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INTRODUCTION TO THE IGD GRO)UP
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SUMMARY OF 1H2015 RESULTS

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BP 2015-2018

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ATTACHMENTS 1H2015

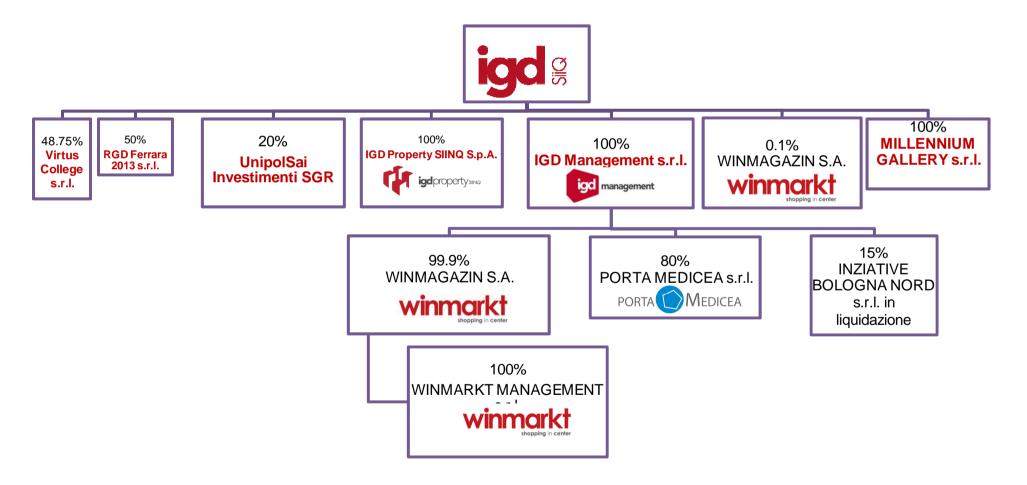
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IGD is one of the main player in the Italian real estate sector of the large organized distribution: develops and manages shopping centers across the country and has a significant presence in retail distribution in Romania

Presence throughout the territory, capital strength, processing power, control and management of all phases of the centers life cycle: these, in summary, are the key strengths IGD





DIRECT MANAGEMENT
OF THE SHOPPING CENTRES

A careful merchandising mix, marketing activity adapted to each context and various customer related services but, especially in this economic environment, <u>careful attention paid to tenants'</u> needs

MEDIUM SIZED AND EASILY REACHABLE SHOPPING CENTERS

In line with the geographical structure of Italy which is characterized by a lot of MEDIUM SIZED provinces

PRESENCE IN THE WHOLE OF ITALY

Presence from North to South in 11 of the most densely populated regions out of 20

In this moment of economic downturn LOCATION is rewarding

SHOPPING CENTERS WITH FOOD ANCHORS

The presence of COOP which is completely integrated in the territory guarantees a high and steady level of footfalls



Italian Portfolio: hypermarkets and shopping malls (as at 30/06/2015)

	20 SHOPPING MALLS	25 HYPERMARKETS	HYPERMARKETS	
	CENTRO D'ABRUZZO -Pescara	CENTRO D'ABRUZZO -Pescara	Coop Adriatica	
	CLODI' - Chioggia	CLODI' - Chioggia	Coop Adriatica	
	PORTO GRANDE - Porto d'Ascoli (AP)	PORTO GRANDE - Porto d'Ascoli (AP)	Coop Adriatica	
	ESP - Ravenna	ESP - Ravenna	Coop Adriatica	
	CENTRO BORGO -Bologna	CENTRO BORGO -Bologna	Coop Adriatica	
	CONE' RETAIL PARK - Conegliano (TV)	CONE' RETAIL PARK - Conegliano (TV)	Coop Adriatica	
	LE MAIOLICHE - Faenza	LE MAIOLICHE - Faenza	Coop Adriatica	
FULL OWNERSHIP OF	LUNGO SAVIO -Cesena	LUNGO SAVIO -Cesena	Coop Adriatica	
14 SHOPPING CENTRES	CITTA' DELLE STELLE - Ascoli Piceno	CITTA' DELLE STELLE - Ascoli Piceno	Coop Adriatica	
(MALL + HYPERMARKET)	KATANE' - Catania	KATANE' - Catania	Ipercoop Sicilia	
	TORRE INGASTONE - Palermo	TORRE INGASTONE - Palermo	Ipercoop Sicilia	
	CASILINO -Roma	CASILINO -Roma	Unicoop Tirreno	
			Campania	
	LE PORTE DI NAPOLI -Afragola (NA)	LE PORTE DI NAPOLI -Afragola (NA)	distribuzione srl	
			(ipercoop)	
	CLODI' - Chioggia	CLODI' - Chioggia	Unicoop Tirreno	
	TIBURTINO -Guidonia (RM)	TIBURTINO -Guidonia (RM)	Unicoop Tirreno	
	MILLENNIUM GALLERY - Rovereto (TN)	Hypermkts not totally owned by IGD		
6SHOPPING MALLS	CENTRO SARCA - Sesto S. Giovanni (MI)			
	MONDOVICINO RETAIL PARK -Mondovì			
	Gran Rondò (Crema)			
	I BRICCHI - Isola d'Asti (AT)			
	DARSENA CITY - Ferrara (50% owned by		Unico on Tirron -	
		Supermkt Civita Castellana (Viterbo) Supermkt Cecina (Livorno)	Unicoop Tirreno	
	Malls not owned by IGD	Hypermkt Le Fonti del Corallo - Livorno	Unicoop Tirreno Unicoop Tirreno	
		Hypermkt Schio-Schio (Vicenza)	Coop Adriatica	
		Hypermit Schlo-Schlo (Vicenzu) Hypermit LAME - Bologna	Coop Adriatica	
44 LIVEEDMARKETS		Hypermkt LEONARDO - Imola (BO)	Coop Adriatica	
11 HYPERMARKETS		Hypermkt LUGO - Lugo (RA)	,	
		Hypermkt IL MAESTRALE - Senigallia (AN)	Coop Adriatica Coop Adriatica	
		Hypermkt MIRALFIORE - Pesaro	Coop Adriatica	
		Supermkt AQUILEJA - Ravenna	Coop Adriatica	
		-	·	
		Hypermkt I MALATESTA - Rimini	Coop Adriatica	



Italian Shopping Malls

Italian Hypermarkets

Romanian Shopping Malls

Main lease terms:

Average maturity:

- ✓ Lease agreement (only space): 6 years (+ 6 years)
- Rental agreement (space + licence): 5 years

Rental income: a minimum guaranteed rent plus a percentage based on the occupier's sales

Rents indexation:

- Lease agreement of the going concern: 75% of CPI
- ☑ Rental agreement: 100% of CPI

Lease of temporary spaces

IGD can benefit from a very diversified tenants base, with limited credit risk, thanks to a careful screening of potential new tenants

Main lease terms:

Average maturity: 6 to 18 years (+ 6 years)

Rents indexation: 75% of CPI

Maintenance: ordinary and extraordinary maintenance works charged to the tenant. External maintenance of the properties (façade, etc.) payable by the landlord

Hypermarkets and supermarkets of IGD Portfolio are leased as follow

- 16 hypermarkets and 1 supermarket to Coop Adriatica
- 3 hypermarkets and 2 supermarket to Unicoop Tirreno Group
- 2 hypermarket to Ipercoop Sicilia

Coop Adriatica and Unicoop Tirreno are among the major cooperatives of Coop Network, the first retailer in **Italy**

Main lease terms:

Average maturity:

- 2 years for local tenants
- 10 years for international tenants

Rents indexation: all the contracts are EUROLINKED

The rents are paid in EURO



9 SIIQ regime: main features

SIIQ STATUS FOR IGD SINCE 1 JANUARY 2008

KEY PARAMETERS

At least 80% of total assets must be rental asset

At least 80% of total positive components of P&L must be rental income (excluding change in FV)

New SHAREHOLDING LIMITS
SIIQ law*

Largest shareholder stake ≤ 60% (vs. previous 51%)

Free float (shareholders < 2%) $\ge 25\%$ (vs. previous 35%) (only at the time of admission to the regime)

New DIVIDEND DISTRIBUTION

New

Dividend payout at least 70% (vs. previous 85%) of net rental income available for distribution

CORPORATE INCOME TAX EXEMPTION

Exemption from Italian corporate income tax (IRES and IRAP)

Capital gains on the disposal of properties, SIINQ and SIIQ shares and real estate fund units are exempted from corporate income tax subject to distribution of at least 50% of the gain in the 2 years subsequent to the disposal (vs. previous full taxation of capital gains)

EXIT TAX

20% tax rate applies to capital gains from asset contributions

(*) Law 133/2014, so called "Sblocca Italia" ("Unlock Italy")

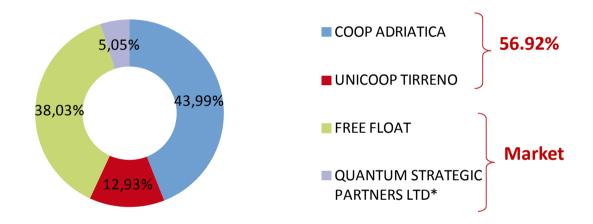




IGD's shareholders and governance



IGD IS LISTED ON THE STAR SEGMENT OF BORSA ITALIANA TOTAL SHARES 756,356,289 SHARE CAPITAL € 549,760,278.52



MARKET SHAREHOLDING REFLECTED IN A GOVERNANCE STRUCTURE IN LINE WITH BEST STANDARDS

- Board Composition: 13 members, out of which 7 independent members
- Ad-hoc committees led by independent members: nomination & compensation, control & risk and related party transactions
- BoD has been renewed by the AGM on 15 April, 2015



IGD top management



GILBERTO COFFARI (1946) Chairman

- ☐ Chairman of IGD's Board since its creation in 2000
- Chairman of Coop Adriatica from 2006 to 2011
- Currently board member of the BancaSAI and of Federazione delle Cooperative di Ravenna
- Acted as Director and Chairman for a number of cooperatives, a world he has been part of for more than 40 years



DANIELE CABULI (1958) Chief Operating Officer

- More than 20 years of experience in the retail distribution
- Joined IGD in 2008 as Network Management Director and COO since 2009
- Worked for Coop Adriatica since 1986 with several roles: Head of Projects in the Marketing Division (1989), Head of different geographical areas and Hypermarket Manager (until 2003), Director of Marketing and Commercial Development (from 2003)



GRAZIA MARGHERITA PIOLANTI (1953) Director of Administration, Legal & Corporate Affairs

- Part of IGD since its creation, played a key role in SIIQ adoption
- Appointed Head of Legal Affairs, Tax and Subsidiaries of the new Coop Adriatica Group in 1995
- Appointed Administrative Director of Coop Romagna Marche in 1989, previously worked as Head of Accounting in a cooperative of constructors
- Registered Chartered Accountant and Official Financial Auditor



RAFFAELE NARDI (1976) Head of Planning, Control and Investor Relations

- Head of the division to which 3 different departments report: planning, control and investor relations.
- ✓ Joined IGD in October 2010
- Formerly head of the Advisory Service of UGF Merchant, bank of the Unipol Financial Group, where he matured more than ten years of professional experience
- ☑ Holds a degree in Business Economics



CLAUDIO ALBERTINI (1958) Chief Executive Officer

- Appointed in May 2009
- Board member at IGD since 2006
- More than 20 years of experience with the Unipol Group, where he ultimately acts as General Manager of Unipol Merchant
- Certified financial auditor registered in Bologna



ROBERTO ZOIA (1961) Director of Asset Management and Development

- Director of Asset Management and Development since 2006
- Joined GS Carrefour Italia Group in 1999 as Head of Hypermarket and Shopping Center Development
- In 2005 becomes Head of Asset Management and Development for Carrefour Italia
- Previously, Business Manager at Coopsette with responsibility in projects involving mainly shopping centres (since 1986)



ANDREA BONVICINI (1963) Director of Finance Division

- Head of the IGD Group's Finance Division since September 2009
- ☐ In July 2012 he was appointed Director of Finance and Treasury Department
- More than 20 years of professional experience in the world of credit, first in Cooperbanca and, subsequent to 1997, in the Bank of Bologna

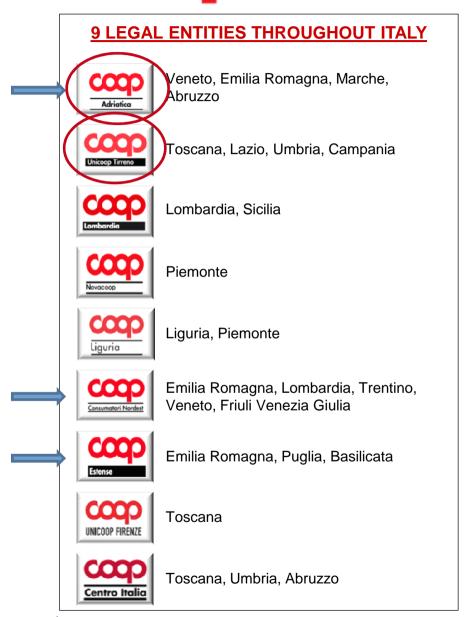


CARLO BARBAN (1978) Chief Executive Officer of Winmarkt Group

- Appointed CEO in April 2014
- Worked in Winmarkt as Operating & Reporting Manager since January 2009 with responsibilities also for administration, planning and control and finance
- Previously working as qualified accountant and for international consultancy companies
- Graduated in Economics and Commerce



COOP WORLD (1/2)







Regions covered by Coop





Data as at 31/12/2014

Market share in Italy: 19.1% (approx. equal to 2013)

Turnover : €12,421M

N° of point of sale: ~ 1,200

Employees: ~ 54,600

Members: 8,5 million people (+3.1% vs 2013)

COOP PRODUCTS AND SERVICES

☐ Goods with Coop brand: Market share > 26% (+1% vs 2013)



Coop Salute: 122 points of sale



Coop Voce: 1.4 million of new contracts



☑ Enercoop: 15 gas station enercoop







Coop Adriatica



Data as at 31/12/2014

Turnover: €2.1 billion

Point of sale: 191

Employees: 9,943

Members: 1,330,447 (+5.7% vs 2013)

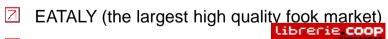
STRATEGIC PARTNERSHIPS

- UNIPOL GRUPPO FINANZIARIO (Insurance and banking) UnipolSai
- 🛮 IGD SIIQ SPA **igd** 🤶
- ☐ IPERCOOP SICILIA SPA, SUPERCOOP SICILIA SRL and DISTRIBUZIONE ROMA SRL IPERCOOP Sicilia

DIVERSIFICATION INITIATIVES

ROBINTUR (Travel agency)









PHARMACOOP (Drugstore)



EATALY





Unicoop Tirreno

Unicoop Tirreno

Data as at 31/12/2014

Turnover: €1.10 billion

Point of sale: 117

Employees: 4,730

Members: 965,466 (+2.44% vs 2013)

STRATEGIC PARTNERSHIPS

UNIPOL GRUPPO FINANZIARIO (Insurance and banking) UnipolSai



UNICOOP TIRRENO HAS SET-UP 2 E-COMMERCE PLATFORMS





allows you to purchase food products online and have them delivered directly to your home (active duty only in the area of Rome)







offers the opportunity to shop from home or from anywhere else using a handheld device, and switching to withdraw shopping at the supermarket (active duty only in Viareggio)





Results presentation as at 30/06/2015

17 A very intense and positive first half!

15 January 2015

Signed the preliminary agreement for the disposal of a real estate complex on via Rizzoli in the historic heart of Bologna, to a company of UBS Real Estate Group (Closing 25 May for €29.4)

15 April 2015

The new Board of Directors
elected (reduced the numbers of
Directors from 15 to 13 and
appointed the Board of Statutory
Auditors' Chairman and 2 Directors
from the minority lists)

20 May 2015

€ 0.0375 dividend per share paid (total € 28.4 mn)

First Half 2015

15 April 2015

Presentation of 5th Sustainability Report

14 May 2015

Opening of the new Retail Park Clodi

7 May 2015

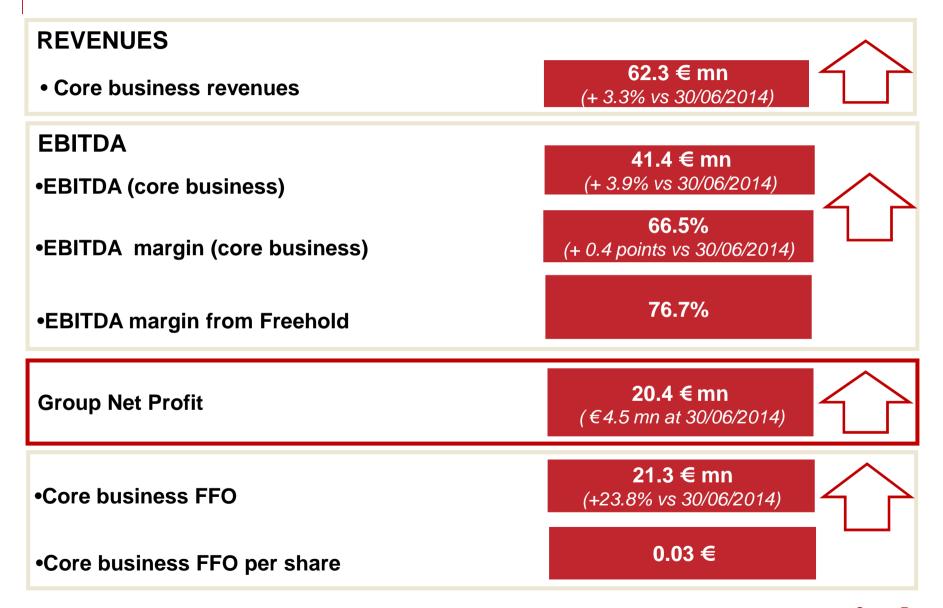
Presentation of 2015-2018
Business Plan

21 April 2015

Exchange offer in respect of bonds (€144,900,000 4.335% €150,000,000 3.875%) to be exchanged for a new senior bond "€ 162,000,000 2.65% (Notes due 04/2022)

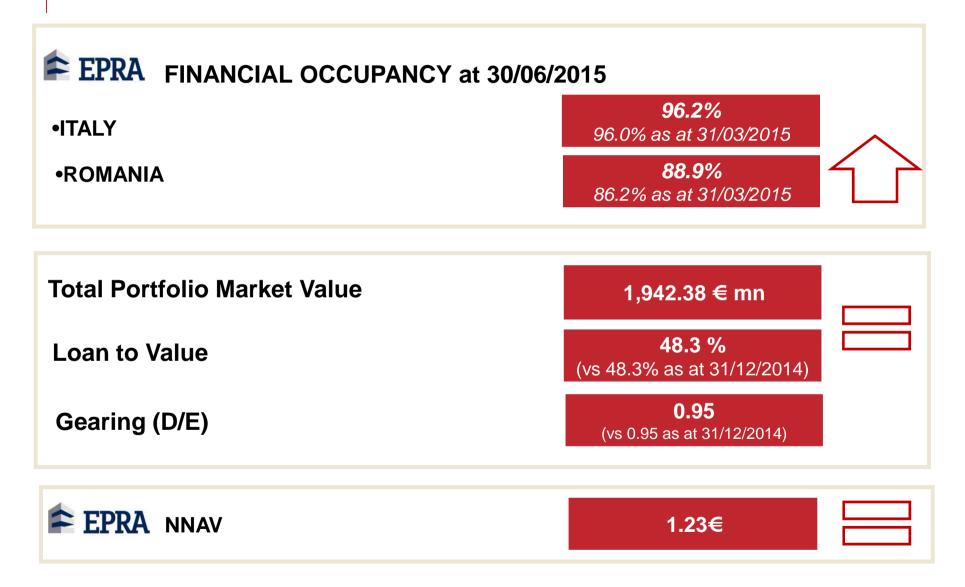


18 Highlights 1/2

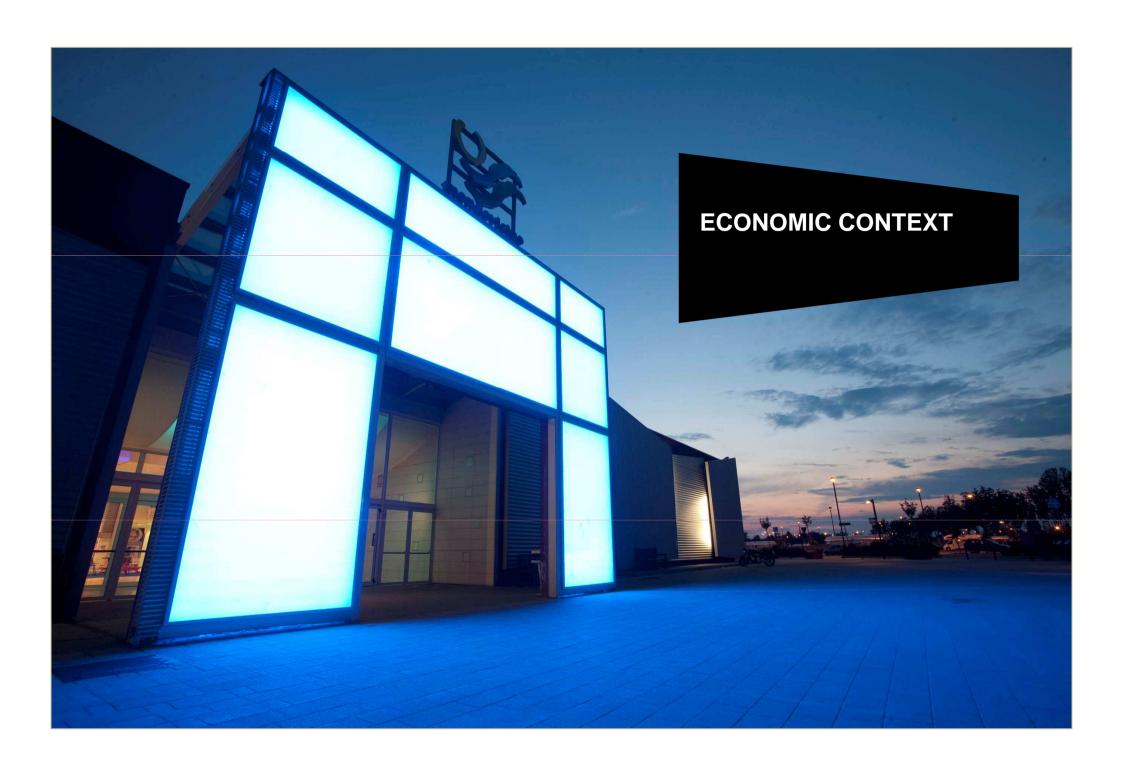




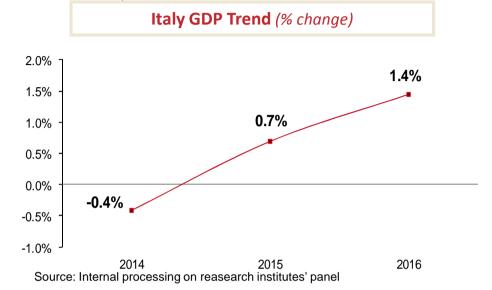
19 Highlights 2/2

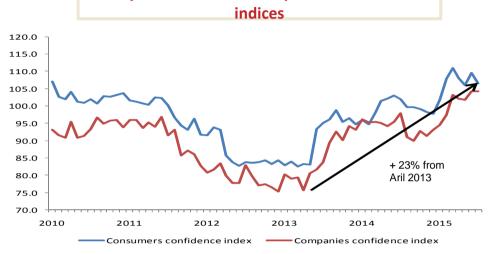






21 Macroeconomic context





Italy consumers and companies confidence

Source: ISTAT data compiled by IGD.

Italy

- ➤ In 2015 the Italian economy started to grow again (GDP +0.3% in 1Q 2015)*; GDP is expected at +0.7% at year with a further grow in 2016
- ➤ Consumers and companies confidence indices are constantly increasing; the renewed confidence has positively contributed to **recovery in consumptions** (expected at +0.7% in 2015 and +1.1% in 2016).
- ➤ Positive signals can be seen in the banking market: loans to companies and mortgages are increasing (+11.6% and +64.4% respectively compared to 1H2014)**.
- ➤ Industrial production (+0.4% in 1H2015 compared to 1H2014)*** and investments show a positive trend too; investments in particular, show the first positive change since 2008.

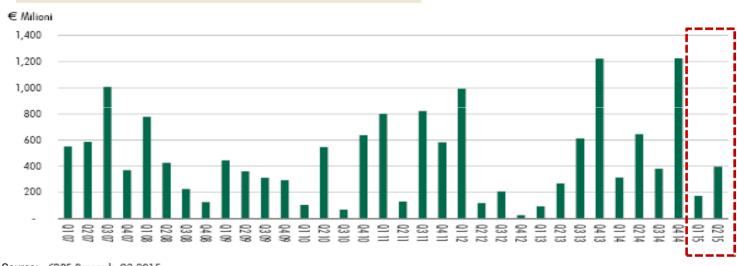
Romania

Economic growth should be solid in 2015-16; GDP is expected to grow by 2.8% and 3.1% respectively, driven by internal demand and public investments. Source: internal processing on research institutes panel



The retail real estate

Retail Investments evolution in Italy



Source: CBRE Research, Q2 2015.

Italy

- ➤ In 2Q 2015 there has been an increase in the volume of retail investments compared to 1Q; the value is below that in 2014 but it is still +16% compared to the quarterly average in the last 5 years
- ▶ Italy confirmed to be a very interesting market for international investors (80% of the volume invested in 1H 2015)
 → the positive trend in demand is starting to reduce the yields (in line with IGD's Business Plan forecasts)
- ➤ A few new projects were unblocked but the future trend will be to work mainly on extensions and restyling in existing shopping centers
- ➤ The position of landlords and tenants is becoming rebalanced due to the first positive signs regarding rent dynamics, altough it is still early to speak about a return of a positive cycle for landlords.

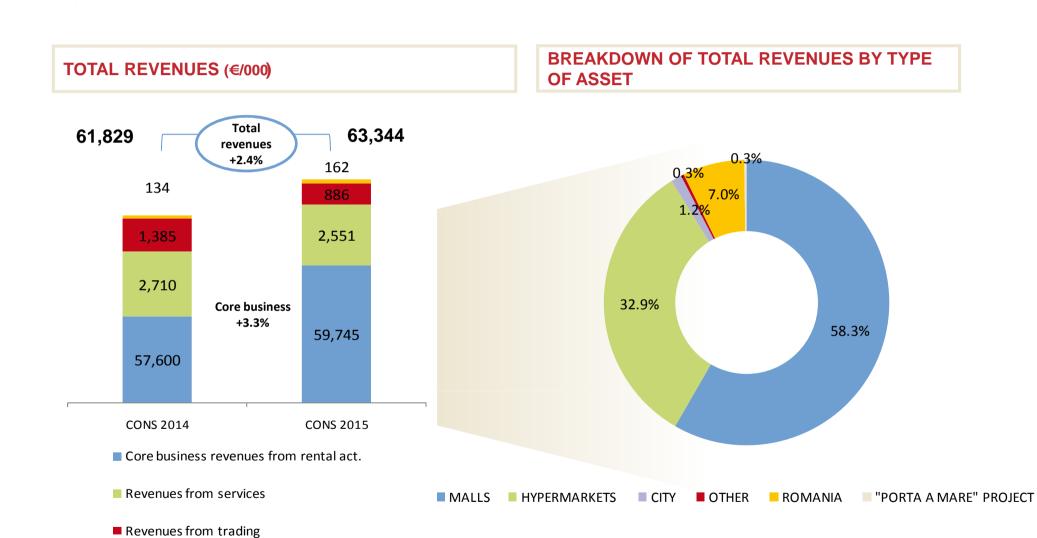




24 Revenues

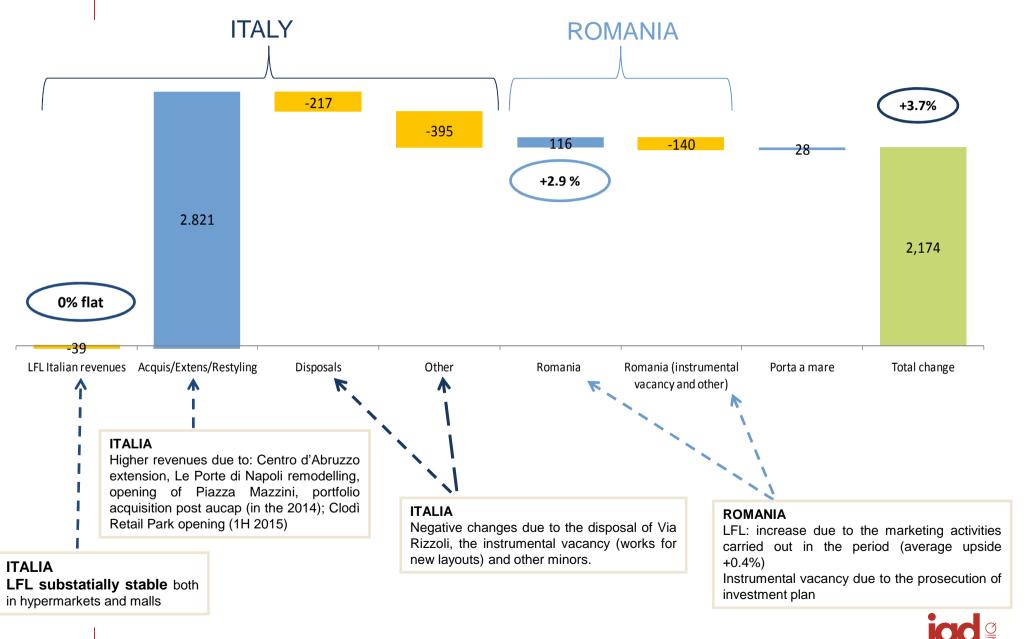
Non-core business revenues from rental

act.

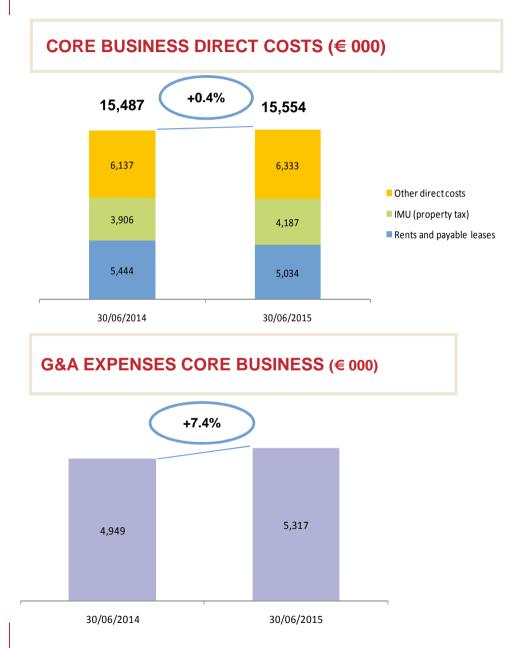




Rental income drivers (€/000)



26 Core business direct costs and G&A expenses



Main changes:

- ✓ Considerable savings in rents and payable leases (from real right of enjoyment to ownership of Città delle Stelle)
- ✓ Less allocations to provision for doubtful accounts
- ✓Increase in IMU (property tax) due to an increase in the portfolio and the introduction of TASI
- ✓Increase in condomium fees (more vacancies and new contracts with retailers rent that contain caps on consominium fees)

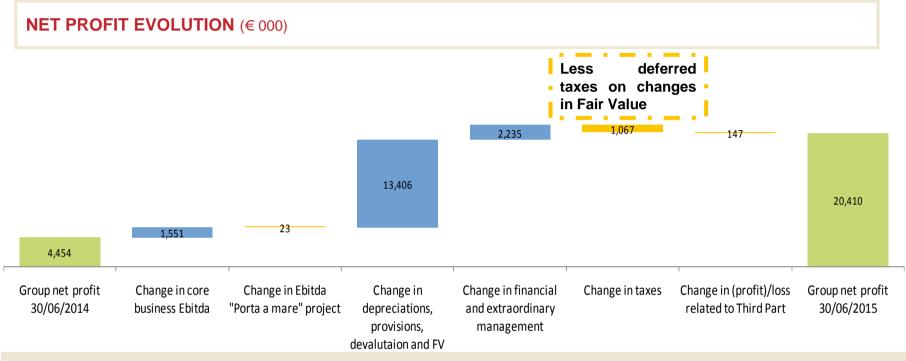
The impact of direct costs on revenues was equal to 25% approx., showing a slight decrease compared to the previous year

G&A expenses show an increase (+7.4%) compared to 2014 due to:

- ✓ Company management costs (also for post aucap capitalization increase)
- ✓Consultancy related to new projects implementation
- √Headquarters personnel (new employees) The impact of G&A expenses on revenues was equal to 8.5% approx., showing a slight increase.



27 Group net profit: €20.4 mn



PERFORMANCE OF GROUP NET PROFIT, EQUAL TO €20.4 MN COMPARED TO 30/06/2014 REFLECTS:

- An increase in Ebitda of + €1.5 mn due to an increase in core business revenues
- •An improvement (+ €13.4 mn) of Fair Value depreciation (caused by <u>yield compression</u>)
- •An improvement in financial and extraordinary management of + €2.2 mn due to: the effects of the Bondswap, IRS charges decrease, M/L changes caused by early closure of some mortgages, less use of short term debt
- •An increase in taxes of €1.1 mn (despite the positive effect of ACE contribution due to aucap) due to less deferred taxes on Fair Value changes

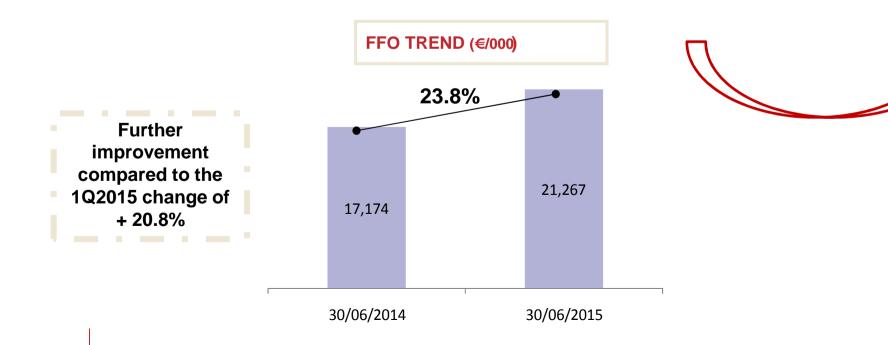


28 Core business Funds From Operations

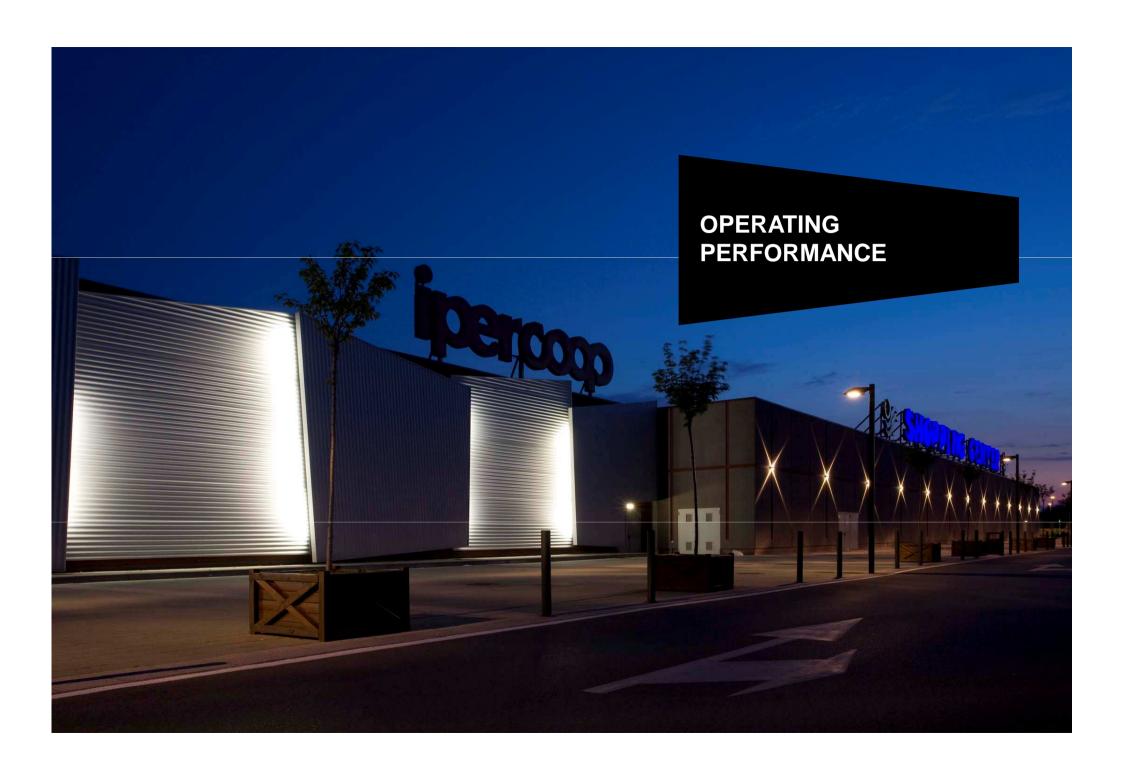
Funds from Operations	30/06/2014	30/06/2015	Δ	Δ%
Pre-tax profit	6,758	20,796	14,038	207.71%
Depreciation and other provisions	754	702	-54	-6.96%
Change in FV and devaluations	9,917	-333	-10,250	-103.36%
Extraordinary management	-120	370	491	-407.37%
Gross margin from trading activity	0	0	0	n.a.
Adjusted financial management	0	87	87	n.a.
Adjusted income taxes for the period	-135	-354	-220	162.92%
FFO	17,174	21,267	4,092	23.8%

Of which:

- + €1.6 mn due to Ebitda increase
- + €2.5 mn thanks to improvements in financial management
- - €0.2 mn due to changes in income taxes
- + €0.2 mn other changes







30 Commercial Highlights

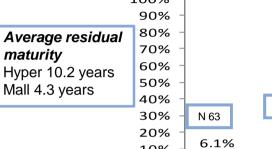


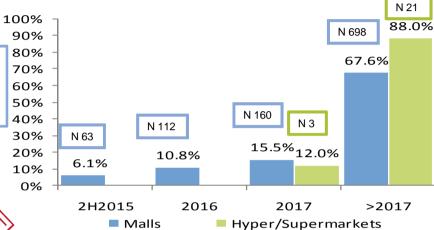
^{*} No extensions included



Contracts in Italy and Romania

EXPIRY DATE OF HYPERMARKET AND MALL CONTRACTS IN ITALY (% no. of contracts)





ITALY

(Total MALL CONTRACTS 1033; HYPERMARKET **CONTRACTS 25)**

In the first six months of 2015, 63 contracts were signed of which 36 were turnover and 27 renewals.

Renewals with downside equal to -2.3% (due mostly to the renewals of contracts signed before the economic crises

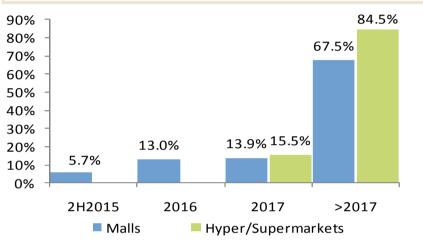
ROMANIA

(Total no. of contracts 566)

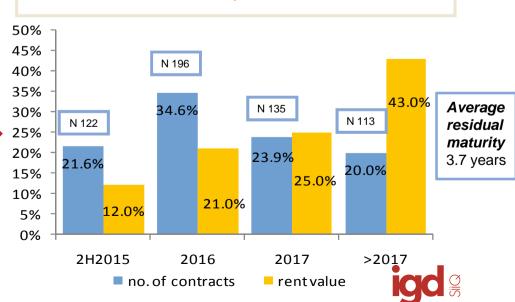
In the first six months of 2015, 86 contracts were renewed (upside +0.4% in 2Q 2015 there has been renegotiation of the 2008/2009 contracts with downside) and RENEWALS 49 new contracts were signed.

(Renewals and new contracts in the first 6 months of 2015 represent 10% and 3% of Winmarkt's total revenues)

EXPIRY DATE OF HYPERMARKET AND MALL CONTRACTS IN ITALY (% of value)



EXPIRY DATE OF MALL CONTRACTS IN ROMANIA (no. and % of contracts and % of value)



32 Commercial and asset management activities in 1H 2015

Restyling and new tenants in Centro Borgo

Switch between Unieuro and Magnosfera Restaurant. New dental clinic "Identi.coop" on the first floor (area dedicated to services)

End of work: 3Q 2015





New

Restyling and new medium surface in Centro Sarca

A new tenant, OVS Industry, with a medium surface of 1,635m² completing the product mix on thre first floor

End of work: November 2015



New

14 May Opening of the new Retail Park Clodi in Chioggia



New tenants

New tenants introduced in the first half

















33

Focus Porta a Mare opening of the channel and next opening food court area



27/07/2015
Opening of the Channel between
Piazza Mazzini and Officine
Storiche



Financial
Occupancy

83.5%

5 <u>flats</u> sold in the first few months of 2015 (<u>3 as at 30/06 and 2 subsequently</u>) and negotiations completed for 3 more <u>flats</u>
New rental agreement for an <u>office</u> in Palazzo Orlando



Next opening SUSHIKO (Japanese restaurant)



Next opening Porca Vacca (steak house)



34 Focus Romania





Tulcea: restyling completed and opening of 5th H&M (April)



Ploiesti Omnia: facade restyling narly completed



Turda and Bistrita: opening of two new children areas (Game Land) (February and June)



Ploiesti: opening of La Plàcinte restaurant in order to create a new food court (June) and opening of a new shop dedicated to children



3 contracts signed in June (Bistrita, Ploiesti and Bazau) and 4 more contracts are being negotiated with

Polish retailer specialized in clothing and households goods with more than 200 shops in Poland





CSR: the most important results achieved in the First Half of 2015

BUSINESS PLAN TOPICS



SOME RESULTS ACHIEVED IN FIRST HALF OF 2015

- The first IGD photovoltaic system installed on the roof of the new Retail Park Clodì, in Chioggia (VE)
- The LED lighting system installed in 6 Shopping centers, with up to 20% savings in lighting
- IGD took part in the ICSC Retail Connections in London, with the aim to introduce new brands in order to increase visitors



- Institutional communication regarding IGD's environmental efforts in the ISO 14001 certified shopping centers
- The second climate survey for employees carried out (with good results in terms of participation and satisfaction)





37 Portfolio characteristics

		ITALY			ROMANIA
		HYPERMARKETS	MALLS	AVERAGE	MALLS
EPRA	Financial occupancy	100%	94.13%	96.24%	88.94%
Market value as at 30 June 2015 €mn		624.90	1,004.10		169.30
Compounded average yield of total portfolio (gross initial yield)		6.45%	6.42%		6.37%
Gla mq		268.650	292.887		77.969



The increase in Fair Value of assets (also because of the renewed confidence in the recovery of real estate market and consumption) affected, for the ITALIAN portfolio, the gross initial yields of:

HYPERMARKETS: weighted average gross initial yield as at 30 June 2015 reduced by -0.07% compared to 31/12/2014

MALLS AND RETAIL PARK: weighted average gross initial yield as at 30 June 2015 reduced by -0.16% compared to 31/12/2014

ROMANIAN MALLS: gross initial yield reduced by -0.35% compared to 31/12/2014 due to the downward realignment of market rents thanks to vacancy evaluation



Market Value evolution

€ mn	Mkt Value 31/12/2014	Mkt Value 30/06/2015
Malls+Hypermarkets+Other Italy	1,579.09	1,634.91
City Center (Piazza Mazzini)	56,5*	24.90
Total income related portfolio in ITALY	1,635.58	1,659.81
Total income related portfolio in ROMANIA	175.30	172.60
TOTAL IGD INCOME RELATED PORTFOLIO	1,810.87	1,832.41
Porta a Mare + plots of land	140.33	109.97
TOTAL IGD PORTFOLIO	1,951.20	1,942.38

^{*}included Via Rizzoli complex sold to UBS in 25 May 2015

HYPERMARKETS: at 30/06/2015 the change in Fair Value, like for like (not including the effect of the Clodì Retail Park opening in May) was equal to **+ €9.0 mn** showing **+1.5%** compared to 31/12/2014

MALLS and RETAIL PARK: at 30/06/2015 the Fair Value, like for like (not including the effect of the Clodì Retail Park opening in May) was re-evaluated by + €11.6 mn equal to +1.2% compared to 2014

CITY CENTER (Mazzini retail portion in Porta a Mare project in Livorno): at 30/06/2015 the Fair Value shows a decrease of - €3.0 mn (-19.3%) compared to 2014

ROMANIAN MALLS: at 30/06/2015 the Fair Value decreased by about -1.5% (- €2.7mn) compared to 31/12/2014

Asset Rotation

Disposals
approx. €30mn

Investiments approx. €20mn

Net of capex and other changes in real estate the balance in PnL is - €0.4m





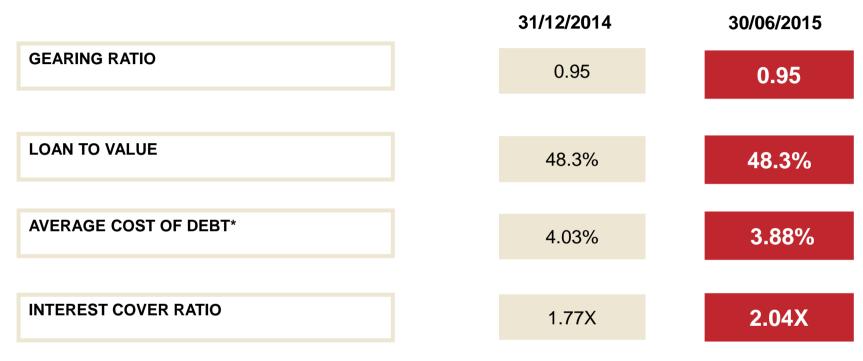
Despite the distribution of dividends equal to €284 mn, the NNNAV as at 30 June 2015 results in line with that of FY 2014

EPRA NNNAV Calculation		31-Dec-14		30-Jun-15		
	EFRA WWWAV Calculation		€p.s.	€'000	€p.s.	
	Share total number		756,356,289		756,356,289	
1)	NAV per the financial statement	950,229	1.26	947,739	1.25	
	Includes					
	Revaluation intangibles and operating assets	0		0		
	Excludes					
	Fair Value of financial instruments			36,020		
	Deferred taxes on balance sheet			19,406		
	Goodwill as a result of deferred taxes					
2)	EPRA NAV	1,012,234	1.34	1,003,165	1.33	
	Includes					
	Fair Value of financial instruments	(43,912)		(36,020)		
	Fair Value of debt	(16,697)		(19,945)		
	Effective deferred taxes	(18,093)		(19,406)		
3)	EPRA NNNAV	933,532	1.23	927,794	1.23	





41 Financial Highlights 1/2



Net of charges on loans (both recurrent and not)

Improvement in Financial Management also due to the bond swap operation completed in April, the positive effects of which will be more evident in 2H 2015

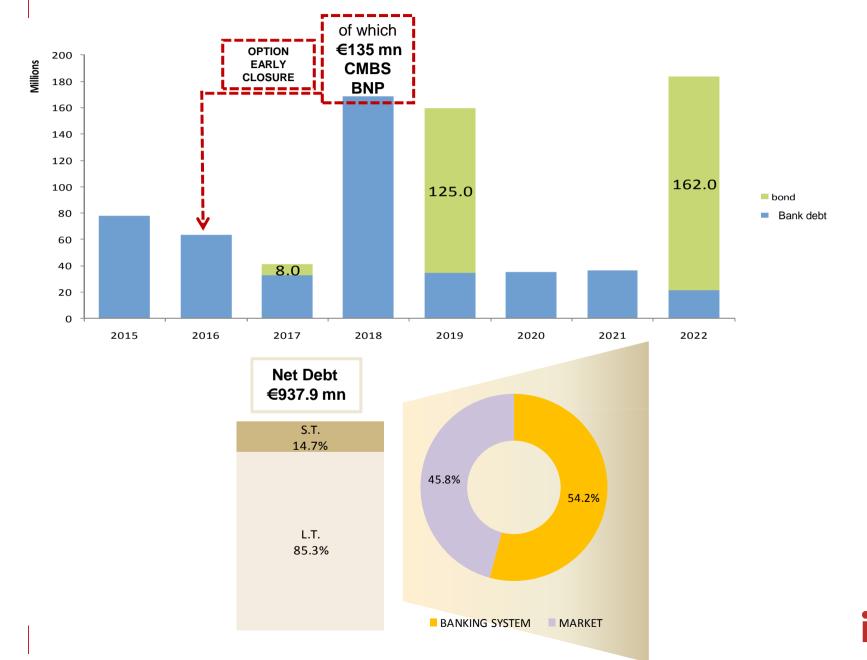


42 Financial Highlights 2/2

	31/12/2014	30/06/2015
AVERAGE LENGTH OF LONG TERM DEBT (bonds included)	6.2 years	6.7 years
MEDIUM LONG TERM DEBT QUOTA	90.2%	85.3%
HEDGING ON LONG TERM DEBT + BOND	90.9%	91.4%
BANKING CONFIDENCE	C 007 5 mm	202 F C mm
	€ 267.5 mn	302.5 € mn
BANKING CONFIDENCE AVAILABLE	€ 234 mn	209.5 € mn
MKT VALUE OF MORTGAGE FREE ASSETS/LANDS	€ 618.9 mn	663.5 € mn



43 Debt Maturity



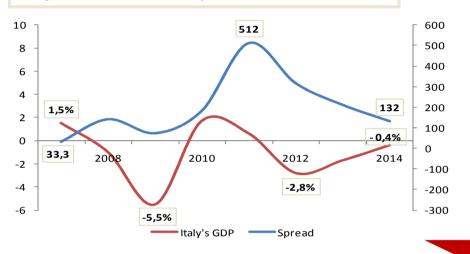




2015 – 2018 Business Plan presentation

45 A look back...

Italy's GDP and BTP spread 2007 - 2014*





CONCRETE EFFECTS OF THE CRISIS

- **GDP**: -8.9% from 2007 to 2014**
- Consumption: 7.7% from 2007 to 2014**

But IGD...

2009: first year of strategic planning with new Management Team:

Coffari (Chairman – 2000) Albertini (CEO – 2009) Cabuli (COO – 2009)

Bonvicini (CFO – 2009)

Zoia (CIO - 2006)

Piolanti (Adm & Legal – 2005)

Nardi (P&C, IR – 2010)

Barban (CEO, Romania - 2009)

Stable Management Team



PERIOD RESULTS

- Financial statements always in the black
- Continuous cash flow generation
 (FFO) (€237mn from 2009)
- Maintained a high occupancy rate (>96%)
- **Dividends** always paid (€122.4 mn since 2009)
- Continued with pipeline investments (MV rose from €1.4 bn to €1.9 bn)







46 New BP: it is time to grow!!!

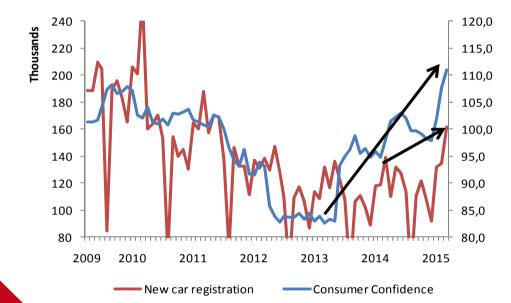
What has changed?

In the macroeconomic context

- First concrete signs of a trend reversal: all the growth forecasts have been revised upward against Q4 2014
- The Italian consumer confidence index is rising constantly
- ECB monetary policy (QE)

In IGD

- Financial structure strengthened
 (LTV went from >55% to ~ 48%)
- Continuous pipeline execution
- More frequent debt capital market transactions
- Portfolio turnover

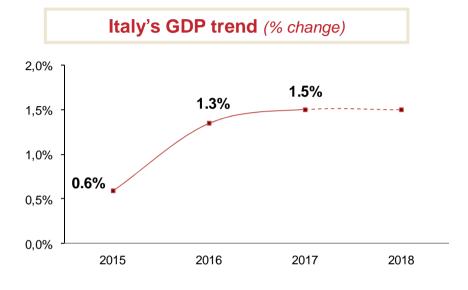


Source: ISTAT and Italian Infrastructure Minister data compiled by IGD

We believe we have overcome a particularly difficult and eventful period with good results and are in a position to seize future growth opportunities



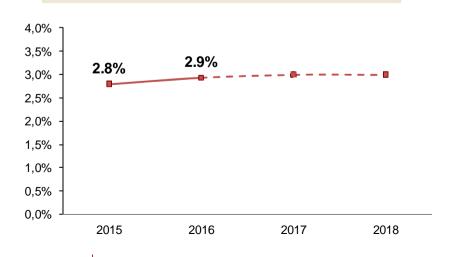
47 Macroeconomic indicators



In Italy

- ➤ Positive effects of the ECB's QE, lower oil prices and a weaker Euro;
- ➤ Growth driven by internal demand (consumption forecast to grow from 0% in 2014 to +1.5% in 2018)
- ➤ Inflation rate slowly recovering (expected to rise from approx. 0% in 2014 to approx.+2% in 2018)

Romania's GDP trend (% change)



In Romania

- Real GDP is expected to grow constantly driven by internal demand with stable growth in consumption (> + 2% a year) and by exports
- Room for public sector investments thanks to greater use of EU funds
- Romania is expected to join the Euro Area by the last year of this Business Plan



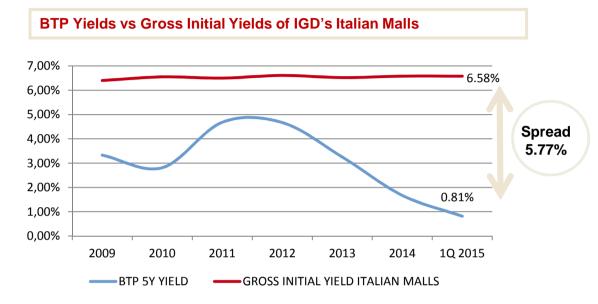
48 The retail real estate

Italy

➤ the Italian real estate market's positive trend confirmed in Q1 2015: total investments reached €
2.1 billion, 10% of which in the Retail sector*

➤ Italy is one of the most interesting markets for international retailers**

➤ Retailers confirm their preference for opening new stores which continue to be preferred by consumers **



Source: Italian Treasury Minister



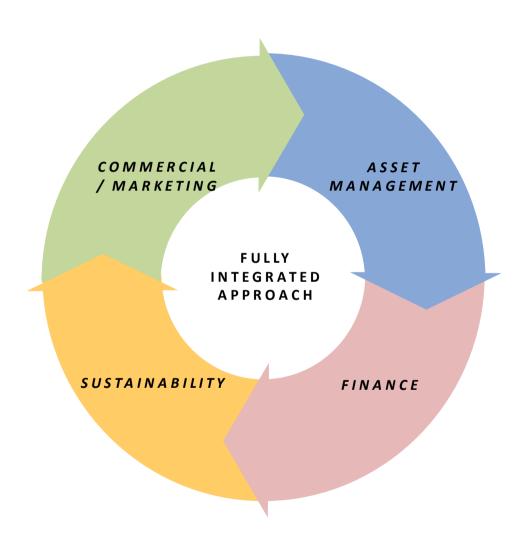
- This leads us to believe that moving forward, as the global market conditions gradually improve, market yields will shrink.
- We have also assumed that capex will not increase the value of existing assets.



^{*} Source: Il Quotidiano Immobiliare 11/04/2015, CBRE "Italy Retail, Q1 2015", JLL

^{**} Source: CBRE, "How Active Are Retailers Globally?"

49 Strategy and operational areas



Our goal:

Confirm our position as a leading owner and manager of shopping centers in Italy.

Our shopping centers, local points of reference, have reinforced their positions, maintained a solid base of visitors and proven to possess the staying power needed to successfully navigate these years of crisis.

This will fuel the sustainable growth path we have undertaken in coming years.



Commercial/marketing area (1/2)



Close attention to consumers' changing needs and, therefore, to the innovation that retail offers

Ability to understand and react to changes in consumer trends: new food anchor needs, development of temporary shops, introduction of traditional shops selling typical products and food design, a new second-hand area (both clothing and electronics).



New hypermarket in Tiburtino, after restyling



"Le Porte di Napoli" extension with kiosks and temporary shops

Dynamic merchandising mix:

- Capture new national/international brands that are considering the shopping center sector and which may help to overcome the concept of standardized centers
- Not only shopping but also personal services (such as dental clinics..)
 the shopping center as a place providing integrated solutions

40/ Rotation rate of brands in 2014

New brands in 2014

21



Dental clinics



Commercial/marketing area (2/2)

0

Marketing/management

- Shopping centers as "Spaces to be lived in"
- Centrally coordinated marketing plans shared identity and cost optimization
- Planning/hosting of events with widespread appeal (relating to charities, recreation/sports, as well as commercial and local/regional initiatives)
- Use of social networks to create a community loyal to the shopping centre (content marketing)
- Constant quest for reduction in facility management costs (maintaining the quality)

E-commerce/new technologies

- Monitor development and growth carefully
- Shopping center as the showcase for the virtual platform
- Spaces that can be used as showrooms by retailers committed to multichannel commerce
- Social network: active presence of IGD and its shopping centers

4.4.1 Events held in 2014

10

%

Visitors attracted by IGD events, (source: internal event satisfaction survey)



Tenants' saving regarding facility management costs in 2014







+140%



Focus Romania



- The macroeconomic outlook confirms a moderate but clear recovery trend with an expected positive effect over consumption and retail perforance of the assets
- Completion of refurbishment pipeline began in 2010; focus on retail investment and energetic efficiency
- Continuation of national/international brand research in order to strenghten the market positioning of assets
- Occupancy increase (target > 95% at the end of BP timespan)
- Steady increase of cash generating capacity distributable to the Parent Company





BOS BOS

Omnia Ploiesti



Asset management area



Revision/remodeling of the internal spaces based on commercial needs and consumer trends (ie: structural remodeling of spaces, creation of medium surface areas with particularly attractive tenants...)



Le Porte di Napoli: mall, extension, remodeled interiors and downsized hypermarket

Restyling in prime shopping centers to maintain high level of appeal



Restyling Centro Borgo

Extensions dictated by commercial needs and to maintain high level of appeal



Extension ESP

Strong focus on energy efficiency in both maintenance and new systems in order to limit general expenses, as well as attract tenants sensitive to environmental issues



54 Investment Plan



We will continue to work on and complete the **committed pipeline** presented in the business plan 2009-2013

2009 - 2014

- Total investments 2009-2014: €790 mn*
- 13 new assets in the portfolio**
- Total GLA added: 227,220 m²

2015 - 2018

- Total investments: approx. €260 mn
- approx. €185 mn of which in development
- Average yield on cost (for development: ≈ 7%
- New GLA ca 80,000 m²

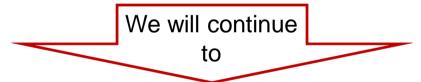
The new financial and capital structure leaves space for new investment opportunities, already assumed in the plan timespan (possibility of making a new acquisition in 2016, in addition to GROSSETO)

55 Disposals



- ✓ We will complete the disposals included in the previous BP (2/3 of the €150mn in disposals planned already completed) at levels equal to or higher than book value (as already demonstrated in the previous disposals)
- ✓ Total disposals planned for the Porta a Mare project: ca € 40mn

With a view to both financing the pipeline, as well as portfolio turnover



Monitor the market, as we did for the shopping mall acquisition in Grosseto



The Plan does not include any extraordinary transactions involving assets, like the sale of the entire Romanian portfolio.



Investment Pipeline



	Openings e	xpectations						Total
Investment	month	year	Before 2015	2015	2016	2017	2018	in BP ('15-'18
CHIOGGIA	may	2015	30.0					6.4
PORTO GRANDE - Medium surface areas	apr	2017	4.3					4.9
ESP EXTENSION	apr	2017	18.6					35.5
CREMA EXTENSION	sep	2018						6.3
OFFICINE STORICHE (Porta Medicea works)	jan	2018	18.5					28.2
OFFICINE STORICHE (IGD works)	Jan	2016						5.8
GROSSETO	sep	2016						47.0
INVESTMENT X	jan	2016						50.0
Total development			71.3	23.8	135.2	20.2	4.8	184.1
Capex Italia								48.1
Capex Romania							6.3	
Total Capex				27.5	10.9	8.6	7.4	238.5
Porta Medicea (not retail)			102.0					19.5



Pipeline Focus: Clodì Retail Park - Chioggia (Ve)



Start of work: November 2013

End of work: Opened on May 14, 2015

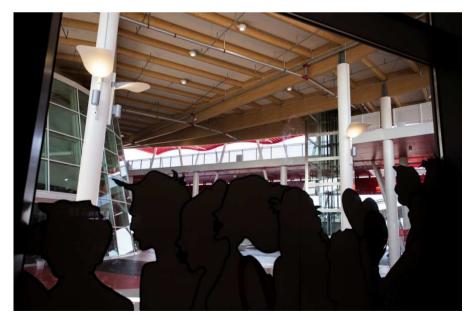


The project comprises a total GLA of 16,900 m², which includes a 7,490 m² Hypercoop (sales area of 4,500 m²), 8 medium surface areas for a total of 9,575 m² and 8 stores, one of which will be used for a restaurant, for a total of 9,410 m². Parking places should amount to some 1,465.

Total expected investment about € 36 mn









Pipeline Focus: Grosseto



Start of work: work in progress End of work: second half 2016

The new mall comprises a total GLA of 17,050m², and it will house 45 stores, 6 of which medium surface areas. The mall will be adjacent to a hypermarket with a sales area of 4,200m² for a GLA of 7,346m², owned by Unicoop Tirreno. Unicoop Tirreno will also continue to be the owner of outdoor areas covering 8,000 m².











Pipeline Focus: Officine Storiche – Livorno



Start of work: 1 Half 2015 **End of work**: 2 Half 2017

Requalification of the industrial warehouses of the former Cantieri Navali Orlando inside of which vast reception facilities and accommodations will be created housing personal services (fitness centers, leisure time activities, restaurants, etc), in addition to the completion of the shops and services already present in Piazza Mazzini, finished in July 2014.

Total expected investment about €52 mn







Pipeline Focus: ESP - Ravenna



Start of work: June 2014 End of work: April 2017



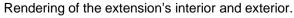
The project calls for an increase in the mall's GLA of 19,000 m² and the creation of 1,100 parking places.













Pipeline Focus: remodeling of spaces



"La Torre" Shopping Center - Palermo

Start of work: May 2015

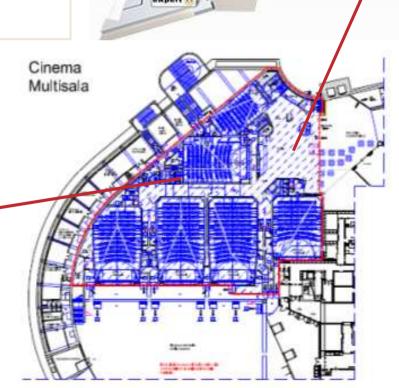
End of work: February 2016



Remodeling of the shopping mall which will result in the introduction of a multiplex cinema and optimization of the food court.

Total expected investment: about € 1.7mn





ipercoop



Pipeline Focus: main restylings



CENTRO SARCA RESTYLING

Start of work: 2013 End of work: 2015



The first part of the restyling (involving underground parking and connecting stairs) has already been completed.

The internal restyling was completed and the external restyling is expected to be finished by 2015.

Total expected investment about €8 mn





CENTRO BORGO RESTYLING

Start of work: 2014 End of work: 2015



Restyling of the mall interior and of the external facade of the shopping center.

Total expected investment about € 3.5 mn



63 Pipeline Focus: other extensions



GRAN RONDO' - RESTYLING and EXTENSION

Start of work: 2015 End of work: May 2018



The project calls for the creation of a new medium surface area, with a total GLA of 2,850 m², and the complete restyling of the shopping mall.

Total expected investment about €6 mn





PORTO GRANDE EXTENSION

Start of work: September 2016

End of work: April 2017



The urban planning is underway with the municipality. The extension calls for 2 new medium surface areas covering 5,000 m², in addition to green areas of 1,700 m² of and a new parking lot of 10,531 m².

Total expected investment about €9 mn



Focus Pipeline - Porta a Mare (1/4)





PORTA A MARE PROJECT - LIVORNO

The purpose of the project is to transform an area of the port of Livorno, near the city center, with the construction of a multi-purpose complex of about 70,000 m² which will house shops, residential units, services, accommodations and leisure time facilities, as well as a newly built marina. IGD will retain ownership of the entire retail section.









Pipeline Focus - Porta a Mare (2/4)









Pipeline Focus - Porta a Mare (3/4)

2013-2014

Retail and

Residential

Piazza Mazzini



2017-2018

Mazzini: Residential + office sales
Officine: Retail and begin
residential sales

PORTA MEDICEA - Revenue development	Ante 2015	2015	2016	2017	2018
Total	36,0	3,3	5,4	75,9	9,7

Cumulative Total 130,3

PORTA MEDICEA - Building development	Ante 2015	2015	2016	2017	2018
Total	120,5	9,8	18,4	11,1	8,3

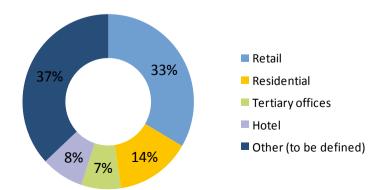
Cumulative Total 168,2

to the retail area Officine that is intended to be sold to IGD

Sub area	Use	Start of work		
Piazza Mazzini	retail, residential and offices	2010		
Officine storiche	retail and residential	in progress		
Lips	retail, touristic and hotel	2018		
Molo Mediceo	retail	t.b.d		
Arsenale	retail and offices	t.b.d		

SURFACES BREAKDOWN

The works include also those related





Pipeline - Porta a Mare (4/4)





Palazzo Orlando: all 14 remaining office buildings are expected to be rented between 2015 and 2017 and the entire building should be sold by year-end 2017;

Piazza Mazzini: 28 flats were sold at 1Q 2015 and the remaining 45 residential units are expected to be sold between 2015 and 2018; the pre-letting of the retail area is expected to be completed;

Officine Storiche (retail): work in progress; it should be completed in second half 2017. The retail portion will then be sold to IGD.

Officine Storiche (residential): 40 residential units are planned, 20 of which are expected to be sold by 2018 which will generate revenue of €6.8 mn;

Lips: work is expected to begin in 2018 and will be completed after the end of Business Plan, when disposals will also begin.



68 SGR/Fund



A partnership with institutional investors was one of the assumptions included in the previous Business Plan



We acquired 20% of Unipolsai Investimenti Sgr



IGD's Opportunities

Expansion of the **commercial network / increase the mass of tenant contracts** managed in Italy

Increase in service revenue from shopping centers that will be part of the fund (asset management, facility and pre-letting)

Chance to enhance the Group's professionalism

Expansion of the **contacts with the financial community**: as a result of both fund raising and market communication



These opportunities can be seized with a limited use of capital

igd **g**

Initiatives being considered

Creation of a specialized retail real estate Fund for institutional investors

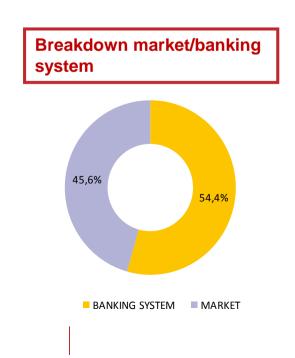
Possible contribution of assets to be evaluated

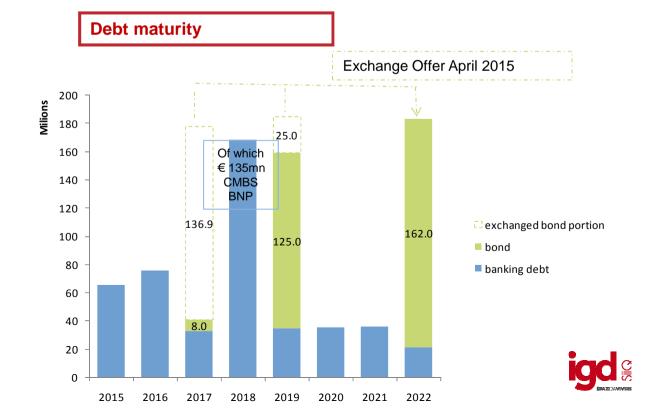
Financial area (1/2)



What we worked on

- Accessing the bond market more frequently which resulted in a substantial balance between resources gathered through debt capital markets and the banking system
- Extending the average debt maturity
- Starting to reduce the cost of debt (after a period in which the spread increased)
- Increasing the assets unencumbered by mortgages/liens





Financial area (2/2)



Targets

Maintain rigorous financial discipline and a conservative capital structure

LTV >45% - < 50% (BP time span) GEARING (D/E) <1 (BP time span)

• Improve financial management and reduce the average cost of debt

ICR >3 (end of 2018) Average cost of debt about 3% (end of 2018)

Receive a rating from a premier rating agency by the end of the plan.

Assumed that this will reduce the costs (lower spread) of future issues.



Sustainability area



The strategy

"Between 2015 and 2018 we want to work for an IGD that is increasingly more green, open to dialogue with all its stakeholders and innovative in its core business, with its Shopping Centersas local landmarks both for shopping and leisure time."

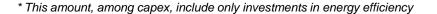
(Gilberto Coffari, IGD's Chairman)

The actions implemented



Planned investments

To achieve its goals, IGD in 2015-2018 plans to invest ~ EUR 10 million* in sustainability





Sustainability area: material topics



Business and managerial integrity



Quality and efficiency of the shopping centers



A changing context



The "Spaces to be lived in" concept



The people



- Corporate governance
- Transparency
- Lawfulness
- Business ethics

- Structures' environmental impact
- Shopping Center's appeal and livability
- Stakeholder engagement and raising awareness
- Social role of the shopping center
- Local roots
- Communication
- Innovation

- Stable and engaging employment
- Equal opportunities and diversity
- Corporate culture
- Employee welfare

There are qualitative and quantititative targets for each of the *material* topics that IGD will be working to achieve in the period 2015/2018*



^{*} Details can be found on IGD's website and in the Company's Sustainabillity Report 2014

Key figures - Business Plan 2015-2018 73

RENTAL REVENUE

Total growth approx. > +20%cagr > 5% cagr LFL approx. + 2%

EBITDA MARGIN Core Business

>70% (end of 2018)

EBITDA MARGIN Freehold

>80% (end of 2018)

Funds From Operations Core Business Approx. € 70mn (end of 2018))

cagr > 15%

LTV

>45% <50% (BP time span)

PIPELINE

About € 260mn in BP time span (of which about € 185mn for development)



Growth concentrated

at the end of the business plan when

investments made will

materialize

impact of the

74 Dividend policy

Committed to maintaining an attractive dividend policy

linked to FFO

(\approx 2/3 of the gross FFO)

and

Dividend Reinvestment Option (DRO)

As announced at the time of the share capital increase,

the DRO will not be offered in 2015

But it will continue to be an option that we will consider moving forward, financial market conditions permitting.



75 Final Remarks 1/2

Over the next years IGD will continue its investment pipeline, increase its cash flows (FFO) and strengthen the visibility of the dividends that will be paid, by leveraging solely on ORGANIC growth and while respecting all the predetermined financial constraints



Leader of shopping center segment in Italy with assets of more than Euro 2 billion



HOWEVER

if we also consider:

- √ the recent SIIQ reform
- ✓ that the market is still very fragmented



The context appears favourable to completing, over the next few years, contribution transactions at market conditions and/or entering into partnerships with industrial/financial players

that would create even more value for our shareholders





78 Consolidated Financial Statement

l l			
	CONSOLIDATED		
€/000	30/06/2014	30/06/2015	$\Delta\%$
Revenues from freehold real estate and rental activities	51,541	53,829	4.4%
Revenues from leasehold and real estate rental activities	6,193	6,078	(1.9)%
Total revenues from real estate and rental activities	57,734	59,907	3.8%
Revenues from services	2,710	2,551	(5.9)%
Revenues from trading	1,385	886	(36.0)%
OPERATING REVENUES	61,829	63,344	2.4%
INCREASES, COST OF SALES AND OTHER COST	(1,133)	(804)	(29.0)%
Rents and payable leases	(5,444)	(5,034)	(7.5)%
Personnel expenses	(1,875)	(1,991)	6.2%
Direct costs	(8,388)	(8,713)	3.9%
DIRECT COSTS	(15,708)	(15,738)	0.2%
GROSS MARGIN	44,988	46,802	4.0%
Headquarters personnel	(3,082)	(3,141)	1.9%
G&A expenses	(2,180)	(2,407)	10.4%
G&A EXPENSES	(5,262)	(5,548)	5.4%
EBITDA	39,726	41,254	3.8%
Ebitda Margin	64.3%	65.1%	
Other provisions	(63)	(82)	30.4%
Impairment and fair value adjustments	(13,755)	(403)	(97.1)%
Depreciations	(693)	(620)	(10.5)%
DEPRECIATIONS AND IMPAIRMENTS	(14,511)	(1,105)	(92.4)%
EBIT	25,215	40,149	59.2%
NET FINANCIAL RESULT	(22,887)	(20,299)	(11.3)%
EXTRAORDINARY MANAGEMENT	120	(232)	n.a.
PRE-TAX INCOME	2,448	19,618	n.a.
Taxes	1,672	606	(63.8)%
NET PROFIT FOR THE PERIOD	4,120	20,224	n.a.
(Profit)/Loss for the period related to third parties	334	186	(44.3)%
GROUP NET PROFIT	4,454	20,410	n.a.
		,	

Total Rental Income: 59.91€/000

PORTA A MARE PROJECT

134

134

1,385

1.519

(1,133)

(221)

(221)

165

(53)

(260)

(313)

(148)

0

30/06/2014

30/06/2015

162

162

886

1,048

(804)

(184)

(184)

(38)

(193)

(231)

(171)

0

0

 $\Delta\%$

20.8%

20.8%

(36.0)%

(31.0)%

(29.0)%

n.a.

(16.9)%

(16.9)%

(63.8)%

(28.7)%

(25.8)%

(26.0)%

15.7%

n.a.

n.a.

From **Shopping Malls**: 39.1€/000 of which:

Italian malls 34.9€ 000

CORE BUSINESS

30/06/2015

53,667

6.078

59,745

2,551

62,296

(5,034)

(1,990)

(8,530)

(15,554)

46.742

(3,103)

(2,214)

(5,317)

41,425

66.5%

0

0

30/06/2014

51,407

6.193

57.600

2.710

60,310

(5,444)

(1,875)

(8,168)

(15,487)

44,823

(3,029)

(1,920)

(4,949)

39,874

66.1%

 $\Delta\%$

4.4%

3.7%

n.a.

3.3%

n.a.

(7.5)%

6.1%

4.4%

0.4%

4.3%

2.4%

15.3%

7.4%

3.9%

(5.9)%

(1.9)%

Winmarkt malls 4.2€ 000

From **Hypermarket**: 19.7€ 000

From City Center Project : 0.7€ 000

From **Other**: 0.3€ 000



79 Margin from activities

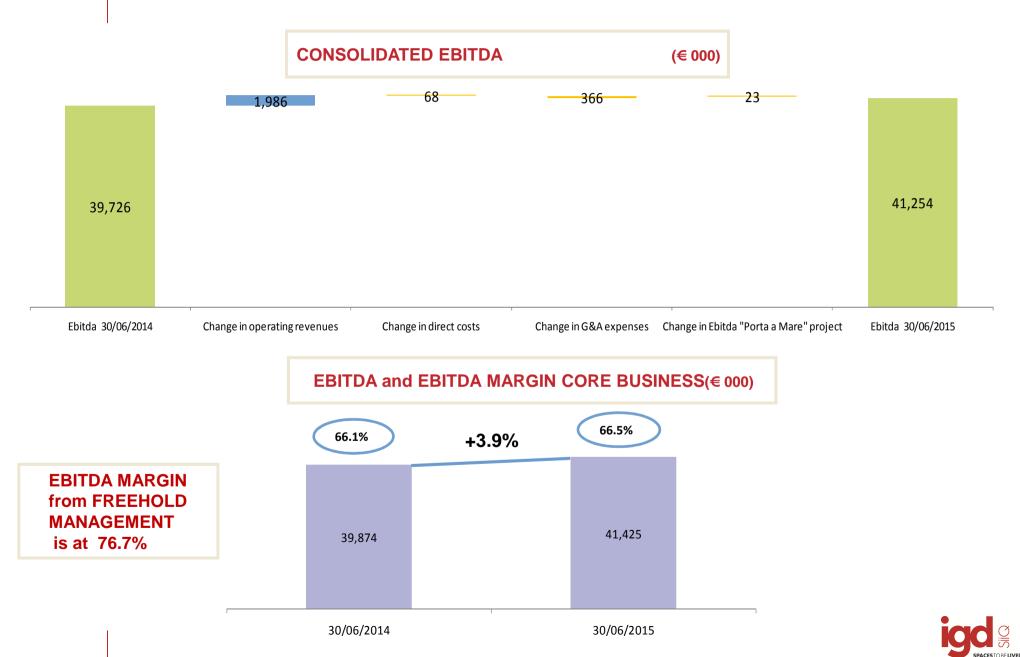
	CONSOLIDATED			CORE BUSINESS			PORTA A MARE PROJECT		
	30/06/2014	30/06/2015	%	30/06/2014	30/06/2015	%	30/06/2014	30/06/2015	%
Margin from freehold properties	44,334	45,874	3.5%	44,200	45,718	3.4%	134	155	15.5%
Margin from leasehold properties	408	959	n.a.	408	959	n.a.	0	0	n.a.
Margin from services	216	64	(70.3)%	216	64	(70.4)%	0	0	n.a.
Margin from trading	31	(95)	n.a.	0	0	n.a.	31	(95)	n.a.
Gross margin	44,988	46,802	4.0%	44,823	46,742	4.3%	165	60	(63.8)%

Margin from freehold properties: 85.2% slightly decreasing compared to the previous year due to a larger effect of direct costs (higher condominium fees)

Margin from leasehold properties: 15.8% considerably increasing compared to the previous year (6.6%) due to less operational costs following the passage of Città delle Stelle as freehold properties

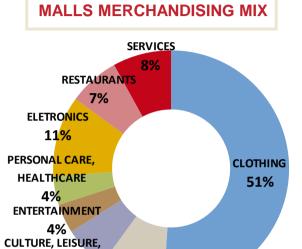


Total consolidated Ebitda : €41.3 mn 80 Ebitda (Core business): € 41.4 mn (+ 3.9%)



81 Tenants in Italy

TOP 10 Tenant	Product cateogry	Turnover impact	Contracts
PIA Z A ITALIA	clothing	3.3%	11
Gruppo Miroglio	clothing	3.1%	28
H.M	clothing	2.9%	8
SCARPE & SCARPE	footwear	2.3%	6
OVS	clothing	1.8%	5
CALZEDONIA	clothing	1.7%	20
	bricolage	1.4%	1
DECATHLON	clothing	1.4%	3
GameStop	enternainment	1.4%	19
Bata	footwear	1.3%	7
Total		20.6%	108



HOUSEHOLD GOODS

9%

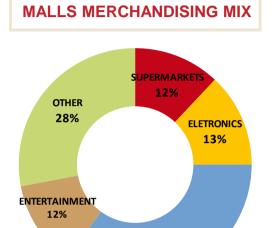
GIFT ITEMS

6%



82 Tenants in Romania

TOP 10 Tenant	Product category	Turnover impact	Contracts	
Carrefour	food	9.4%	9	
HOM	clothing	6.3%	5	
DIME	eletronics	4.9%	8	
dm	household goods	2.7%	5	
BSS	jewellery	2.3%	8	
SENSLEED	pharmacy	2.3%	4	
House of art	clothing (family)	1.5%	5	
BILLA	supermarket	1.4%	2	
Intergame	entertainment	1.5%	2	
ALTEX	eletronics	1.2%	3	
Total		33.5%	51	



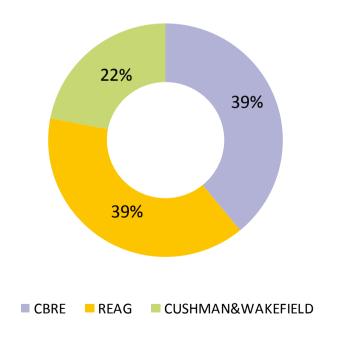


CLOTHING 35%

83 Market Value Evolution

Breakdown of the Portfolio appraisals

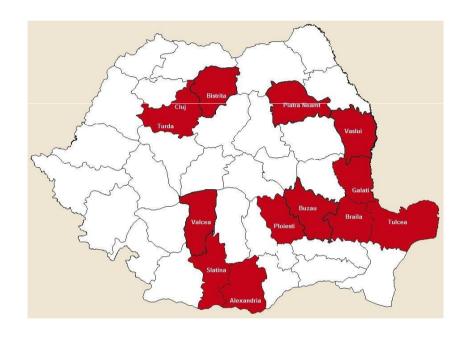
As at 30 June 2015 IGD Group's real estate portfolio has been appraised by 3 independent experts: **CBRE, REAG and CUSHMAN&WAKEFIELD**





84 Italian and Romanian Portfolio





56 REAL ESTATE UNITS IN 11 ITALIAN REGIONS:

20 shopping malls and retail parks 25 hypermarkets and supermarkets 1 city center 2 plots of lands for development 1 property held for trading 7 other

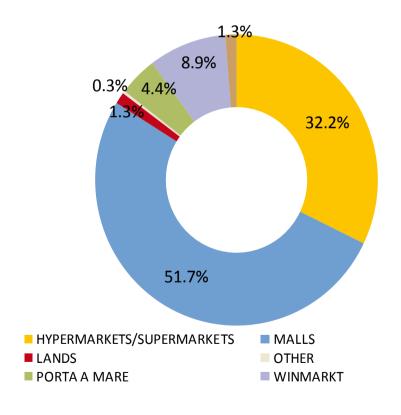
14 SHOPPING CENTERS + 1 OFFICE BUILDING IN 13 DIFFERENT ROMANIAN MEDIUM SIZED CITIES

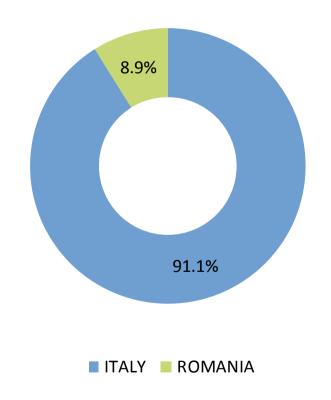


Italian and Romanian Portfolio

MARKET VALUE BREAKDOWN OF IGD'S PORTFOLIO BY TYPE OF ASSET

IGD'S PORTFOLIO BREAKDOWN BY GEOGRAPHIC AREA (mkt value)

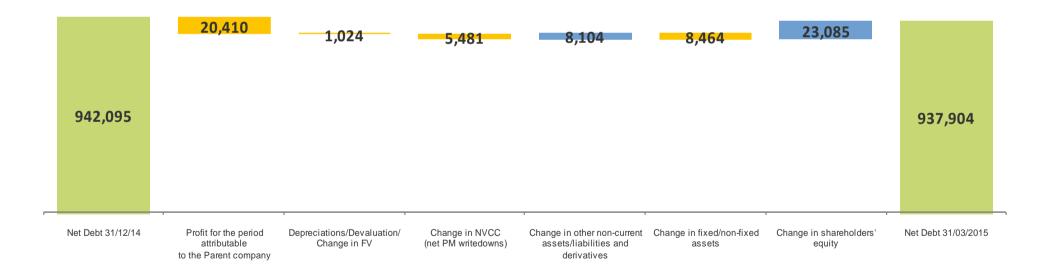






86 Net debt

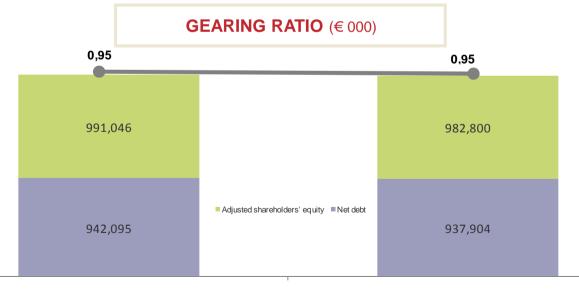
NET DEBT EVOLUTION (€ 000)





87 Reclassified balance sheet

SOURCES/USE OF FUNDS (€ 000)	31/12/2013	30/06/2014	Δ	Δ%
Investment property	1,782,283	1,832,410	50,126	2.8%
Non-current assets held for sale	28,600	0	-28,600	-100.0%
Assets under construction	82,179	51,631	-30,548	-37.2%
Other non-current assets	26,173	30,216	4,042	15.4%
Other non-current liabilities	-24,039	-26,655	-2,615	10.9%
NWC	66,637	61,155	-5,481	-8.2%
Net deferred tax loss/(gain)	-15,008	-16,692	-1,684	11.2%
TOTAL USE OF FUNDS	1,946,825	1,932,065	-14,760	-0.8%
Net debt	942,095	937,904	-4,191	-0.4%
Shareholders' equity	960,818	958,142	-2,676	-0.3%
Net (assets) and liabilities for derivative instruments	43,912	36,019	-7,893	-18.0%
TOTAL SOURCES	1,946,825	1,932,065	-14,760	-0.8%



SPACES TO RELIVED II

31/12/2014 30/06/2015

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