



**igd** **SIIG**  
SPAZI DAVIVERE

## Road Show Presentation Results as at 30/06/2017 & BP2016-2018



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# 1. Introduction to IGD

SALDI

# IGD at a glance

IGD is one of *the main players in the Italian retail real estate sector: it develops and manages shopping centers* across the country and has a significant presence in retail distribution in Romania

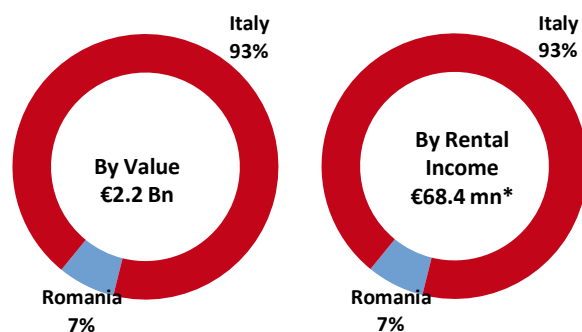
## #1 Italian Retail SIIQ (REIT)

### €2.2 Bn Portfolio

Mainly Malls / Retail Parks / Hypermarkets

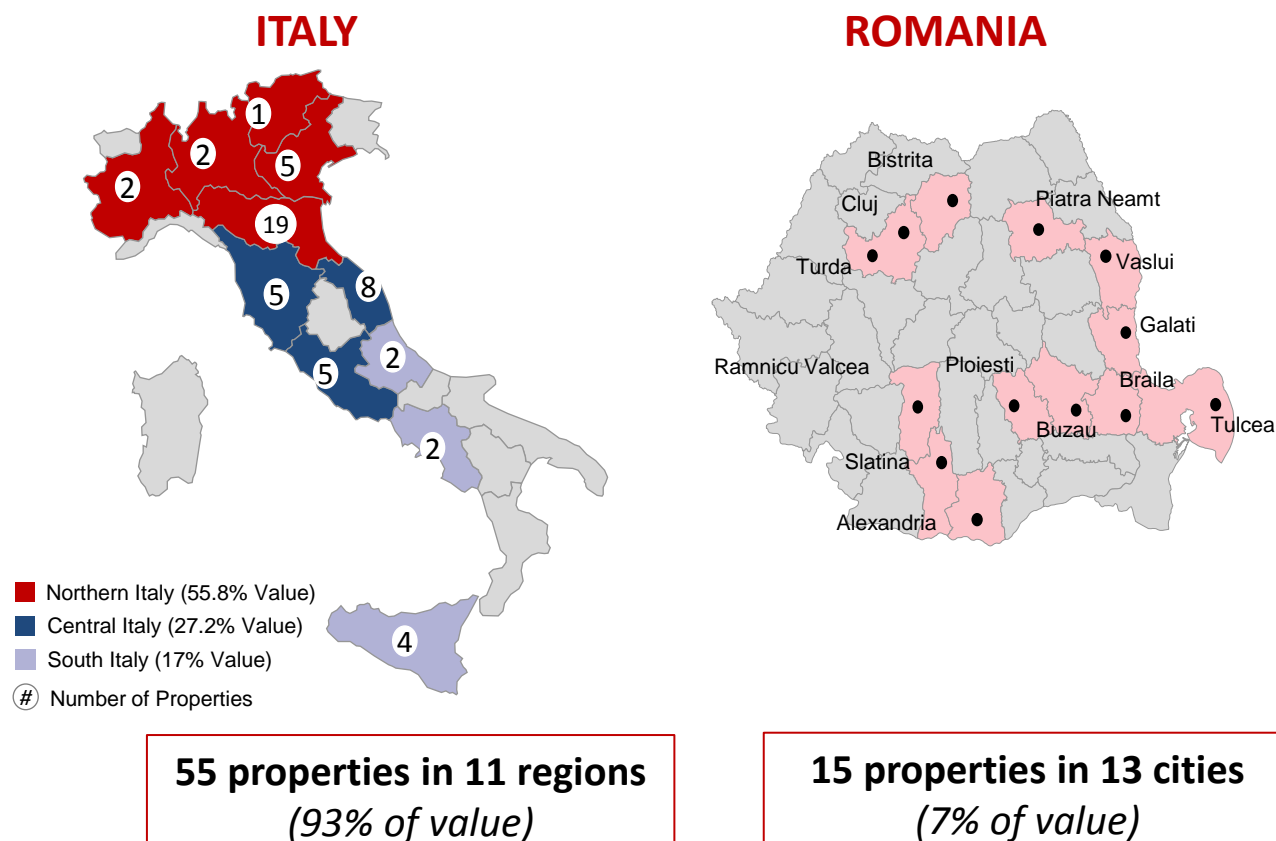
Rental Income > €140 mn  
(expected FY2017)

#### IGD Portfolio Breakdown by Geography



\* Data at 30/06/2017

## IGD Portfolio Snapshot



# IGD unique positioning in the Italian retail property sector

- 1 Large portfolio of retail property assets with a strong customer base generating sound and visible revenues and growing cashflows
- 2 Strong competitive position in the stable and attractive Italian retail property market
- 3 Presence in the whole of Italy but mainly in strategical area of North and Central Italy with GDP per capita above EU average
- 4 Medium sized and easily reachable shopping centers: in line with the geographical structure of Italy which is characterized by a lot of *medium sized* provinces
- 5 The presence of a strong food anchor (COOP), intimately integrated in the Italian territory guarantees a high and steady level of footfalls
- 6 Direct management: a careful merchandising mix, marketing activity adapted to each context and various customer related services
- 7 Low exposure to commercialization risks related to development activities

# SIIQ regime: main features

## SIIQ STATUS FOR IGD SINCE 1 JANUARY 2008

### KEY PARAMETERS

At least 80% of total assets must be rental asset

At least 80% of total positive components of P&L must be rental income  
(excluding change in FV)

### SHAREHOLDING LIMITS

Largest shareholder stake  $\leq 60\%$  (vs. previous 51%)\*

Free float (shareholders  $< 2\%$ )  $\geq 25\%$  (vs. previous 35%)\*  
(only at the time of admission to the regime)

### DIVIDEND DISTRIBUTION

Dividend payout at least 70% (vs. previous 85%)\* of net rental income available for distribution

### CORPORATE INCOME TAX EXEMPTION

Exemption from Italian corporate income tax (IRES and IRAP)

Capital gains on the disposal of properties, SIINQ and SIIQ shares and real estate fund units are exempted from corporate income tax subject to distribution of at least 50% of the gain in the 2 years subsequent to the disposal (vs. previous full taxation of capital gains)\*

### EXIT TAX

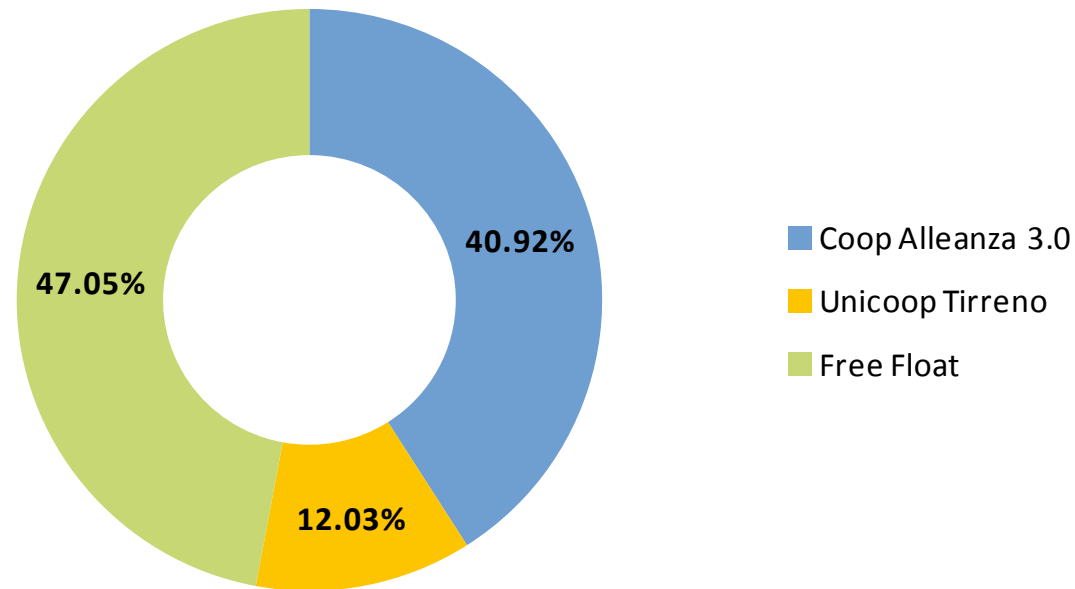
20% tax rate applies to capital gains from asset contributions

(\*) Law 133/2014, so called "Sblocca Italia" («Unlock Italy»)

# IGD's shareholders



IGD IS LISTED ON THE STAR SEGMENT OF BORSA ITALIANA  
TOTAL SHARES 813,045,631 *SHARE CAPITAL € 599,760,278.16*



MARKET SHAREHOLDING REFLECTED IN A GOVERNANCE STRUCTURE IN LINE WITH BEST STANDARDS



# IGD Governance

IGD's governance has been in line with the criteria of the Self Regulatory Code of Italian Stock Exchange since the listing. From 2008, an internal Corporate Governance Code has been adopted

## COMMITTEES:

Chairman's Committee

Nominations and compensation Committee

Control and Risks Committee

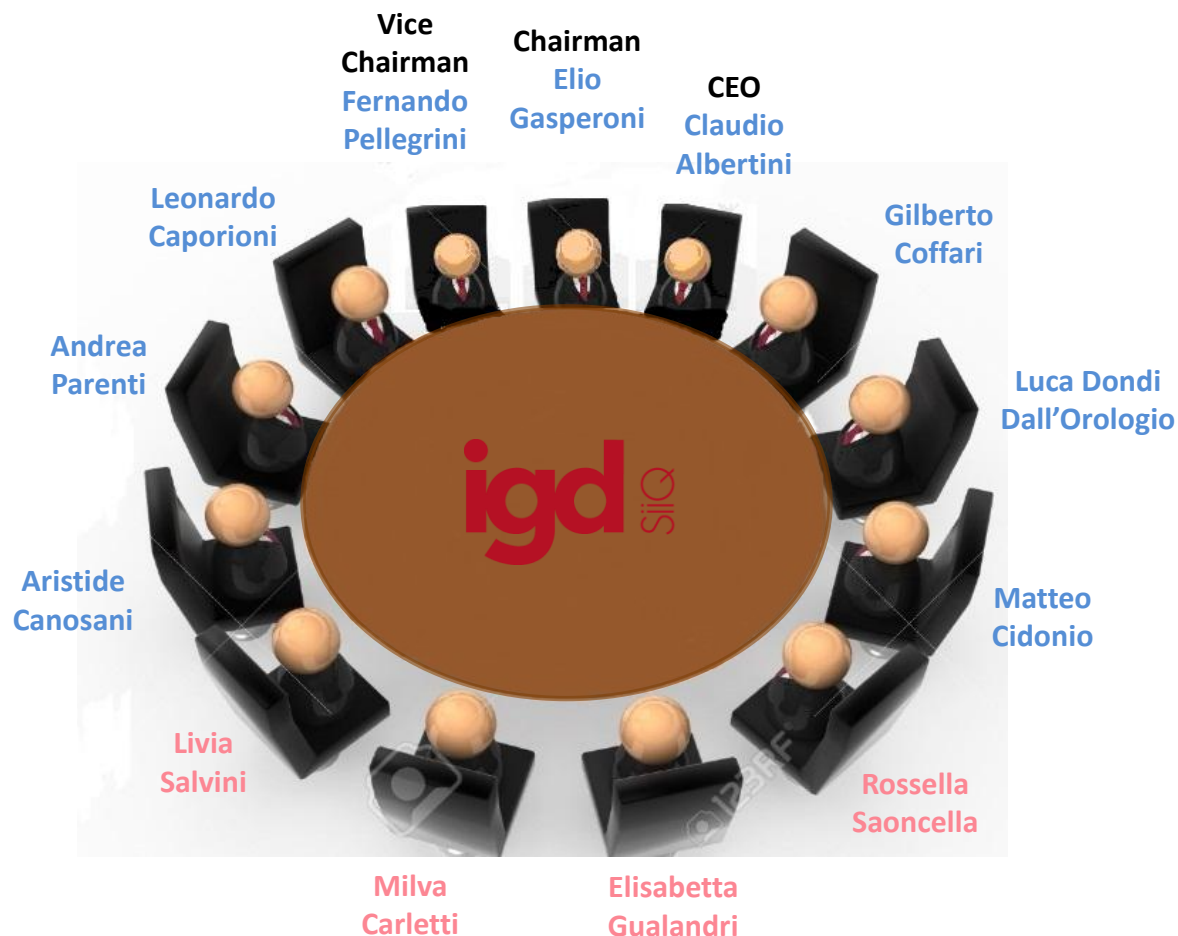
Committee for Related Parties Transactions (3 independent directors)

In addition to Compliance Committee

## INTERNAL CONTROL AND RISK MANAGEMENT SYSTEM

Held by the Chairman, including the Internal Audit and Risk Management

## Composition of the current Board of Directors



New BoD appointed by AGM on 15 April 2015 for the period 2015-2018

13 Directors of which:

- 7 independent (since the listing the majority of the directors has been independent)
- 4 directors of the less represented gender

# IGD top management



## **ELIO GASPERONI (1953)**

### **Chairman**

- ☑ Chairman of IGD's Board since April 2017
- ☑ Vice Chairman of Coop Alleanza
- ☑ Board member of IGD since 2015
- ☑ He has held numerous roles in the Public Administrations and Local institutions



## **DANIELE CABULI (1958)**

### **Chief Operating Officer**

- ☑ More than 20 years of experience in the retail distribution
- ☑ Joined IGD in 2008 as Network Management Director and COO since 2009
- ☑ Worked for Coop Adriatica since 1986 with several roles: Head of Projects in the Marketing Division (1989), Head of different geographical areas and Hypermarket Manager (until 2003), Director of Marketing and Commercial Development (from 2003)



## **GRAZIA MARGHERITA PIOLANTI (1953)**

### **Director of Administration, Legal & Corporate Affairs**

- ☑ Part of IGD since its creation, played a key role in SIIQ adoption
- ☑ Appointed Head of Legal Affairs, Tax and Subsidiaries of the new Coop Adriatica Group in 1995
- ☑ Appointed Administrative Director of Coop Romagna Marche in 1989, previously worked as Head of Accounting in a cooperative of constructors
- ☑ Registered Chartered Accountant and Official Financial Auditor



## **RAFFAELE NARDI (1976)**

### **Head of Planning, Control and Investor Relations**

- ☑ Head of the division to which 3 different departments report: planning, control and investor relations.
- ☑ Joined IGD in October 2010
- ☑ Formerly head of the Advisory Service of UGF Merchant, bank of the Unipol Financial Group, where he matured more than ten years of professional experience
- ☑ Holds a degree in Business Economics



## **CLAUDIO ALBERTINI (1958)**

### **Chief Executive Officer**

- ☑ Appointed in May 2009
- ☑ Board member at IGD since 2006
- ☑ More than 20 years of experience with the Unipol Group, where he ultimately acts as General Manager of Unipol Merchant
- ☑ Certified financial auditor registered in Bologna



## **ROBERTO ZOIA (1961)**

### **Director of Asset Management and Development**

- ☑ Director of Asset Management and Development since 2006
- ☑ Joined GS Carrefour Italia Group in 1999 as Head of Hypermarket and Shopping Center Development
- ☑ In 2005 becomes Head of Asset Management and Development for Carrefour Italia
- ☑ Previously, Business Manager at Coopsette with responsibility in projects involving mainly shopping centres (since 1986)



## **ANDREA BONVICINI (1963)**

### **Director of Finance Division**

- ☑ Head of the IGD Group's Finance Division since September 2009
- ☑ In July 2012 he was appointed Director of Finance and Treasury Department
- ☑ More than 20 years of professional experience in the world of credit, first in Cooperbanca and, subsequent to 1997, in the Bank of Bologna



## **CARLO BARBAN (1978)**

### **Chief Executive Officer of Winmarkt Group**

- ☑ Appointed CEO in April 2014
- ☑ Worked in Winmarkt as Operating & Reporting Manager since January 2009 with responsibilities also for administration, planning and control and finance
- ☑ Previously working as qualified accountant and for international consultancy companies
- ☑ Graduated in Economics and Commerce



## 2. Operating data



# IGD: A cluster of retail assets dominant in their catchment area

IGD Principal  
Italian Assets



NORTHERN ITALY



**MONDOVICINO SHOPPING  
CENTER & RETAIL PARK**  
MONDOVÌ (CN)



**I BRICCHI**  
ISOLA D'ASTI (AT)



**CENTRO SARCA**  
SESTO S. GIOVANNI (MI)



**GRAN RONDÒ**  
CREMA (CR)



**MILLENNIUM GALLERY**  
ROVERETO (TN)



**CONÈ**  
CONEGLIANO (TV)



**CENTRO PIAVE** (1)  
SAN DONA' DI PIAVE (VE)



**CLODÌ**  
CHIOGGIA (VE)



**CENTRO NOVA** (1)  
VILLANOVA DI CASTENASO (BO)



**CENTRO BORGO**  
BOLOGNA



**ESP + Extension**  
RAVENNA



**LE MAIOLICHE**  
FAENZA (RA)



**LUNGO SAVIO**  
CESENA



**I MALATESTA**  
RIMINI



**PUNTADIFERRO**  
FORLÌ



CENTRAL ITALY



**FONTI DEL CORALLO** (1)  
LIVORNO



**CITTÀ DELLE STELLE**  
ASCOLI PICENO



**CENTRO PORTO GRANDE**  
PORTO D'ASCOLI (AP)



**TIBURTINO**  
GUIDONIA (RM)



**CASILINO**  
ROMA



**MAREMA'**  
GROSSETO

SOUTHERN ITALY



**CENTRO D'ABRUZZO**  
PESCARA



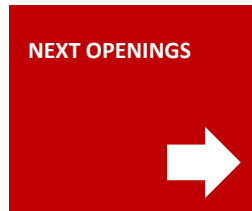
**LE PORTE DI NAPOLI**  
AFRAGOLA (NA)



**LA TORRE**  
PALERMO



**KATANÉ**  
CATANIA



NEXT OPENINGS



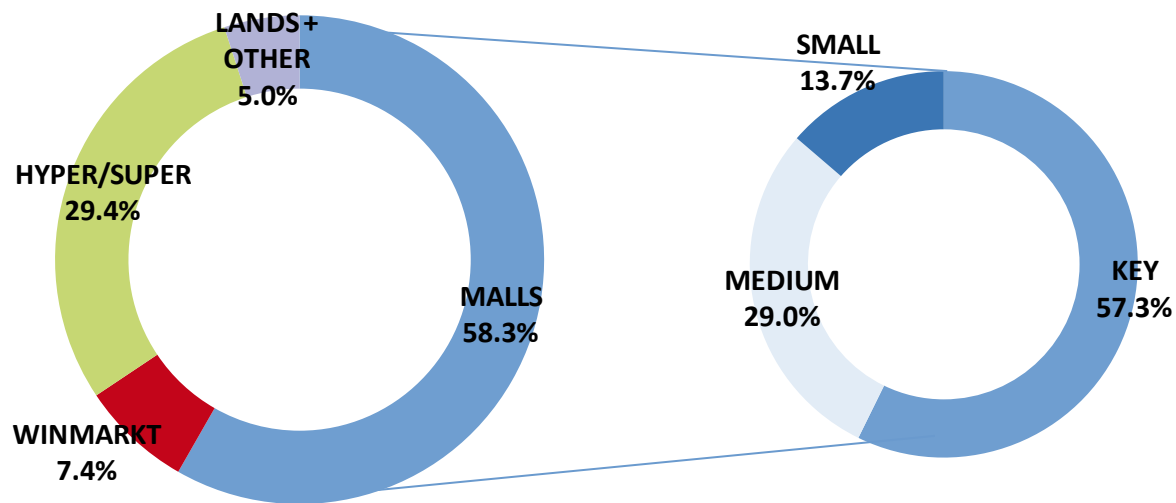
**OFFICINE STORICHE**  
LIVORNO



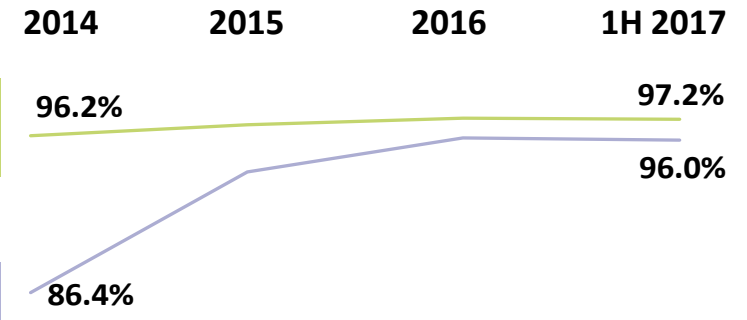
**GRAN RONDÒ' Extension**  
CREMA (CR)



# Our Portfolio



## STABLE & HIGH FINANCIAL OCCUPANCY



## KEY MALLS

	MILAN C. Sarca	ROME Tiburtino	NAPLES Porte di Napoli	CATANIA Katanè	RAVENNA ESP	FORLI' puntadiferro	CONEGLIANO (TV) Conè
<i>Gla Mall (sqm)</i>	≈ 24,000	≈ 33,500	≈ 17,000	≈ 15,000	≈ 30,000	≈ 21,300	≈ 18,100
<i>No. of shops</i>	80	112	74	70	98	97	68

Key malls: mkt value > €70mn; Medium malls: mkt value >€30mn <€70mn; Small malls: mkt value < €30mn

# Italian Portfolio: hypermarkets and shopping malls

(as at 30/06/2017)

## FULL OWNERSHIP OF 14 SHOPPING CENTRES (MALL + HYPERMARKET)

## 8 SHOPPING MALLS

## 11 HYPERMARKETS

22 SHOPPING MALLS	25 HYPERMARKETS	TENANTS HYPERMARKETS	OF
CENTRO D'ABRUZZO -Pescara	CENTRO D'ABRUZZO -Pescara	Coop Alleanza	3.0
CLODI' - Chioggia	CLODI' - Chioggia	Coop Alleanza	3.0
PORTO GRANDE - Porto d'Ascoli (AP)	PORTO GRANDE - Porto d'Ascoli (AP)	Coop Alleanza	3.0
ESP - Ravenna	ESP - Ravenna	Coop Alleanza	3.0
CENTRO BORGO -Bologna	CENTRO BORGO -Bologna	Coop Alleanza	3.0
CONE' RETAIL PARK - Conegliano (TV)	CONE' RETAIL PARK - Conegliano (TV)	Coop Alleanza	3.0
LE MAIOLICHE - Faenza	LE MAIOLICHE - Faenza	Coop Alleanza	3.0
LUNGO SAVIO -Cesena	LUNGO SAVIO -Cesena	Coop Alleanza	3.0
CITTA' DELLE STELLE - Ascoli Piceno	CITTA' DELLE STELLE - Ascoli Piceno	Coop Alleanza	3.0
KATANE' - Catania	KATANE' - Catania	Coop Sicilia	
TORRE INGASTONE - Palermo	TORRE INGASTONE - Palermo	Coop Sicilia	
CASILINO -Roma	CASILINO -Roma	Distribuzione Lazio Umbria srl	
LE PORTE DI NAPOLI -Afragola (NA)	LE PORTE DI NAPOLI -Afragola (NA)	Distribuzione Centro Sud Srl (ipercoop)	
TIBURTINO -Guidonia (RM)	TIBURTINO -Guidonia (RM)	Distribuzione Centro Sud Srl (ipercoop)	
MILLENNIUM GALLERY - Rovereto (TN)	Hypermkts not totally owned by IGD		
PUNTADIFERRO - Forlì (FC)			
MAREMA' - Grosseto			
CENTRO SARCA - Sesto S. Giovanni (MI)			
MONDOVICINO RETAIL PARK -Mondovì (CN)			
Gran Rondò (Crema)	Malls not owned by IGD	Distribuzione Lazio Umbria srl	
I BRICCHI - Isola d'Asti (AT)		Unicoop Tirreno	
DARSENA CITY - Ferrara (50% owned by		Unicoop Tirreno	
		Coop Alleanza	3.0
		Coop Alleanza	3.0
		Coop Alleanza	3.0
		Coop Alleanza	3.0
		Coop Alleanza	3.0
		Coop Alleanza	3.0
		Coop Alleanza	3.0
		Coop Alleanza	3.0

# Main lease terms

## Italian Shopping Malls

### Main lease terms

#### Average maturity:

- ☑ Lease agreement (space only): 6 years (+ 6 years)
- ☑ Rental agreement (space + licence): 5 years

#### Rental income:

- ☑ Minimum guaranteed rent plus a percentage based on the occupier's sales

#### Rents indexation:

- ☑ Lease agreement of the going concern: 75% of CPI
- ☑ Rental agreement: 100% of CPI

#### Lease of temporary spaces:

- ☑ IGD can benefit from a very diversified tenants base, with limited credit risk, thanks to a careful screening of potential new tenants

## Italian Hypermarkets

### Main lease terms

#### Average maturity:

- ☑ 6 to 18 years  
(with tacit renewal every 6 years)

#### Rents indexation:

- ☑ 75% of CPI

#### Maintenance:

- ☑ Tenant in charge of ordinary and extraordinary maintenance works.  
Landlord in charge of external maintenance of the properties (façade, etc.)

## Romanian Shopping Malls

### Main lease terms

#### Average maturity:

- ☑ 2 years for local tenants
- ☑ 5 years for national tenants
- ☑ 10 years for international tenants

#### Rental income:

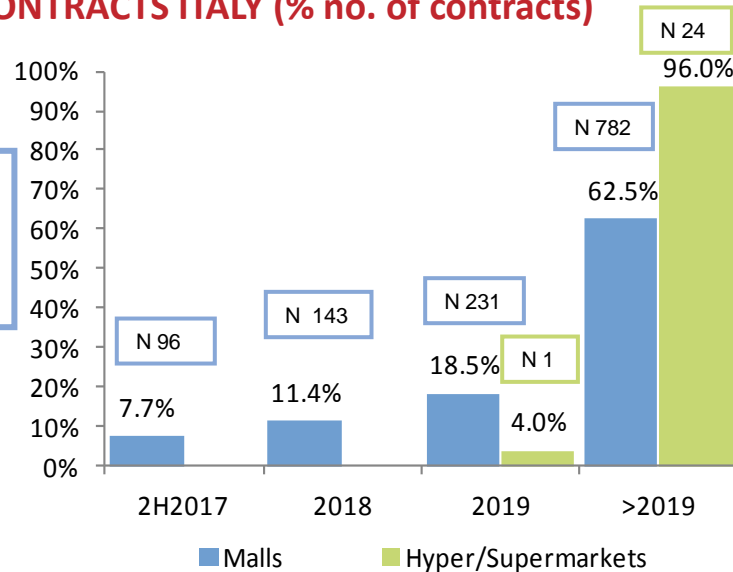
- ☑ Rents are paid in EURO

#### Rents indexation:

- ☑ All contracts are EUROLINKED

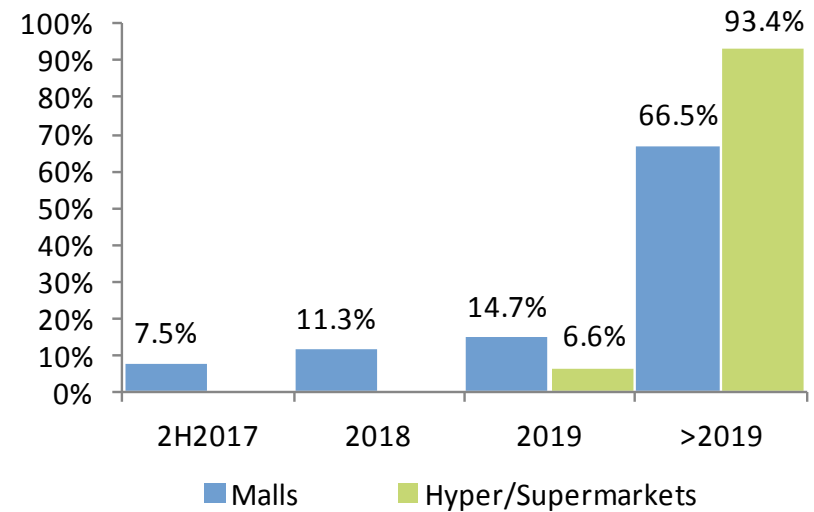
# Contracts in Italy and Romania

**EXPIRY DATE OF HYPERMARKETS AND MALLS CONTRACTS ITALY (% no. of contracts)**



**Average residual maturity**  
Hyper 7.3 years  
Malls 4.5 years

**EXPIRY DATE OF HYPERMARKETS AND MALLS CONTRACTS ITALY (% of value)**



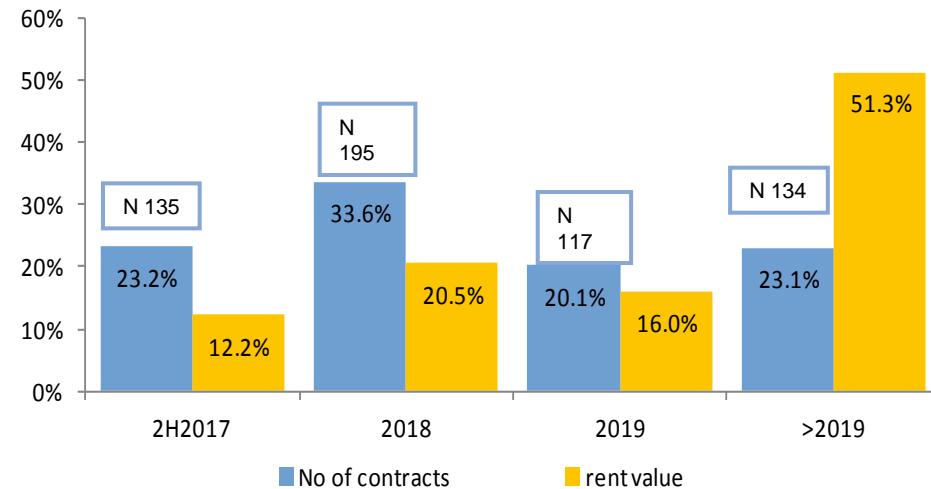
## ITALY (total malls contracts 1,252)

In 1H2017 **74 contracts** have been **signed** of which **25** were **turnover** and **49 renewals**.  
Renewals with **upside +4.7%** mainly thanks to the renewals of contracts of the ESP pre-existing mall.

## ROMANIA (total contracts 581)

In 1H2017 **136 contracts** **were renewed** (upside **+2.5%**) and **101 contracts** **were signed**.  
(Renewals and new contracts of 1H2017 represent the 1.1% and 0.7% of Winmarkt total revenues)

**EXPIRY DATE OF MALLS CONTRACTS ROMANIA (no. and % of contracts and % of value)**

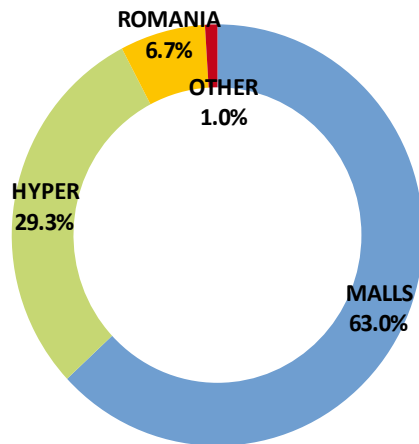


**Average residual maturity**  
6 years



# Key tenants as at 30/06/2017

## Breakdown of rental revenues



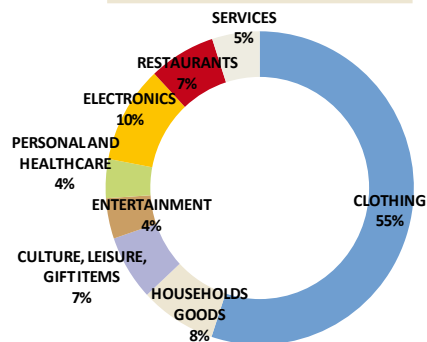
## Top 10 Tenants Italy

TOP 10 Tenant	Product category	Turnover impact	No. of contracts
<b>H&amp;M</b>	clothing	3.2%	11
PIAZZA ITALIA	clothing	3.2%	12
miotivi <b>FIORRELLA RUBINO</b> <b>oltre</b>	clothing	2.6%	28
<b>OVS</b>	clothing	2.4%	8
<b>unieuro</b>	electronics	2.2%	7
<b>SCARPE &amp; SCARPE</b>	shoes	2.0%	7
<b>CALZEDONIA</b>	clothing	1.7%	25
<b>ALCOTT</b>	clothing	1.5%	11
<b>DECATHLON</b>	clothing	1.5%	4
<b>KASANOVA</b> l'amante della casa	household goods	1.3%	16
<b>Total</b>		<b>21.6%</b>	<b>129</b>

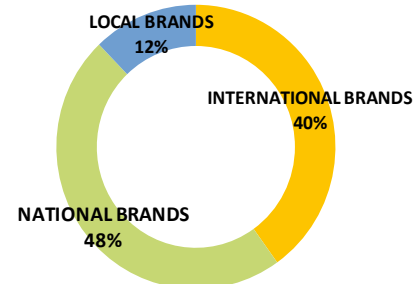
## Top 10 Tenants Romania

TOP 10 Tenant	Product category	Turnover impact	No. of contracts
<b>Carrefour market</b>	food	9.1%	9
<b>H&amp;M</b>	clothing	8.1%	6
<b>PEPCO</b>	clothing	4.1%	11
<b>ALTEx</b>	electronics	2.8%	4
<b>B&amp;B</b>	jewellery	2.7%	7
<b>dm</b>	grocery	2.7%	5
<b>SENSE</b>	pharmacy	1.9%	4
<b>OCPI</b>	offices	1.7%	1
<b>BILLA</b>	food	1.3%	2
<b>BANCA BT TRANSILVANIA</b>	bank	1.2%	2
<b>Total</b>		<b>35.6%</b>	<b>51</b>

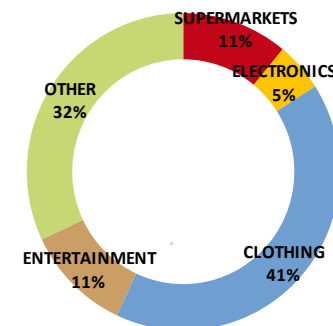
## MALLS MERCHANDISING MIX



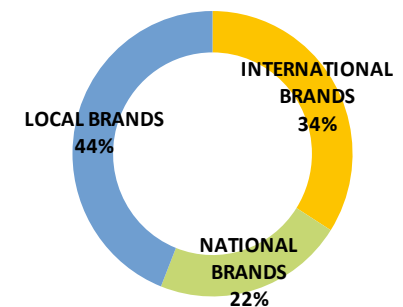
## MALLS TENANT MIX



## MALLS MERCHANDISING MIX



## MALLS TENANT MIX



## General objectives:

- + convenience
- + security
- new products and services
- **Shops renewal**
- Innovation through e-commerce

**DEEP TRANSFORMATION  
OF THE HYPERMARKET**  
**Investments €240 mn**  
**8 – 10 hyper per year**  
**(approx. €10 mn each)**

Are also expected:

- 30 new openings
- 160 refurbishments (renewals of 1/3 of pos, supermarkets included)
- development of new corners dedicated (62 optician corners, 57 healthcare areas, 60 new pet store)

## FURTHERMORE:

- **More choice of packaged products** (new products for rising needs, more national and international excellences, centrality of Coop products)
- **Centrality and requalification** and better offer on **fresh food**
- **Modern non-food** and careful to customer needs (also thanks to the on-line)
- **Prices repositioning:** impressive price reduction throughout 2017, price simplification, offers and promotions more understandable

# 2017-2019 Business Plan and its impacts on IGD

Investments for the points of sale transformation will be fully covered by  
Coop Alleanza 3.0

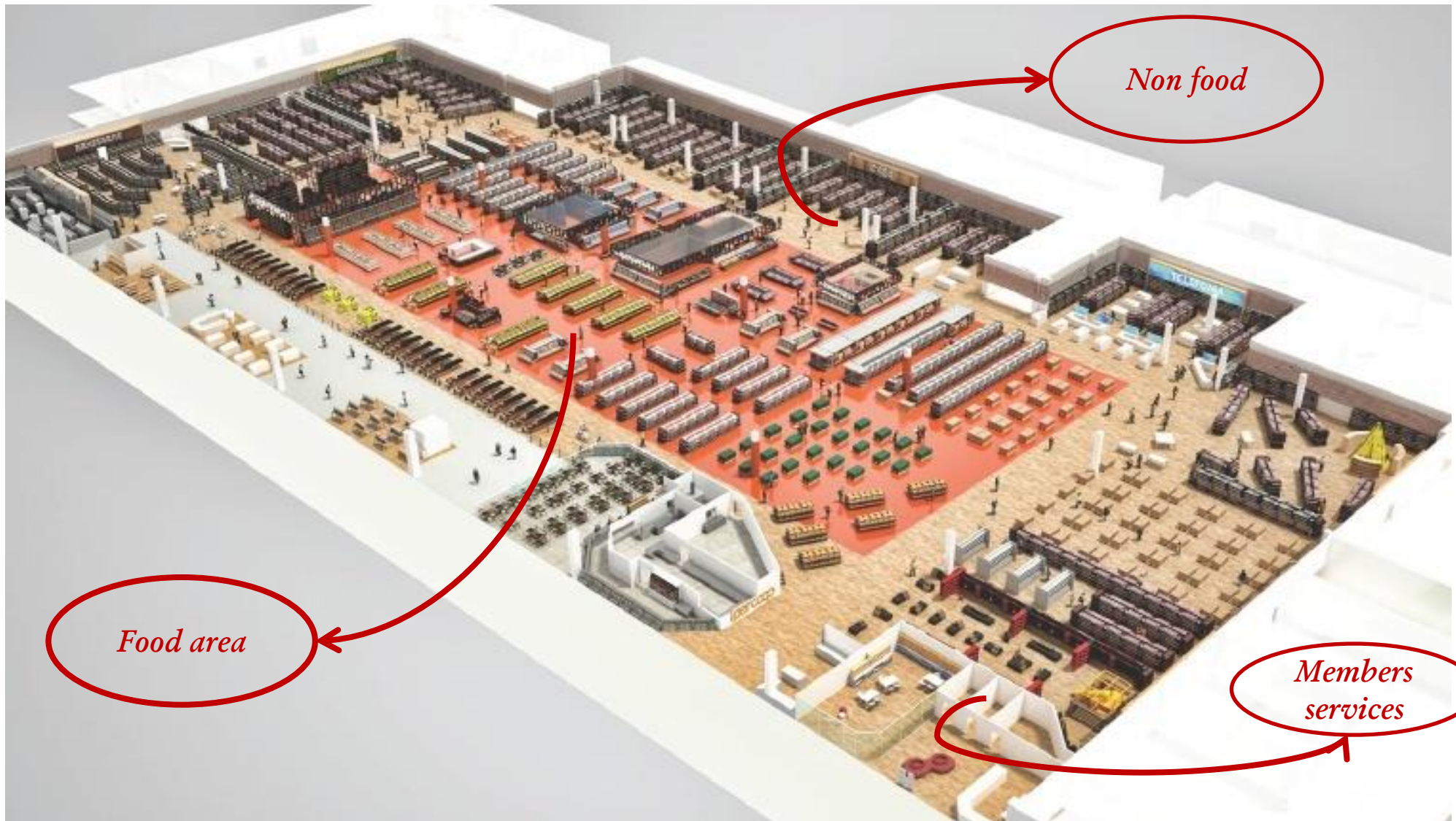
*First intervention have been carried out...*



Ipercoop Formigine (MO) opened on 29 April 2017



*Others are still being studied...*



Render of a new big hypermarket





### 3. Results as at 30 June 2017

# Highlights at 30 June 2017

↗ **€ 71.6 mn**

**Core business revenues**  
**+ 6.0%**

↗ **€ 50.0 mn**

**Core business Ebitda**  
**+ 6.9%**  
Margin 69.8% (+60 bps)  
Margin from Freehold 79.5% (+90bps)

↗ **€ 48.9 mn**

**Group Net Profit**  
**+ 84.6%**

↗ **€ 31.9 mn**

**FFO**  
**+ 17.8%**  
FFO per share € 0.039

↗ **€ 2,210.4 mn**

**Portfolio Market Value**  
**+1.5% (LFL +0.7%)**

↗ **€ 1.31 per share**

**Epra NNNAV 30/06/2017**  
**+1.6% vs 1.29 FY2016**

# FY 2016 and 1H 2017 main results

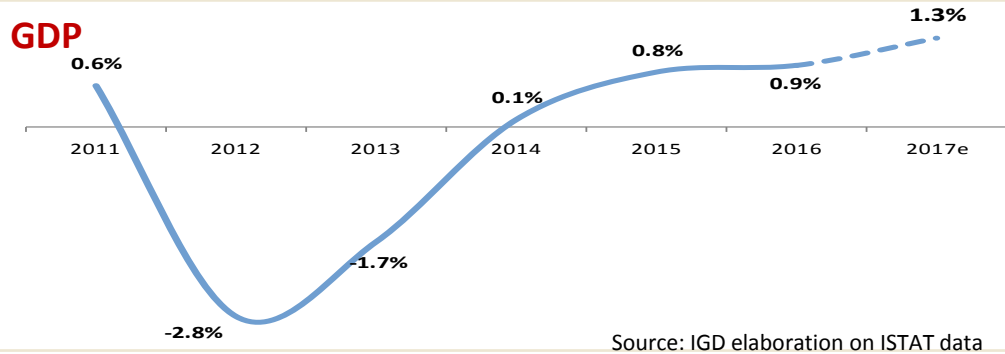
	2015	2016		1H2016	1H2017	
<b>Revenues</b>						
• Core Business Revenues	€125.9mn	€136.8mn	+8,4%	€67.5mn	€71.6mn	+6.0%
<b>EBITDA</b>						
• EBITDA (Core Business)	€84.7mn	€94.9mn	+11,6%	€46.7mn	€50.0mn	+6.9%
• EBITDA Margin (Core Business)	67.3%	69.3%	+200pts	69.2%	69.8%	+60pts
• EBITDA Margin from Freehold	77.2%	78.7%	+150pts	78.6 %	79.5%	+90pts
• Group Net Profit	€46mn	€68.3mn	+49.7%	€26.5mn	€48.9mn	+84.6%
Core Business Funds from Operation (FFO)	€45mn	€53.9mn	+18.9%	€27.1mn	€31.9mn	+17.8%
Core Business FFO <i>per share</i> <sup>(1)</sup>	€0.056	€0.066				
• Epra NNNAV per share	€1.25	€1.29		€1.22	€1.31	

# Good news from the macro perspective...

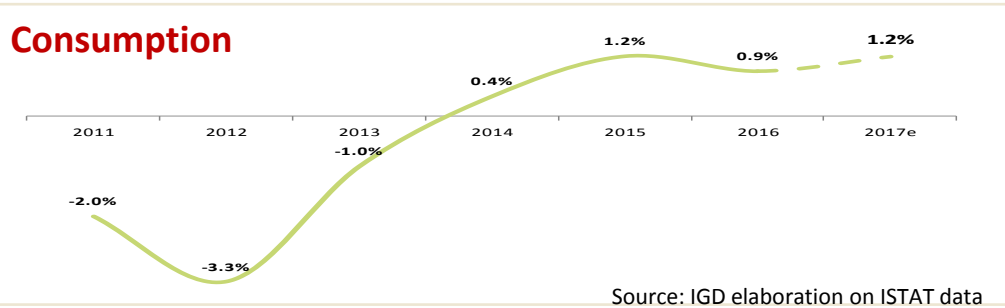
ITALY



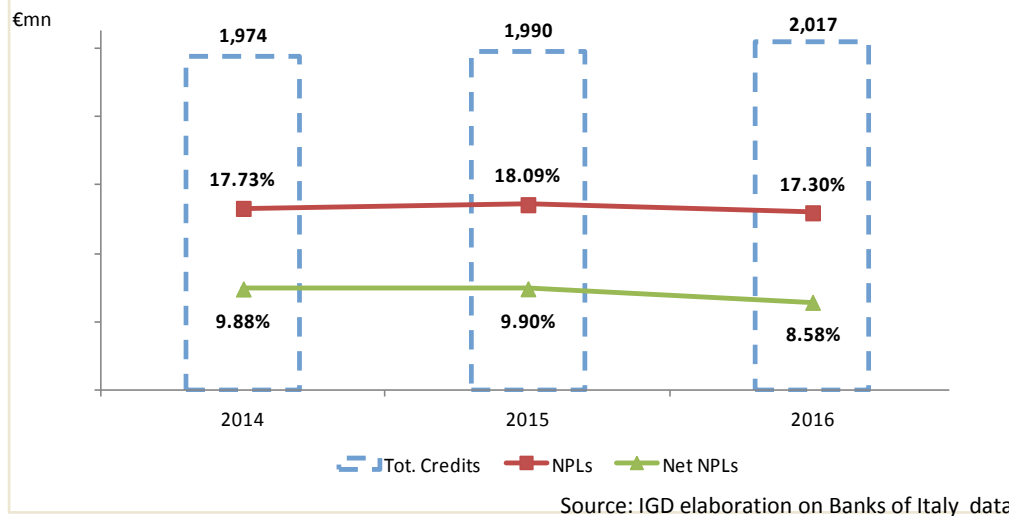
## GDP



## Consumption



## Bank credits and NPLs



## 1. Projections of the Italian economy are improving...

- The Italian economy accelerated in the first half of 2017. Forecasts for 2017 have been revised upwards and **GDP is expected at about 1.3%/1.4% this year.**
- Main **growth drivers** are **investments, exports and private consumption.**
- The **inflation rate** returned positive and it is expected to be around +1.3% at the end of 2017.
- In June **unemployment** fell to 11.1%, returning to the level of 2012.

## 2. ... and the perceived risks decreased

- The **impact of NPLs of the Italian Banks is decreasing**
- **NPLs sales increased:** €42 bn sold or announced in June for an expected total amount at year end of about €100 bn.
- The **political risk** decreased:
  - in Europe, due to the recent election results
  - in Italy, where the elections will be held in 2018 as previously planned.



# ...and the Italian real estate is continuing to grow

Total  
Italian Real Estate  
1H 2017:  
**€5.8 bn**  
**+58% vs 1H2016**

Transactions value (€ mn)  
% out of the total  
Δ vs 1H2016

## Retail



**€1,198 mn**  
21%  
**+76%**

## Office



**€2,012 mn**  
35%  
**+30%**

## Hotel



**€770 mn**  
13%  
**+49%**

## Logistics



**€762 mn**  
13%  
**+291%**

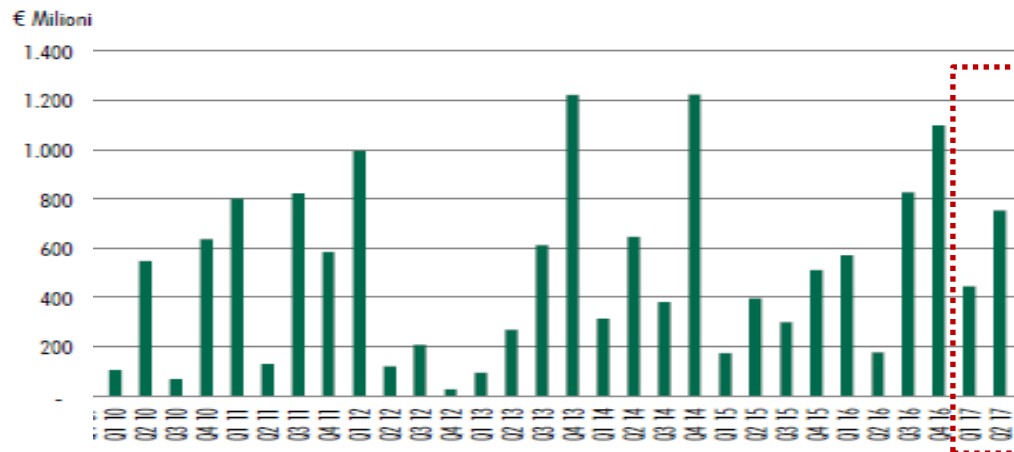
## Mixed-Others



**€1,019 mn**  
18%  
**+43%**

Source: CBRE

## Retail investment evolution in Italy



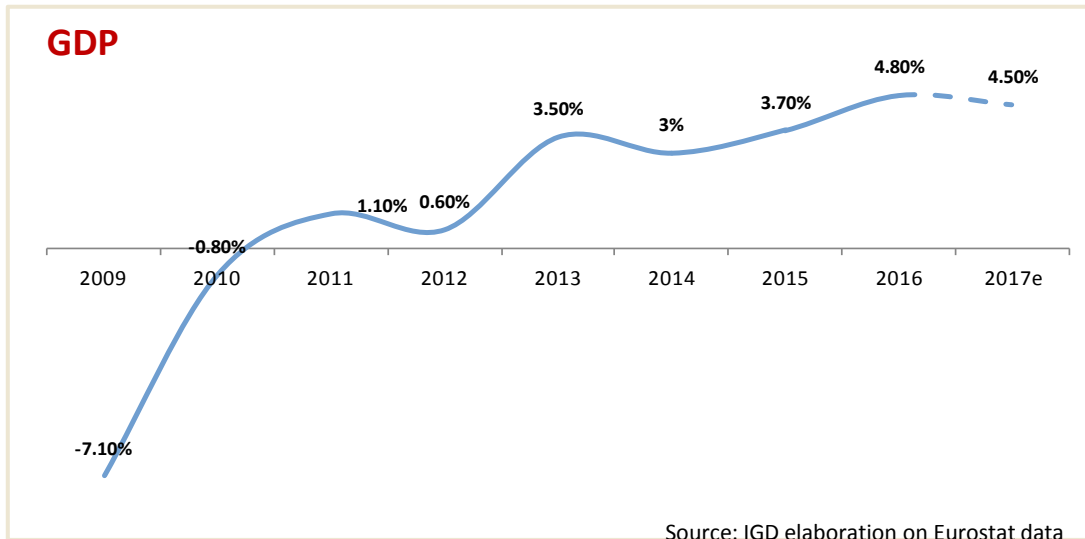
Fonte: CBRE Research, Q2 2017.

• Retail investments 1H 2017: **approx. €1.2 bn, +76% vs 1H 2016**.

- Most important retail transaction: **disposal of “Le Befane” shopping center** in Rimini (€300mn).
- **80% of the invested capital came from foreign investors** (there was a significant increase in the contribution of European investors, particularly the German, French and UK ones).
- Outlook substantially stable for the second half of the year in terms of yields and rents.

# Romania, a rapidly expanding economy

## ROMANIA



- GDP is expected at the end of 2017 to be over 4% .

- Growth will be driven by a strong domestic demand supported by a new set of fiscal measures adopted by the Government (1% cut in VAT and increase of the minimum wage).



- Prime shopping center yields decreased.



- Romania confirmed to be a **very attractive market** for **international retailers** which are very interested in expanding into this country.



- **Investments** in quality refurbishment and/or development activities also in secondary and tertiary cities.

# Operating performance



**+0.5%**

**+1.3% including Esp extension**

**Malls tenant sales**



**-0.8%**

**Footfalls**

Strongly affected by the first 2 months of the year and calendar effect



**-1.8%**

**Footfalls**

Affected by the competition of new shopping malls, fit-outs and calendar effect

# Commercial performances: Italy



**74 signed contracts**

of which 25 turnover and 49 renewals



**+4.7% upside**



**2% rotation rate**



**97.2% occupancy**

Stable vs 97.2% 1Q17



ESP (Ravenna)



# Commercial performances: Romania



**237 signed contracts**

Of which 136 turnover and renewals and 101 new contracts



**+2.5% upside**



**17.4% rotation rate**



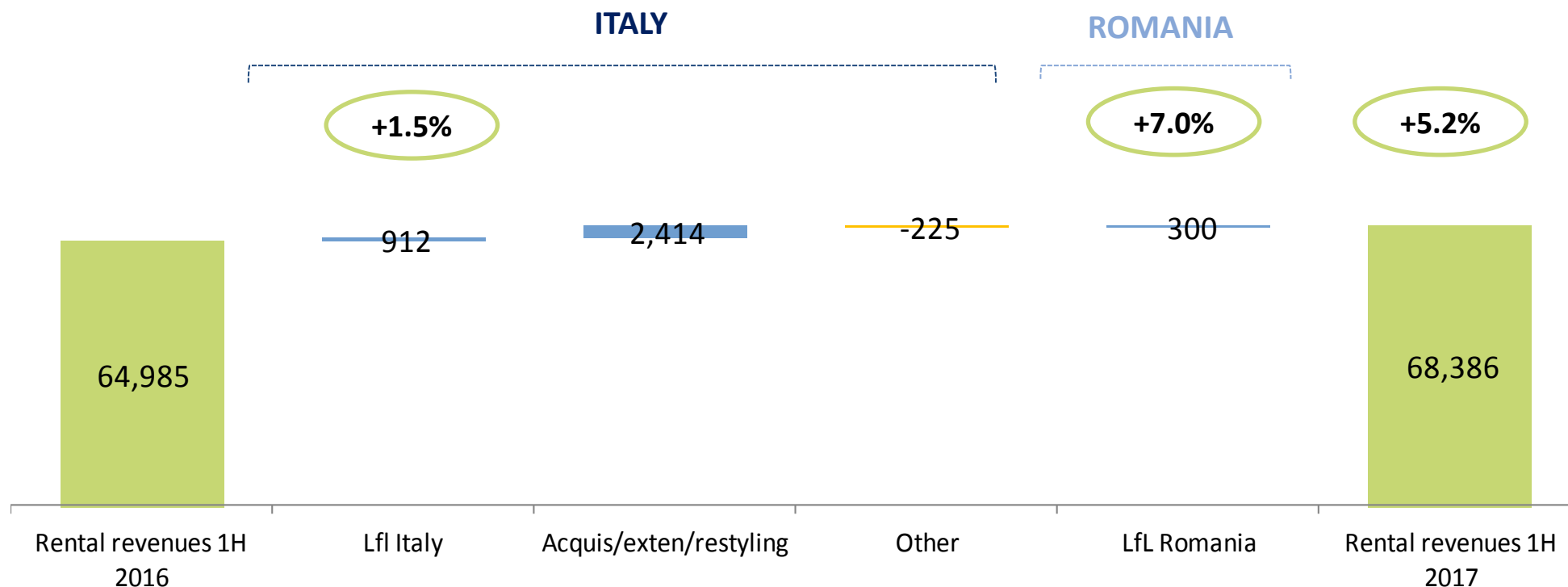
**96.9% occupancy**

Increasing vs 96.0% 1Q17



Ploiesti Grand Center

# Results: rental revenues +5.2%



➤ **Like for like Italy +1.5%:** malls (+2.1%) and slight increase in hypermarkets (+0.6%); inflation had a marginal contribution over the period (approx. 25 bps)

➤ **Like for like Romania +7.0%** due to marketing and re-negotiation activities carried out in the period

# Spaces to be lived in

Focus on **QUALITY** of shopping center and **SERVICES** offered to visitors and tenants

## NEW FOOD COURT



## NEW SERVICES



PET SHOP



**ESP - extension  
FOOD COURT  
2,200 sqm  
(11.6% gla new  
malls)**



CHILDREN AREA

**ESP - extension  
SERVICE 800 sqm**



# New brands to...

- ✓ Increase the attractiveness of the shopping malls
- ✓ Diversify the shopping malls from their competitors

## SERVICES



ESP  
(Ravenna)

## PET SHOP



ESP  
(Ravenna)

## HEALTHCARE



PORTE DI NAPOLI  
(Afragola)

## ELECTRONICS



ESP  
(Ravenna)



## CLOTHING



ESP  
(Ravenna)



TIBURTINO  
(Guidonia)



VALERIO  
1966  
BESPOKE LUXURY

ESP  
(Ravenna)



LA TORRE  
(Palermo)



CITTA' DELLE STELLE  
(Ascoli)

## FOOD COURT



ESP  
(Ravenna)



PUNTA DI FERRO  
(Forlì)



ESP  
(Ravenna)



SARCA  
(Milano)



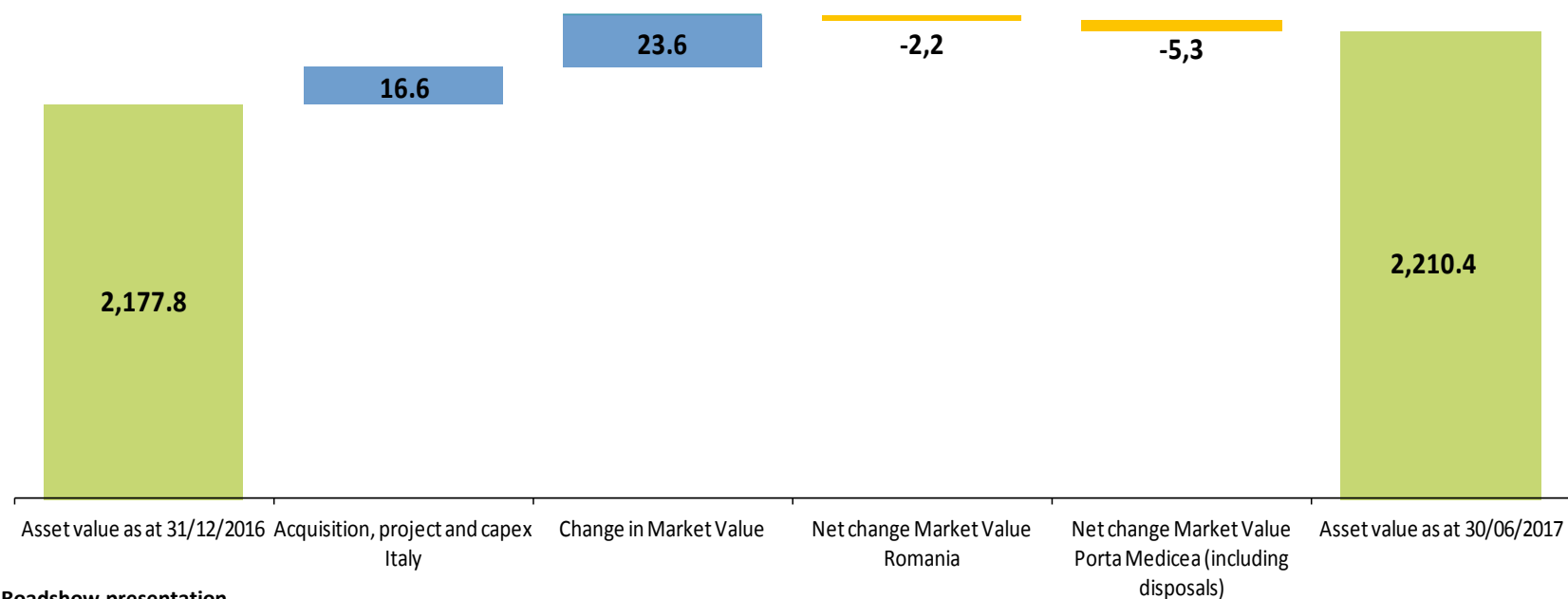
ESP  
(Ravenna)



ESP  
(Ravenna)

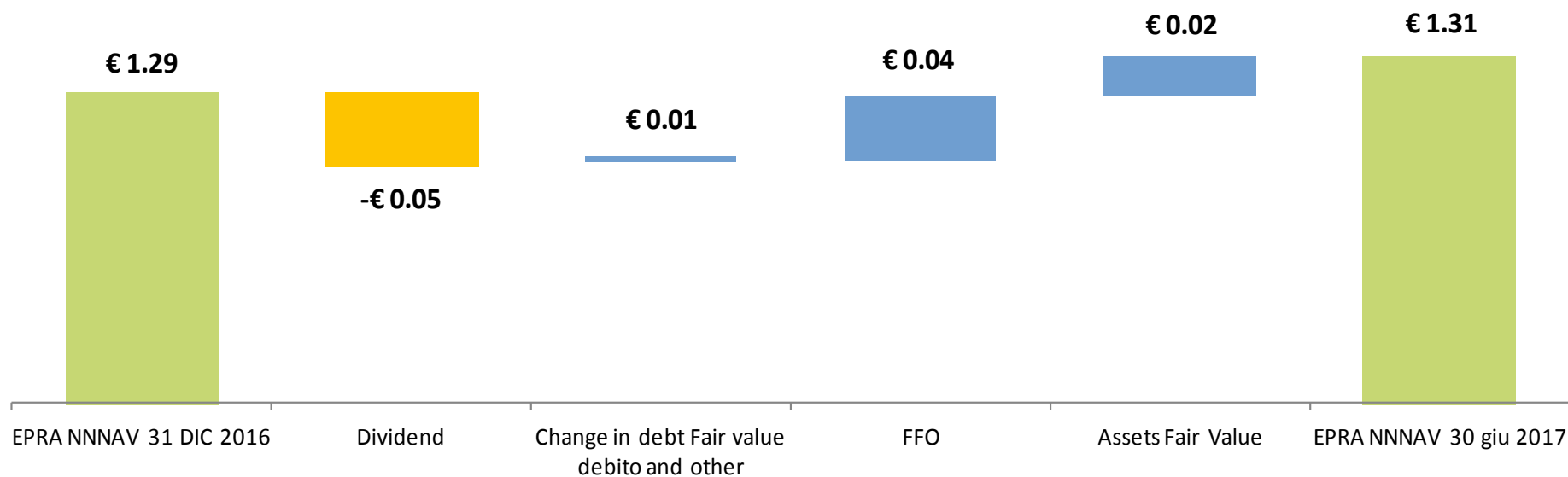
# IGD Portfolio is growing...

	FV 2016	FV 1H2017	$\Delta$ %	$\Delta$ % <i>Like for Like</i>	Gross Initial Yield	Financial occupancy	
Malls Italy	1,211.60	1,287.91	+ 6.3%	+ 1.1%	6.30%	95.93%	97.22% average malls + hyper
Hyper Italy	646.09	649.60	+ 0.5%	+ 0.5%	6.19%	100.0%	
Romania	164.91	162.67	-1.4%	-1.4%	6.55%	96.91%	
Porta a Mare + development + other	155.17	110.20					
<b>Total IGD portfolio</b>	<b>2,177.77</b>	<b>2,210.38</b>	<b>+ 1.5%</b>				



## ...and so is the value created

€ per share	31-Dec-16	30-Jun-17	Δ%
EPRA NAV	1.37	1.38	+1.0%
EPRA NNNAV	1.29	1.31	+1.6%





# IGD's financial structure even stronger

✓ Creditworthiness confirmed by:

**1**  
**Rating Baa3**  
**Outlook Stable**  
confirmed by Moody's  
(December 2016)

**2**  
**USPP Bond**  
**€100mn**  
(2.25% 7 years)  
entirely  
subscribed by  
**Pricoa**  
(January 2017)

**3**  
**Public Bond**  
**€300mn**  
Trading @105,14  
Implied yield to  
maturity (3.5y)  
1.147%\*

✓ IRS expired in April 2017 cost 4.38% (notional €70.7mn; total cost 4.933%) replaced with two IRS, duration 10 years, cost 0.59% (notional €69.25mn; total cost 1.142%)

✓ An agreement was signed with Kepler Chevreux aimed at support the liquidity of IGD shares with effect from 4 September 2017

\*Source: Bloomberg data on 30/06/2017

# Financial Highlights

↗ **48.5%**

**Loan to Value**

Fy 2016: 48.3%

↗ **0.98**

**Gearing ratio**

Fy 2016: 0.97

↗ **2.9%**

**Cost of Debt**

Fy 2016: 3.3%

↗ **2.8X**

**Interest Cover Ratio**

Fy 2016: 2.2 X

↗ **5.2 years**

**Average residual maturity of  
long-term debt**

Fy 2016: 5.5 years

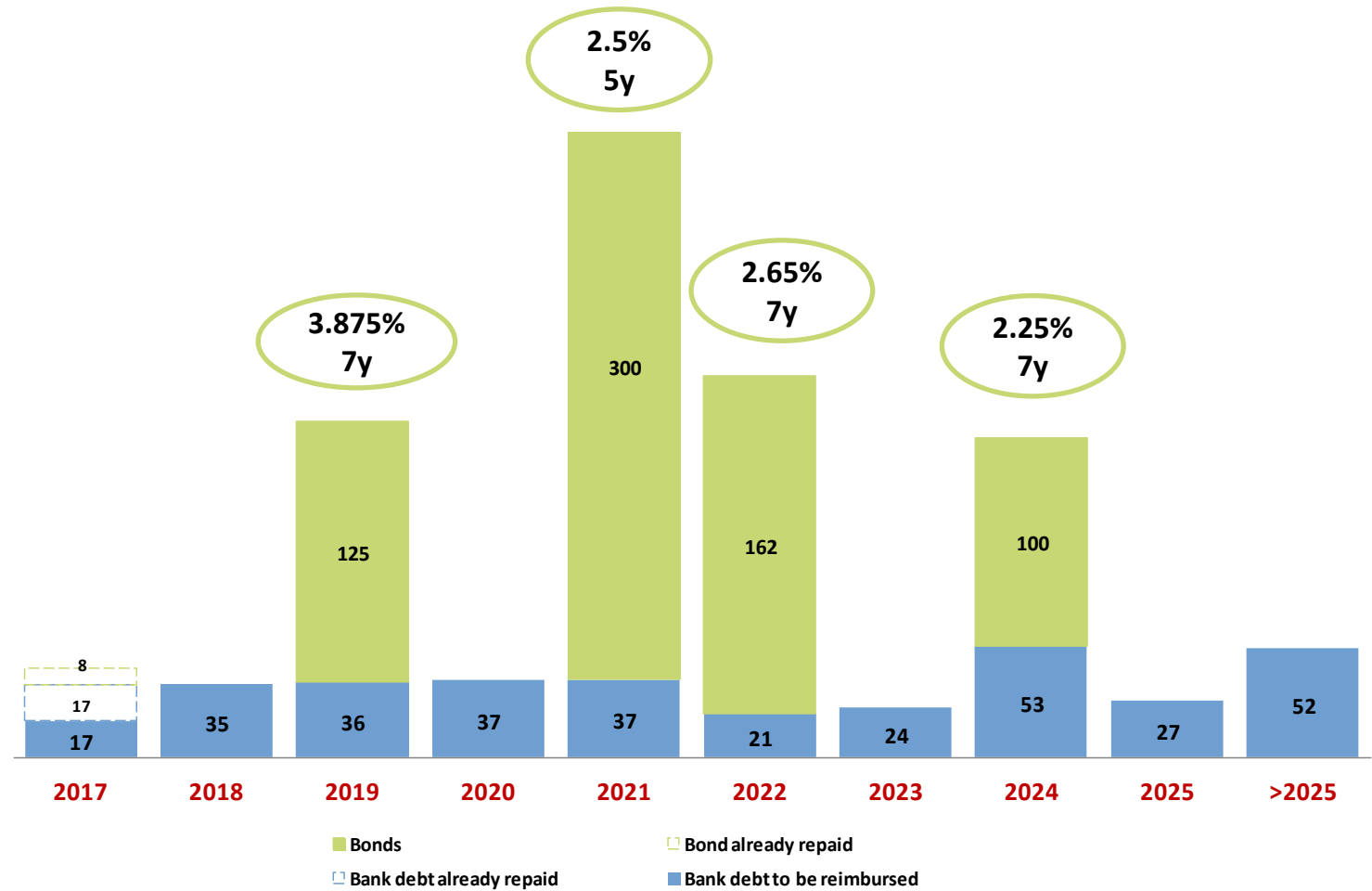
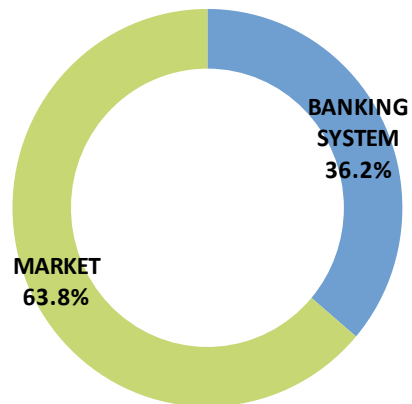
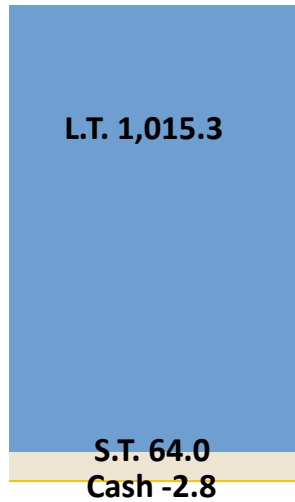
↗ **94.5%**

**Hedging on long-term debt +  
bond**

Fy 2016: 93.8%

# Debt structure

Net Debt 1H2017  
€1,076.8 mn





# Fund from Operations (FFO) €31.9 mn (+17.8%)

Funds from Operations	1H_2016	1H_2017	Δ vs 2016	Δ%
<b>Core business EBITDA</b>	<b>46,743</b>	<b>49,982</b>	<b>3,240</b>	<b>6.9%</b>
Adj Financial Management	-19,088	-17,548	1,540	-8.1%
Adj Extraordinary Management	-125	0	125	n.a.
Adj current taxes of the period	-466	-563	-97	20.9%
<b>FFO</b>	<b>27,063</b>	<b>31,871</b>	<b>4,808</b>	<b>17.8%</b>

- + €3.2 mn due to Ebitda increase
- + €1.5 mn financial management (net of liability management)

**Further increase compared to 1Q (+10.2%)**

***Target communicated in February FFO FY2017:***

***+18/19% vs 2016***



***FFO FY2017 OUTLOOK REVIEWED :***

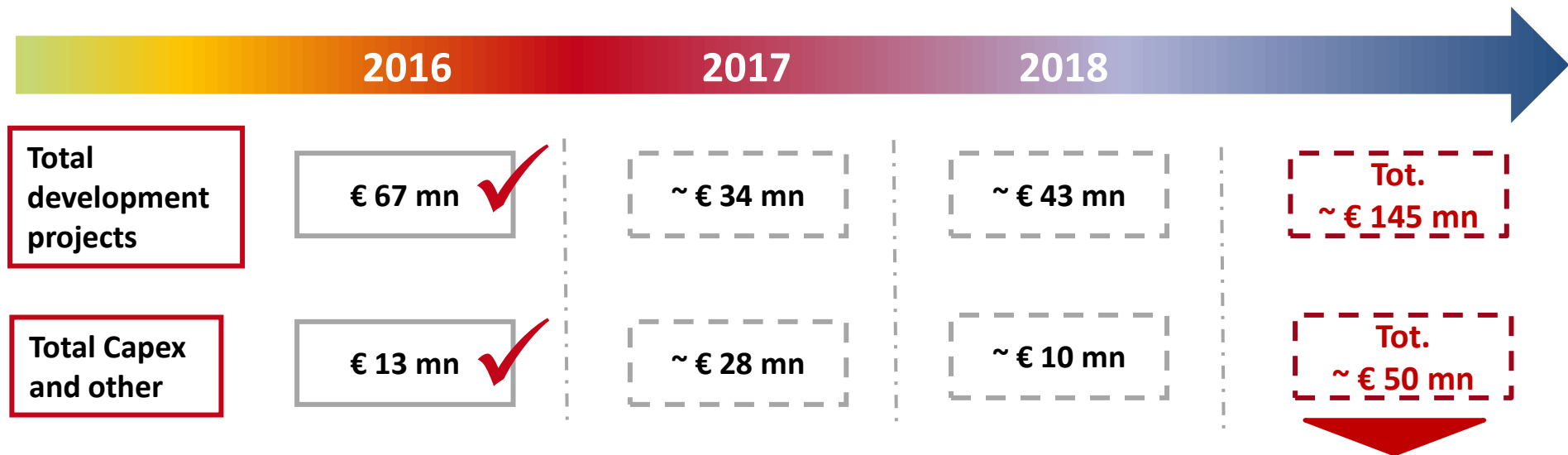
***+20% vs 2016***

Centro Sarca – Sesto San Giovanni (MI)

## 4. Pipeline and 2016-2018 Business Plan (released in May 2016)



# Investment pipeline



- A new mall every year; new GLA around 71,500 sqm
- Expected average yield on cost approx. 7% but **>8% already achieved on Maremà and ESP**
- Attention on sustainability and energy saving
- Seismic improvement works: voluntary action plan to improve the safety of customers and employees





**Esp: 1 June 2017 extension opening**



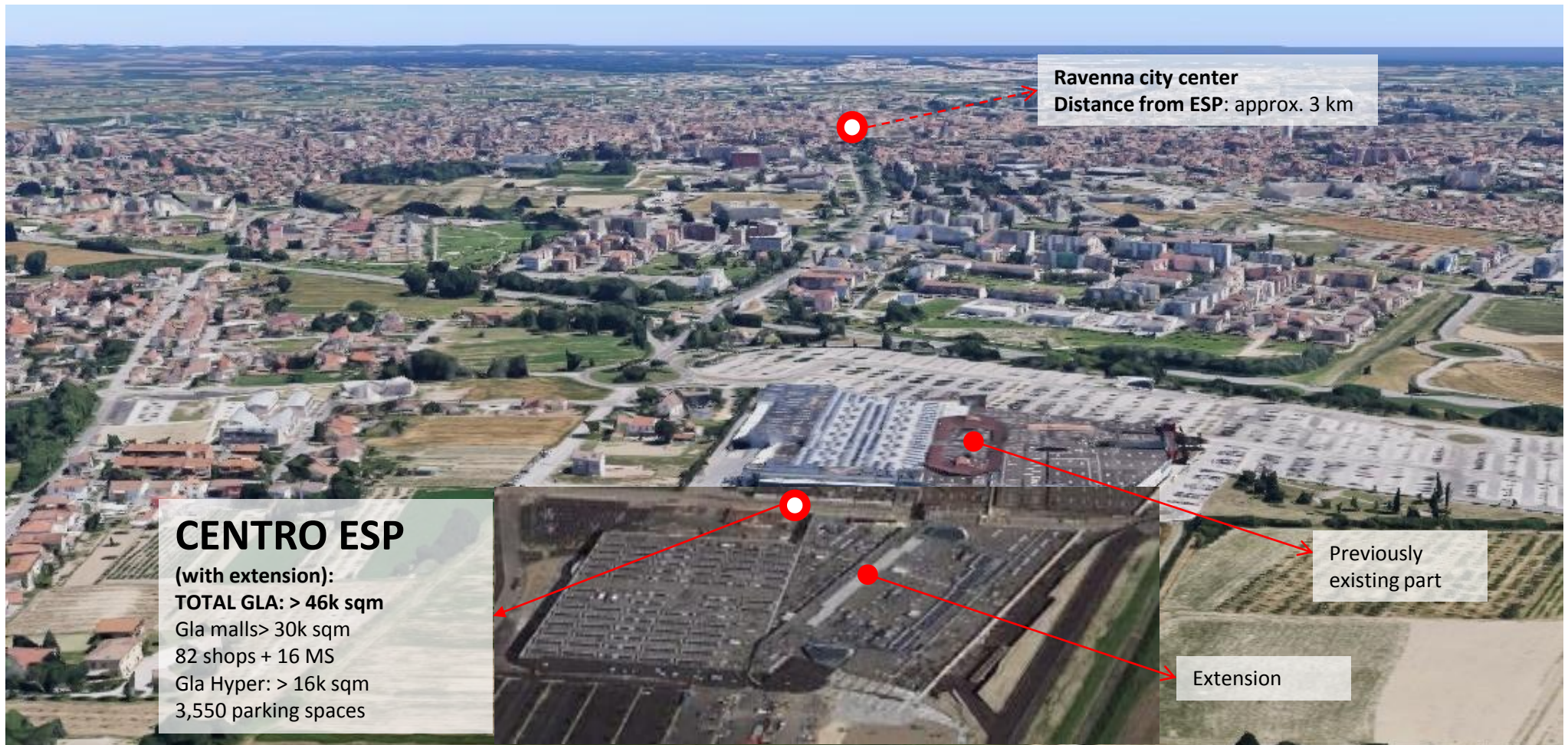


# ESP: a perfect example of the IGD portfolio

## Leading center in a rich area (Ravenna)

Catchment area: > 130k (20 mins) and > 300k (30 mins)

Disposable income per-capita 2015: > €22k (+7.1% vs Italian average)





# ESP: a new success for IGD following the opening of Maremà in Grosseto



**Footfalls in the first month: approx 510,000**

**Total investment approx. €51 mn**

**Yield on cost >8%**

**Important brands:**

**Bershka**

**H&M**

**JACK & JONES**

**O bag  
STORE**

**MAISONS  
DU MONDE**

**PULL&BEAR**

**Apple  
Premium Reseller**

**Timberland**

**OVS**

**PIAZZA ITALIA**

**SCARPE & SCARPE**



# Città delle Stelle remodeling



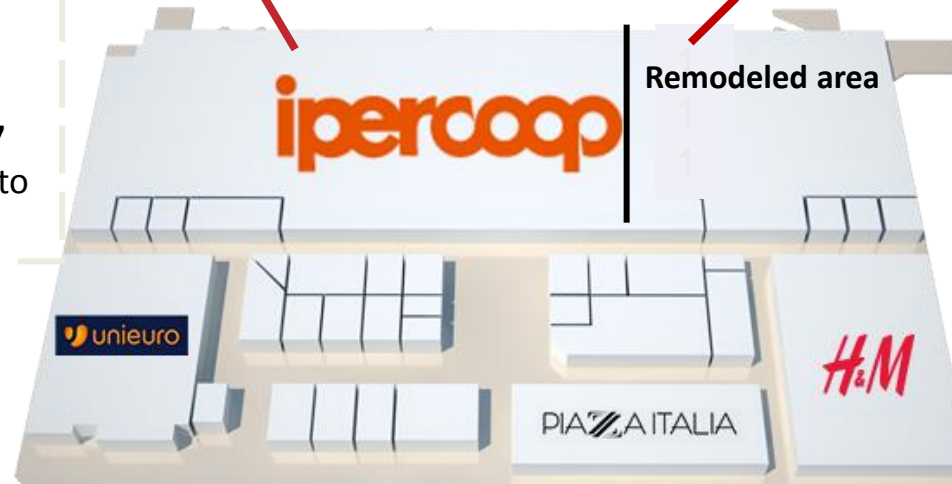
Completed



Work in progress

✓ **HYPERMARKET  
REDUCTION AND  
RESTYLING**

Openend on 24 March 2017  
Gla hyper from 14,400 sqm to  
9,350 sqm



Remodeled area

✓ **NEW GLA IN THE MALLS**  
Approx. 4,150 sqm (shops,  
stands)

Preletting: > 90%

IGD investment: € 1.4 mn

End of work: 2H2017



# Pipeline update:

## Gran Rondò (Crema)



New medium surface (+ 2,850 m<sup>2</sup> GLA) **already rented**  
Total restyling of the outside of the shopping malls  
End of work: 1H 2018  
Total expected investment: approx €7 mn

## Officine Storiche (Livorno)



Redevelopment of the former Cantier Navali Orlando, a modern retail concept with personal care services (fitness, leisure, food court)  
**Preletting:** significant interests collected  
**Expected opening:** end of 2018  
**Total expected investment:** approx €52 mn

# Porta a Mare project

## The heart of the initiative will be completed shortly

### TOTAL OWNERSHIP OF THE INITIATIVE

following the repurchase of CMB's stake

### SALE of PIAZZA MAZZINI RESIDENTIAL AREA ALMOST COMPLETED

60 flats sold/reserved out of 73

Total sold/reserved: **78%**

### PALAZZO ORLANDO:

1 office sold and 5 rented

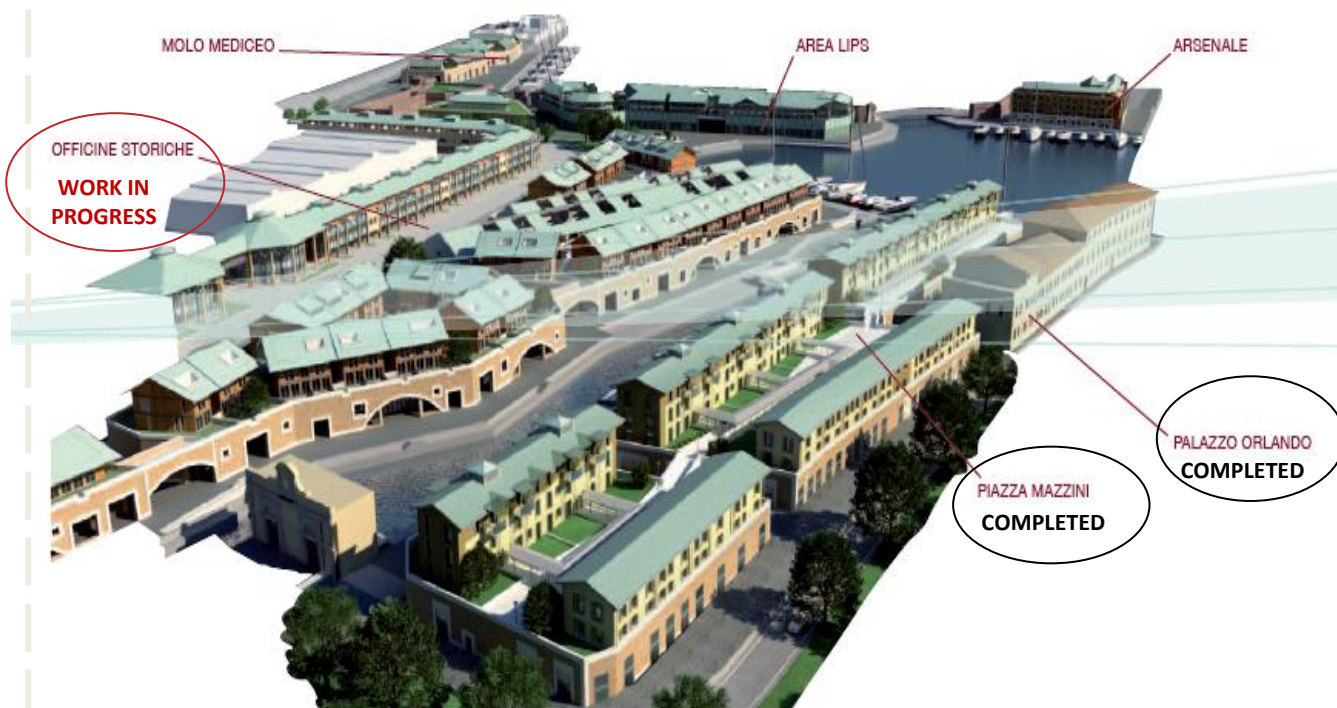
Total sold/ rented: **53.4%**

### WORK IN PROGRESS IN OFFICINE STORICHE *the heart of the retail initiative*

End of work: **end of 2018**

Sqm devoted to retail: > 15,000 sqm

42 seafront flats



# Main targets - BP 2016-2018

## New Targets BP 2016-2018

### REVENUES FROM RENTAL ACTIVITIES

Total growth > +20% approx.  
cagr\* +7% approx.  
cagr\* LFL +2% approx.

### EBITDA MARGIN Core business

>70% (BP end)

### EBITDA MARGIN Freehold

approx. 80% (BP end)

### Funds From Operations Core business

approx. €75 mn (ffo in 2018)  
Cagr\* > 18%

### LTV

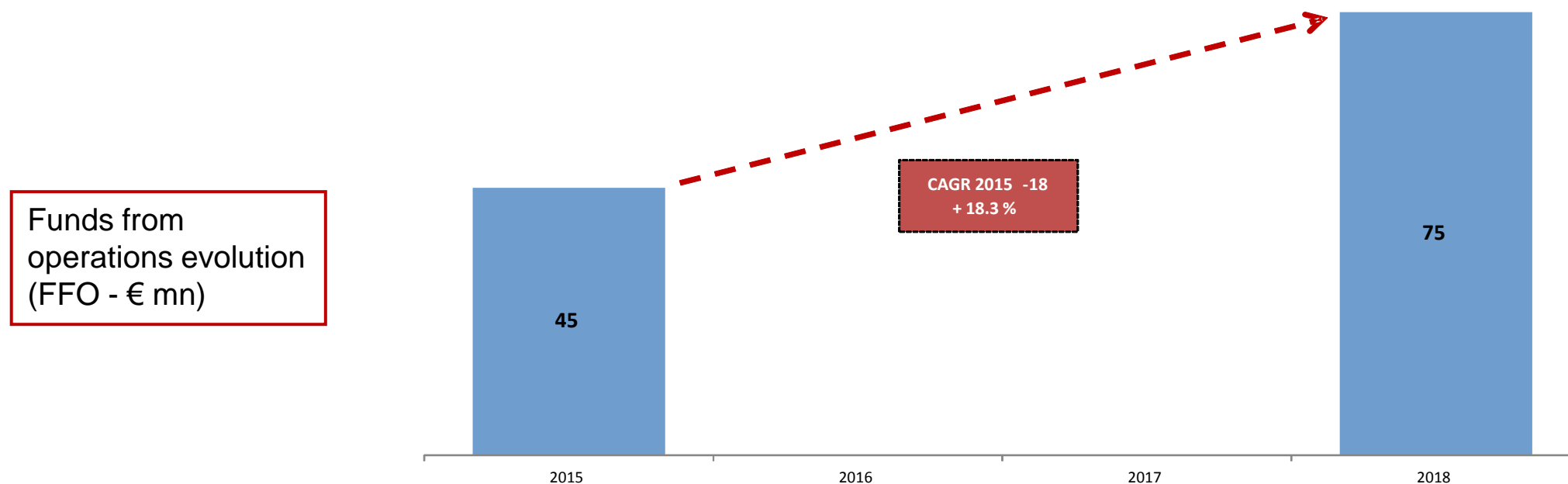
>45% <50% (BP timespan)

### PIPELINE

approx. €195 mn BP timespan (of which for development approx. €145mn)

\*CAGR calculated used 31/12/2015 as base; cagr of previous plan used 2014 as base

# FFO evolution and Dividend policy



**As for *dividends*,  
policy, already communicated to the market, of the distribution of about **2/3** of the  
core business *FFO*, is confirmed**

***Dividend Reinvestment Option (DRO)*  
remains **an option that we intend to evaluate in the coming years, according to financial  
markets conditions****



# Final remarks

The updated Business Plan, that has a low execution risk, confirms IGD's ability to increase FFOs and strengthen visibility of the dividends that will be distributed.

Following Punta di Ferro acquisition, not foreseen in the previous Plan, FFO target has been further improved.



**Therefore:**

✓ **Confirmation of strategy of organic development pipeline completion**

**and**

✓ **Possibility to evaluate any further external growth options that would be accretive for our shareholders**

## 5. Sustainability



# IGD Sustainability

## The starting point

In 2010 IGD decided to take a structured path towards **Social Responsibility**, considering:

Internal reasons

- The cooperative background.
- The belief that adopting sustainability criteria in the real estate sector is a way to pursue a lasting growth over time.

External reasons

- The will to meet the expectations of the stakeholders interested in sustainability
- The UN “Call for Action” and the attention that the real estate sector is paying on sustainability issues.

## IGD sustainability steps



# What is sustainability for IGD?

## MACRO ISSUES AND MATERIAL ISSUES

### 1. Integrity in business and management



- Corporate Governance
- Transparent information
- Legality
- Operate ethically

### 2. Quality and efficiency of the Shopping Centers



- Environmental impact of the structures
- Attractiveness and liveability of the Shopping Center

### 3. A changing context



- Stakeholder engagement and awareness

### 4. The concept of “Spaces to be lived in”



- Social role of the Shopping Center
- Territorial importance
- Communication
- Innovation

### 5. Employees



- Steady and attractive workforce
- Equal opportunities and diversities
- Internal culture
- Employee wellbeing

**The Business Plan defines the sustainability goals starting from materiality.** Each of the material issue has qualitative and quantitative targets (for a total of 31), which are attributed to Managers and periodically monitored by the Sustainability Committee.

In order to realize the sustainability targets, IGD intends to invest ~ **10 million euro** throughout 2016-2018.



# 1. Integrity in business and management 1/2

A transparent and efficient governance ensures protection to investors and an effective management of the Company

**IGD's governance has been in line with the criteria of the Self Regulatory Code of Italian Stock Exchange since the listing.**

From 2008, an internal Corporate Governance Code has been adopted

## COMMITTEES:

- Chairman's Committee
- Nominations and compensation Committee
- Control and Risks Committee
- Committee for Related Parties Transactions (3 independent directors)

In addition to Compliance Committee

## INTERNAL CONTROL AND RISK MANAGEMENT SYSTEM

Held by the Chairman, including the Internal Audit and Risk Management



New BoD appointed by AGM on 15 April 2015 for the period 2015-2018

13 Directors of which:

- **7 independent** (since the listing the majority of the directors has been independent)
- **4 directors of the less represented gender (31%)**

# 1. Integrity in business and management 2/2

## Risk Management

Since 2010 IGD defined and implemented an **integrated risk management process** based on the internationally recognised standards in the field of Enterprise Risk Management (ERM)

The **ERM Model** adopted assists the Top Management in the identification of the principal corporate risks and the relevant ways in which to manage them , as well as in the definition of safeguard measures to protect them from such risks.

**Sustainability** is an integral part of this system:

**43** risks monitored

**19** of which have ESG implications

**1** specific risk regarding environmental sustainability

## Other initiatives

### Protocols to promote business sustainability

**15**

n. of Sustainability  
Protocols signed

Adopted by **winmarkt** shopping in center document signed by the supplier, which commits the latter to behave in such a manner that is consistent with several ethical principles, and failure to do so constitutes a breach of contract.

### Legality Rating

In 2016 IGD obtained the **Legality Rating** from the Antitrust Authority **with the maximum score (three stars)**.

The Rating represents a **reward system** for companies that comply with the law and structures their organizations and business activities accordingly.

## 2. Quality and efficiency of the shopping centers 1/3

Sustainable buildings are less expensive to run and more attractive for tenants and visitors

### Actions carried out by IGD

#### 1. Environmental management system (EMS) certified ISO14001



- Monthly monitoring of the electricity consumption by the Commercial Division

- Half-yearly monitoring of targets in order to continuously improve the performance



- Specific training on energy efficiency offered to the managers of the shopping centers

#### 2. Structural works



##### LED

15 shopping centers are using LED lighting system



##### PHOTOVOLTAIC SYSTEM

Photovoltaic panels already installed in 4 shopping centers and agreement signed for 3 centers more

##### MATERIALS

use of highly energy efficient and last generation materials in the shopping centers recently opened or restyled

#### 3. Raising awareness



10 CONSIGLI PER MIGLIORARE I NOSTRI CENTRI COMMERCIALI. INSIEME

**Rulebook on good environmental practices** distributed to all tenants



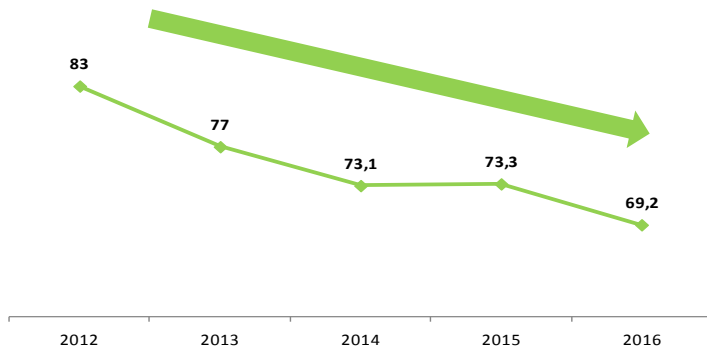
**Awareness-raising panels** installed in the shopping centers

## 2. Quality and efficiency of the shopping centers 2/3

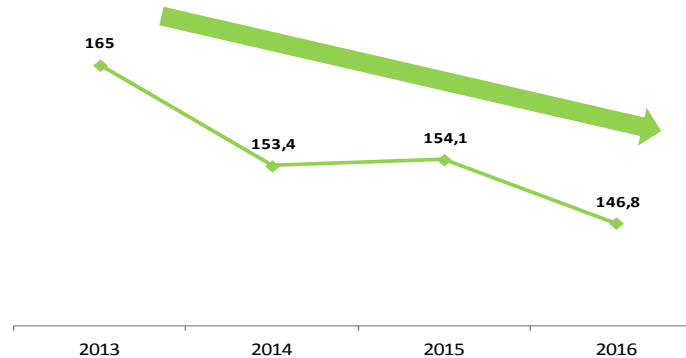
### Results



**GHG INTENSITY\* (kgCo2eq/sqm)**  
-18% since 2012



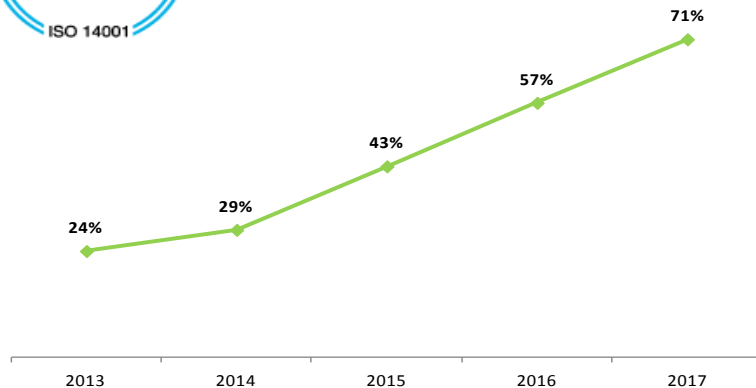
**ENERGY INTENSITY (kwh/sqm)**  
-11% since 2013



**€ 1.6mn**  
Tenants' saving on electricity consumption since 2012



**ISO14001 CERTIFICATION**  
2017: 71% Italian malls certified



**CENTRO SARCA SHOPPING CENTER**  
Milan



In June 2016, the shopping center obtained the **BREEAM** environmental certification.  
**First Center in Italy** to have obtained both ISO14001 and BREEAM certifications.



## 2. Quality and efficiency of the shopping centers 3/3

### What's next?



GHG target 2018: **further progressive reduction.**



From 2017, **all the Shopping Centers' electricity supply will come from renewable energy sources.**



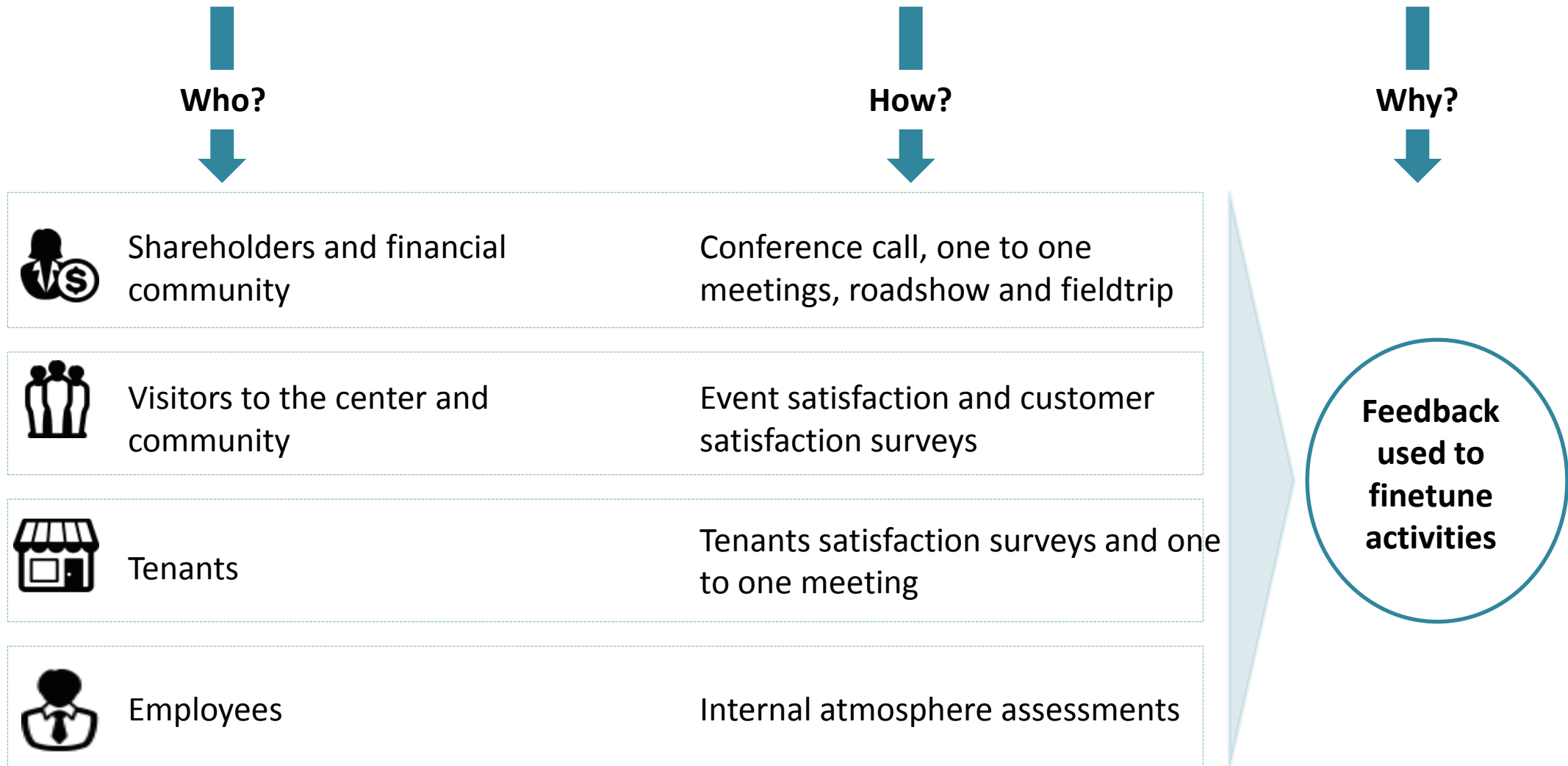
Target 2018: **90%** Italian malls certified ISO14001



Feasibility study in order to certify "**Breeam in use**" 4 big assets (Katanè, Tiburtino, Puntadiferro and ESP)

### 3. A Changing context

A structured approach to engage with all its stakeholders enables IGD to understand their needs and expectations



## 4. The concept of spaces to be lived in 1/2

shopping center as an important social and meeting place, capable to capture cultural stimulus and trends and create impacts on the reference territory

### Employment impact

IGD's shopping centers **provide employment** overall to **approx. 14,200 people** (taking into account also the approx. 2,200 subcontract employees).

### Social impact

Use of the **SROI evaluation method** in order to have both forecast and final target parameters of the **social impact of a new event** for IGD's stakeholders.  
(i.e. **Happy Hand in Tour**)

### "Meeting place" impact

A total of **488 events** was held in 2016 in IGD's shopping centers and approx. **1/3 of the events carried out was an event linked to the territory**

## 4. The concept of spaces to be lived in 2/2

### Lines of action

Use social media in an accurate and inclusive manner

Enhance the omnichannel approach in the Malls

Offers new services to visitors

Digitise the shopping centers

### Actions carried out



New  
**Innovation**  
**Project** defined  
and structured



## 5. Employees

IGD's employees are a strategic factor for the development of the Group

### WORKFORCE



**123** employees

96% with permanent contracts



**47** employees

100% with permanent contracts

### DISTINCTIVE FEATURES:

#### 1. RESOURCE DEVELOPMENT

- **Management By Objectives (MBO):** IGD assigns both common and specific targets to each employee with a permanent contract. Reaching this targets is a factor for the distribution of the variable pay.
- **Skills Assessment:** all the Managerial Staff and Department Heads that are fully operative in their role are assessed by means of a skills development system

#### 2. PEOPLE WELLBEING

**Corporate WELFARE PLAN:** since March 2017, every employee can access a corporate portal that provides for incentives into the following welfare areas: education and training, recreation, welfare services and healthcare. A dedicated budget given by the company is available for each employee

#### 3. TRAINING

All employees have been trained on CSR and more specific issues.

# IGD sustainability in the national and international context

## Awards and international benchmarks



## Network



Appendix

## 5. Appendix



# Consolidated Income Statement at 30 June 2017

€/'000	CONSOLIDATED			CORE BUSINESS			PORTA A MARE PROJECT		
	30/06/2016	30/06/2017	Δ%	30/06/2016	30/06/2017	Δ%	30/06/2016	30/06/2017	Δ%
Revenues from freehold real estate and rental activities	58,838	62,068	5.5%	58,838	62,068	5.5%	0	0	n.a.
Revenues from leasehold real estate and rental activities	6,147	6,318	2.8%	6,147	6,318	2.8%	0	0	n.a.
<b>Total revenues from real estate and rental activities</b>	<b>64,985</b>	<b>68,386</b>	<b>5.2%</b>	<b>64,985</b>	<b>68,386</b>	<b>5.2%</b>	<b>0</b>	<b>0</b>	<b>n.a.</b>
Revenues from services	2,558	3,226	26.1%	2,558	3,226	26.1%	0	0	n.a.
Revenues from trading	590	4,048	n.a.	0	0	n.a.	590	4,048	n.a.
<b>OPERATING REVENUES</b>	<b>68,133</b>	<b>75,660</b>	<b>11.0%</b>	<b>67,543</b>	<b>71,612</b>	<b>6.0%</b>	<b>590</b>	<b>4,048</b>	<b>n.a.</b>
<b>COST OF SALE AND OTHER COSTS</b>	<b>(577)</b>	<b>(4,043)</b>	<b>n.a.</b>	<b>0</b>	<b>(0)</b>	<b>n.a.</b>	<b>(577)</b>	<b>(4,043)</b>	<b>n.a.</b>
Rents and payable leases	(5,060)	(5,101)	0.8%	(5,060)	(5,101)	0.8%	0	0	n.a.
Personnel expenses	(1,940)	(2,199)	13.3%	(1,940)	(2,199)	13.3%	0	0	n.a.
Direct costs	(8,568)	(9,010)	5.2%	(8,454)	(8,875)	5.0%	(113)	(135)	19.1%
<b>DIRECT COSTS</b>	<b>(15,568)</b>	<b>(16,310)</b>	<b>4.8%</b>	<b>(15,455)</b>	<b>(16,175)</b>	<b>4.7%</b>	<b>(113)</b>	<b>(135)</b>	<b>19.1%</b>
<b>GROSS MARGIN</b>	<b>51,987</b>	<b>55,307</b>	<b>6.4%</b>	<b>52,087</b>	<b>55,437</b>	<b>6.4%</b>	<b>(100)</b>	<b>(130)</b>	<b>29.6%</b>
Headquarters personnel	(3,297)	(3,414)	3.5%	(3,260)	(3,379)	3.7%	(37)	(35)	(4.5)%
G&A Expenses	(2,261)	(2,204)	(2.5)%	(2,085)	(2,076)	(0.5)%	(176)	(128)	(27.1)%
<b>G&amp;A EXPENSES</b>	<b>(5,559)</b>	<b>(5,618)</b>	<b>1.1%</b>	<b>(5,346)</b>	<b>(5,455)</b>	<b>2.0%</b>	<b>(213)</b>	<b>(163)</b>	<b>(23.2)%</b>
<b>EBITDA</b>	<b>46,429</b>	<b>49,689</b>	<b>7.0%</b>	<b>46,742</b>	<b>49,982</b>	<b>6.9%</b>	<b>(313)</b>	<b>(293)</b>	<b>(6.3)%</b>
<i>Ebitda Margin</i>	<i>68.1%</i>	<i>65.7%</i>		<i>69.2%</i>	<i>69.8%</i>				
Other provisions	(97)	(108)	10.9%						
Impairment and Fair Value Adjustments	358	18,933	n.a.						
Depreciation	(558)	(513)	(8.0)%						
<b>DEPRECIATION AND IMPAIRMENTS</b>	<b>(297)</b>	<b>18,312</b>	<b>n.a.</b>						
<b>EBIT</b>	<b>46,132</b>	<b>68,001</b>	<b>47.4%</b>						
<b>FINANCIAL MANAGEMENT</b>	<b>(19,645)</b>	<b>(17,544)</b>	<b>(10.7)%</b>						
<b>EXTRAORDINARY MANAGEMENT</b>	<b>(179)</b>	<b>(63)</b>	<b>(64.9)%</b>						
<b>PRE-TAX PROFIT</b>	<b>26,308</b>	<b>50,394</b>	<b>91.6%</b>						
Taxes	(503)	(656)	30.3%						
Other taxes	367	(794)	n.a.						
<b>PROFIT FOR THE PERIOD</b>	<b>26,170</b>	<b>48,944</b>	<b>87.0%</b>						
(Profit)/Loss for the period related to Third parties	338	0	n.a.						
<b>GROUP NET PROFIT</b>	<b>26,508</b>	<b>48,944</b>	<b>84.6%</b>						

## Total revenues from rental activities:

**€68.4 mn**

*From Shopping Malls: €47.7mn of which:*

*Italian malls €43.1 mn*

*Winmarkt malls: €4.6 mn*

*From Hypermarkets: €20.0 mn*

*From City Center Project – P.za Mazzini : €0.3 mn*

*From Porta a Mare: €0.4 mn 0*



# Margin from activities at 30 June 2017

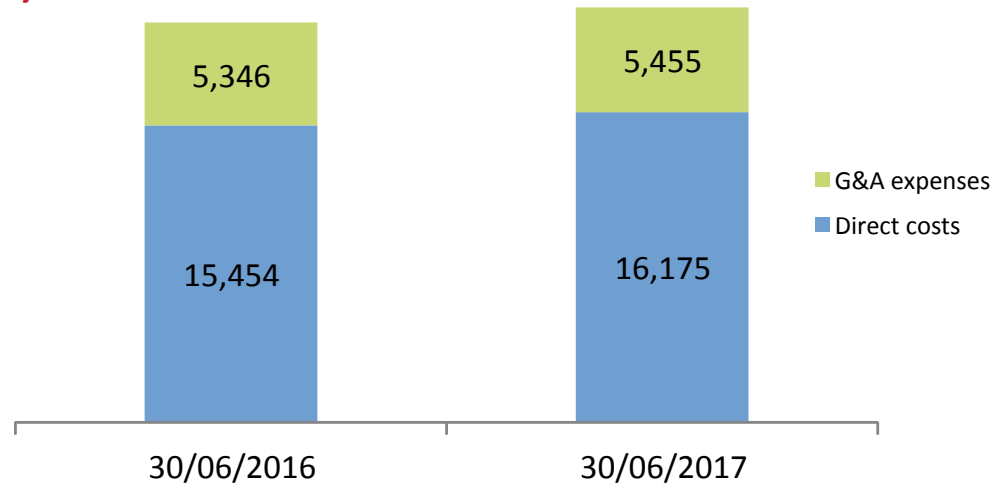
€/000	CONSOLIDATED			CORE BUSINESS			PORTA A MARE PROJECT		
	30/06/2016	30/06/2017	Δ%	30/06/2016	30/06/2017	Δ%	30/06/2016	30/06/2017	Δ%
Margin from freehold properties	50,870	54,056	6.3%	50,870	54,056	6.3%	0	0	n.a.
Margin from leasehold properties	1,030	1,184	14.9%	1,030	1,184	14.9%	0	0	n.a.
Margin from services	187	197	5.0%	187	197	5.0%	0	0	n.a.
Margin from trading	(100)	(130)	30.0%	0	0	n.a.	(100)	(130)	30.0%
<b>Gross margin</b>	<b>51,987</b>	<b>55,307</b>	<b>6.4%</b>	<b>52,087</b>	<b>55,437</b>	<b>6.4%</b>	<b>(100)</b>	<b>(130)</b>	<b>30.0%</b>

**Margin from freehold properties:**  
**87.1%, increased compared to the previous year (+6.3%)**

**Margin from leasehold properties:**  
**18.7% increased, compared to the same period of the previous year (16.8%), mainly thanks to higher revenues and decrease of the related costs.**

# Operating costs and financial management at 30 June 2017

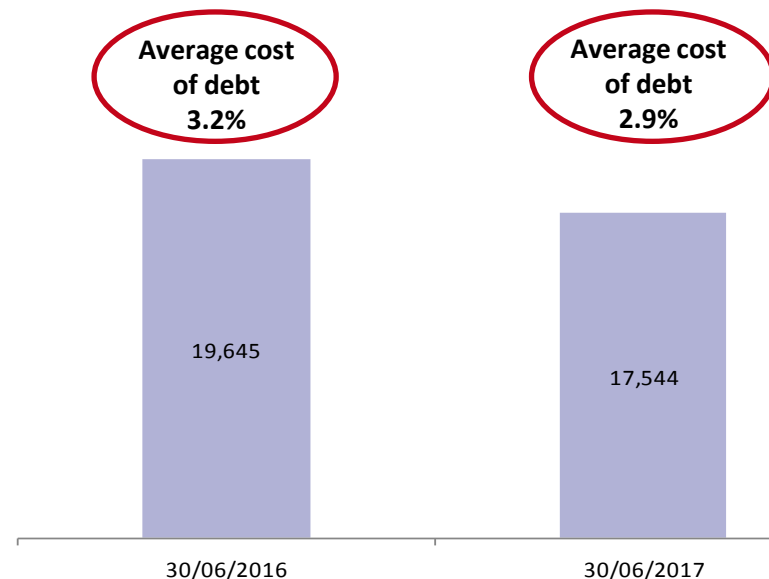
## CORE BUSINESS G&A EXPENSES AND DIRECT COSTS (€ 000)



Lower impact of operating costs on revenues  
**Ebitda margin core business is growing (69.8%): +60 bps**

**Ebitda margin from Freehold: 79.5% increasing** compared to 1H2016

## FINANCIAL MANAGEMENT (€ 000)

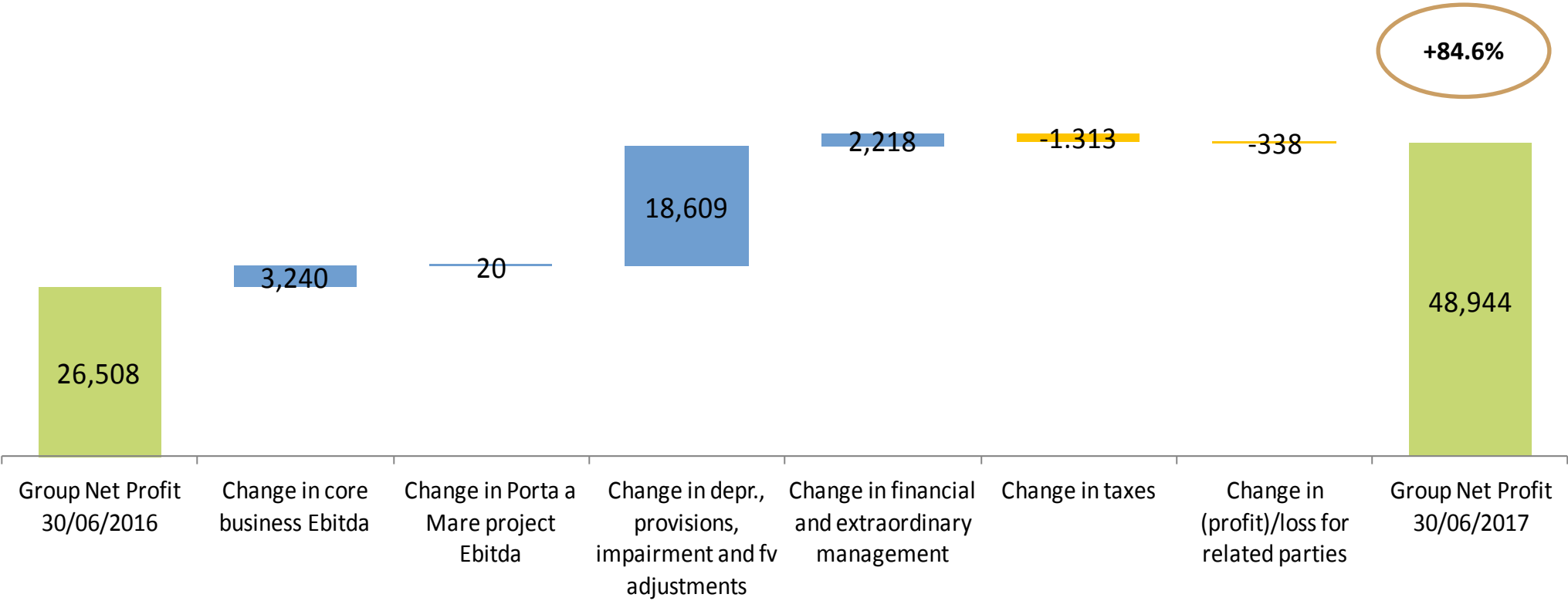


### The cost of debt decrease continues

Significant decrease in Financial Management despite the increase in Net Debt :

- loans replaced with new cheaper instruments
- IRS expired in April (cost 4.3%) and replaced with two IRS less expensive (cost 0.59%, maturity 2027)

# Group Net Profit: €48.9 mn at 30 June 2017




# Additional financial highlights at 30 June 2017

	2016	30/06/2017
SHARE OF MEDIUM/LONG-TERM DEBT	84.6%	90.7%
UNCOMMITTED CREDIT LINES GRANTED	€ 276 mn	€291 mn
UNCOMMITTED CREDIT LINES AVAILABLE	€ 164 mn	€225 mn
COMMITTED CREDIT LINES GRANTED AND AVAILABLE	€ 60 mn	€ 60 mn
UNENCUMBERED ASSETS	€ 1,406.9 mn	€ 1,436.5 mn



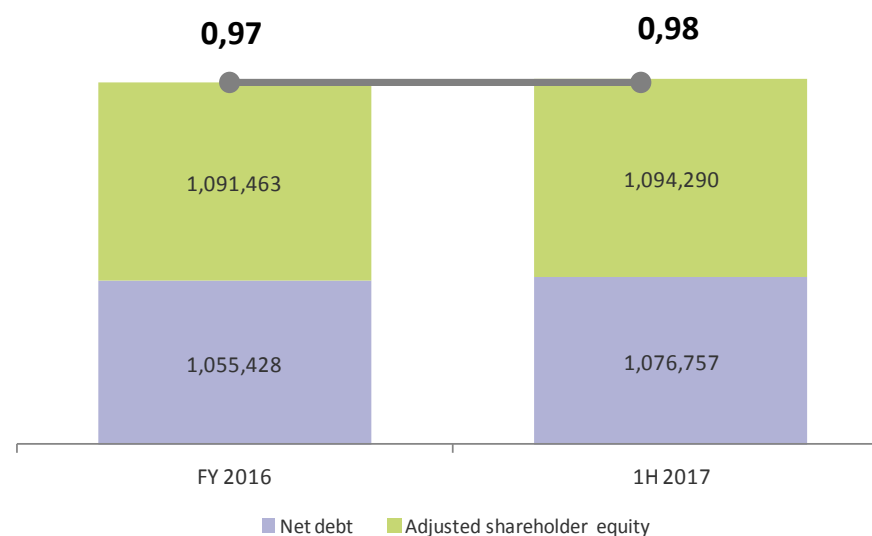
# 1H 2017 Epra NNNAV

 <b>EPRA</b> NNNAV Calculation	31-Dec-16		30-Jun-17		Δ%
	€'000	€ p.s.	€'000	€ p.s.	
Total no. of shares	813,045,631		813,045,631		
<b>1) Group Shareholders' equity</b>	<b>1,060,701</b>	<b>1.30</b>	<b>1,076,359</b>	<b>1.32</b>	<b>1.5%</b>
<i>Exclude:</i>					
Fair value of financial instruments	28,748		22,671		-21.1%
Deferred taxes	23,633		25,635		8.5%
Goodwill as a result of deferred taxes					
<b>2) EPRA NAV</b>	<b>1,113,083</b>	<b>1.37</b>	<b>1,124,665</b>	<b>1.38</b>	<b>1.0%</b>
<i>Includes:</i>					
Fair value of financial instruments	(28,748)		(22,671)		-21.1%
Fair value of debt	(15,749)		(15,187)		-3.6%
Deferred taxes	(23,633)		(25,635)		8.5%
<b>3) EPRA NNNAV</b>	<b>1,044,952</b>	<b>1.29</b>	<b>1,061,172</b>	<b>1.31</b>	<b>1.6%</b>

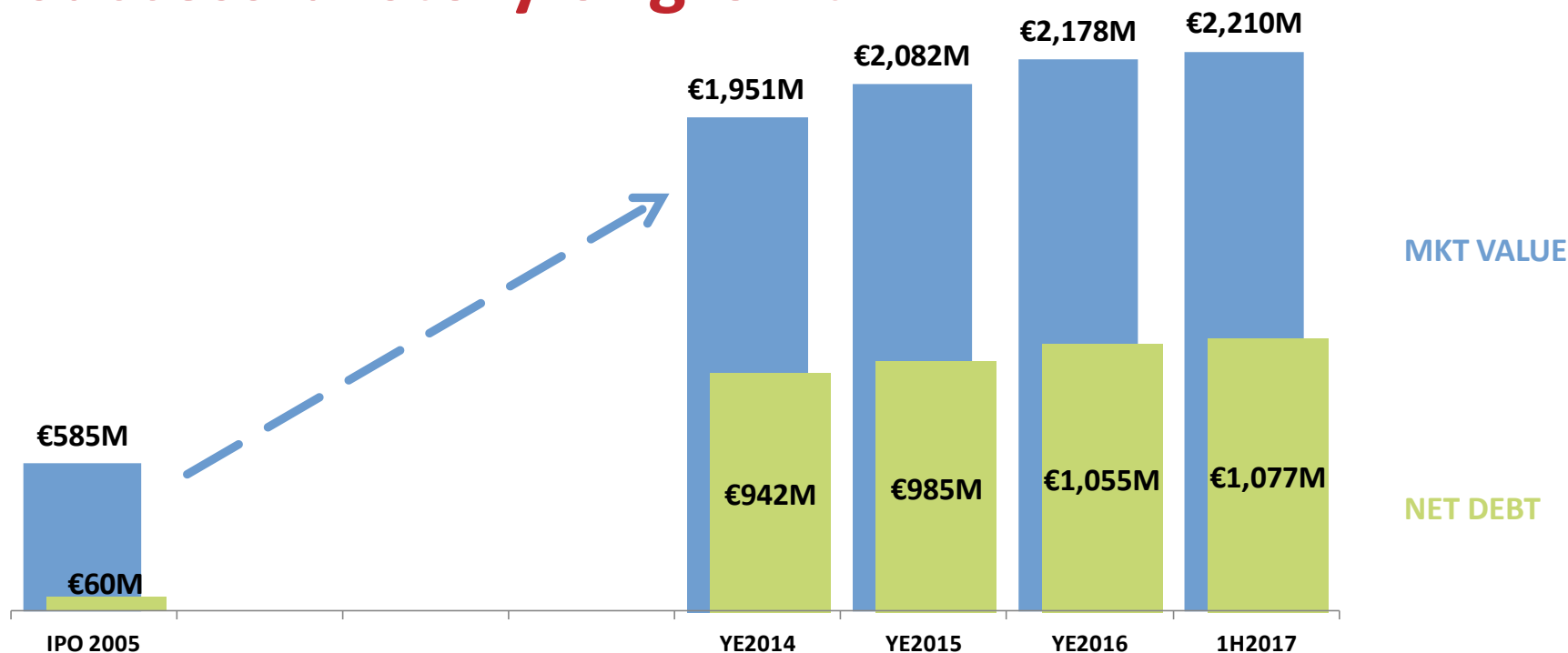
# Re-classified Balance Sheet

Sources - Uses of funds	31/12/2016	30/06/2017	Δ	Δ%
Fixed assets	2,050,728	2,127,766	77,038	3.8%
Assets under construction	75,004	40,458	-34,546	-46.1%
Other non-current assets	25,543	25,035	-508	-2.0%
Other non-current liabilities	-32,150	-30,473	1,677	-5.2%
NWC	56,378	36,986	-19,392	-34.4%
Net deferred tax (assets)/liabilities	-21,901	-23,985	-2,084	9.5%
<b>TOTAL USE OF FUNDS</b>	<b>2,153,602</b>	<b>2,175,787</b>	<b>22,185</b>	<b>1.0%</b>
Net debt	1,055,428	1,076,757	21,329	2.0%
Shareholders' equity	1,069,426	1,076,359	6,933	0.6%
Net (assets)/liabilities for derivative instruments	28,748	22,671	-6,077	-21.1%
<b>TOTAL SOURCES</b>	<b>2,153,602</b>	<b>2,175,787</b>	<b>22,185</b>	<b>1.0%</b>

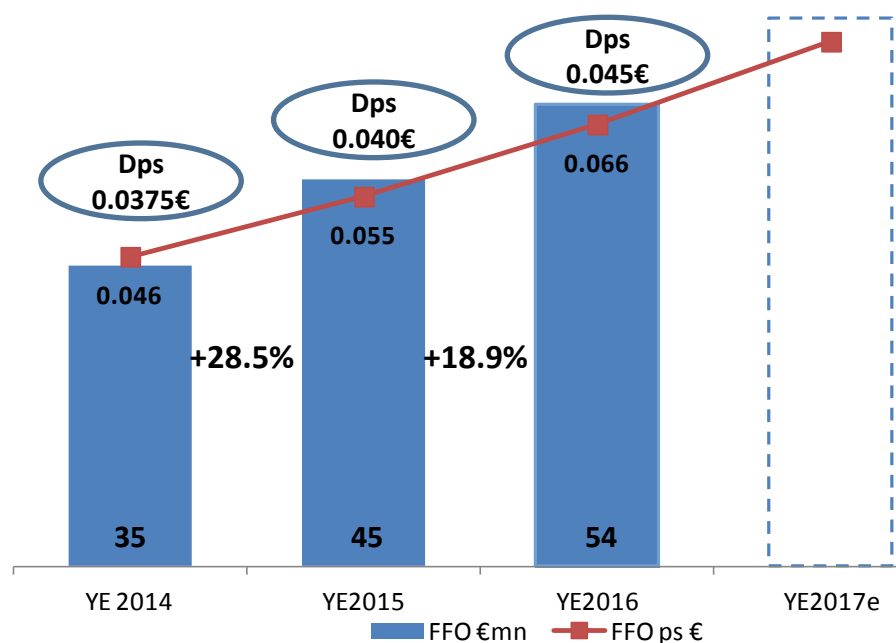
## GEARING RATIO (€ 000)



# A successful story of growth



**FFO  
&  
DIVIDEND PER SHARE**  
(commitment to  
distribute  $\approx 2/3$  of the FFO)



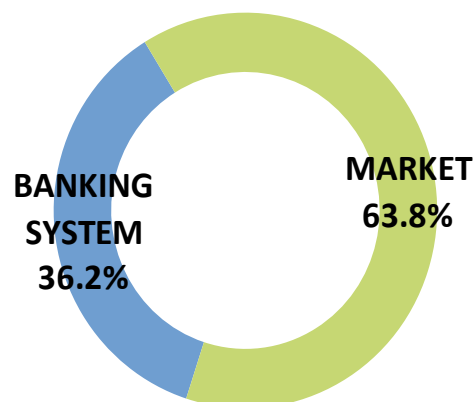
**Target stated  
for  
FFO FY2017:  
+20% vs 2016**

# Robust financial structure as at 30 June 2017

## KEY DATA

- ✓ **Rating Baa3 Outlook Stable** by Moody's
- ✓ **Loan to Value: 48.5%**
- ✓ **Average duration of debt: 5.2 years**

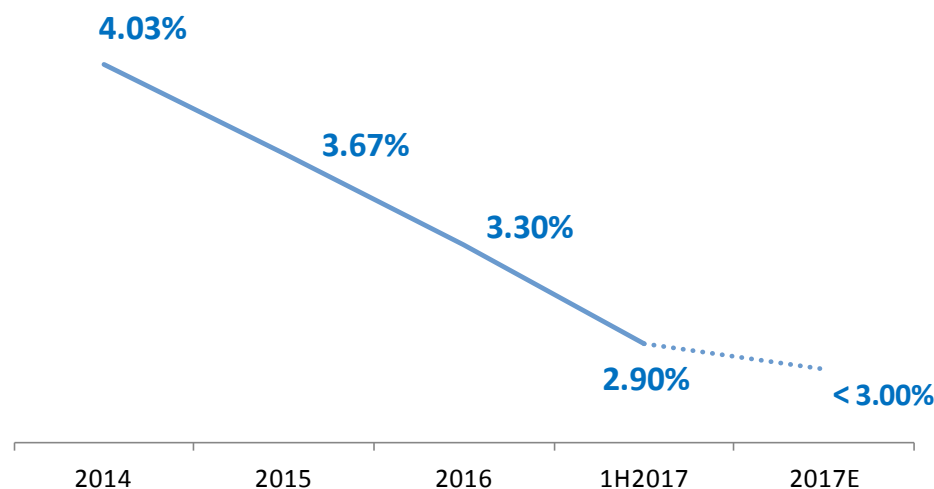
## DEBT BREAKDOWN



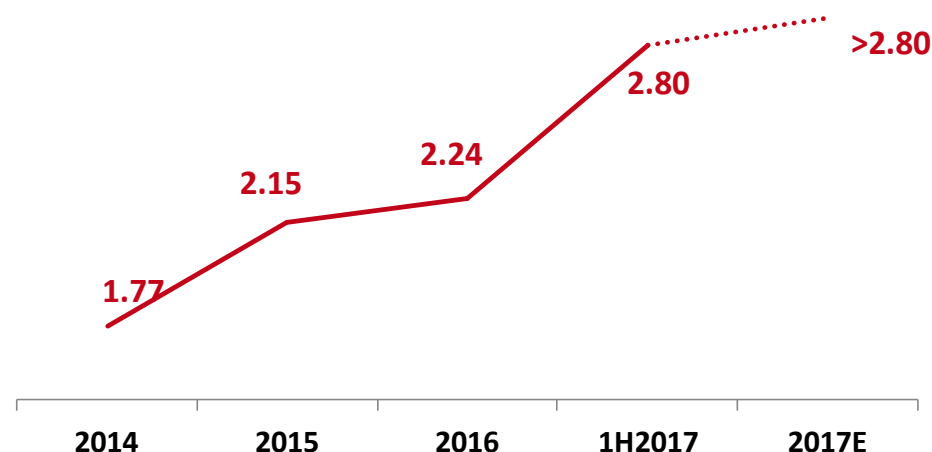
## OUTSTANDING BONDS

- 1° Public Bond**  
€300mn (2.5% - 2016-2021)
- 1° USPP Bond**  
€100mn (2.25% - 2017-2024)  
entirely subscribed by Pricoa
- Other listed Bonds**  
€125mn (3.875% - 2014-2019)  
€162mn (2.65% - 2015-2022)

## CONTINUALLY DECREASING COST OF DEBT....



## ... AND INCREASING ICR





## 7 LEGAL ENTITIES THROUGHOUT ITALY



Emilia Romagna, Lombardia, Trentino, Veneto, Friuli Venezia Giulia, Marche, Abruzzo, Puglia, Basilicata



Lombardia, Sicilia



Toscana, Umbria, Abruzzo



Toscana, Lazio, Umbria, Campania



Piemonte



Toscana



Liguria, Piemonte



Regions covered by Coop

## KEY DATA\*

As at 31/12/2016

- **Turnover** ~ 14.5 bn €
- **No. of points of sale:** ~ 1,100
- **Employees** ~ 53,600
- **Members** > 8.5 million people

From 1<sup>st</sup> January 2016 by merging of Coop Adriatica, Coop Estense and Coop Consumatori Nordest

\* Source: Coop Italia press release on 2016 results ( 03/07/2017);

# COOP ALLEANZA 3.0

Data as at 31/12/2016<sup>1)</sup>



**By merging of Coop Adriatica, Coop Estense and Coop Consumatori Nordest**

**Revenues : ~ 4,7 bn €**


**N° of points of sale: ~427**


**Employees: ~ 22,000**

**Members: ~ 2.7 million**

**Deposits from members: ~ 4.3 bn €**

## STRATEGIC INVESTMENTS IN LISTED COMPANIES

☑ UNIPOL GRUPPO FINANZIARIO (Insurance and banking) 

☑ IGD SIIQ SPA 

**Revenues: ~ 1 bn €**


**N° of points of sale: 114**

**Employees: 4,065**

**Members: ~ 1,010,000**

**Deposits from members: ~ 915 mn €**

## STRATEGIC INVESTMENTS IN LISTED COMPANIES

☑ UNIPOL GRUPPO FINANZIARIO (Insurance and banking) 

☑ IGD SIIQ SPA 

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