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Forward-looking statements are statements that are not historical facts.

These statements include financial projections and estimates and their underlying assumptions, statements regarding plans, objectives and expectations with respect to future operations, products and services, and statements regarding plans, performance.

Although the management of IGD SIIQ SPA believes that the expectations reflected in such forward-looking statements are reasonable, investors and holders of IGD SIIQ are cautioned that forward-looking information and statements are subject to various risk and uncertainties, many of which are difficult to predict and generally beyond the control of IGD SIIQ; that could cause actual results and developments to differ materially from those expressed in, or implied or projected by, the forward-looking statements.

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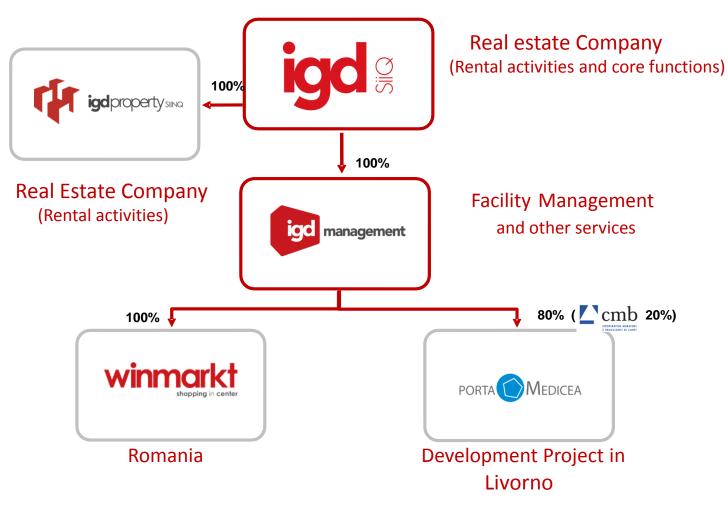




IGD is one of the main player in the Italian retail real estate sector: develops and manages shopping centers across the country and has a significant presence in retail distribution in Romania

Presence throughout the territory, capital strength, processing power, control and management of all phases of the centers life cycle: these, in summary,

are the key strengths IGD





5

### Our business model

### DIRECT MANAGEMENT OF THE SHOPPING CENTRES

A careful merchandising mix, marketing activity adapted to each context and various customer related services and <u>careful</u> <u>attention paid to tenants' needs</u>

MEDIUM SIZED AND EASILY REACHABLE SHOPPING CENTERS

In line with the geographical structure of Italy which is characterized by a lot of MEDIUM SIZED provinces

PRESENCE IN THE WHOLE OF ITALY Presence from North to South in 11 of the most densely populated regions out of 20

LOCATION is rewarding

SHOPPING CENTERS WITH FOOD ANCHORS

The presence of COOP which is completely integrated in the territory guarantees a high and steady level of footfalls



# IGD: A cluster of retail assets dominant in their catchment area

#### **IGD Principal Italian Assets**







**MONDOVICINO SHOPPING CENTER & RETAIL PARK** MONDOVÌ (CN)



**I BRICCHI** ISOLA D'ASTI (AT)



**CENTRO SARCA** SESTO S. GIOVANNI (MI)









CONEGLIANO (TV)



CENTRO PIAVE<sup>(1)</sup> SAN DONA' DI PIAVE (VE)



CLODÌ CHIOGGIA (VE)



CENTRO NOVA (1) VILLANOVA DI CASTENASO (BO)



BOLOGNA





RAVENNA



LE MAIOLICHE FAENZA (RA)





LUNGO SAVIO

CESENA

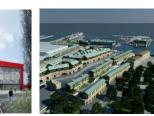
**ROVERETO (TN)** 



**I MALATESTA** RIMINI



**CASILINO** ROMA



PORTA A MARE LIVORNO





PUNTADIFERRO **FORLI**'

#### SOUTHERN ITALY





LE PORTE DI NAPOLI AFRAGOLA (NA)



LIVORNO

FONTI DEL CORALLO



CATANIA



















CENTRO BORGO

CITTÀ DELLE STELLE







CENTRO PORTO GRANDE

# 8 IGD footprint...



## 56 Real Estate Units in 11 Italian Regions including:

- 21 malls and retail parks
- 25 hypermarkets / supermarkets
- 1 city center

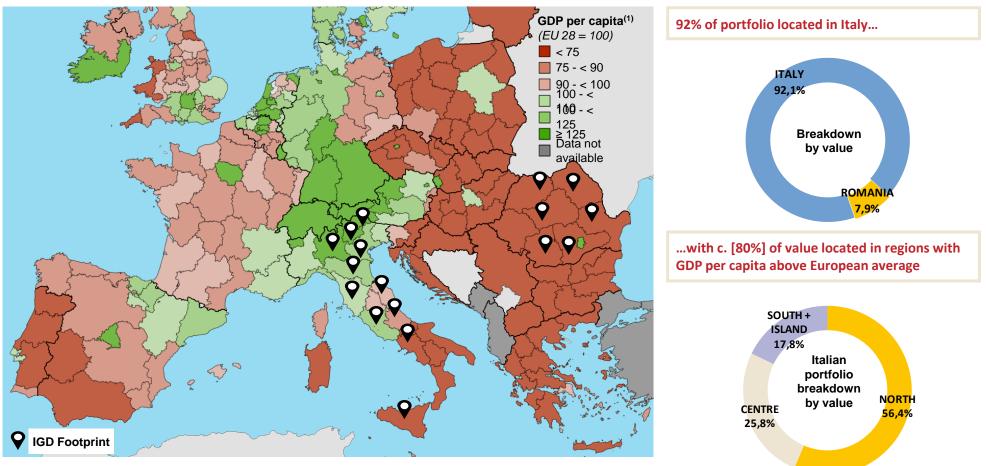




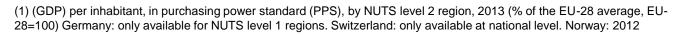


# ...benefits from strong gearing in regions with GDP per capita above European average

**92%** of IGD portfolio value located in Italy, with strong gearing on the wealthy Northern regions, benefitting of GDP per capita well above EU average



Source: Eurostat Statistical Atlas





<sup>9</sup> 

## 10

# Italian Portfolio: hypermarkets and shopping malls (as at 30/06/2016)

	21 SHOPPING MALLS	25 HYPERMARKETS	TENANTS OF HYPERMARKETS	
	CENTRO D'ABRUZZO - Pescara	CENTRO D'ABRUZZO - Pescara	Coop Alleanza 3.0	
	PORTO GRANDE - Porto d'Ascoli (AP)	PORTO GRANDE - Porto d'Ascoli (AP)	Coop Alleanza 3.0	
	ESP - Ravenna	ESP - Ravenna	Coop Alleanza 3.0	
	CENTRO BORGO - Bologna	CENTRO BORGO - Bologna	Coop Alleanza 3.0	
	CONE' RETAIL PARK - Conegliano (TV)	CONE' RETAIL PARK - Conegliano (TV)	Coop Alleanza 3.0	
FULL OWNERSHIP OF	LE MAIOLICHE - Faenza	LE MAIOLICHE - Faenza	Coop Alleanza 3.0	
14 SHOPPING CENTRES	LUNGO SAVIO - Cesena	LUNGO SAVIO - Cesena	Coop Alleanza 3.0	
(MALL + HYPERMARKET)	CITTA' DELLE STELLE - Ascoli Piceno	CITTA' DELLE STELLE - Ascoli Piceno	Coop Alleanza 3.0	
	KATANE' - Catania	KATANE' - Catania	Coop Sicilia	
	TORRE INGASTONE - Palermo	TORRE INGASTONE - Palermo	Coop Sicilia	
	CASILINO - Roma	CASILINO - Roma	Distribuzione Lazio Umbria srl	
	LE PORTE DI NAPOLI - Afragola (NA)	LE PORTE DI NAPOLI - Afragola (NA)	Distribuzione Centro Sud srl	
	TIBURTINO - Guidonia (RM)	TIBURTINO - Guidonia (RM)	Distribuzione Centro Sud srl	
	CLODI' - Chioggia (VE)	CLODI' - Chioggia (VE)	Coop Alleanza 3.0	
	MILLENIUM GALLERY - Rovereto (TN) CENTRO SARCA - Sesto S. Giovanni (MI) PUNTADIFERRO - Forlì (FC)			
7 SHOPPING MALLS	MONDOVICINO RETAIL PARK - Mondovì	Hypermarkets not totally owned by IGD		
	GRAND RONDO' - Crema			
	I BRICCHI - Isola d'Asti (AT) DARSENA CITY - Ferrara (50% owned by Beni Stabili)			
11 HYPERMARKETS		Hypermkt Civita Castellana (Viterbo)	Unicoop Tirreno	
		Hypermkt Cecina (Livorno)	Unicoop Tirreno	
		Hypermkt Le Fonti del Corallo (Livorno)	Unicoop Tirreno	
		Hypermkt Schio (Vicenza)	Coop Alleanza 3.0	
		Hypermkt LAME - Bologna	Coop Alleanza 3.0	
	Malls not owned by IGD or stand alone	Hypermkt LEONARDO - Imola (BO)	Coop Alleanza 3.0	
		Hypermkt LUGO - Lugo (RA)	Coop Alleanza 3.0	
		Hypermkt IL MAESTRALE - Senigallia (AN)	Coop Alleanza 3.0	
		Hypermkt MIRALFIORE - Pesaro	Coop Alleanza 3.0	
		Supermarkt AQUILEJA- Ravenna	Coop Alleanza 3.0	
		Hypermkt I MALATESTA - Rimini	Coop Alleanza 3.0	



## 11 Main lease terms

#### **Italian Shopping Malls**

#### Main lease terms

#### Average maturity:

- Lease agreement (space only):
   6 years (+ 6 years)
- Rental agreement (space + licence):5 years

#### Rental income:

Minimum guaranteed rent plus a percentage based on the occupier's sales

#### **Rents indexation:**

- Lease agreement of the going concern: 75% of CPI
- Rental agreement: 100% of CPI

#### Lease of temporary spaces:

IGD can benefit from a very diversified tenants base, with limited credit risk, thanks to a careful screening of potential new tenants

### **Italian Hypermarkets**

#### Main lease terms

#### Average maturity:

6 to 18 years(with tacit renewal every 6 years)

#### **Rents indexation**:

**75% of CPI** 

#### Maintenance:

 Tenant in charge of ordinary and extraordinary maintenance works.
 Landlord in charge of external maintenance of the properties (façade, etc.)

#### **Romanian Shopping Malls**

#### Main lease terms

#### Average maturity:

- I ≥ years for local tenants
- $\square$  5 years for national tenants
- □ 10 years for international tenants

#### **Rental income:**

Rents are paid in EURO

#### **Rents indexation:**

All contracts are EUROLINKED



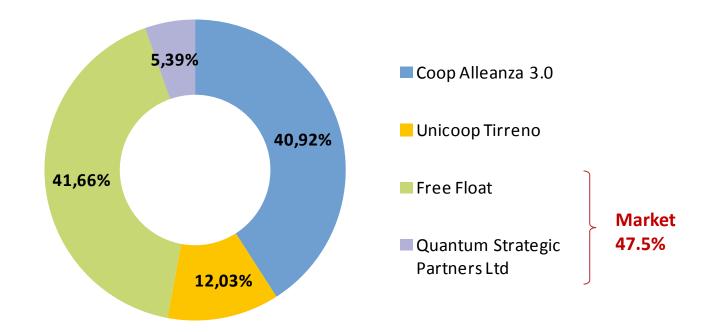
12 SIIQ regime: main features





# 13 IGD's shareholders

### IGD IS LISTED ON THE STAR SEGMENT OF BORSA ITALIANA TOTAL SHARES 813,045,631 SHARE CAPITAL € 599,760,278.16



#### MARKET SHAREHOLDING REFLECTED IN A GOVERNANCE STRUCTURE IN LINE WITH BEST STANDARDS



# 14 IGD Governance

IGD's governance has been in line with the criteria of the Self Regulatory Code of Italian Stock Exchange since the listing. From 2008, an internal Corporate Governance Code has been adopted

### **COMMITTEES:**

**Chairman's Committee** 

Nominations and compensation Committee

**Control and Risks Committee** 

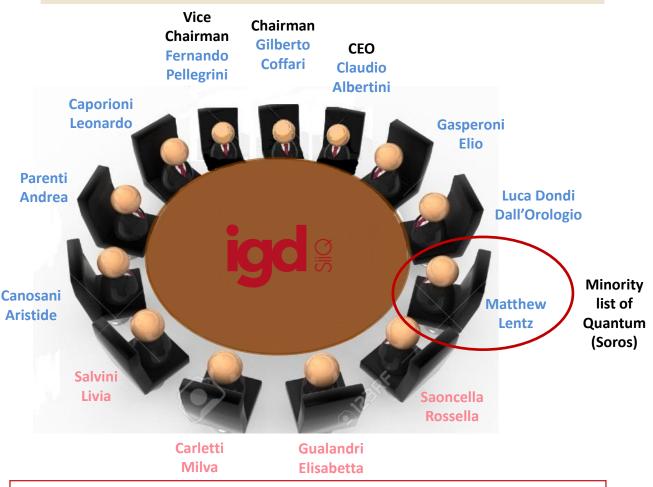
Committee for Related Parties Transactions (3 independent directors)

In addition to Compliance Committee

### INTERNAL CONTROL AND RISK MANAGEMENT SYSTEM

Held by the Chairman, including the Internal Audit and Risk Management

### **Composition of the current Board of Directors**



New BoD appointed by AGM on 15 April 2015 for the period 2015-2018

- 13 Directors of which:
- 7 independent (since the listing the majority of the directors has been independent)
- 4 directors of the less represented gender



# 15 IGD top management



#### GILBERTO COFFARI (1946) Chairman

- Chairman of IGD's Board since its creation in 2000
- Chairman of Coop Adriatica from 2006 to 2011
- Acted as Director and Chairman for a number of cooperatives (such as Legacoop Ravenna, Coop Italia, Unipol UGF, Unipol Banca and Banca Sai ) a world he has been part of for more than 40 years



#### DANIELE CABULI (1958) Chief Operating Officer

- More than 20 years of experience in the retail distribution
- Joined IGD in 2008 as Network Management Director and COO since 2009
- Worked for Coop Adriatica since 1986 with several roles: Head of Projects in the Marketing Division (1989), Head of different geographical areas and Hypermarket Manager (until 2003), Director of Marketing and Commercial Development (from 2003)

#### **GRAZIA MARGHERITA PIOLANTI (1953)** Director of Administration, Legal & Corporate Affairs

- Part of IGD since its creation, played a key role in SIIQ adoption
- Appointed Head of Legal Affairs, Tax and Subsidiaries of the new Coop Adriatica Group in 1995
- Appointed Administrative Director of Coop Romagna Marche in 1989, previously worked as Head of Accounting in a cooperative of constructors
- Registered Chartered Accountant and Official Financial Auditor



#### **RAFFAELE NARDI (1976)** *Head of Planning, Control and Investor Relations*

- Head of the division to which 3 different departments report: planning, control and investor relations.
- Joined IGD in October 2010
- Formerly head of the Advisory Service of UGF Merchant, bank of the Unipol Financial Group, where he matured more than ten years of professional experience
- Holds a degree in Business Economics



#### CLAUDIO ALBERTINI (1958) Chief Executive Officer

- Appointed in May 2009
- Board member at IGD since 2006
- More than 20 years of experience with the Unipol Group, where he ultimately acts as General Manager of Unipol Merchant
- Certified financial auditor registered in Bologna



#### **ROBERTO ZOIA (1961)** *Director of Asset Management and Development*

- Director of Asset Management and Development since 2006
- Joined GS Carrefour Italia Group in 1999 as Head of Hypermarket and Shopping Center Development
- In 2005 becomes Head of Asset Management and Development for Carrefour Italia
- Previously, Business Manager at Coopsette with responsibility in projects involving mainly shopping centres (since 1986)



### ANDREA BONVICINI (1963)

- Director of Finance Division
- Head of the IGD Group's Finance Division since September 2009
- In July 2012 he was appointed Director of Finance and Treasury Department
- More than 20 years of professional experience in the world of credit, first in Cooperbanca and, subsequent to 1997, in the Bank of Bologna



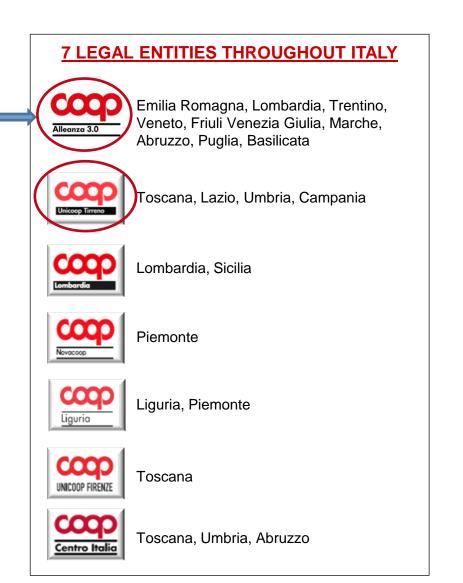
#### CARLO BARBAN (1978) Chief Executive Officer of Winmarkt Group

- Appointed CEO in April 2014
- Worked in Winmarkt as Operating & Reporting Manager since January 2009 with responsibilities also for administration, planning and control and finance
- Previously working as qualified accountant and for international consultancy companies
- Graduated in Economics and Commerce

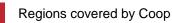




CCCP WORLD (1/2)













Data as at 31/12/2015<sup>(1)</sup>

Market share in Italy: 18.7%
------------------------------

**Turnover** : ~ 12,5 bn €

N° of points of sale: ~ 1,200

**Employees**: ~ 54,000

Members: ~ 8.5 million

#### **COOP PRODUCTS AND SERVICES**

- $\Box$  Goods with Coop brand: Market share > 26% (stable vs 2014)
- Coop Salute: 122 points of sale
- **Coop Voce: 1.4 million of contracts**
- Enercoop: 15 gas stations
- **Coop online: online from autumn 2013**









(1) Source: Coop Italia press release on 2015 results (30/06/2016); market share calculated on Nielsen data

COOD voce

### From 1 January 2016 COOP ALLEANZA 3.0 18



Data as at 31/12/2015<sup>(1)</sup>

By merging of Coop Adriatica, Coop Estense and Coop Consumatori Nordest

**Revenues** : ~ 4,4 bn €

N° of points of sale: ~430 (of which 64 hypermarkets)

**Employees:** ~ 22,000

Members: ~ 2.7 million

**Deposits from members:** ~ 4.5 € billion

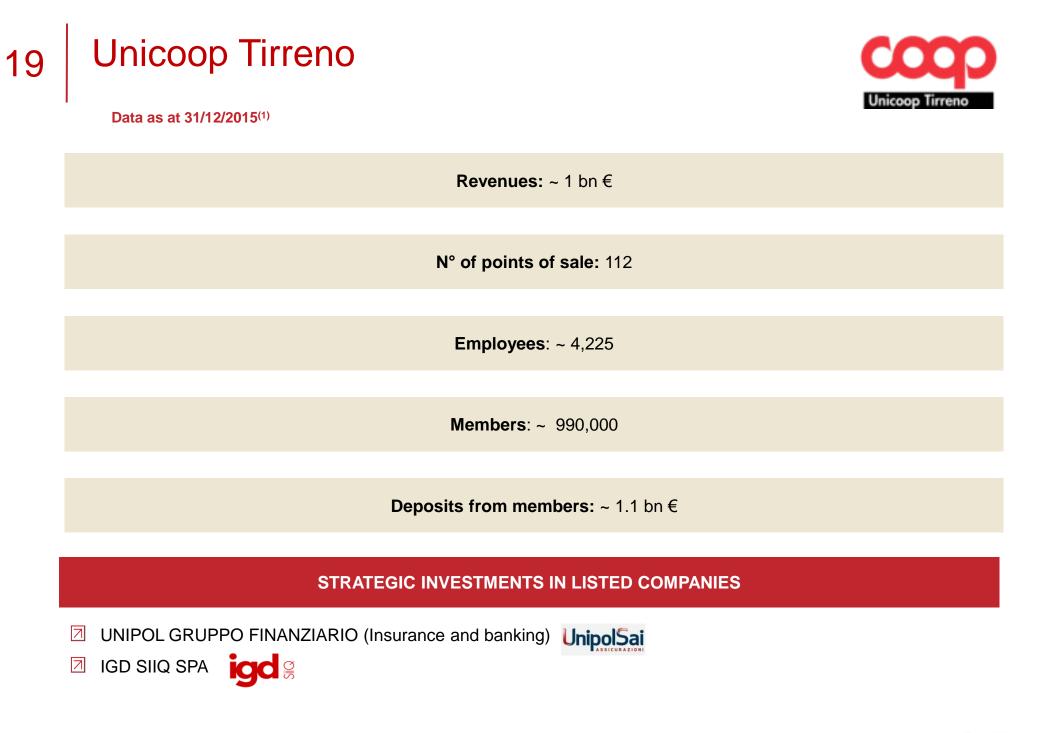
### STRATEGIC INVESTMENTS IN LISTED COMPANIES

 $\mathbb{Z}$ UNIPOL GRUPPO FINANZIARIO (Insurance and banking) UnipolSai IGD SIIQ SPA





 $\mathbb{Z}$ 





Results presentation as at 30/06/2016

# 21 Solid results and improved financial profile

### Excellent operating results...



Positive results also in 2Q 2016, that lead to halfyear total results yoy :

- Retail Sales +4.6%
- Footfalls + 1.3%
- Increased occupancy both in Italy 97.3% and Romania 95.1 %
- FFO 1H2016 +26.3%

...despite turmoil on the financial markets and... Brexit!

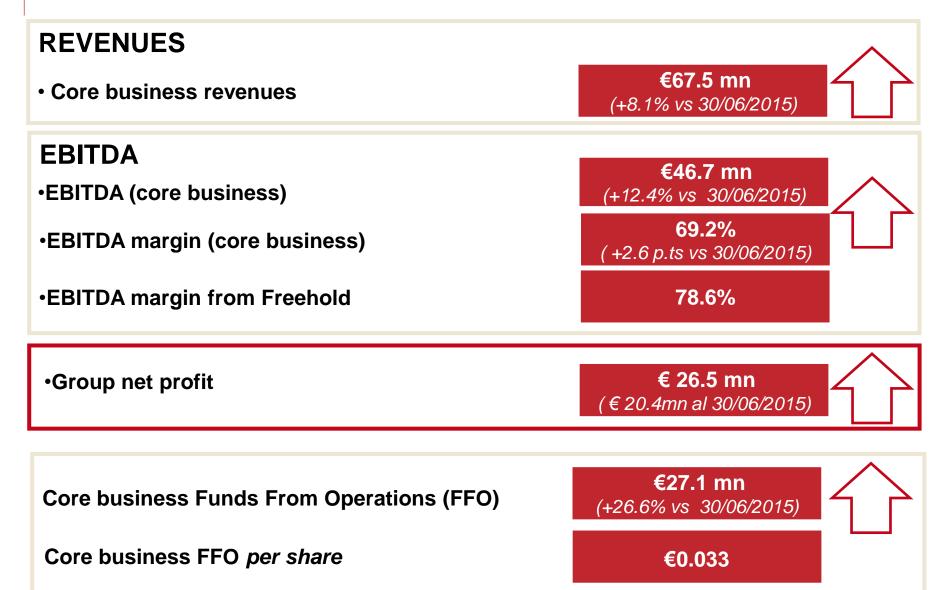


Concrete measures to improve the financial profile and reduce the market risks:

- Rating Baa(3) Outlook Stable from Moody's
- €300mn Bond issue; 5 years; coupon 2.50%
- Limited debt maturity profile in the next two years

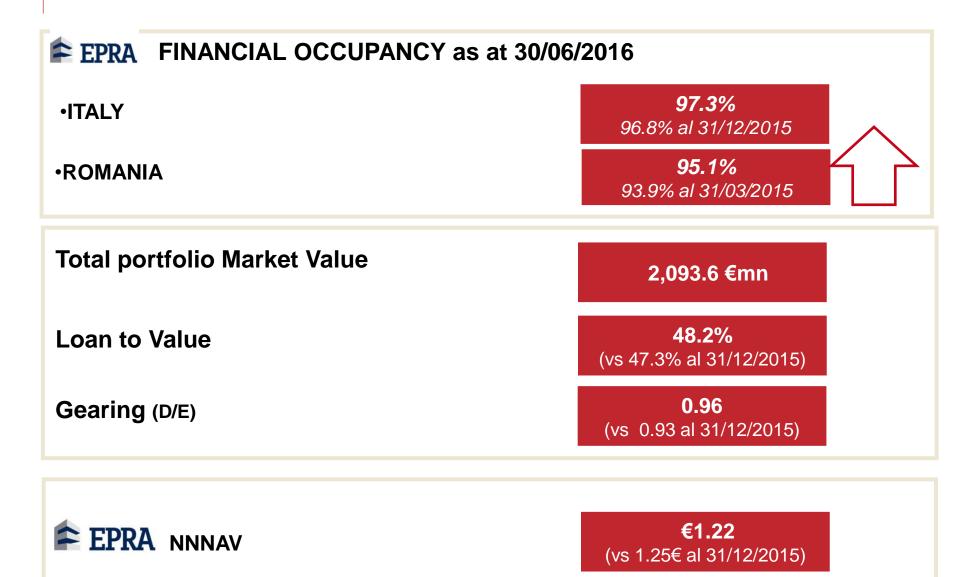


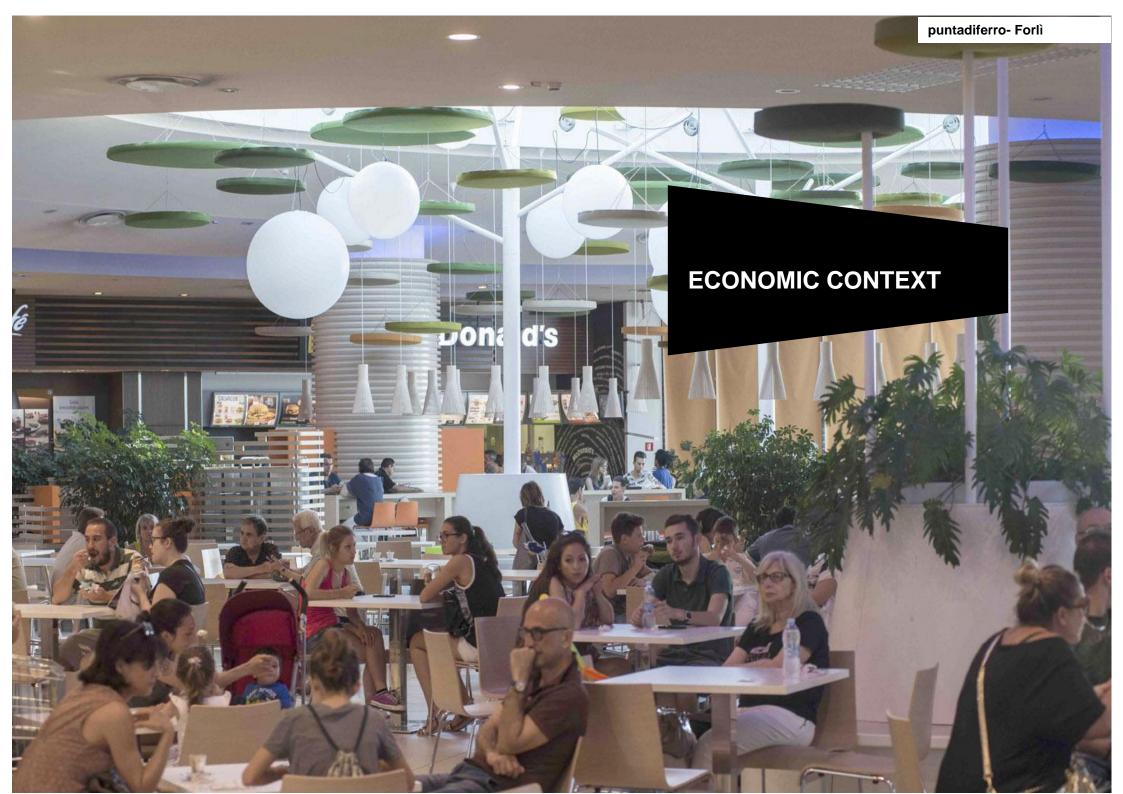






# 23 Highlights 2/2





## 25 Macroeconomic context



Even though economic forecasts were revised downwards, the Italian economy should continue to expand: GDP expected at +0.9% in 2016. \*

Growth will be mainly driven by **consumption**, which is expected to increase in 2016 (+1.3% at year end) thanks to an increase in household disposable income.\*

The slow but steady **growth in employment** is set to continue; this increase regards especially the permanent employment thanks to the tax reduction set by the Government.\*



Economy is expected to maintain a strong growth rate in 2016 (GDP +4.2%).\*\*

Growth will be mainly driven by **private consumption**, which is **expected to grow significantly** (+6.9% in 2016) thanks to an increase in household disposable income due to the tax reduction set by the Government.\*\*



Although afterm the BREXIT referendum results, the international context has worsened and the uncertainity and instability on financial markets has increased, currently there are no visible major impacts on the Group's business, which remains strong.

\*Sources: Confindustria, Scenari Economici n.26, June 2016; Banca d'Italia, Bollettino Economico 2/2016, June 2016 \*\* Sources: Raiffeisen Research, Economic Overview Romania, July 2016; EU Commission, European Economic Forecast, May 2016



# 26 The retail real estate

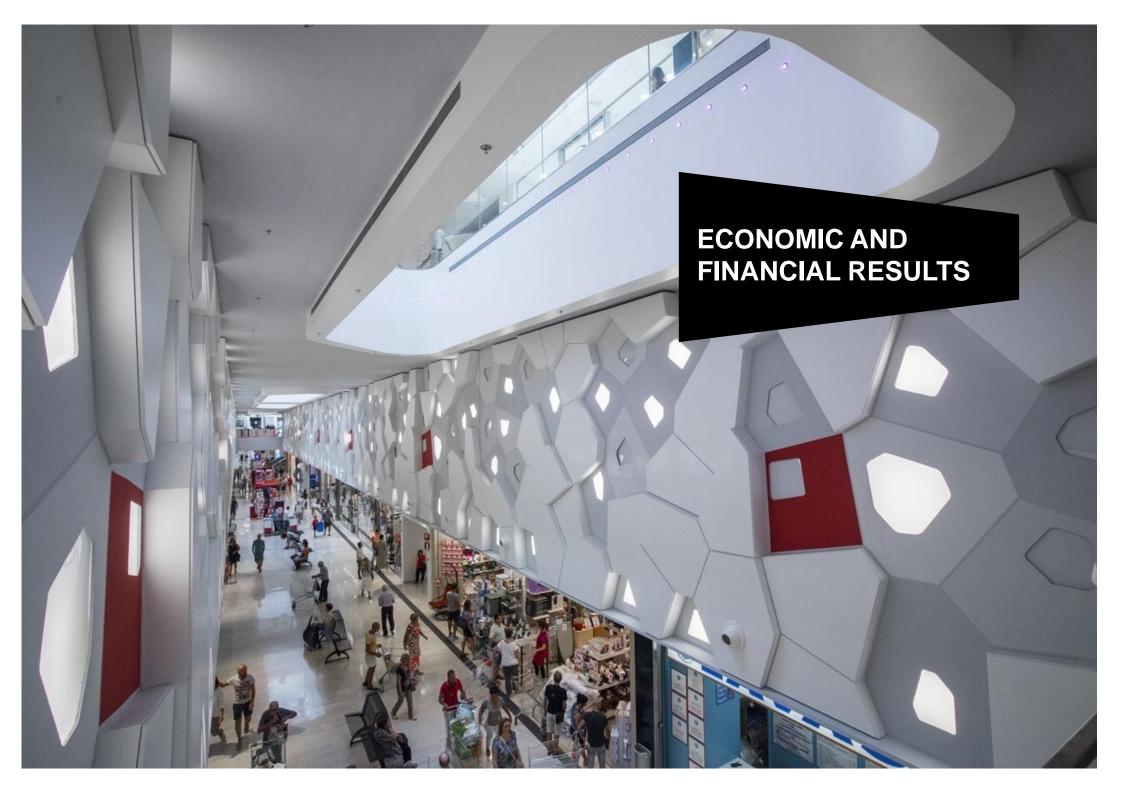


The retail real estate sector in Italy recorded positive results in 1H2016 with a total investment of approx. 900 million of Euro, +40% compared to the same period last year.

Yield compression is continuing; this trend is mainly due to the growing demand of retail assets from investors together with the small number of these assets currently available.

• Rents were stable over the period but demand from retailers continued to be strong and therefore the outlook remains positive.

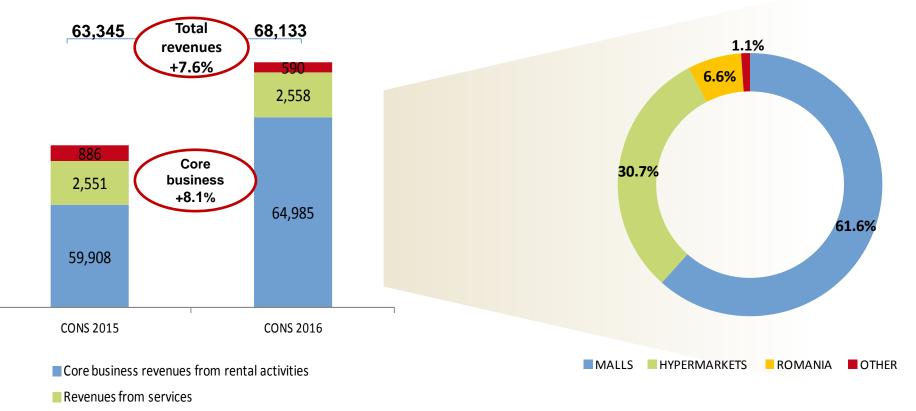






TOTAL REVENUES (€/000)

### BREAKDOWN OF RENTAL REVENUES BY TYPE OF ASSETS

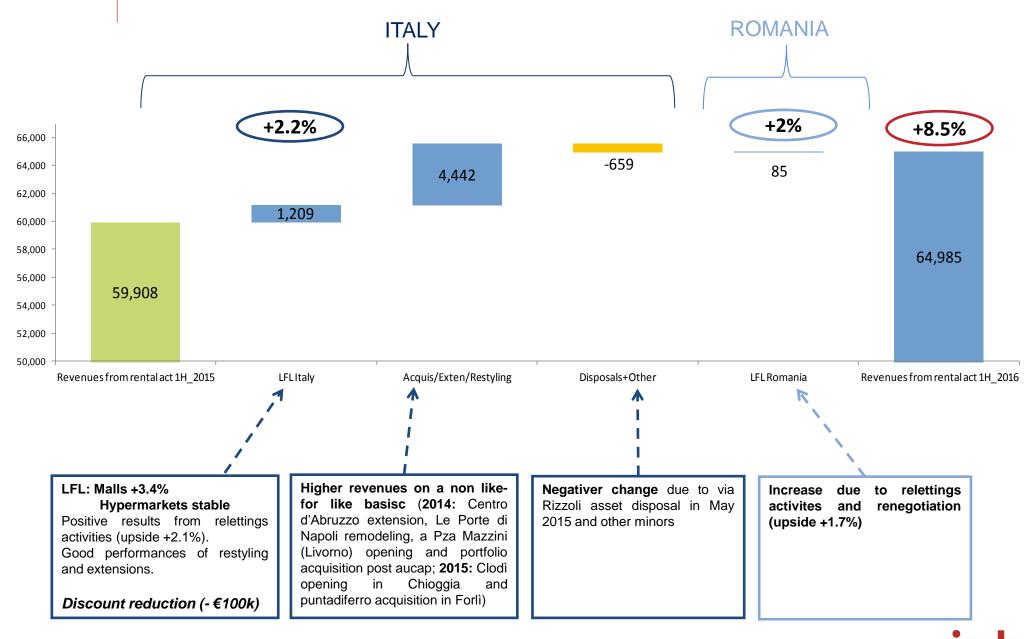


Revenues from trading

Starting from this quarter revenues and costs of Palazzo Orlando, that is located in Piazza Mazzini an area of the Porta a Mare project in Livorno, have been classified as core business revenues and costs. Costs and Revenues at 30 June 2015 have been re-classified accordingly

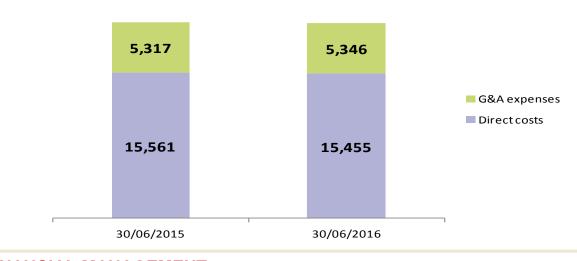


### 29 Rental income drivers (€/000)



# 30 Operating costs and financial management

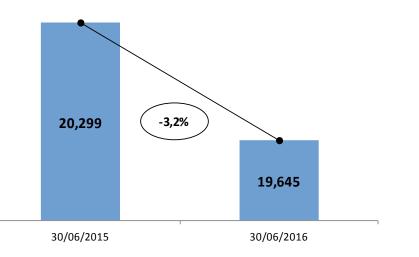
### CORE BUSINESS DIRECT COSTS AND G&A EXPENSES (€ 000)



Lower weight of operating cost on Revenues Core business Ebidta margin (69.2%) is growing: + 260bps

*Ebitda margin Freehold*: 78.6%

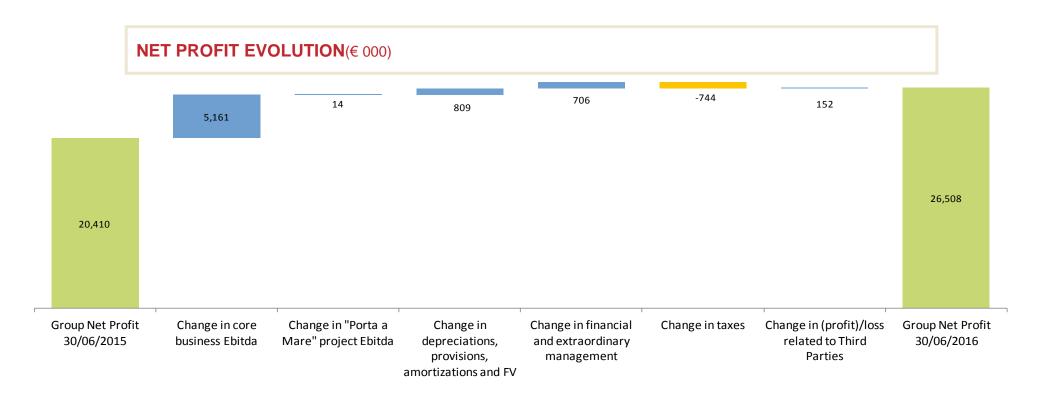
### FINANCIAL MANAGEMENT (€ 000)



Savings in financial management (- €0.7mn) despite growing net debt because of dividends and investments



# 31 Group Net Profit: €26.5 mn



#### THE PERFORMANCE OF GROUP NET PROFIT, EQUAL TO €26.5 MN, REFLECTS:

- Gross margin improvement (€ 5.2mn)
- positive change (€0.8 mn) in depreciations and fair value adjustments
- financial and extraordinary management improvement for + €0.7 mn
- taxes negative change (- €0.7 mn) on deferred tax liabilities

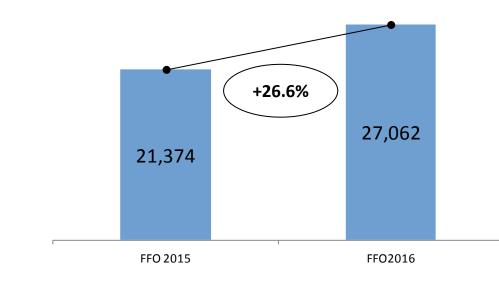


# 32 Core business Funds From Operations

Funds from Operations	30/06/2015	30/06/2016	Δ	Δ%
Pre-tax profit	20,952	28,731	7,779	37.1%
Depreciations and other provisions	702	653	-50	-7.0%
Change in FV and devaluation	-333	-2,369	-2,037	611.9%
Extraordinary management	370	54	-315	-85.5%
Gross margin from trading activities	0	0	0	n.a.
Financial management adjustments	87	461	374	429.5%
Current taxes of the period	-403	-466	-63	15.5%
FFO	21,374	27,062	5,688	26.6%

Of which:

- + €5.2 mn due to Ebitda increase
- + €0.9 mn due to financial management improvement (net of non-recurrent charges)
- - €0.4 mn Other minor changes





\*Calculated on the shares number at year end





# 34 Commercial Highlights

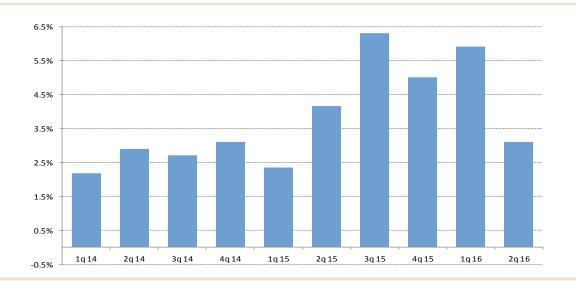


\*The figure does not include Casilino (due to the reduction of sales area sqm compared to the first half of 2015) and Centro Sarca (due to internal renovations carried out in April)



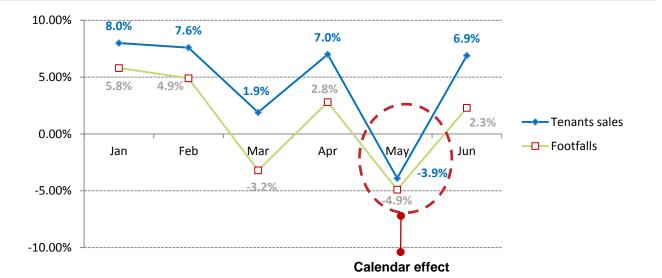
35 Operating perfomance

#### **Retail sales quarterly trend**





#### Retail sales and footfalls monthly trend (change 2016/2015)



Trends of retail sales and footfalls are aligned with significant increases in January/February and positive results also in June



## 36 Asset management activities (1/2)

Effective restyling and remodeling activities in shopping center's areas, with works on the merchandising mix (new food court concept and focus on personal services) and the liveability of the spaces in the *mall* to make it *more and more attractive* 

# centreborgo

Internal/external restyling and new tenants with a focus on personal services

**Total sales +23.0%** (2016 vs 2015)



### centrosarca

### Sesto San Giovanni (MI)

Restyling and new brands with a focus on the food court

Total sales +21.7% Food court sales +25.9% (2016 vs 2015)





### 37 Asset management activities (2/2)



#### Palermo

Space remodeling and insertion of a multiplex

**Total sales +11.7%** (2016 vs 2015)

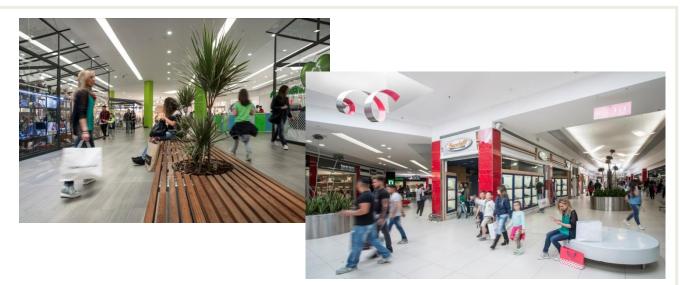




#### Afragola (NA)

Hypermarkets remodeling and new tenants

**Total sales +12.6%** (2016 vs 2015)





38 Sustainability: centrosarca BREEAM certified



In addition to the ISO14001 certification obtianed in 2013, in June the Sarca Shopping Center has obtained the **BREEAM** environmental certification. It is the FIRST and the ONLY center in Italy to HAVE a double environmental certification.

Main activities:

Buildingsite:particularattentionpaidtowastewasterecyclinganddisposal

Structure: led lightling, inverter on the escalators, wood from recycled material has been used to cover the entrance

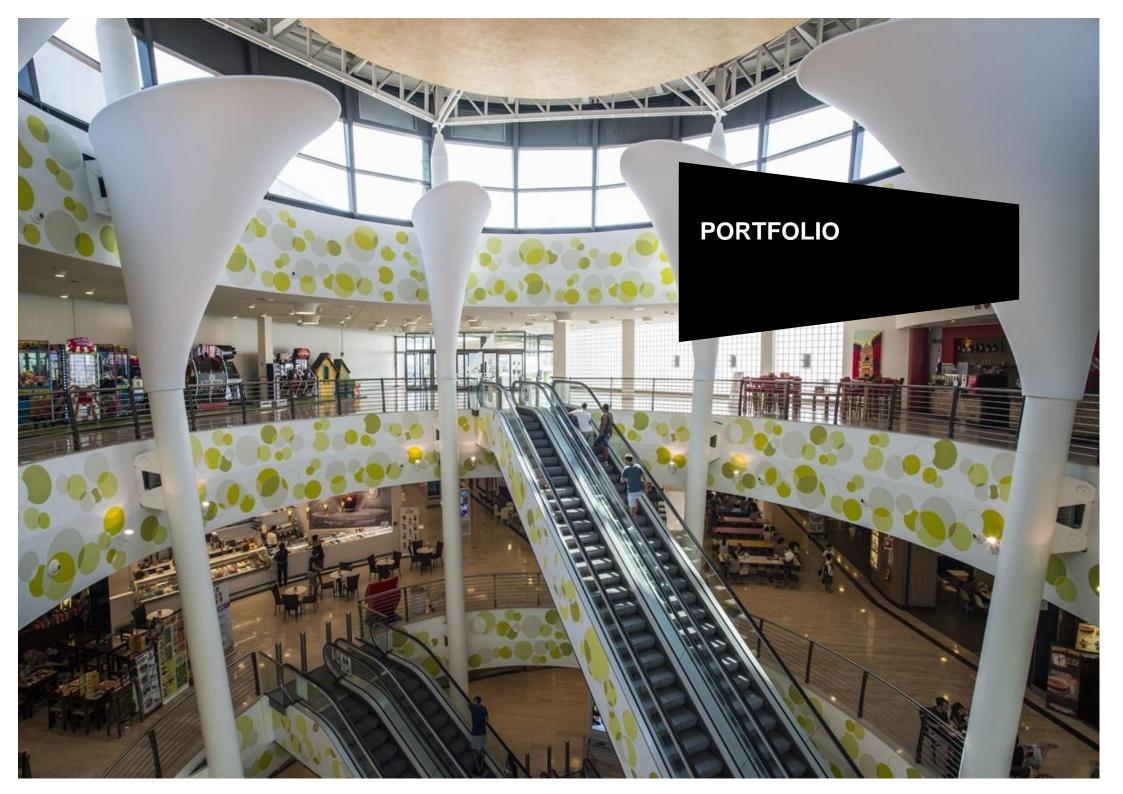
Accessibility: cycle path connected existing paths in the area, *software* with public transport timetables and traffic situation











### 40 Market Value evolution

€ mn	Mkt Value 31/12/2015	Mkt Value 30/06/2016
Malls + Hypermarkets + Other Italy	1,775.73	1,784.25
City Center (Piazza Mazzini)	23,70	23.70
Total income related portfolio ITALY	1,799.43	1,807.95
Total income related portofolio Romania	170.60	166.05
TOTAL IGD'S INCOME RELATED PORTFOLIO	1,970.03	1,974.00
Porta a Mare + Plots of land*	111.99	119.66
TOTAL IGD'S PORTFOLIO	2,082.02	2,093.65
	-	
	<b>.</b>	

**HYPERMARKETS** change in FV on a link-for-like basis equal to **+ €4.7 mn** (**+0.7%** compared to 31/12/2015)

MALLS and RETAIL PARK FV like-for-like + €4,3 mn (+0.4% compared to 31/12/2015)

**CITY CENTER (Mazzini retail portion in Porta a Mare project in Livorno) Stable** compared to 31/12/2015

**ROMANIANS MALLS**: FV declined by **- 2.7%** (**- €4.5 mn** compared to 31/12/2015)

Net of capex and other changes, the effect in P&L is €0.4 mn



# 41 Portfolio characteristics

			ROMANIA		
		HYPERMARKET	MALLS	AVERAGE	MALLS
🚔 EPRA	Financial Occupancy	100%	95.99%	97.34%	95.13%
Market value a	s at 30 June 2016 €mn	638.31	1,141.08		163.45
Weight on the t	total value of the portfolio	30.5%	54.5%		7.8%
Gla smq		269,623	317,187		79,703



## 42 🕿 EPRANNAV

	EPRA	31-Dec-15		30-Jun-16		Δ%
		€'000	€ p.s.	€'000	€ p.s.	
	Total number of shares		813,045,631		813,045,631	
1)	Group's shareholders equity	1,022,053	1.26	1,014,010	1.25	-0.8%
	Excludes:					
	Fair Value of financial instruments	34,990		35,417		1.2%
	Deferred taxes	19,917		19,382		-2.7%
	Goodwill as a results of deferred taxes					
2)	EPRA NAV	1,076,960	1.32	1,068,809	1.31	-0.8%
	Includes:					
	Fair Value of financial instruments	(34,990)		(35,417)		1.2%
	Fair value of debt	(9,560)		(19,719)		106.3%
	Deferred taxes	(19,917)		(19,382)		-2.7%
3)	EPRA NNNAV	1,012,492	1.25	994,291	1.22	-1.8%

At 30 June 2016 the EPRA NNNAV per share is €1.22.

The decrease compared to 31 December 2015, equal to -1.8%, is mainly due to:

- dividends distributed in the period for a total amount of approx. €32.5 million (- €0.04 p.s.)
- Group's net profit of the period equal to + €26.5 million (+ €0.03 p.s.)
- worsening of the cash flow hedge reserve of about €2 million (- €0.00 p.s.)
- change of debt fair value for approx. €10 million (- €0.02 p.s.)





### 44 Achieved new important results



 Rating Baa(3) Stable Outlook assigned by Moody's: entry into a small Group of Italian companies with Investment Grade rating\*



• First public issue of an unsecured senior Bond (€ 300 mn; 5 years) at the lowest cost of the Group's history (coupon 2.50%)



Extension of the debt maturity and reduction of the bank loans

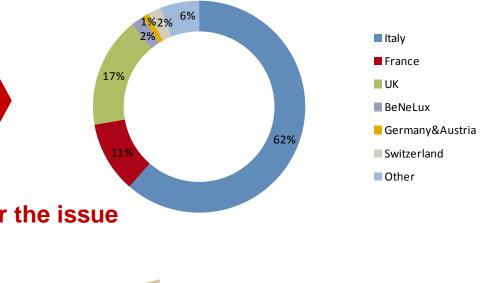
\* In June 2016 Moody's assigned Investment grade rating to 20 Italian listed companies (excluding banks); source Moody's Investors Service



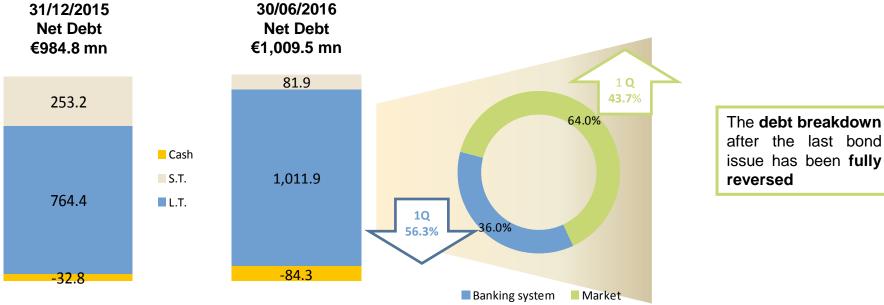
### 45 Effective and well-timed financial management (1/2)

Bond issue	
Туре	<b>Eurobond Senior Unsecured</b>
Size	€300 mln
Coupon	2.50%
Expiry Date	May 2021
Demand	2 x, #100 orders

#### Placement by geographical area



#### Debt structure after the issue



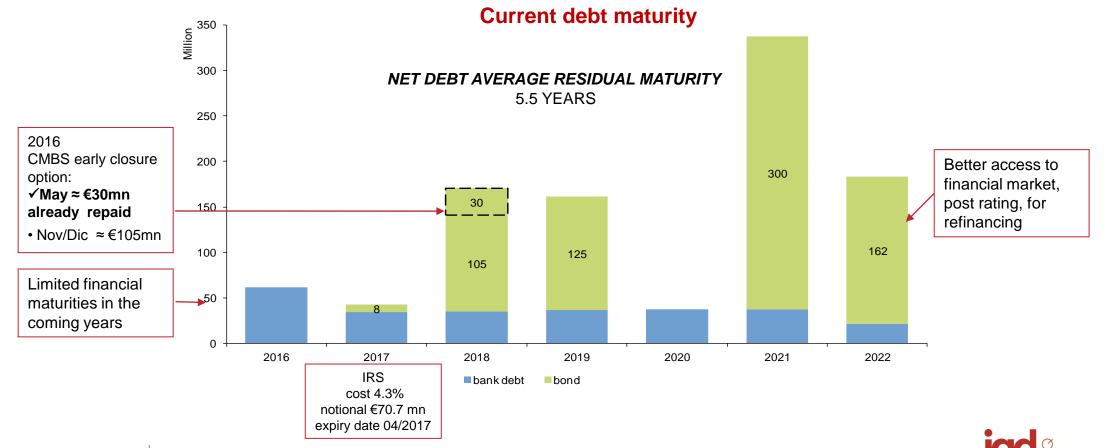


### 46 Effective and well-timed financial management (2/2)

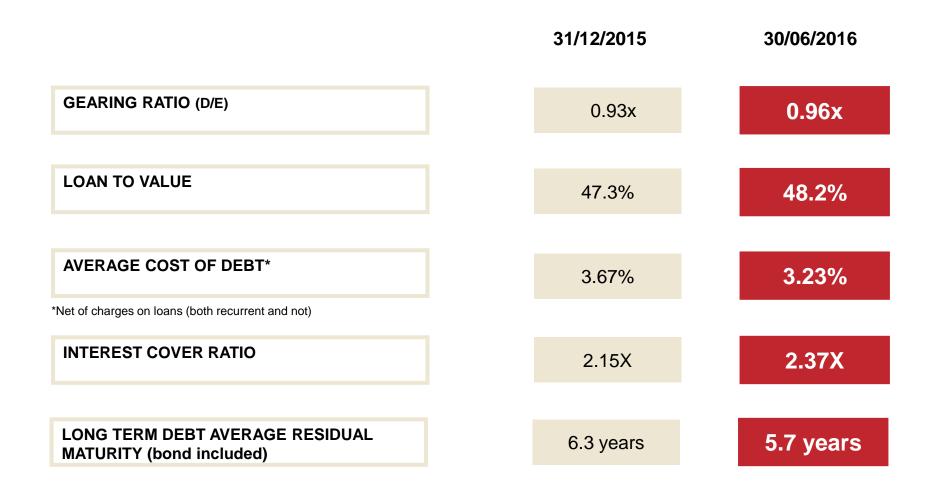
Rating	
Agency	Moody's Investors Service
Rating	Baa3
Outlook	Stable

 Improved access to debt capital at more favourable conditions

 Certified the debt quality and the financial risk of the Group

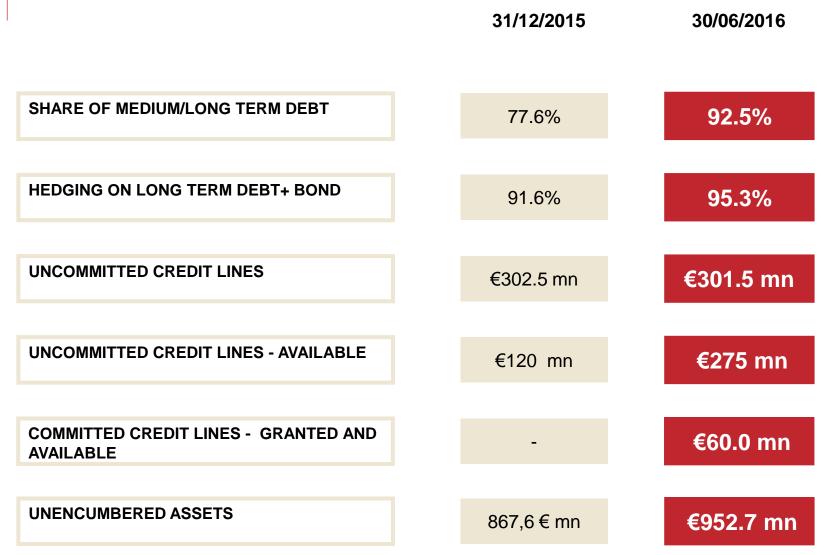


## 47 Financial highlights 1/2





### 48 Financial highlights









# Outlook stated in March 2016 FFO expected at year end ≈ + 13/15 %

# *August* 2016: **FFO 2016 outlook reviewed** ≈ +15/16%





## 52 Consolidated income statement

		CONSOLIDATED		CO	RE BUSINESS		PORT	A MARE PROJE	СТ
€/000	30/06/2015	30/06/2016	$\Delta\%$	30/06/2015	30/06/2016	$\Delta\%$	30/06/2015	30/06/2016	$\Delta\%$
Revenues from freehold real estate and rental activities	53,829	58,838	9.3%	53,829	58,838	9.3%	0	0	n.a.
Revenues from leasehold real estate rental activities	6,078	6,146	1.1%	6,078	6,146	1.1%	0	0	n.a.
Total revenues from real estate and rental activities	59,908	64,985	8.5%	59,908	64,985	8.5%	0	0	n.a.
Revenues from services	2,551	2,558	0.3%	2,551	2,558	0.3%	0	0	n.a.
Revenues from trading	886	590	(33.4)%	0	0	n.a.	886	590	(33.4)%
OPERATING REVENUES	63,345	68,133	7.6%	62,459	67,542	8.1%	886	590	(33.4)%
COST OF SALES AND OTHER COSTS	(804)	(577)	(28.3)%	0	0	n.a.	(804)	(577)	(28.3)%
Rents and payable leases	(5,034)	(5,060)	0.5%	(5,034)	(5,060)	0.5%	0	0	n.a.
Personnel expenses	(1,922)	(1,940)	1.0%	(1,922)	(1,940)	1.0%	0	0	n.a.
Direct costs	(8,783)	(8,568)	(2.5)%	(8,605)	(8,454)	(1.8)%	(178)	(113)	(36.1)%
DIRECT COSTS	(15,739)	(15,568)	(1.1)%	(15,561)	(15,455)	(0.7)%	(178)	(113)	(36.1)%
GROSS MARGIN	46,802	51,987	11.1%	46,897	52,087	11.1%	(95)	(100)	5.2%
Headquarters personnel	(3,141)	(3,297)	5.0%	(3,103)	(3,261)	5.1%	(39)	(37)	(5.5)%
G&A expenses	(2,407)	(2,261)	(6.0)%	(2,214)	(2,085)	(5.8)%	(193)	(176)	(8.6)%
G&A EXPENSES	(5,548)	(5,559)	0.2%	(5,317)	(5,346)	0.6%	(231)	(213)	(8.1)%
EBITDA	41,254	46,429	12.5%	41,581	46,742	12.4%	(327)	(313)	(4.2)%
Ebitda Margin		68.1%		66.6%	69.2%				
Other provisions	(82)	(97)	19.2%						
Impairment and FV adjustments	(403)	358	n.a.		Total rev	enues fro	m rental activ	ities:	
Depreciations	(621)	(558)	(10.2)%				_		
DEPRECIATIONS AND IMPAIRMENTS	(1,105)	(297)	(73.2)%			€65.	0 mn		
EBIT	40,149	46,132	14.9%	Fr	rom Shopping N	<b>⁄Ialls</b> : €44	.6 mn of whicl	n:	
FINANCIAL MANAGEMENT	(20,299)	(19,645)	(3.2)%	Italian malls €40.3mn					
	(231)	(170)	(22 7)0/	Winmarkt mall €4.3 mn					
EXTRAORDINARY MANAGEMENT PRE-TAX PROFIT	19,619	(179) 26,308	(22.7)% 34.1%	From <b>Hypermarkets:</b> €19.9mn					
Taxes	19,619	(138)	34.1% n.a.	• From <b>City Center Project:</b> €0.3mn					
NET PROFIT FOR THE PERIOD	20.224	26,170	n.a. 29.4%						
(Profit)/Loss for the period related to Third Parties	20,224	338	82.1%	From <b>Other:</b> €0.2mn					
GROUP NET PROFIT	20,410	26,508	29.9%						



### 53 Margin from activities

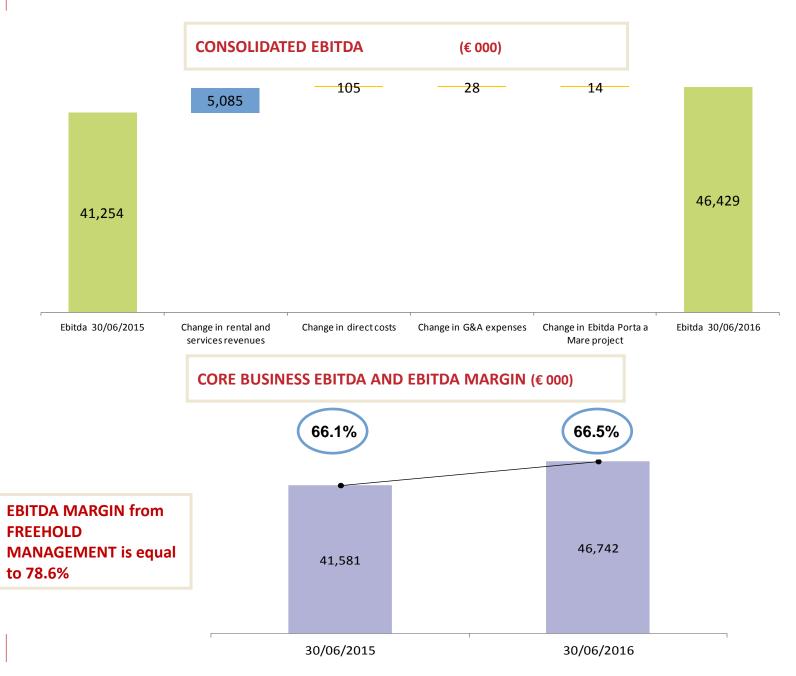
	CONSOLIDATED		CORE BUSINESS			PORTA A MARE PROJECT			
€/000	30/06/2015	30/06/2016	%	30/06/2015	30/06/2016	%	30/06/2015	30/06/2016	%
Margin from freehold properties	45,874	50,905	11.0%	45,874	50,905	11.0%	0	0	n.a.
Margin from leasehold properties	959	1,030	7.4%	959	1,030	7.4%	0	0	n.a.
Margin from services	64	152	n.a.	64	152	n.a.	0	(0)	n.a.
Margin from trading	(95)	(100)	4.8%	0	0	n.a.	(95)	(100)	4.8%
Gross Margin	46,802	51,987	11.1%	46,897	52,087	11.1%	(95)	(100)	5.2%

Margin from freehold properties: 86.5% increased compared to the previous year because off increase of revenues and stability of the related costs Margin from leasehold properties: 16.8% increased compared to the previous year because off increase of revenues and

stability of the related costs

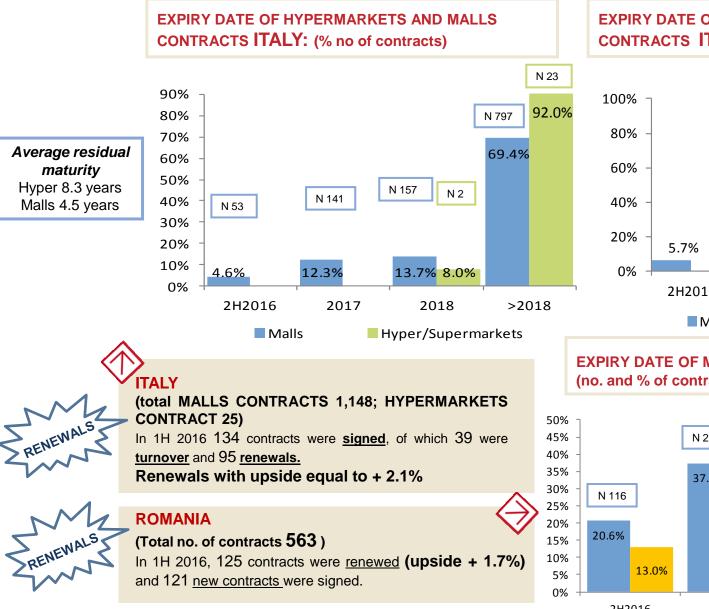


#### 54 Total consolidated Ebitda: €46.4 mn Ebitda (core business): €46.7 mn (+12.4%)

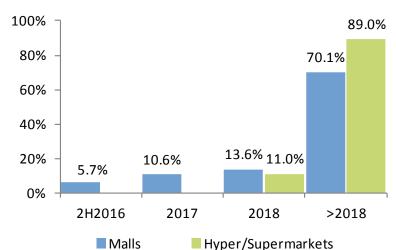




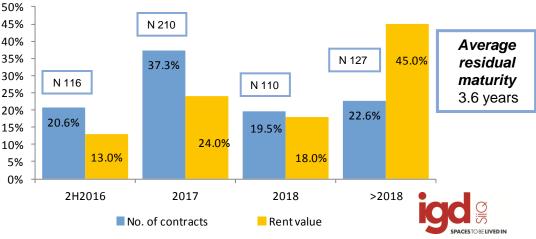
#### 55 Contracts in Italy and Romania



EXPIRY DATE OF HYPERMARKETS AND MALLS CONTRACTS ITALY: (% of value)

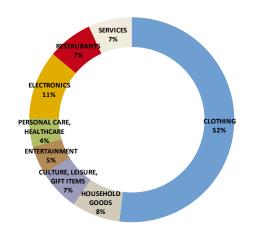


#### EXPIRY DATE OF MALL CONTRACTS **ROMANIA** (no. and % of contracts and % of value)



TOP 10 Tenant	Product category	Turnover impact	No. of contracts
PIAZA ITALIA	clothing	3.2%	11
Gruppo Miroglio	clothing	3.0%	29
H.M	clothing	2.9%	9
OVS	clothing	2.3%	7
<b>9</b> unieuro	electronics	2.1%	6
SCARPERSCARPE	clothing	2.0%	6
CALZEDONIA	clothing	1.9%	24
KASANOVA	articoli per la casa	1.3%	15
GameStop	entertainment	1.3%	20
DECATHLON	clothing	1.3%	3
Total		21.3%	130

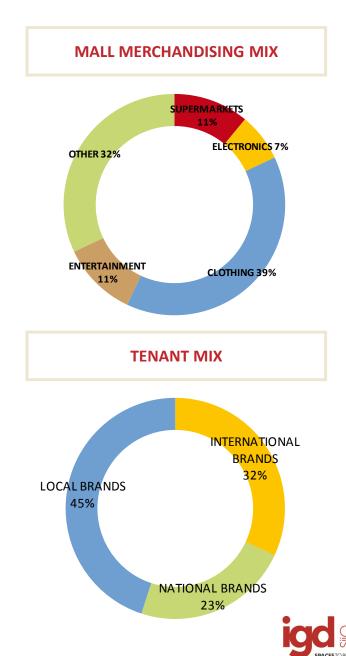
#### MALL MERCHANDISING MIX





## 57 Tenants Romania

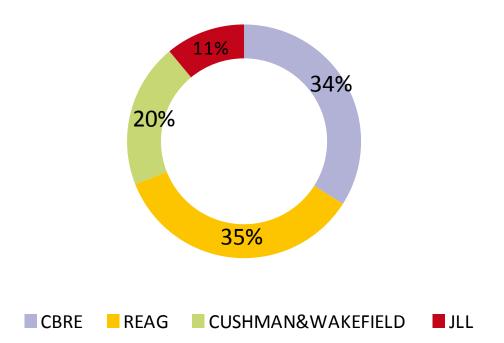
TOP 10 Tenant	Product category	Turnover impact	No. of contracts
Carrefour (	food	9.6%	9
H.M.	clothing	6.7%	5
лстех	electronics	3.1%	4
PEPCO	clothing	2.9%	8
dm	grocery	2.7%	5
<b>B</b> a <del>R</del>	jewellery	2.6%	6
SENSIGA	farmacia	2.3%	4
Oficiul de Cadastru	offices	1. <del>9</del> %	1
LEONARDO	shoes	1.5%	10
House of art	clothing	1.5%	5
Total		35.0%	57



### 58 Market Value evolution

**Breakdown of the Portfolio's appraisals** 

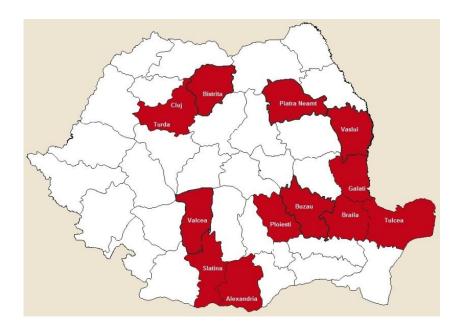
Starting from 1H2016 IGD's Group real estate portfolio will be appraised by the companies **Cbre, Reag**, **C&W** and, for the first time, **JLL**.





### 59 Italian and Romanian portfolio





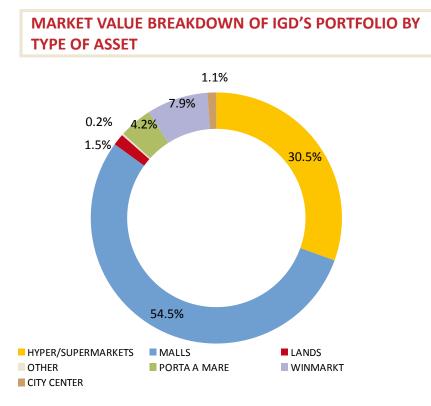
56 REAL ESTATE UNITS IN 11 ITALIAN REGIONS : 21 Malls and hypermarkets 25 Hypermarkets and supermarkets 1 city center 2 plots of land for development

- 1 property held for trading
- 6 other

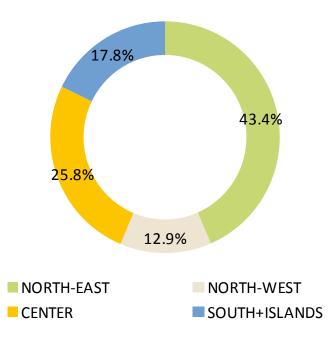
#### 14 SHOPPING CENTERS + 1 OFFICE BUILDING IN 13 DIFFERENT MEDIUM-SIZED CITIES



### 60 Italian and Romanian portfolio



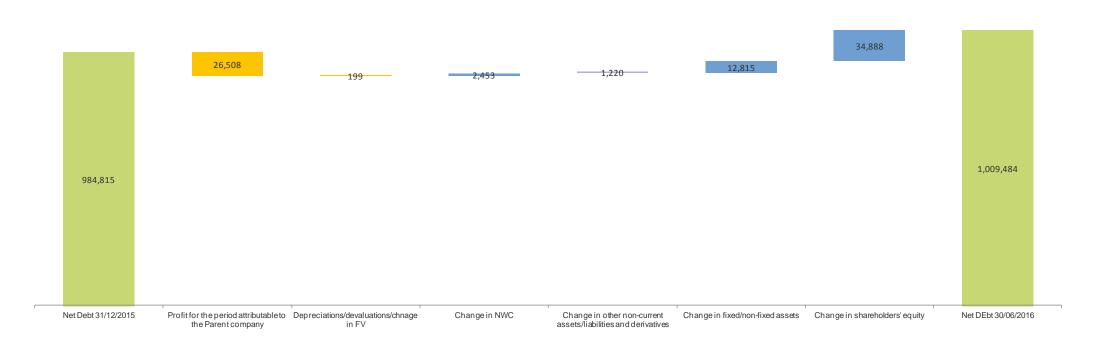
#### IGD'S ITALIAN PORTFOLIO BREAKDOWN BY GEOGRAPHICAL DISTRIBUTION (mkt value)







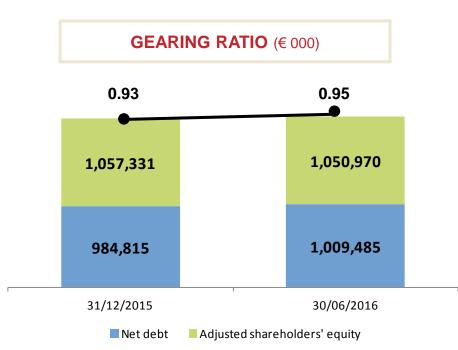
#### NET DEBT EVOLUTION (€ 000)





### 62 Reclassified Balance Sheet

Sources - Use of funds	31/12/2015	30/06/2016	Δ	%
Fixed assets	2,057,039	2,064,466	7,427	0.36%
Non-current assets held for sale	0	4,466	4,466	
NWC	51,797	54,250	2,453	4.74%
Other non-current liabilities	(56,828)	(54,458)	2,370	(4.17%)
TOTAL USE OF FUNDS	2,052,008	2,068,724	16,716	0.81%
Shareholders' equity	1,032,203	1,023,822	(8,381)	(0.81%)
Net (assets)/liabilities for derivative instruments	34,990	35,417	427	1.22%
Net Debt	984,815	1,009,485	24,670	2.51%
TOTAL SOURCES	2,052,008	2,068,724	16,716	0.81%







2016-2018 Business Plan update presentation

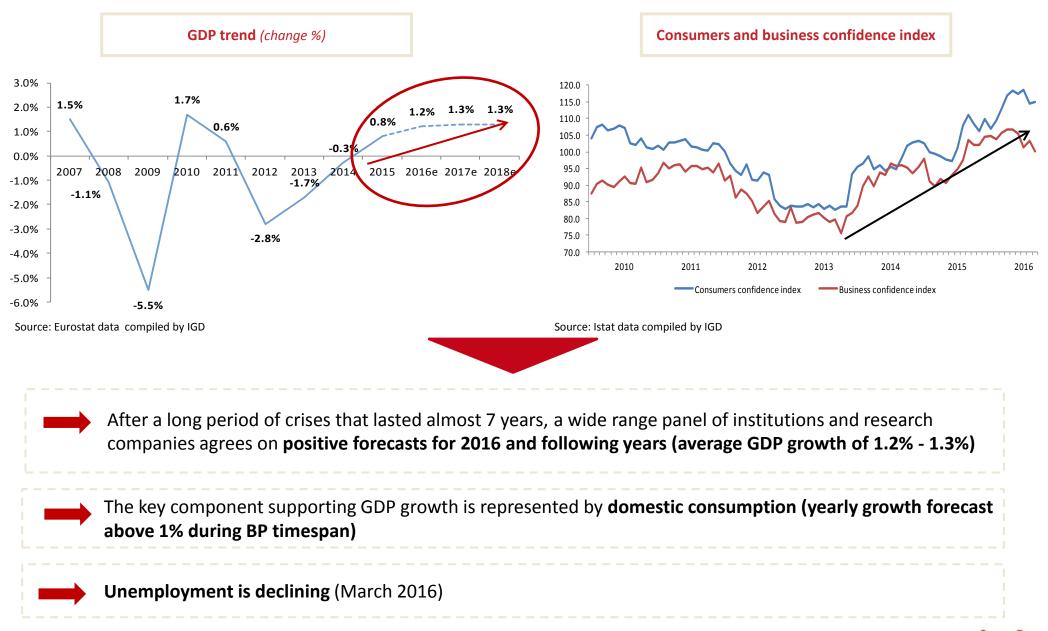
## 64 Why un update of the Plan?

- Evolution of the macro-economic context
- Important acquisition carried out at the end of 2015, not foreseen in the 2015-2018 Business Plan
- New financial operations

All this, continuing the strategy of development and pipeline completion

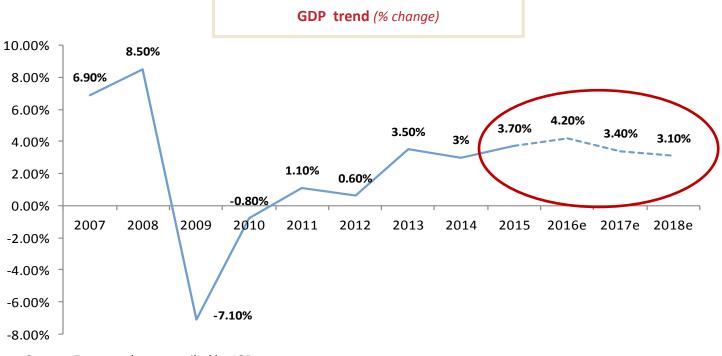


#### 65 Introduction – Italian context





### 66 Introduction – Romania context



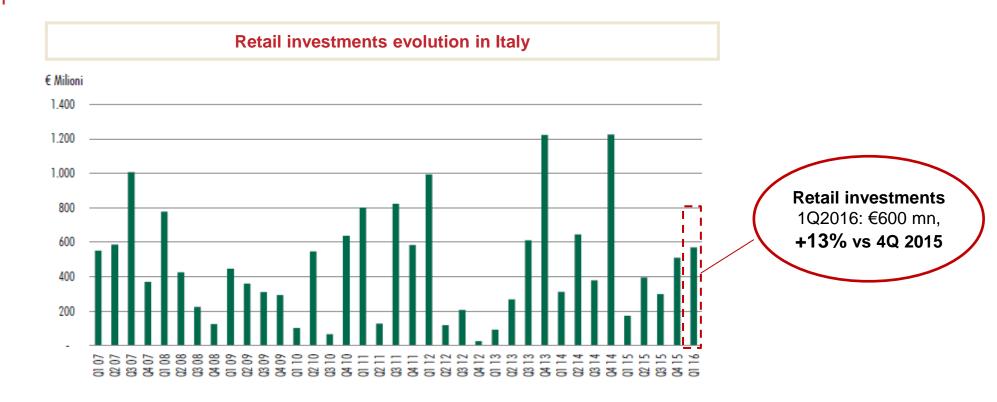
Source: Eurostat data compiled by IGD

**GDP** is expected to grow by more than **4% in 2016** driven by **consumption** (expected to grow beyond **+6%**). **Government adopted strong tax incentives to support internal demand.** 

With the rise in inflation and the gradual fading of tax incentives, consumption growth should slightly slowdown in 2017-2018 but the economy overall growth is expected to remain sustained (over 3% per year).



#### The retail real estate



#### Italy

67

- In 1Q 2016 there has been an improvement in investments in the retail real estate sector, the volume of which increased by 13% compared to the last quarter of 2015 and more than three times the volume in the same period of last year (1Q 2015).
- The demand from retailers continues to be sustained and 2016 will be a year characterized by a significant number of new entrants in the Italian market; rents should increase.

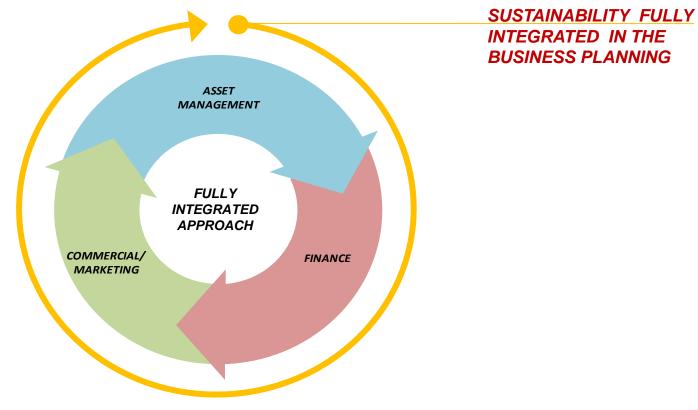
Source: CBRE, "Italia investimenti Q1 2016" and "Italia Retail, Q1 2016"



Goal:

Confirm our position as a leading owner and manager of shopping centers in Italy and

continue our path of a sustainable growth





### 69 Main targets - BP 2016-2018

	New Targets BP 2016-2018	Target previous plan (BP 2015-2018)
REVENUES FROM RENTAL ACTIVITIES	Total growth> +20% approx. cagr* +7% approx. cagr* LFL +2% approx.	Total growth: confirmed Cagr > +5% approx., increasing Cagr LFL confirmed
EBITDA MARGIN Core business	>70% (BP end)	Confirmed
EBITDA MARGIN Freehold	approx. 80% (BP end)	Confirmed
Funds From Operations Core business	approx. €75 mn (ffo in 2018) Cagr* > 18%	Approx. €70mn (BP end) (growth mainly due to new acquisition); Cagr confirmed
LTV	>45% <50% (BP timespan)	Confirmed
PIPELINE	approx. €195 mn BP timespan (of which for development approx. €145mn)	Approx. €260 mn BP timespan (of which for development €185 mn); a disposal for about €50 mn was expected
	AGR calculated used 31/12/2015 as base: cagr of previous plan used 2014 as base	inda

### 70 Assumptions on Italian and Romanian revenues

#### ITALY

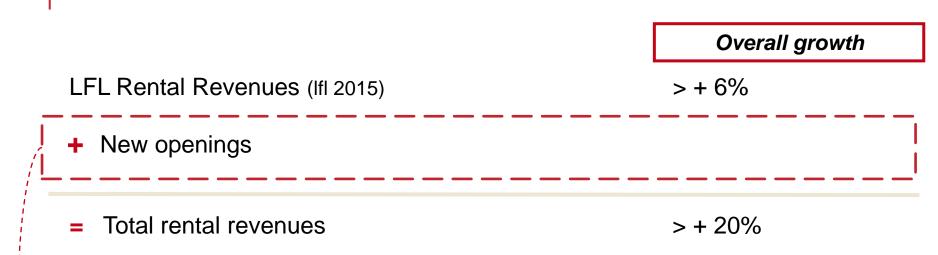
- Occupancy increase (about 1 percentage point with evidence already from 2016) and constant decrease of temporary reductions
- Contribution for the whole year of the assets acquired/opened in 2015 (Puntadiferro and Clodi)
- Development of **revenues from new openings** (Grosseto, ESP extension and Officine Storiche in particular)
- Expected **upside** over BP timespan, based on the expiration agenda at the end of 2015

#### ROMANIA

- Macroeconomic outlook confirms a recovery trend with a positive impact expected on consumption and assets commercial performances
- Completion of the modernization pipeline with a focus on commercial investments and energy efficiency
- Occupancy maximisation (target: bring occupancy in line with Italy)
- Expected **upside** over BP timespan, based on the expiration agenda at the end of 2015



## 71 Focus on new openings



#### Of which:

**1. puntadiferro and Chioggia** excluded from the like-for-like as opened/acquired in 2015. Whole year revenues already from 2016

#### 2. NEW PROJECTS:

**Grosseto (opening in November 2016)**: pre-letting almost completed with most of the contracts being signed (target: 100% occupancy at the opening)

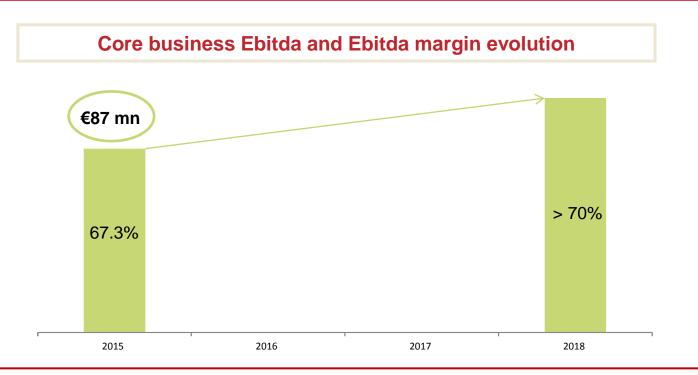
Esp extension (opening scheduled in 1H 2017): pre-letting is going well with many expression of interest (target: 100% occupancy at the opening)

Officine storiche (opening scheduled 2H 2018): collected first signs of interest



## 72 Assumptions on costs and Ebitda evolution

Costs increase over BP timespan (mainly due to extension of portfolio perimeter for investments), but their impact on revenues decrease.



*Ebitda and related margin performances* show an increase mainly due to economies of scale, as revenues increase more than proportionally with respect to operating costs.



### 73 Assets management assumptions

#### 1) Investments evolution

### 2016 - 2018

- Total investments: approx. €195 mn
- Of which, for development: approx. €145 mn
- Average yield on cost (on development):
   > 7%
- New GLA approx. 71,500 smq

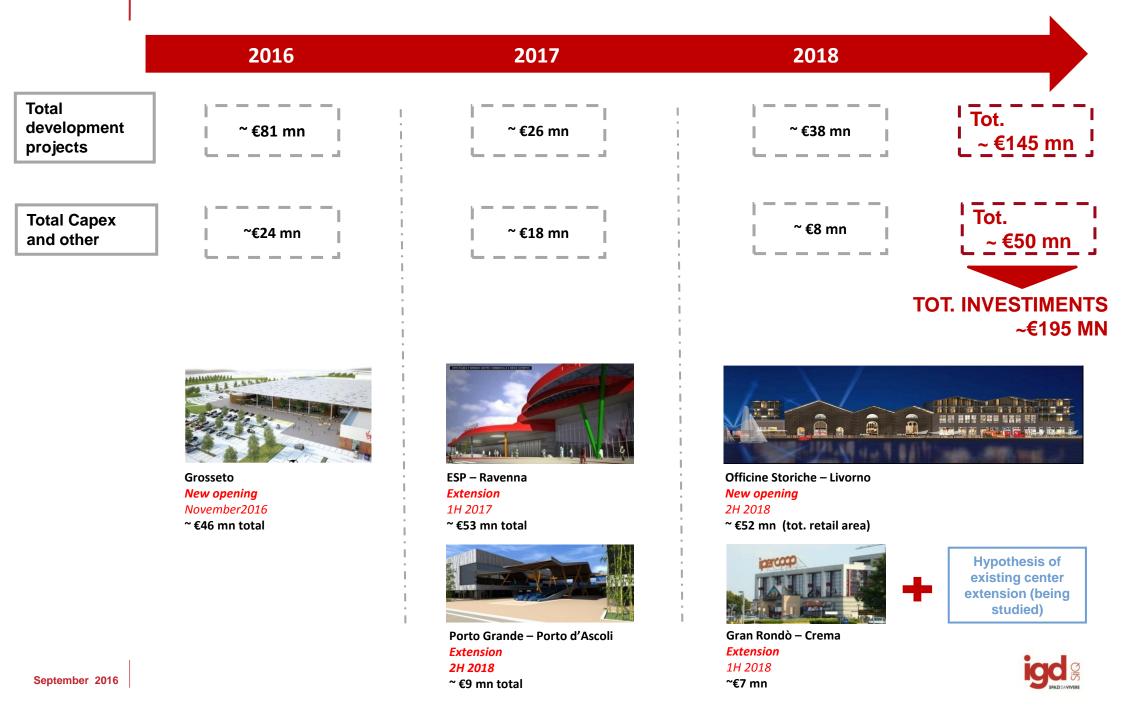
#### 2) Assumptions on the assets fair values

No change in fair value in the income statement, which means to recover capex both in Italy and in Romania; this assumption reflects the following considerations:

- ✓ Macroeconomic context is improving
- Positive trends of investments in the shopping centers segment (a further yield compression is possible)



## 74 Investments Pipeline





### **Main assumptions**

- **Issue of unsecured senior bond** 5-7 years in 2016 with an expected cost lower than the current Group's cost of debt.
- Option execise for CMBS early repayment (€135mn, cost approx. 5.2%)

#### Targets confirmed with respect to the previous plan

• Maintain a strict financial discipline and a balanced capital structure

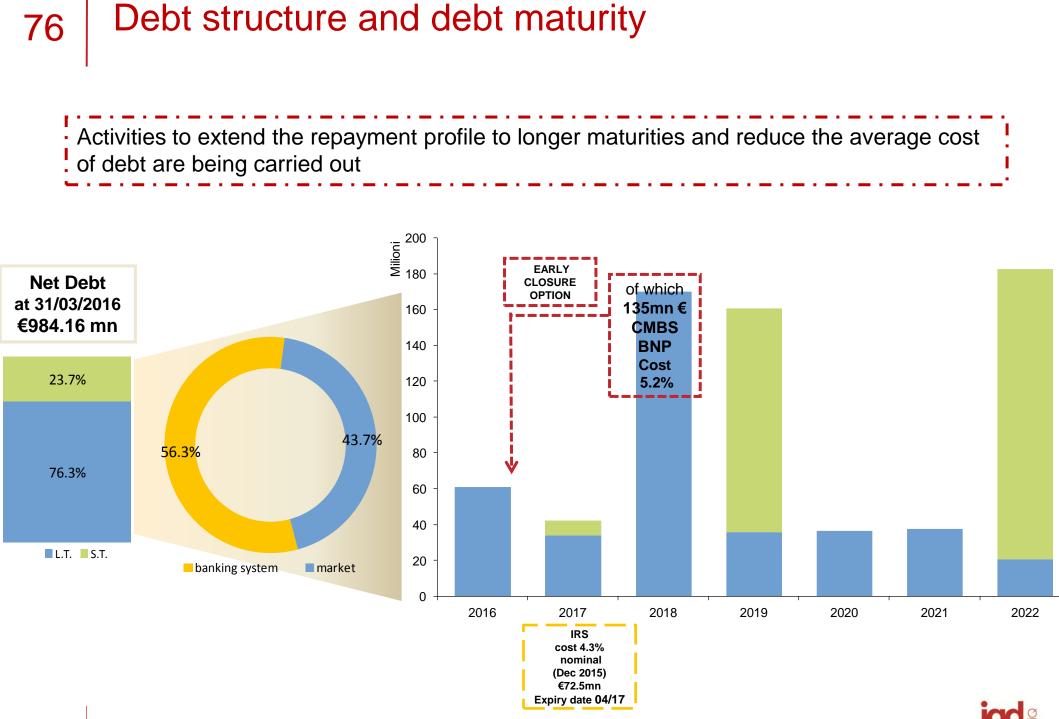
LTV > 45% - < 50% (BP timespan) with the expectation to reach the low end of the range in 2018 GEARING (D/E) < 1 (BP timespan)

• Improve the financial management result and reduce the average cost of debt

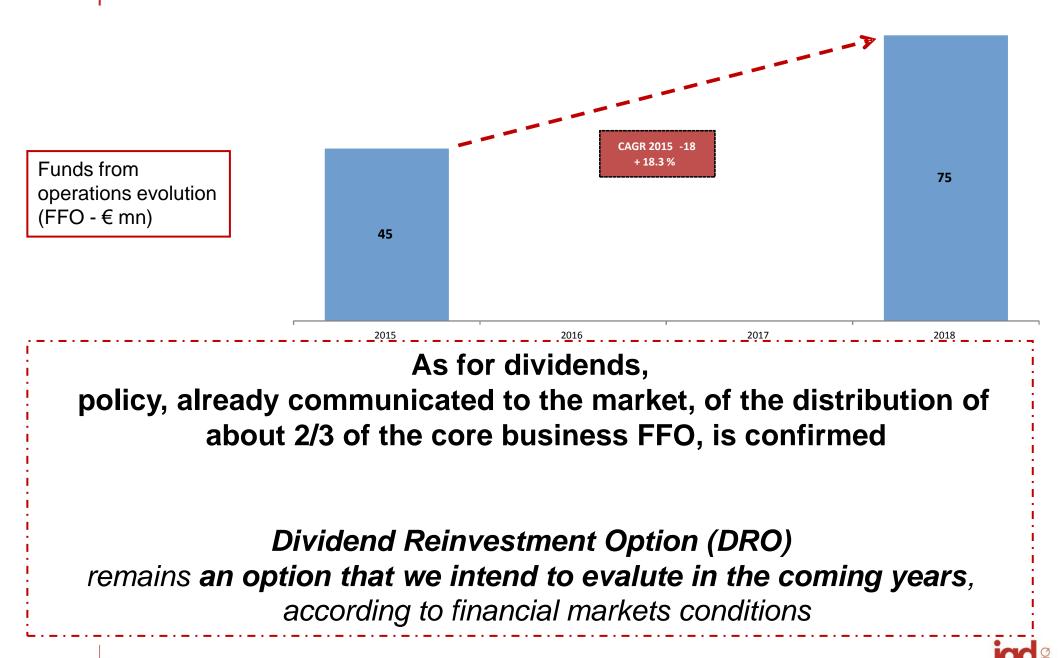
ICR > 3 (BP end) Average cost of debt < 3% (BP end)

Obtain a rating over the BP timespan, with a primary agency.





# 77 FFO evolution and Dividend policy





The updated Business Plan, that has a low execution risk, confirms IGD's ability to increase FFOs and strenghten visibility of the dividends that will be distributed.

Following Punta di Ferro acquisition, not foreseen in the previous Plan, FFO target has been further improved.



Therefore:

### ✓ Confirmation of strategy of organic development pipeline completion

and

### Possibility to evaluate any further external growth options that would be accreative for our shareholders





### 80 Focus BP: pipeline in progress (1/6)

#### Mall acquisition in Grosseto

The new shopping mall will have a GLA of approx. 17,000sqm, divided in 42 shops and 8 medium surfaces, and an hypermarket **Pre-letting:** around 80% (full occupancy is expected on the opening)

End of work: November 2016

Total expected investment: approx. € 46 mn (only mall)









### 81 Focus BP: pipeline in progress (2/6)

#### **ESP Shopping Center extension (Ra)**

The project calls for an increase in the mall's GLA of  $19,000 \text{ m}^2$  and the creation of 1,100 parking places.

End of work: 1H 2017

Total expected investment: approx. €53 mn









# 82 Focus BP: pipeline in progress (3/6)

**Opening of the Mall Officine Storiche - Livorno** Requalification of the industrial warehouses of the former Cantieri Navali Orlando inside of which vast reception facilities and accommodations will be created housing personal services (fitness centers, leisure time activities, restaurants, etc), in addition to the completion of the shops and services already present in Piazza Mazzini. **End of work**: 1H 2018



Total expected investment: approx. €52 mn





### 83 Focus BP: pipeline in progress (4/6)

#### Gran rondo' - Extension and restyling

The project calls for an extension with the creation of a new medium surface area, with a total GLA of around 2,850 sqm and the complete restyling of the shopping mall.

End of work: 1H 2018

Total expected investment: approx €7 mn





### Porto Grande extension

The urban planning is underway with the municipality.

The extension calls for 2 new medium surface areas covering  $5,000 \text{ m}^2$ , in addition to green areas of  $1,700 \text{ m}^2$  of and a new parking lot of  $10,531 \text{ m}^2$ .

End of work: 2H 2018

Total expected investment approx. €9 mn



# 84 Focus BP: pipeline in progress (5/6)



#### **PORTA A MARE PROJECT - LIVORNO**

The purpose of the project is to transform an area of the port of Livorno, near the city center, with the construction of a multi-purpose complex of about 70,000 m<sup>2</sup> which will house shops, residential units, services, accommodations and leisure time facilities, as well as a newly built marina. IGD will retain ownership of the entire retail section.





Officine storiche (work in progress)







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