



Conference call
10 May 2016
6.00 pm CET

igd S.p.A.
SPAZI DA VIVERE

1Q 2016 Results presentation and 2016-2018 Business Plan update

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Results presentation as at 31/03/2016

4 Highlights 1/2

Core business revenues

€33.8 mn
(+8.7% vs 31/03/2015)



EBITDA

- EBITDA (core business)
- EBITDA margin (core business)
- EBITDA margin from Freehold

€23.6 mn
(+12.5% vs 31/03/2015)

69.9%
(+2.4pts. vs 31/03/2015)

79.2%
(+1.7pts. vs 31/03/2015)



Group Net Profit

€12.7 mn
(+37.4% vs 31/03/2015)



Core business Funds From Operations (FFO)

€14.1 mn
(+33.7% vs 31/03/2015)



5 Highlights 2/2

EPRA FINANCIAL OCCUPANCY at 31/03/2016

•ITALY

97.2%
(96.9% at 31/12/2015)

•ROMANIA

94.2%
(93.9% at 31/12/2015)



Net Debt

€984.2
(€984.8 at 31/12/2015)



Gearing ratio

€0.92
(vs €0.93 at 31/12/2015)



Loan to value

47.3%
(vs 47.3% at 31/12/2015)

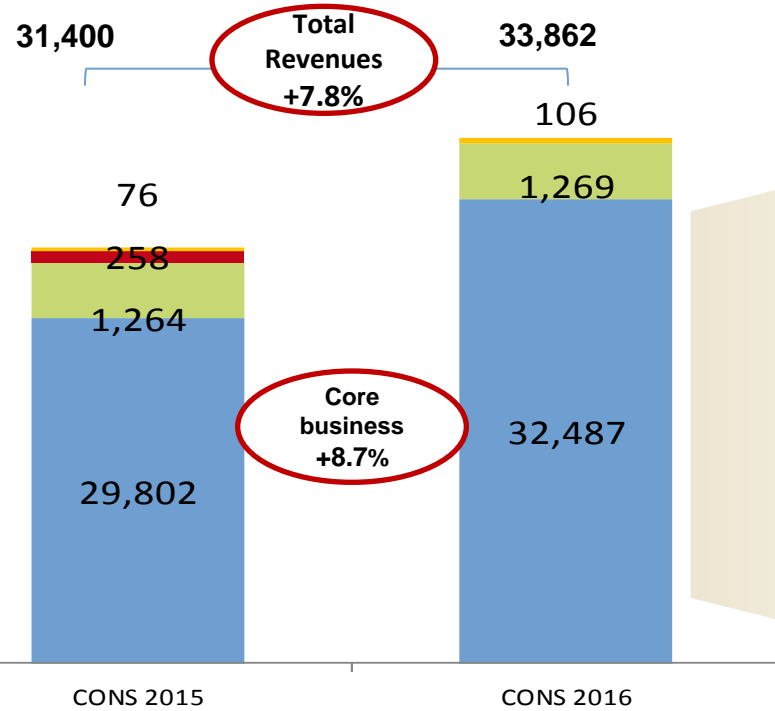




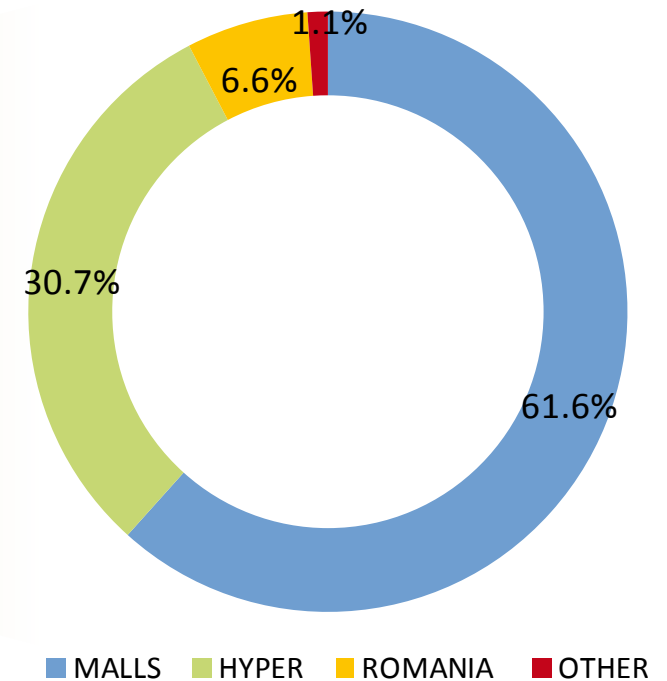
**ECONOMIC
AND FINANCIAL
RESULTS**

7 Revenues

TOTAL REVENUES (€/000)



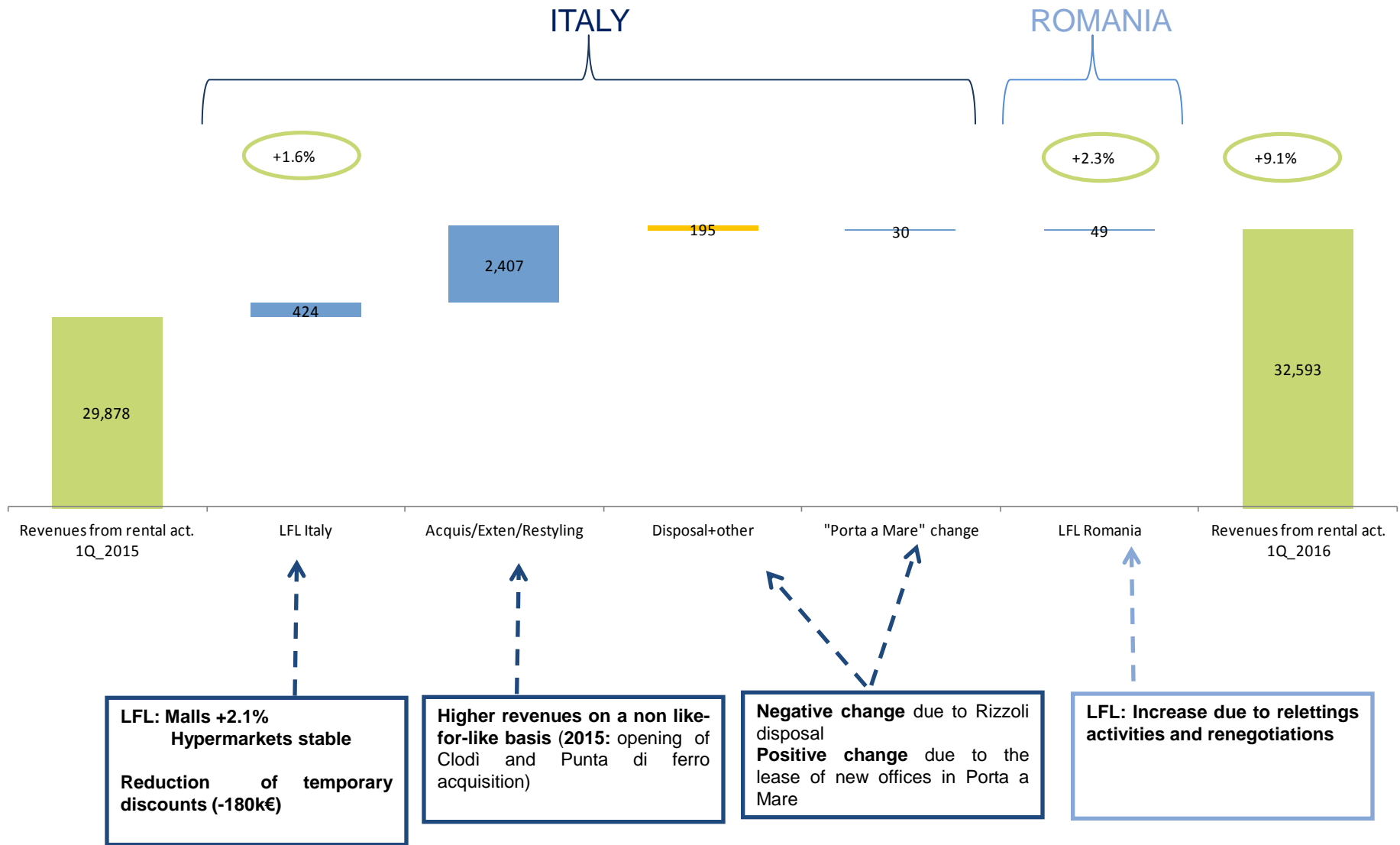
BREAKDOWN OF RENTAL REVENUES BY TYPE OF ASSET



- Core business revenues from rental act.
- Revenues from services
- Revenues from trading
- Non-core business revenues from rental act.

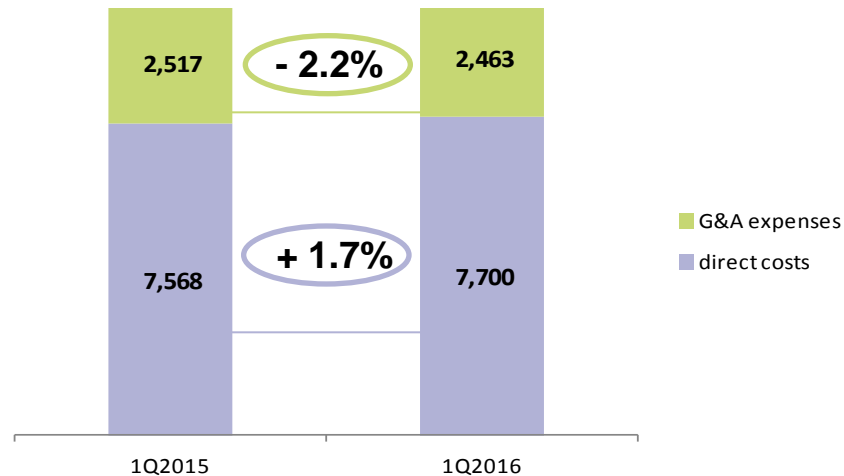
- MALLS
- HYPER
- ROMANIA
- OTHER

8 Rental income drivers (€/000)



9 Operating cost and financial management

CORE BUSINESS G&A EXPENSES AND DIRECT COSTS (€ 000)

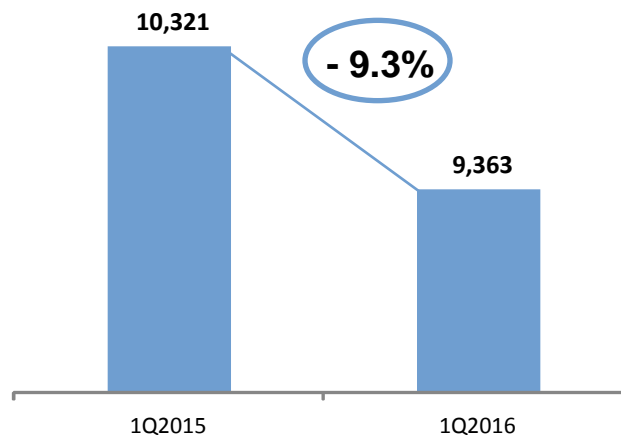


Lower weight of operating costs on Revenues

Core Business Ebidta margin (69.9%) is growing: +150bps

Ebitda margin from Freehold: 79.2 %

FINANCIAL MANAGEMENT (€ 000)



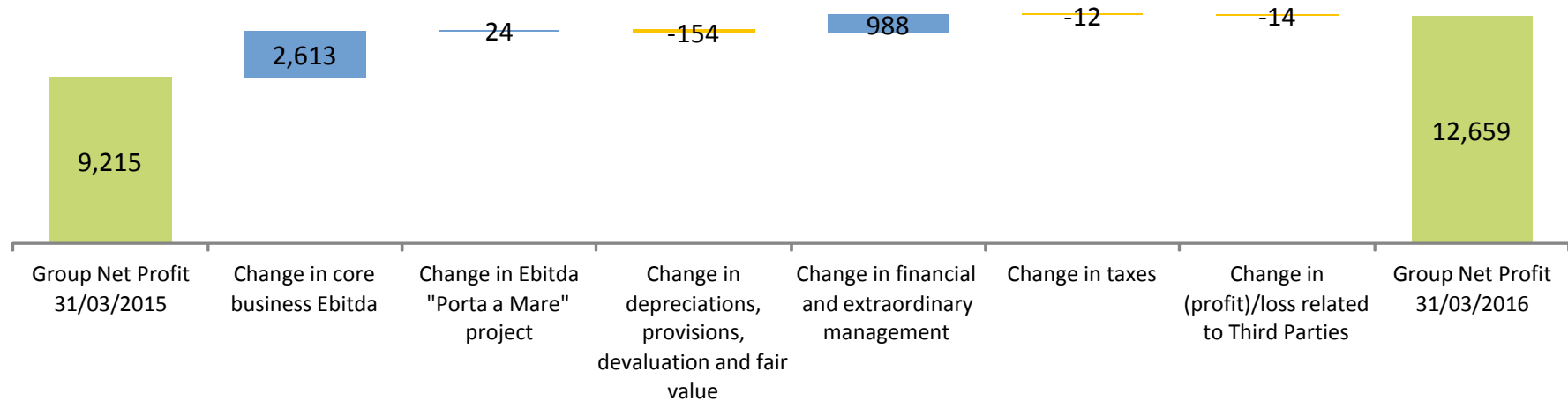
Financial Management decreased

Mainly because of:

- Bond Swap effect (April 2015)
- Larger use of short-term instruments awaiting long-term refinancing

10 Group Net Profit: €12.7 MN (+37.4%)

NET PROFIT EVOLUTION (€ 000)

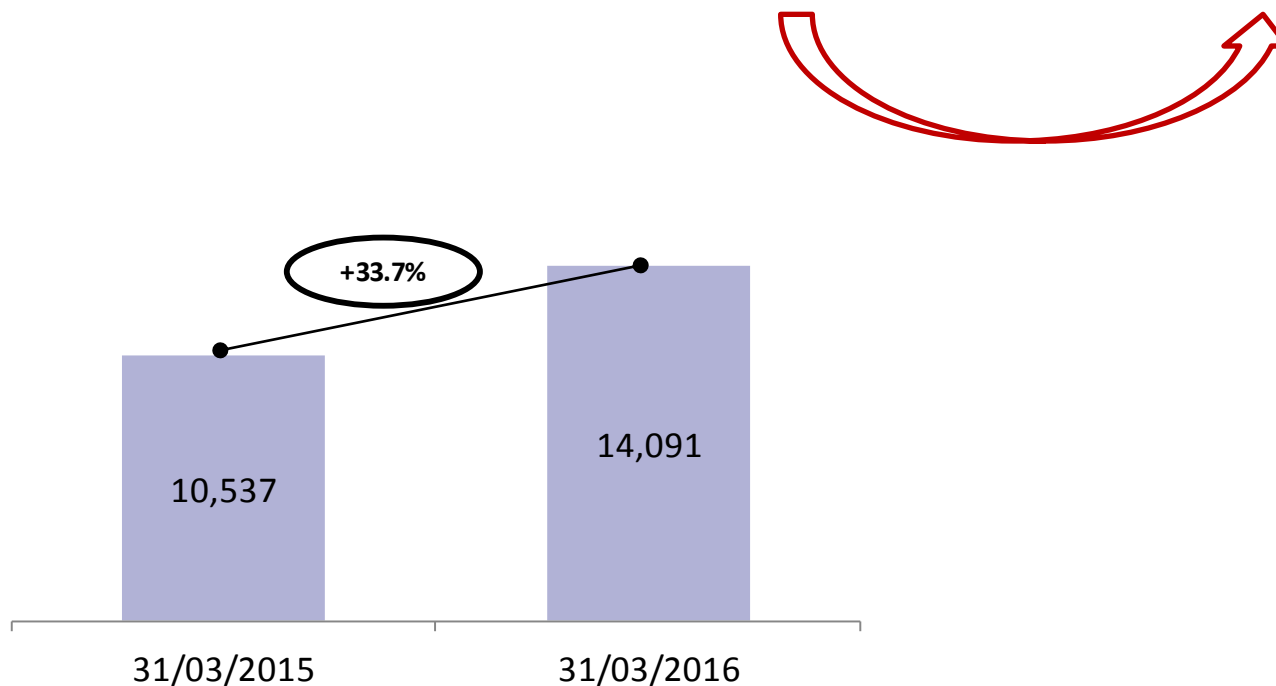


11 Funds From Operations

| Funds from Operations (core business) | 31/03/2015 | 31/03/2016 | Δ | Δ% |
|---------------------------------------|---------------|---------------|--------------|---------------|
| Pre-tax profit | 10,003 | 13,396 | 3,393 | 33.92% |
| Depreciations and other provisions | 339 | 328 | -12 | -3.26% |
| Change in FV and devaluation | 413 | 577 | 164 | 39.76% |
| Extraordinary management | 50 | 20 | -29 | -59.95% |
| Gross margin from trading activities | 0 | 0 | 0 | n.a. |
| Financial management adjustment | 0 | 0 | 0 | n.a. |
| Current taxes of the period | -267 | -230 | 38 | -14.04% |
| FFO | 10,537 | 14,091 | 3,554 | 33.73% |

Of which:

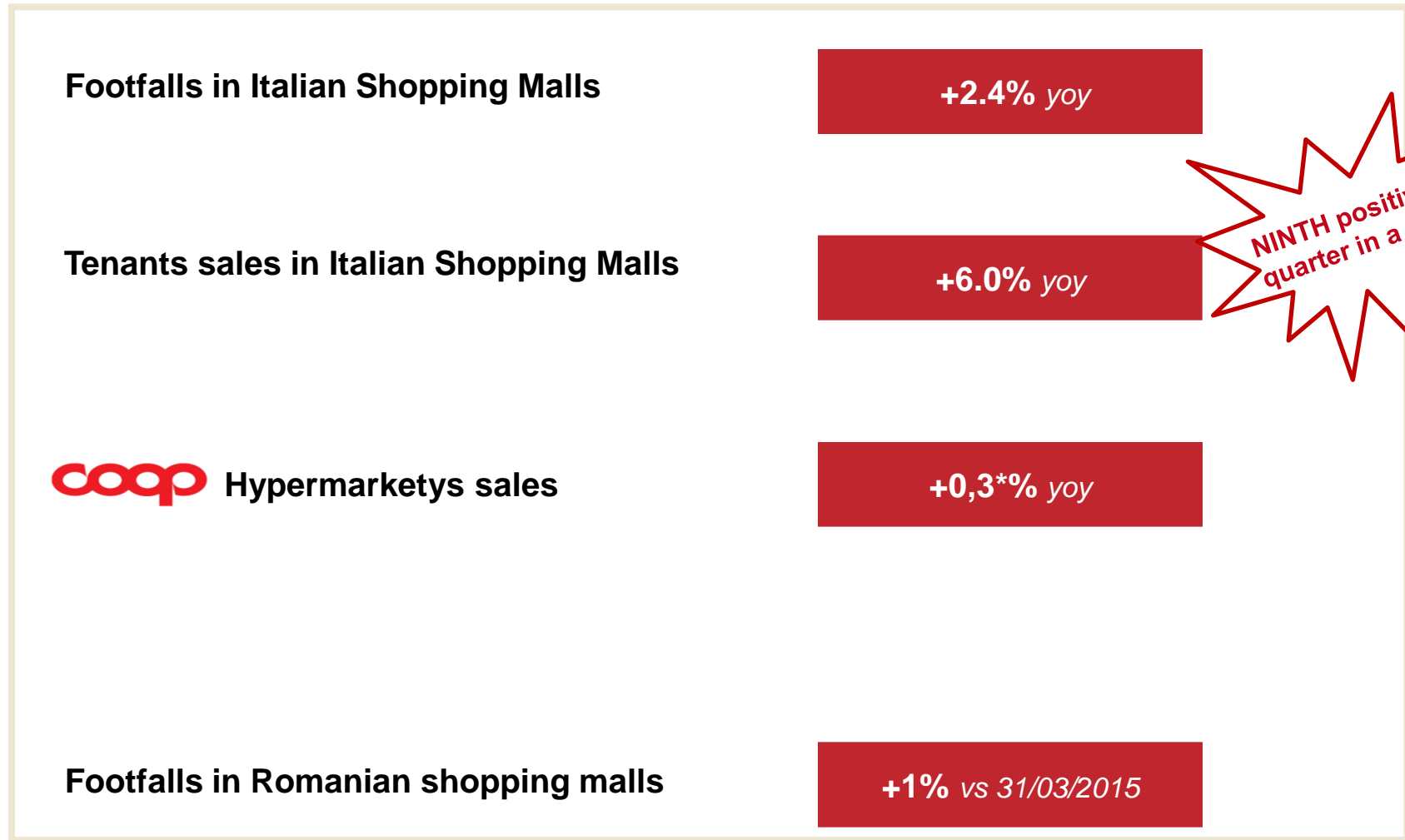
- **+ €2.6 mn** due to Ebitda increase (mainly because of perimeter extension);
- **+ €0.9 mn** thanks to improvements in financial management





**OPERATING
PERFORMANCE**

13 Commercial highlights



*Excluding hypermarkets of Sarca, Casilino which are currently subject to restyling



FINANCIAL STRUCTURE

15 Financial highlights 1/2

| | 31/12/2015 | 31/03/2016 |
|----------------------|------------|------------------|
| NET DEBT | €984.8 mn | €984.2 mn |
| AVERAGE COST OF DEBT | 3.67% | 3.26% |
| INTEREST COVER RATIO | 2.15X | 2.52X |
| LOAN TO VALUE | 47.3% | 47.3% |
| GEARING RATIO | 0.93 | 0.92 |

16 Financial highlights 2/2

| | 31/12/2015 | 31/03/2016 |
|--|------------|------------------|
| AVERAGE LENGTH OF LONG TERM DEBT (bonds included) | 6.3 years | 6 years |
| HEDGING ON LONG TERM DEBT + BOND | 91.6% | 93.7% |
| CREDIT LINES - TOTAL | €302.5 mn | €301.5 mn |
| CREDIT LINES - AVAILABLE | €120.0 mn | €114.0 mn |
| UNENCUMBERED ASSETS | €867.6 mn | €883.5 mn |



2016-2018 Business Plan update presentation

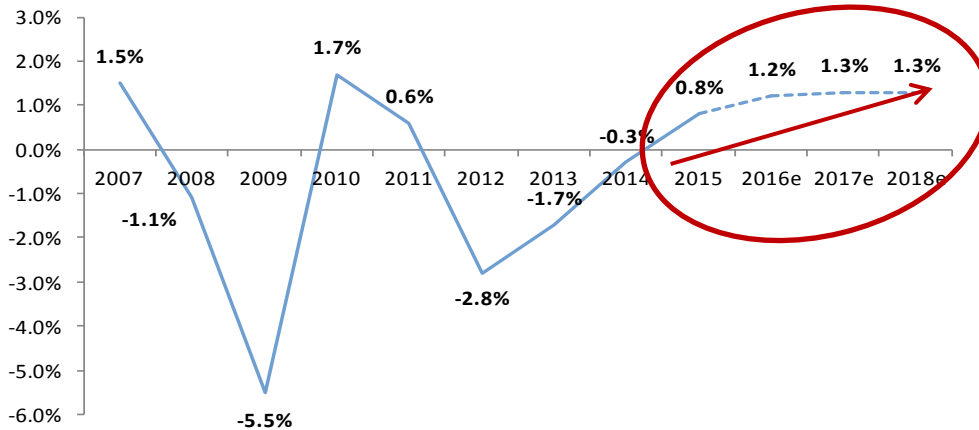
18 | Why un update of the Plan?

- Evolution of the macro-economic context
- Important acquisition carried out at the end of 2015, not foreseen in the 2015-2018 Business Plan
- New financial operations

All this, continuing the strategy of development and pipeline completion

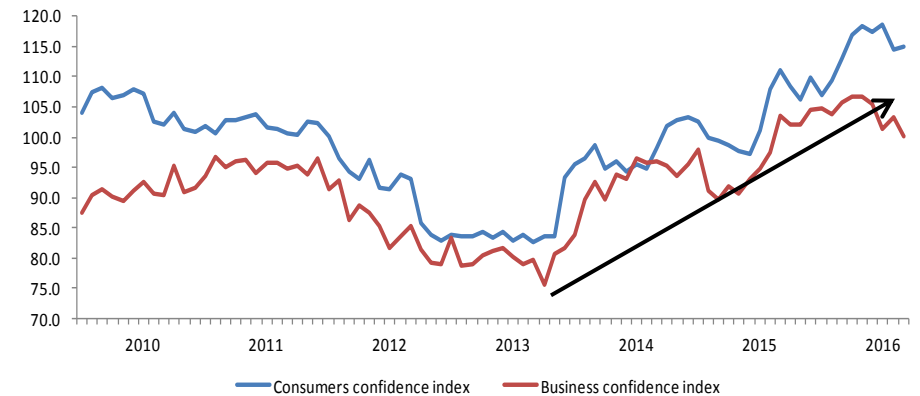
19 Introduction – Italian context

GDP trend (change %)



Source: Eurostat data compiled by IGD

Consumers and business confidence index



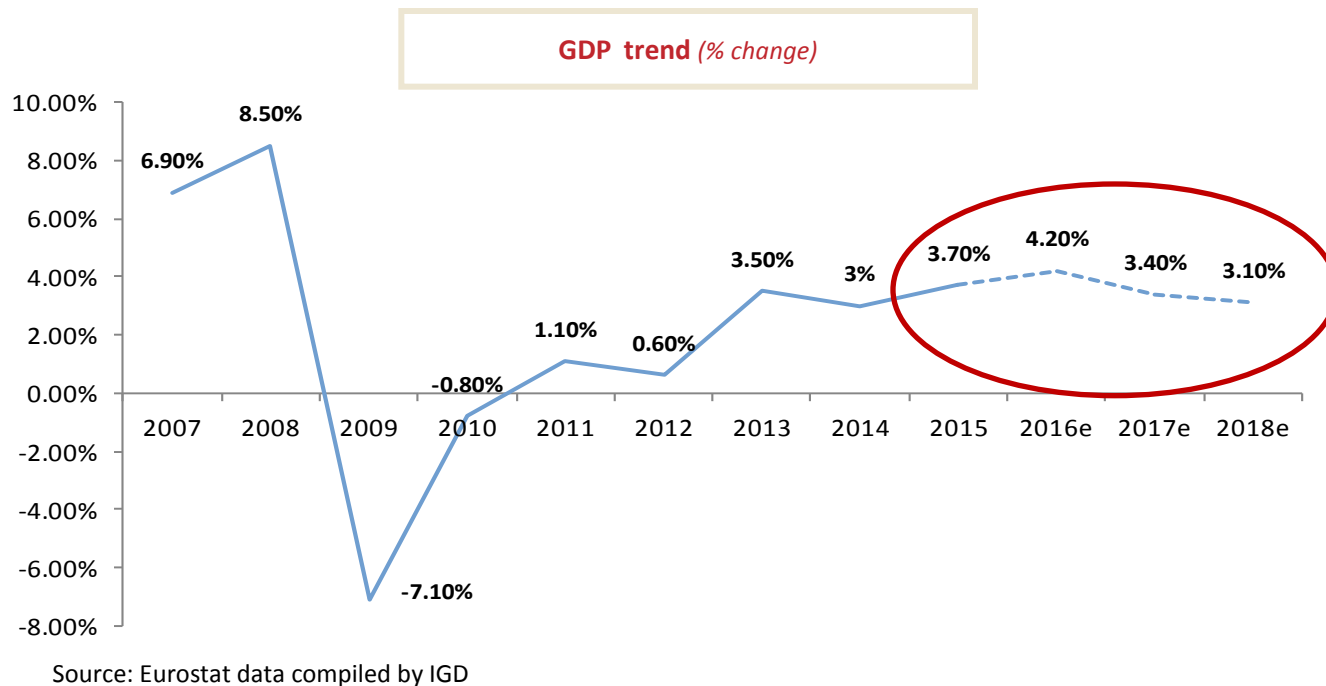
Source: Istat data compiled by IGD

➔ After a long period of crises that lasted almost 7 years, a wide range panel of institutions and research companies agrees on **positive forecasts for 2016 and following years (average GDP growth of 1.2% - 1.3%)**

➔ The key component supporting GDP growth is represented by **domestic consumption (yearly growth forecast above 1% during BP timespan)**

➔ **Unemployment is declining (March 2016)**

20 Introduction – Romania context

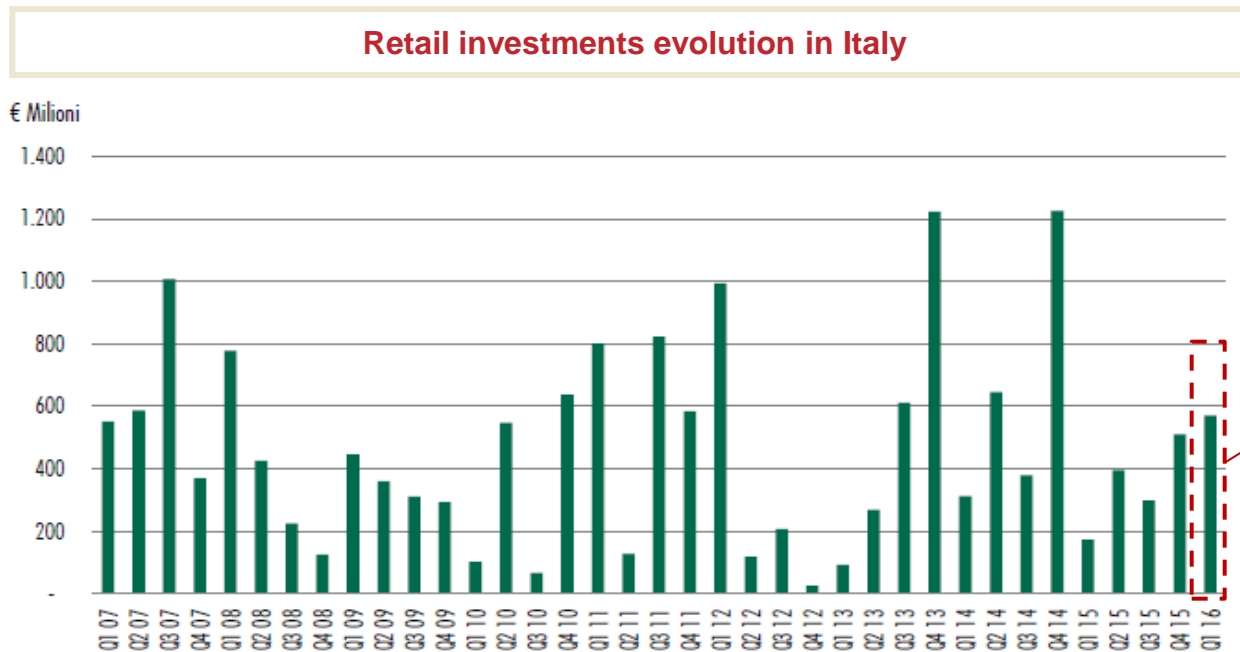


GDP is expected to grow by more than **4% in 2016** driven by **consumption** (expected to grow beyond **+6%**).
Government adopted strong tax incentives to support internal demand.



With the rise in inflation and the gradual fading of tax incentives, consumption growth should slightly slowdown in **2017-2018** but the **economy overall growth is expected to remain sustained (over 3% per year).**

21 | The retail real estate



Retail investments
1Q2016: €600 mn,
+13% vs 4Q 2015

Italy

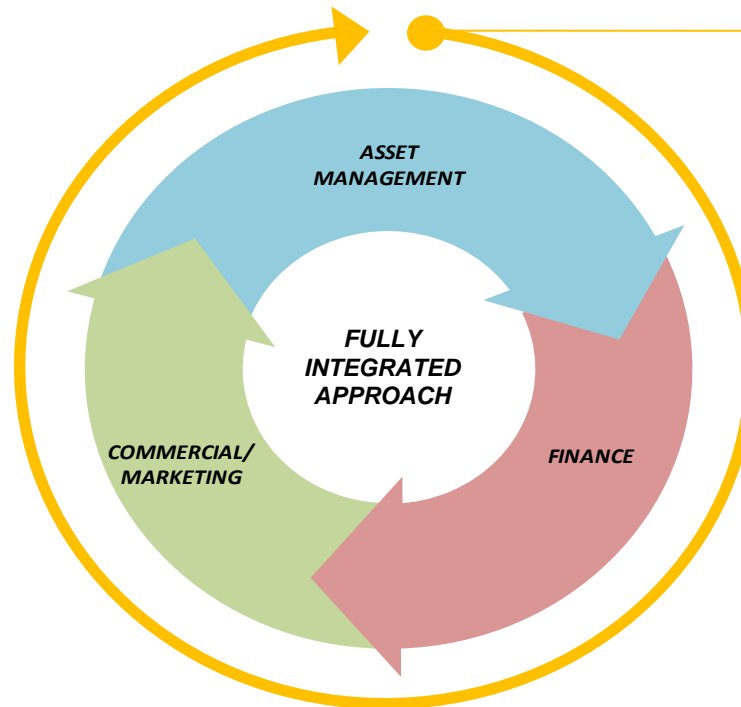
- In 1Q 2016 there has been an **improvement in investments in the retail real estate sector**, the volume of which increased by 13% compared to the last quarter of 2015 and **more than three times the volume in the same period of last year (1Q 2015)**.
- The demand from retailers continues to be sustained and **2016 will be a year characterized by a significant number of new entrants in the Italian market; rents should increase.**

Source: CBRE, "Italia investimenti Q1 2016" and "Italia Retail, Q1 2016"

22 | Strategy confirmed

Goal:

Confirm our position as a leading owner and manager of shopping centers in Italy and continue our path of a sustainable growth



***SUSTAINABILITY FULLY
INTEGRATED IN THE
BUSINESS PLANNING***

23 | Main targets - BP 2016-2018

New Targets BP 2016-2018

Target previous plan (BP 2015-2018)

**REVENUES FROM RENTAL
ACTIVITIES**

Total growth > +20% approx.
cagr* +7% approx.
cagr* LFL +2% approx.

Total growth: confirmed
Cagr > +5% approx., increasing
Cagr LFL confirmed



**EBITDA MARGIN
Core business**

>70% (BP end)

Confirmed



**EBITDA MARGIN
Freehold**

approx. 80% (BP end)

Confirmed



**Funds From Operations
Core business**

approx. €75 mn (ffo in 2018)
Cagr* > 18%

Approx. €70mn (BP end)
(growth mainly due to new acquisition); Cagr
confirmed



LTV

>45% <50% (BP timespan)

Confirmed



PIPELINE

approx. €195 mn BP timespan (of
which for development approx.
€145mn)

Approx. €260 mn BP timespan (of
which for development €185 mn);
a disposal for about €50 mn was
expected

*CAGR calculated used 31/12/2015 as base; cagr of previous plan used 2014 as base

24 Assumptions on Italian and Romanian revenues

ITALY

- **Occupancy increase** (about 1 percentage point with evidence already from 2016) and constant decrease of temporary reductions
- Contribution for the whole year of the assets acquired/opened in 2015 (Puntadiferro and Clodi)
- Development of **revenues from new openings** (Grosseto, ESP extension and Officine Storiche in particular)
- Expected **upside** over BP timespan, based on the expiration agenda at the end of 2015

ROMANIA

- Macroeconomic outlook confirms a **recovery** trend with a positive impact expected on consumption and assets commercial performances
- Completion of the **modernization pipeline** with a focus on commercial investments and energy efficiency
- **Occupancy** maximisation (target: bring occupancy in line with Italy)
- Expected **upside** over BP timespan, based on the expiration agenda at the end of 2015

25 Focus on new openings

Overall growth

LFL Rental Revenues (lfl 2015)

> + 6%

+ New openings

= Total rental revenues

> + 20%

Of which:

1. **puntadiferro and Chioggia** excluded from the like-for-like as opened/acquired in 2015. Whole year revenues already from 2016

2. NEW PROJECTS:

Grosseto (opening in November 2016): pre-letting almost completed with most of the contracts being signed (target: 100% occupancy at the opening)

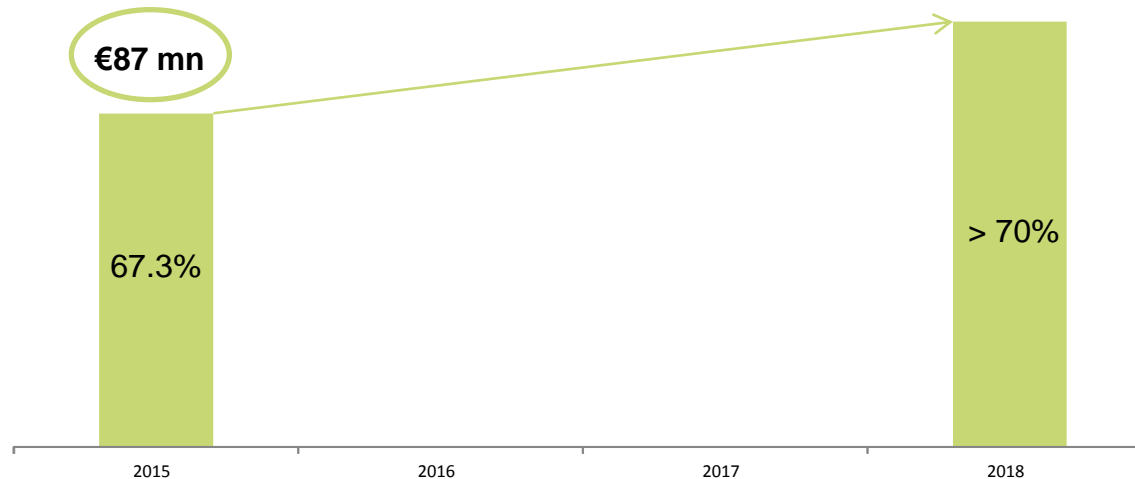
Esp extension (opening scheduled in 1H 2017): pre-letting is going well with many expression of interest (target: 100% occupancy at the opening)

Officine storiche (opening scheduled 2H 2018): collected first signs of interest

26 Assumptions on costs and Ebitda evolution

Costs increase over BP timespan (mainly due to extension of portfolio perimeter for investments), **but their impact on revenues decrease.**

Core business Ebitda and Ebitda margin evolution



Ebitda and related margin performances show an increase mainly due to economies of scale, as revenues increase more than proportionally with respect to operating costs.

27 | Assets management assumptions

1) Investments evolution

2016 - 2018

- **Total investments: approx. €195 mn**
- **Of which, for development: approx. €145 mn**
- **Average yield on cost (on development):
> 7%**
- **New GLA approx. 71,500 smq**

2) Assumptions on the assets fair values

No change in fair value in the income statement, which means to recover capex both in Italy and in Romania; this assumption reflects the following considerations:

- ✓ Macroeconomic context is improving
- ✓ Positive trends of investments in the shopping centers segment (a further yield compression is possible)

28 Investments Pipeline



Total development projects

~ €81 mn

~ €26 mn

~ €38 mn

Tot. ~ €145 mn

Total Capex and other

~€24 mn

~ €18 mn

~ €8 mn

Tot. ~ €50 mn

TOT. INVESTMENTS
~€195 MN



Grosseto
New opening
November 2016
~ €46 mn total



ESP – Ravenna
Extension
1H 2017
~ €53 mn total



Porto Grande – Porto d'Ascoli
Extension
2H 2018
~ €9 mn total



Officine Storiche – Livorno
New opening
2H 2018
~ €52 mn (tot. retail area)



Gran Rondò – Crema
Extension
1H 2018
~€7 mn



Hypothesis of existing center extension (being studied)

29 | Financial area

Main assumptions

- **Issue of unsecured senior bond** 5-7 years in 2016 with an expected cost lower than the current Group's cost of debt.
- **Option exercise for CMBS early repayment (€135mn, cost approx. 5.2%)**

Targets *confirmed with respect to the previous plan*

- **Maintain a strict financial discipline and a balanced capital structure**

LTV > 45% - < 50% (BP timespan) with the expectation to reach the low end of the range in 2018
GEARING (D/E) < 1 (BP timespan)

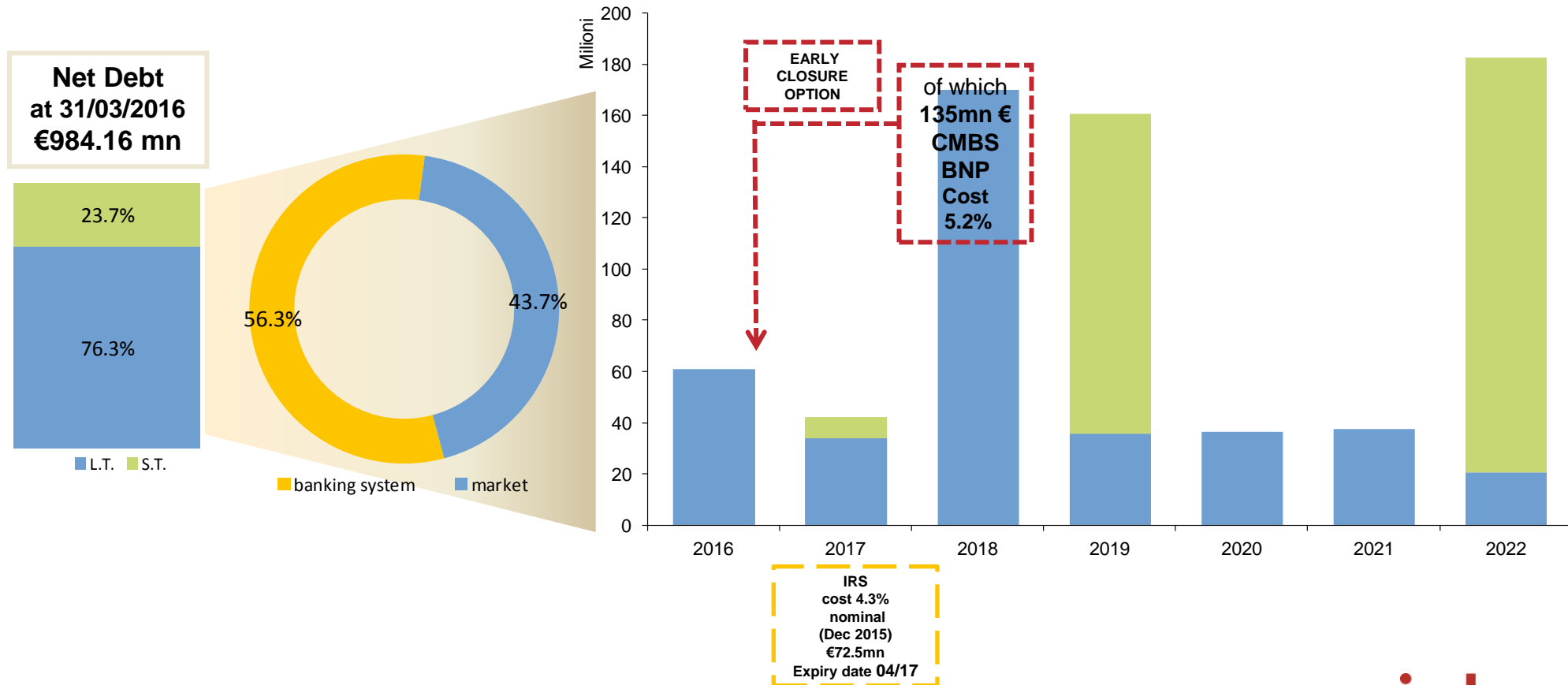
- **Improve the financial management result and reduce the average cost of debt**

ICR > 3 (BP end)
Average cost of debt < 3% (BP end)

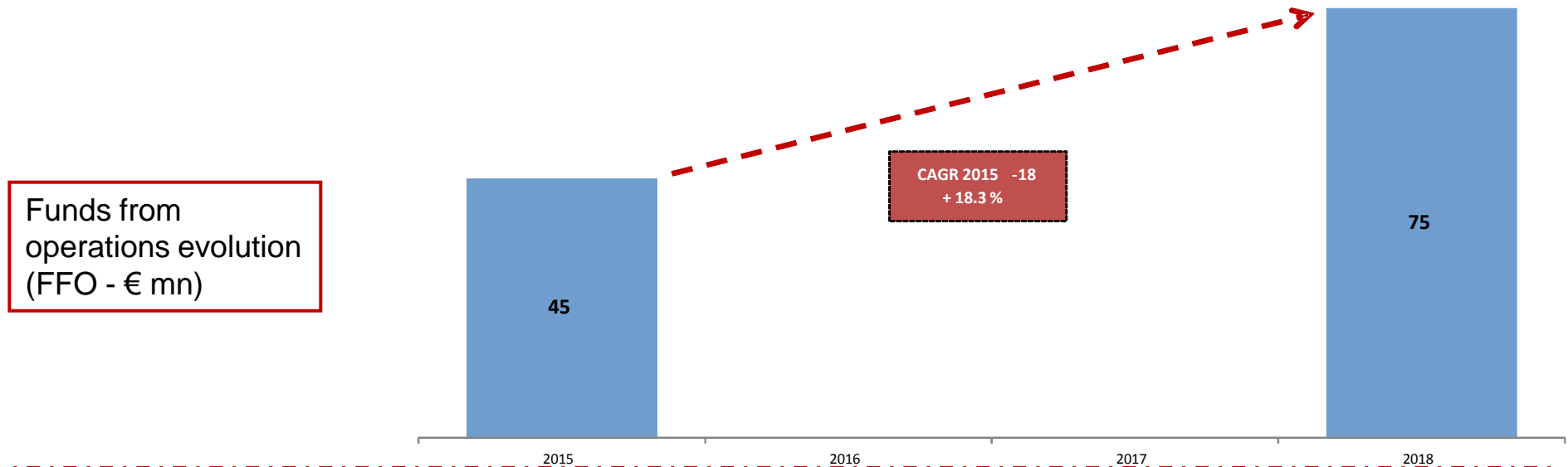
- **Obtain a rating over the BP timespan, with a primary agency.**

30 Debt structure and debt maturity

Activities to extend the repayment profile to longer maturities and reduce the average cost of debt are being carried out



31 | FFO evolution and Dividend policy



As for dividends, policy, already communicated to the market, of the distribution of about 2/3 of the core business FFO, is confirmed

Dividend Reinvestment Option (DRO) remains an option that we intend to evaluate in the coming years, according to financial markets conditions

32 | Final remarks

The updated Business Plan, that has a low execution risk, confirms IGD's ability to increase FFOs and strengthen visibility of the dividends that will be distributed.

Following Punta di Ferro acquisition, not foreseen in the previous Plan, FFO target has been further improved.



Therefore:

- ✓ Confirmation of strategy of organic development pipeline completion**
- and**
- ✓ Possibility to evaluate any further external growth options that would be accretive for our shareholders**



**BP 2016-2020
Appendix**

34 | Focus BP: pipeline in progress (1/6)

Mall acquisition in Grosseto

The new shopping mall will have a GLA of approx. 17,000sqm, divided in 42 shops and 8 medium surfaces, and an hypermarket

Pre-letting: around 80% (full occupancy is expected on the opening)

End of work: November 2016

Total expected investment: approx. € 46 mn (only mall)



35 | Focus BP: pipeline in progress (2/6)

ESP Shopping Center extension (Ra)

The project calls for an increase in the mall's GLA of 19,000 m² and the creation of 1,100 parking places.

End of work: 1H 2017

Total expected investment: approx. €53 mn



36 | Focus BP: pipeline in progress (3/6)

Opening of the Mall Officine Storiche - Livorno

Requalification of the industrial warehouses of the former Cantieri Navali Orlando inside of which vast reception facilities and accommodations will be created housing personal services (fitness centers, leisure time activities, restaurants, etc), in addition to the completion of the shops and services already present in Piazza Mazzini.

End of work: 1H 2018

Total expected investment: approx. €52 mn



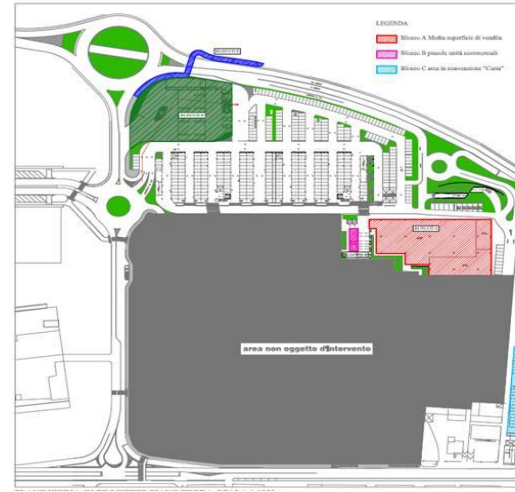
37 | Focus BP: pipeline in progress (4/6)

Gran rondo' - Extension and restyling

The project calls for an extension with the creation of a new medium surface area, with a total GLA of around 2,850 sqm and the complete restyling of the shopping mall.

End of work: 1H 2018

Total expected investment: approx **€7 mn**



Porto Grande extension

The urban planning is underway with the municipality.

The extension calls for 2 new medium surface areas covering 5,000 m², in addition to green areas of 1,700 m² and a new parking lot of 10,531 m².

End of work: 2H 2018

Total expected investment approx. **€9 mn**

38 | Focus BP: pipeline in progress (5/6)

PORTA A MARE PROJECT - LIVORNO

The purpose of the project is to transform an area of the port of Livorno, near the city center, with the construction of a multi-purpose complex of about 70,000 m² which will house shops, residential units, services, accommodations and leisure time facilities, as well as a newly built marina. IGD will retain ownership of the entire retail section.



Palazzo Orlando
(work ended)

Piazza Mazzini
(work ended)



Officine storiche
(work in progress)



**1Q 2016
Appendix**

40 Consolidated Financial Statement

| €/000 | CONSOLIDATED | | | CORE BUSINESS | | | PORTA A MARE PROJECT | | |
|--|-----------------|----------------|----------------|----------------|----------------|---------------|----------------------|--------------|----------------|
| | 31/03/2015 | 31/03/2016 | Δ% | 31/03/2015 | 31/03/2016 | Δ% | 31/03/2015 | 31/03/2016 | Δ% |
| Revenues from freehold real estate and rental activities | 26,856 | 29,507 | 9.9% | 26,780 | 29,401 | 9.8% | 76 | 106 | 38.6% |
| Revenues from leasehold real estate and rental activities | 3,022 | 3,086 | 2.1% | 3,022 | 3,086 | 2.1% | 0 | 0 | n.a. |
| Total revenues from real estate and rental activities | 29,878 | 32,593 | 9.1% | 29,802 | 32,487 | 9.0% | 76 | 106 | 38.6% |
| Revenues from services | 1,264 | 1,269 | 0.4% | 1,264 | 1,269 | 0.4% | 0 | 0 | n.a. |
| Revenues from trading | 258 | 0 | n.a. | 0 | 0 | n.a. | 258 | 0 | n.a. |
| OPERATING REVENUES | 31,400 | 33,862 | 7.8% | 31,066 | 33,756 | 8.7% | 334 | 106 | (68.3)% |
| COST OF SALE AND OTHER COSTS | (241) | (6) | (97.7)% | 0 | 0 | n.a. | (241) | (6) | (97.7)% |
| Rents and payable leases | (2,517) | (2,524) | 0.3% | (2,517) | (2,524) | 0.3% | 0 | 0 | n.a. |
| Direct personnel | (937) | (951) | 1.5% | (937) | (951) | 1.5% | 0 | 0 | n.a. |
| Direct costs | (4,212) | (4,315) | 2.4% | (4,114) | (4,225) | 2.7% | (98) | (90) | (8.2)% |
| DIRECT COSTS | (7,666) | (7,790) | 1.6% | (7,568) | (7,700) | 1.7% | (98) | (90) | (8.2)% |
| GROSS MARGIN | 23,493 | 26,066 | 10.9% | 23,498 | 26,056 | 10.9% | (5) | 10 | n.a. |
| Headquarter personnel | (1,539) | (1,565) | 1.6% | (1,521) | (1,548) | 1.8% | (18) | (17) | (8.9)% |
| G&A expenses | (1,088) | (999) | (8.3)% | (996) | (914) | (8.3)% | (92) | (85) | (8.1)% |
| G&A EXPENSES | (2,627) | (2,564) | (2.4)% | (2,517) | (2,463) | (2.2)% | (110) | (101) | (8.2)% |
| EBITDA | 20,866 | 23,502 | 12.6% | 20,981 | 23,593 | 12.5% | (115) | (91) | (21.0)% |
| <i>Ebitda Margin</i> | <i>66.5%</i> | <i>69.4%</i> | | <i>67.5%</i> | <i>69.9%</i> | | | | |
| Other provisions | (31) | (49) | 55.5% | | | | | | |
| Impairment and fair value adjustments | (413) | (577) | 39.8% | | | | | | |
| Depreciations | (308) | (280) | (9.0)% | | | | | | |
| DEPRECIATIONS AND IMPAIRMENT | (752) | (906) | 20.5% | | | | | | |
| EBIT | 20,114 | 22,596 | 12.3% | | | | | | |
| NET FINANCIAL RESULT | (10,321) | (9,363) | (9.3)% | | | | | | |
| EXTRAORDINARY MANAGEMENT | (50) | (20) | (60.0)% | | | | | | |
| PRE-TAX PROFIT | 9,743 | 13,213 | 35.6% | | | | | | |
| taxes | (576) | (587) | 2.0% | | | | | | |
| NET PROFIT FOR THE PERIOD | 9,167 | 12,626 | 37.7% | | | | | | |
| (Profit)/Loss for the period related to third parties | 48 | 33 | (30.0)% | | | | | | |
| GROUP NET PROFIT | 9,215 | 12,659 | 37.4% | | | | | | |

Total rental revenues:
€32.6mn

From Shopping malls: €22.2mn of which:
Italian malls: €20.1mn
Winmarkt malls: €2.1mn

From Hypermarkets: €10.0mn
From City Center Project – P.za Mazzini : €0.2mn
From other and Porta a Mare: €0.2mn

41 Margin from activities

| | CONSOLIDATED | | | CORE BUSINESS | | | PORTA A MARE | | |
|----------------------------------|---------------|---------------|--------------|---------------|---------------|--------------|--------------|------------|-------------|
| | 31/03/2015 | 31/03/2016 | % | 31/03/2015 | 31/03/2016 | % | 31/03/2015 | 31/03/2016 | % |
| Margin from freehold properties | 22,999 | 25,517 | 10.9% | 22,929 | 25,437 | 10.9% | 70 | 80 | 12.9% |
| Margin from leasehold properties | 466 | 518 | 11.2% | 466 | 518 | 11.2% | 0 | 0 | n.a. |
| Margin from services | 100 | 101 | 0.9% | 103 | 101 | (2.4)% | (3) | (0) | (89.1)% |
| Margin from trading | (72) | (70) | (3.6)% | 0 | 0 | n.a. | (72) | (70) | (3.6)% |
| Gross margin | 23,493 | 26,066 | 10.9% | 23,498 | 26,056 | 10.9% | (5) | 9 | n.a. |

Margin from freehold properties:

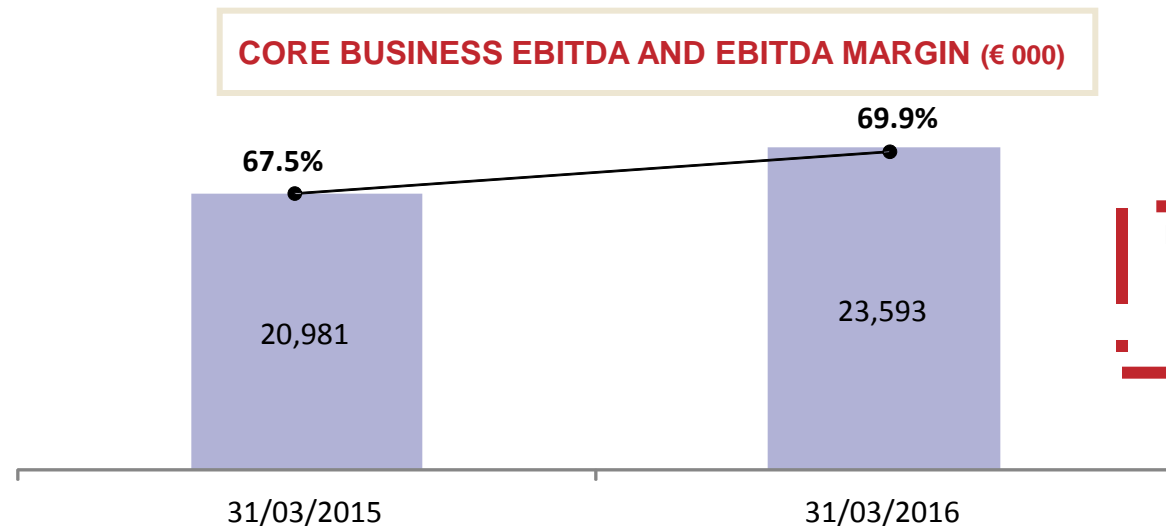
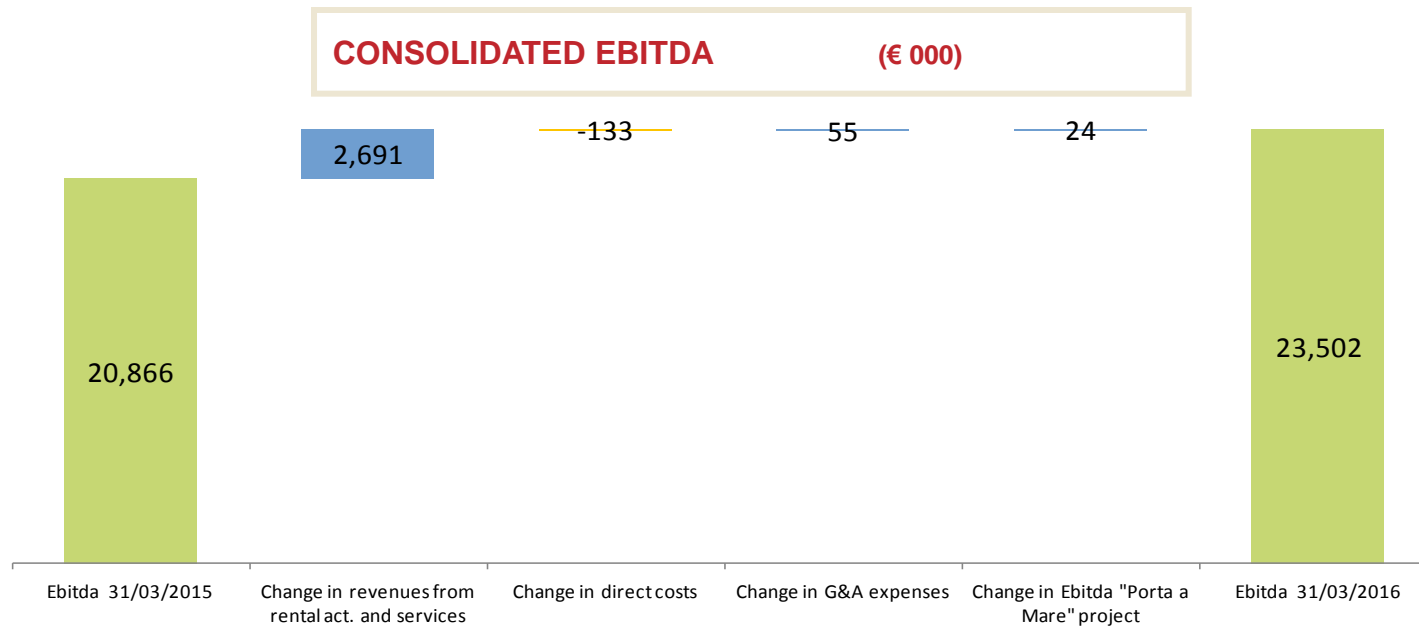
86.5 % increased compared to previous year due to the decrease of direct costs weight on revenues

Margin from leasehold properties:

16.8% increased compared to 15.4% of the previous year due to growth of revenues higher than that of related costs

42

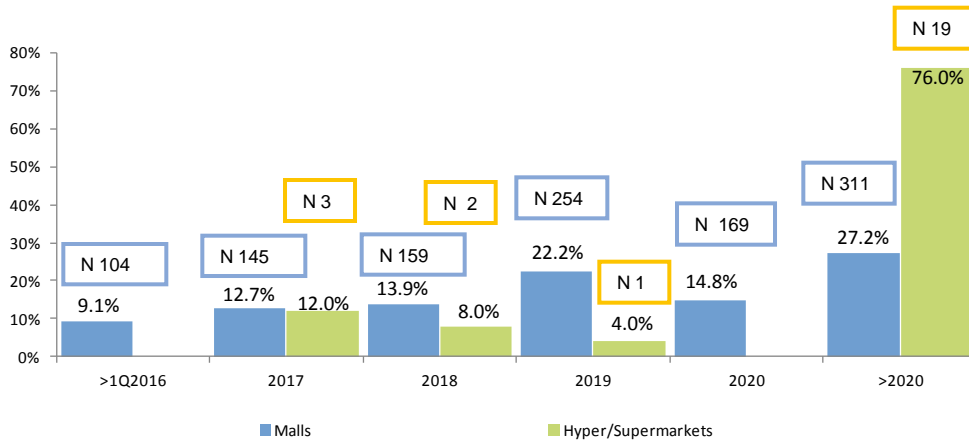
Total consolidated Ebitda: € 23.5mn
 Ebitda (core business): € 23.6mn



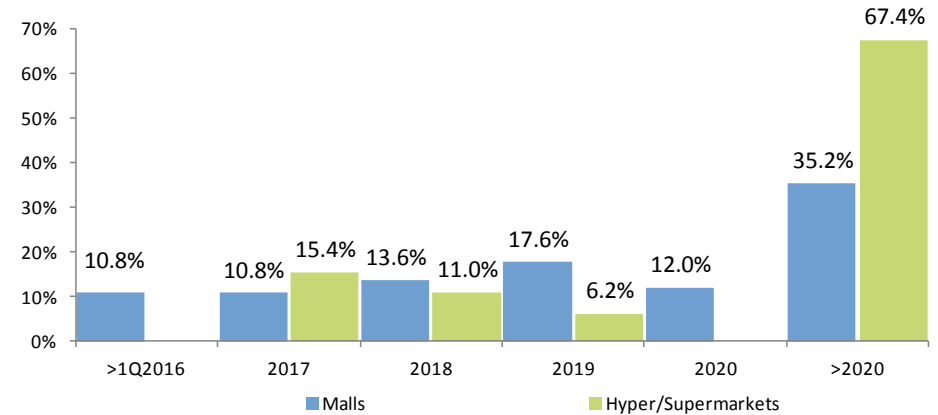
EBITDA MARGIN from FREEHOLD MANAGEMENT is at 79.2%

43 Contracts in Italy and Romania

EXPIRY DATE OF HYPERMARKETS AND MALLS CONTRACTS ITALY (% no. of contracts)



EXPIRY DATE OF HYPERMARKETS AND MALLS CONTRACTS ITALY (% of value)



ITALY (total malls contracts 1142)

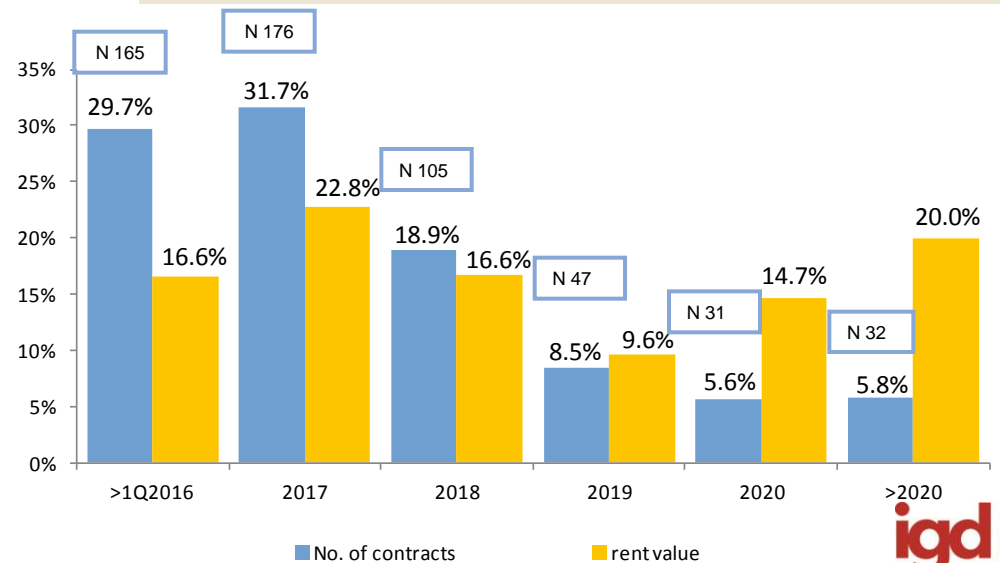
In the first three months of 2016, 52 contracts were signed of which 23 were turnover and 29 renewals
Renewals with upside equal to **+1.9%**



ROMANIA (Total no. of contracts 556)

In the first three months of 2016, 77 contracts were renewed (upside **+1.4%**) and 77 new contracts were signed.
(Renewals and new contracts of the first quarter of 2016 represent 6% and 8% of Winmarkt total revenues)

EXPIRY DATE OF MALL CONTRACTS ROMANIA (no. and % of contracts and % of value)



44 Net Debt

NET DEBT EVOLUTION



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