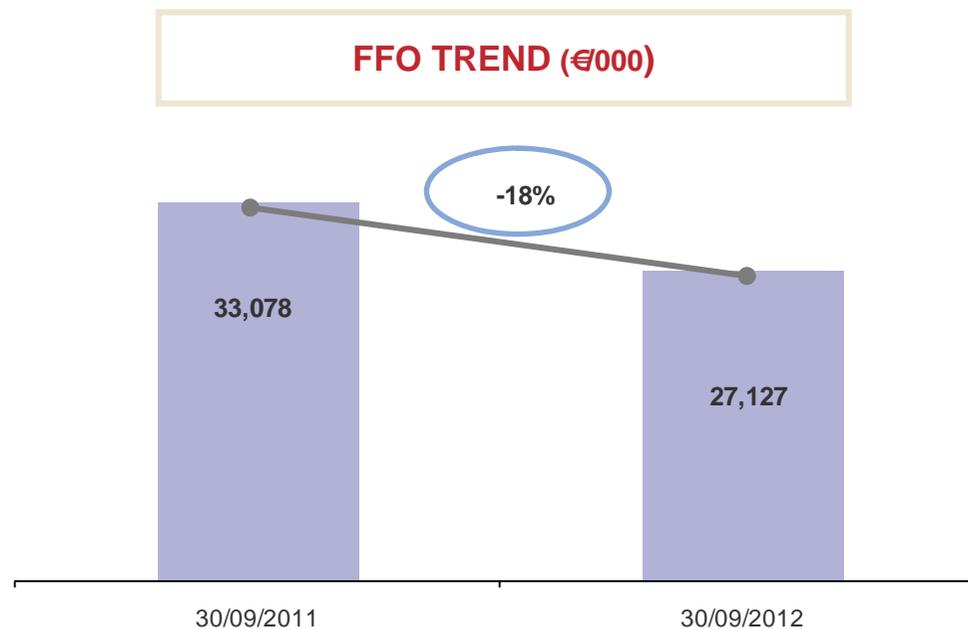


- an increase in net financial income for 4 € mn (+12.7%) due to:

- New net debt for 2011 investments (+2.1 € mn)
- IRS underwritten in 2011 but starting from 1.1.2012 (+1 € mn)
- Increase in spread (+1.7 € mn)
- Other positive changes (decrease in exchange losses and Euribor) (-0.8 € mn)

# 50 Funds From Operations

FFO (€000)	30/09/2011	30/09/2012	Δ	Δ%
<b>Pre-tax profit</b>	<b>45,312</b>	<b>14,867</b>	<b>-30,445</b>	<b>-67.2%</b>
Depreciation & other provisions	768	988	220	28.6%
Change in FV	-11,686	12,063	23,749	-203.2%
Extraordinary management	635	566	-68	-10.7%
Margin from trading activities	-848	-251	597	-70.4%
Income tax for the period	-1,103	-1,106	-3	0.3%
<b>FFO</b>	<b>33,078</b>	<b>27,127</b>	<b>-5,951</b>	<b>-18.0%</b>



# 51 Commercial Highlights

**Footfalls in Italian shopping malls (L4L)**

**+ 1.6% vs 30/09/2011**

**Hypermarkets/Supermarkets sales in Italian shopping centers (L4L)**

**- 0.6% vs 30/09/2011**

**Tenant sales in Italian shopping malls (L4L)**

**- 2.7% vs 30/09/2011**

**Footfalls in Romanian shopping malls (L4L)**

**+ 3% vs 30/09/2011**

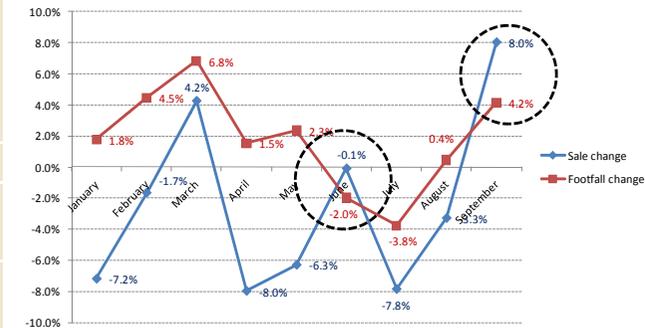
# 52 Performance of our malls in the first 9 months of 2012

## TENANT SALES AND FOOTFALLS IN OUR SHOPPING MALLS

	SALES		FOOTFALLS		
	total trend	LFL	total trend	LFL	abs. Value
<b>ITALY</b>	-2.9%	<b>-2.7%</b>	1.6%	<b>1.6%</b>	50.3 mn
<b>ROMANIA</b>	n.p*		<b>3.0%</b>		24.2 mn

\*not all our tenants have a cash register

## MALL SALES per moths



Source: IGD's mktg analysis

### ITALY

**Footfalls** : **+1.6%** footfalls are consistently higher than in 2011, after stopping in June.

### Sales: -2.7%

Overall Shopping center sales were declining at the end of 3Q and July was strongly negative (-7%). Good performance for the month of September (+8%).

Conè, Centro d'Abruzzo, Gran Rondo and Centro Nova recorded revenues higher than in 2011.

The decline of **electronics** (-4.8%) decreased in 2Q and in 3Q, down was food (-3.4%) and **culture, leisure and gift** (-5.3%).

### ROMANIA

**Footfalls**: **+3%** total network average. There is a slight increase compared to 3Q2011 mainly due to the performance of some international supermarket.

**Sales** (only those that we can monitor): the difficulty of consumer electronics continues.

# 53 Hypermarkets e shopping trends as at 30/09/12

## HYPERMARKET/SUPERMARKET SALES IN ITALY

	coop		Coop Adriatica coop Adriatica		coop Unicoop Tirreno		ipercoop Sicilia	
	total trend	LFL	total trend	LFL	total trend	LFL	total trend	LFL
supermarkets+ hypermarkets	+0.9%	0%	+0.9%	<b>-0.4%</b>	-0.9%	<b>-0,3%</b>	+3%	<b>+3%</b>
hypermarkets	-0.1%	-1.2%	-0.9%	-0,9%	-4%	-1,3%	+3%	+3%
supermarkets	+1.8%	+1%	+2.5%	+0.1%	+0.6%	+0.1%	/	/

Source: Processing COOP on IRI Infoscan data

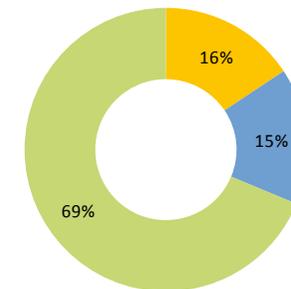
**Hypermarkets in IGD shopping centers** (13 rented to Coop Adriatica, 4 to Unicoop Tirreno and 2 to Ipercoop Sicilia) **recorded -0.6%.**

# 54 Tenants in Italy

TOP 10 Tenant	Product category	Turnover impact	Contracts
Miroglio group   	clothing	3.4%	34
PIAZZA ITALIA	clothing	3.1%	10
COMPAR 	footwear	1.9%	10
	clothing and sports equipment	1.7%	3
	clothing	1.6%	19
	footwear	1.5%	4
CI.SE MULTIPLEX 	entertainment	1.4%	1
BBC 	bricolage	1.4%	1
	entertainment	1.3%	21
	electronics	1.3%	1
<b>Total</b>		<b>18.9%</b>	<b>104</b>

TOTAL CONTRACTS	
<b>Malls</b>	<b>1,021</b>
<b>Hypermarkets</b>	<b>19</b>
<b>Total</b>	<b>1,040</b>

## BRANDS BREAKDOWN IN MALLS



■ International brands ■ Local brands ■ National brands

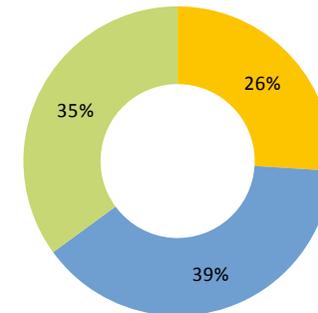
	Hypermarkets	Malls	Total
Financial occupancy	100%	94.3%	96.1%

# 55 Tenants in Romania

TOP 10 Tenant	Product category	Turnover impact	Contracts
 Carrefour market	food	6.5%	8
 DOM	electronics	6.1%	9
 B&B collection	jewellery	5.7%	12
 LEONARDO	footwear	3.9%	13
 Raiffeisen BANK	services	3.3%	1
 House of Art	clothing (family)	3.3%	9
 SENSI bla	pharmacy	3.0%	8
 dm	household goods	1.6%	4
 KFC	fast food	1.6%	2
 SEVDA	Sevda jewellery	1.1%	4
<b>Total</b>		<b>36.1%</b>	<b>70</b>

**TOTAL CONTRACTS 604**

**BRANDS BREAKDOWN IN MALLS**

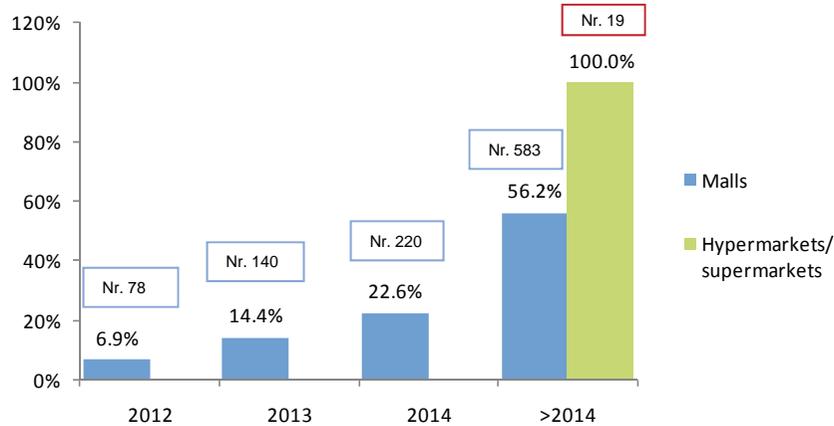


■ International brands ■ National brands ■ Local brands

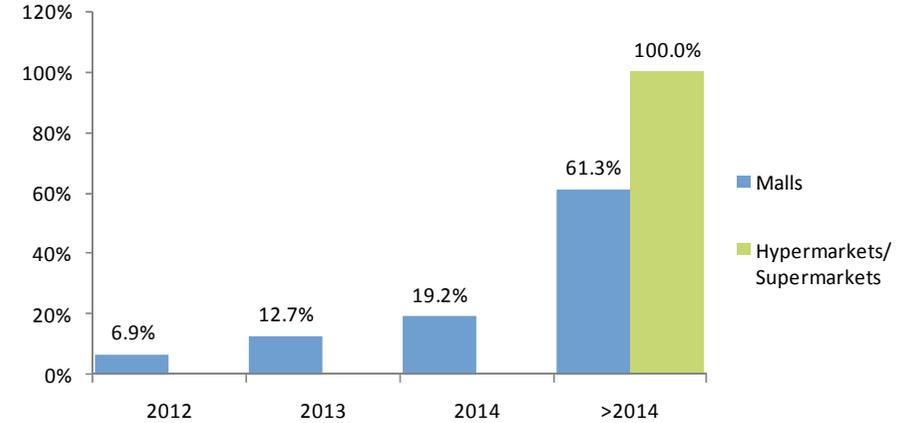
**Financial occupancy as at 30/09 equal to 88.5%**

# Contracts in Italy and Romania

**EXPIRY DATE OF CONTRACTS OF HYPERMARKET AND MALLS IN ITALY (% no. of contracts)**



**EXPIRY DATE OF CONTRACTS OF HYPERMARKETS AND MALLS IN ITALY (% of value)**



## ITALY

In the first 9 months 98 contracts were renewed, of which 51 turned over and 47 renewed.

Average upside on renewal: 1.54%

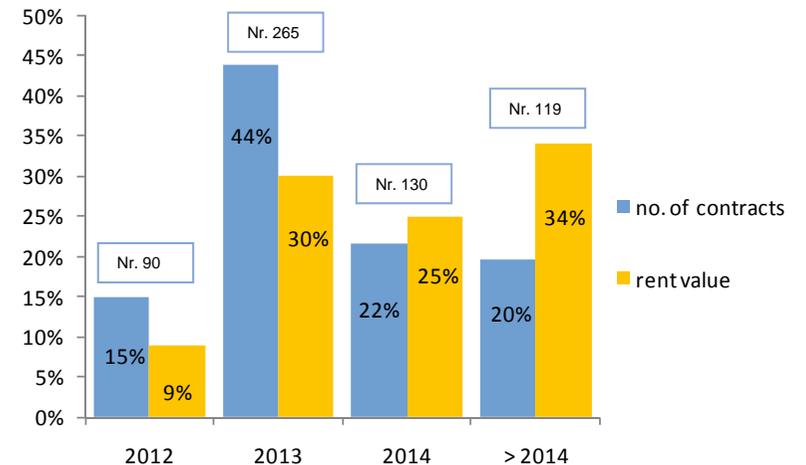
## ROMANIA

In the first nine months 125 contracts were renewed (10.8% of turnover) with an average downside equal to -2%.

In 3Q 43 contracts were renewed (equal to 10.8% of the arkt total revenues) most drawn up before the crisis with downside equal to -1.6% and 17 new contracts were signed.



**EXPIRY DATE OF CONTRACTS OF MALLS IN ROMANIA (no. and % of contracts and % of value)**



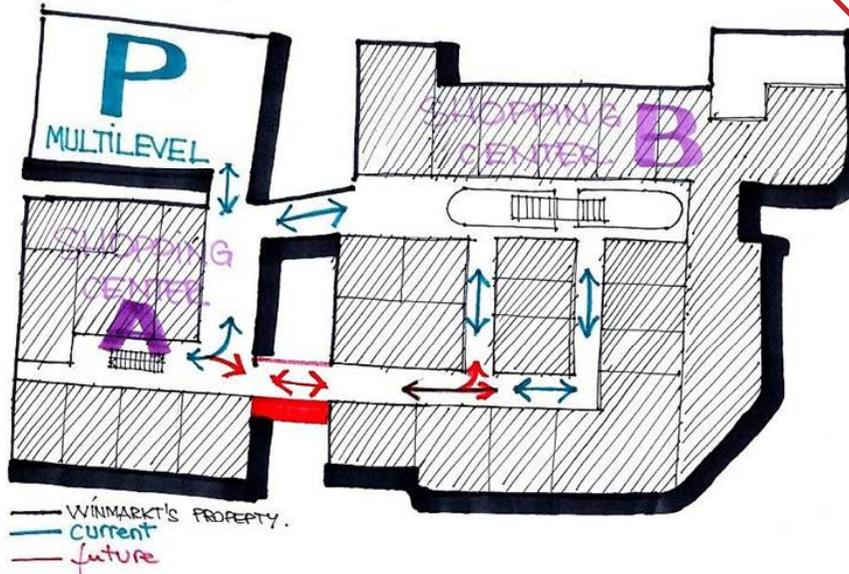
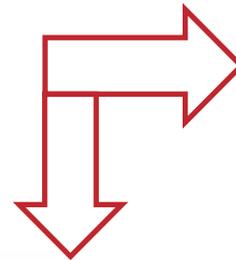
# 57 Focus on Romania

The **eighth** Carrefour opened in Vaslui



Winmarkt obtained the permission to build a **doubling of the overhead pedestrian bridge** to join the two shopping centers Omnia and Grand Center (value equal to 32% of the total portfolio Winmarkt) from the City of Ploiesti.

Investment: about 0.8€mn.  
Start of work: January 2013  
Work time: 6/9 months





**FINANCIAL STRUCTURE**

# 59 Financial Highlights 1/2

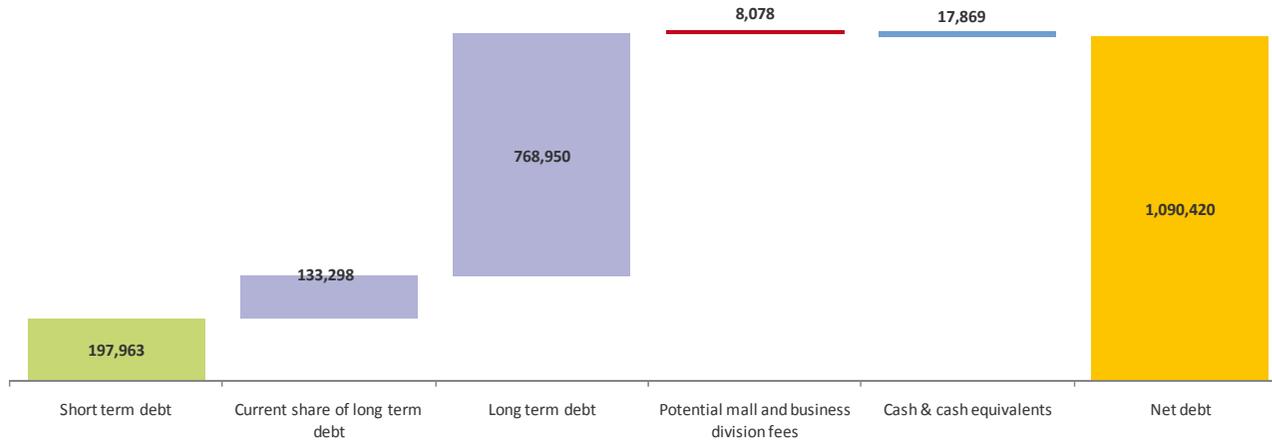
	30/06/2012	30/09/2012
GEARING RATIO	1.39	1.37
LOAN TO VALUE	57.2%	57%
COST OF DEBT	4.3%	4.2%
INTEREST COVER RATIO	1.78	1.73
AVERAGE LENGTH OF LONG TERM DEBT (BOND excluded)	10.7 years	10.5 years

## 60 Financial Highlights 2/2

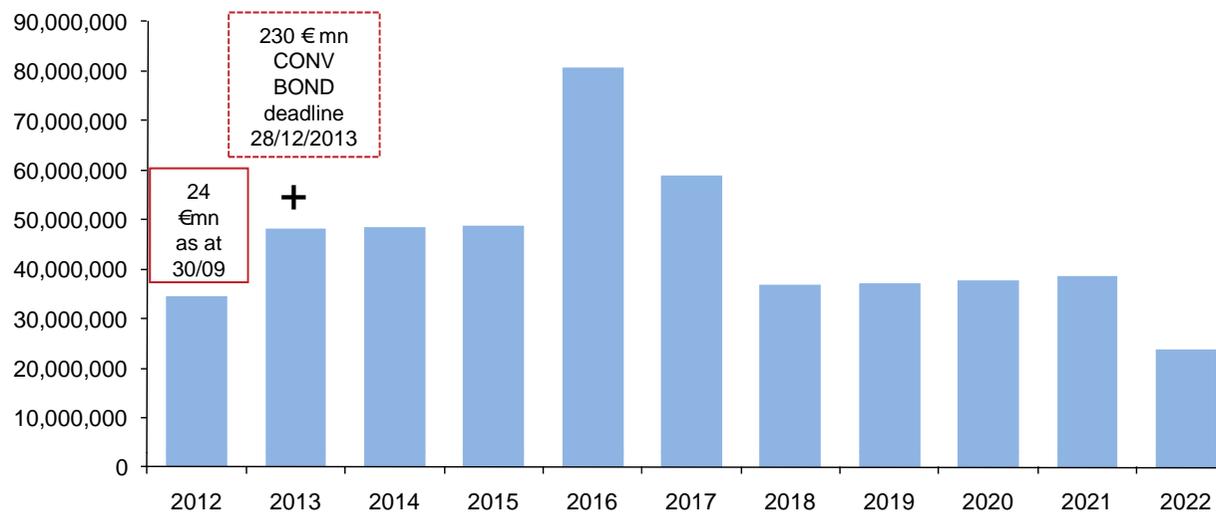
	30/06/2012	30/09/2012
BALANCED CAPITAL STRUCTURE (LT debt +Bond)	75.7%	76.3%
HEDGING ON LONG TERM DEBT + BOND	78.1%	77.6%
HEDGING ON LONG TERM DEBT	70.6%	69.9%
BANKING CONFIDENCE	291.5 € mn	291.5 € mn
BANKING CONFIDENCE AVAILABLE	92.7 € mn	95.3 € mn
ASSETS MKT VALUE MORTGAGES FREE	581.2 € mn	581.2 € mn

# 61 Financial structure

## NET DEBT COMPOSITION (€ 000)

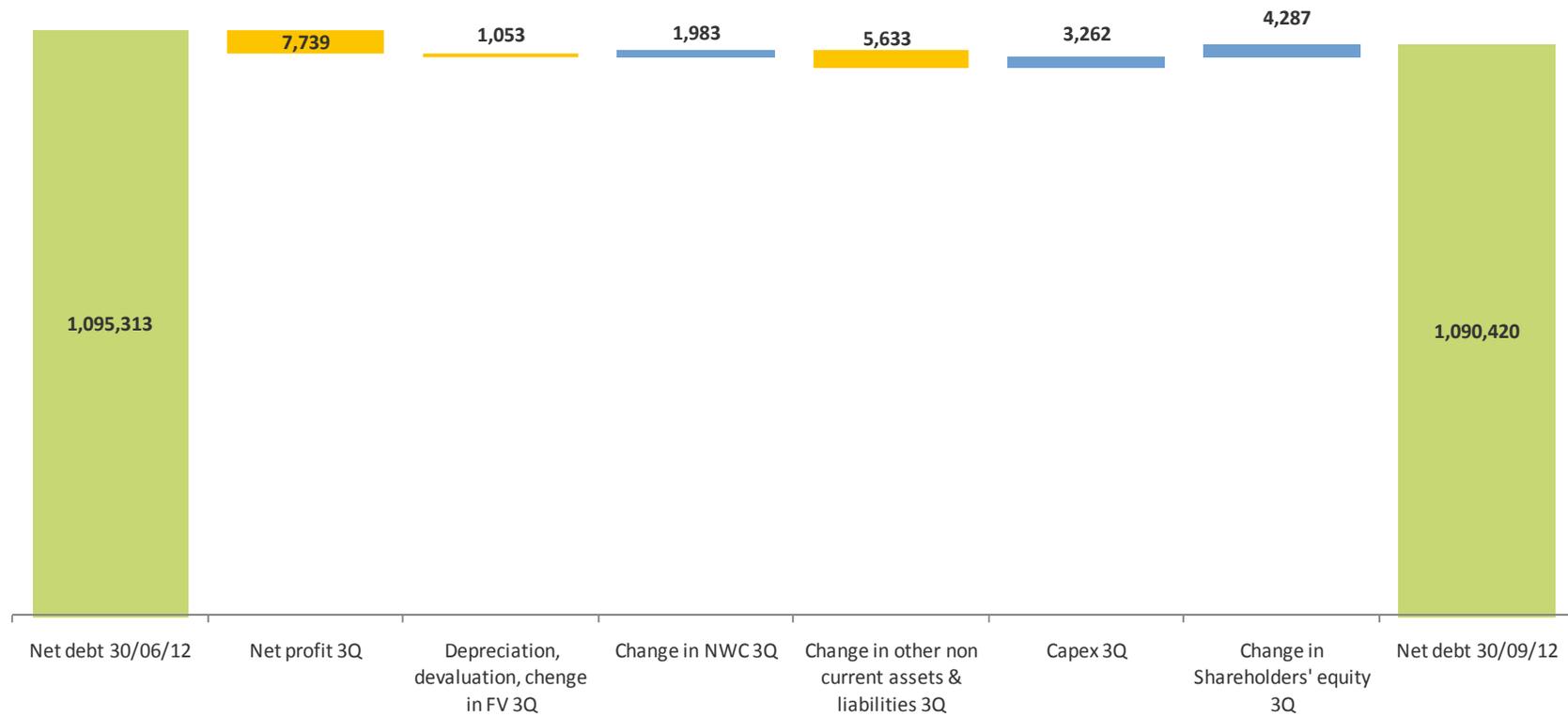


## DEBT MATURITY (€ 000)



# 62 Net debt

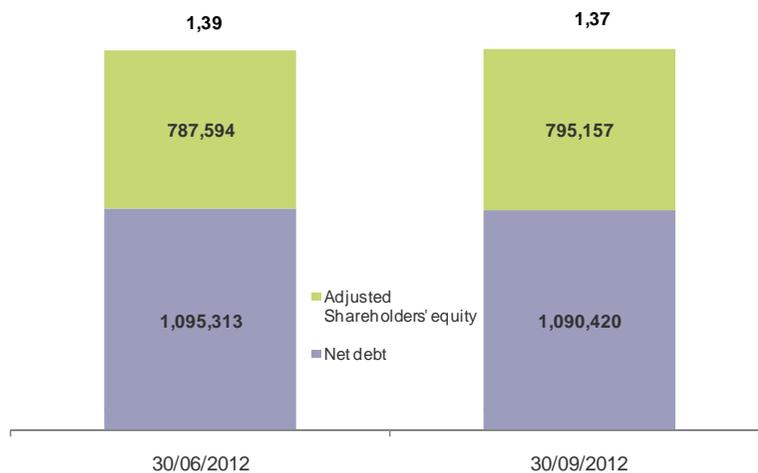
## NET DEBT CHANGE (€000)



## 63 Reclassified Balance Sheet

SOURCES/USE OF FUNDS(€ 000)	FY10	FY11	Δ	Δ%
Fixed asset	1,893,088	1,896,372	3,284	0.2%
NWC	73,406	75,389	1,983	2.7%
Other long term liabilities	-69,462	-70,075	-613	0.9%
<b>TOTAL USE OF FUNDS</b>	<b>1,897,032</b>	<b>1,901,686</b>	<b>4,654</b>	<b>0.2%</b>
Net debt	1,095,313	1,090,420	-4,893	-0.4%
Net (assets) and liabilities for instrument	45,567	51,662	6,095	13.4%
Shareholders' equity	756,152	759,604	3,452	0.5%
<b>TOTAL SOURCES</b>	<b>1,897,032</b>	<b>1,901,686</b>	<b>4,654</b>	<b>0.2%</b>

### GEARING RATIO (€ 000)



	30/06/2012	30/09/2012
Net debt	1,095,313	1,090,420
Adjusted Shareholders' equity	787,594	795,157
<b>Gearing ratio</b>	<b>1.39</b>	<b>1.37</b>

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